



2019

ANNUAL BUDGET REPORT

FOR THE FISCAL YEAR ENDING JUNE 30, 2019

Davidson County

FY 2018-19 Adopted Budget

Board of Commissioners



Chairman
Steve Shell



Vice-Chairman
Todd Yates



Commissioner
Lance Barrett



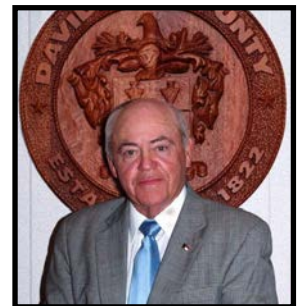
Commissioner
Zak Crofts



Commissioner
Steve Jarvis



Commissioner
Fred McClure



Commissioner
Don Truell

Prepared by:

Zeb Hanner, **County Manager**
Casey Smith, **Assistant County Manager**
Debbie Harris, **Clerk to the Board**
Jane Kiker, **Finance Director**
Matthew Sutter, **Budget & Management Analyst**



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

Davidson County

North Carolina

For the Fiscal Year Beginning

July 1, 2017

Christopher P. Morill

Executive Director

TABLE OF CONTENTS

PROPOSED BUDGET PRESENTATION	i-xxii
MANAGER’S BUDGET MESSAGE	xxiii-xxxvi
APPROVED CHANGES TO PROPOSED BUDGET	37-40
INTRODUCTION	41-66
ADOPTED BUDGET ORDINANCE	41-51
READER’S GUIDE	52-54
ORGANIZATIONAL CHART.....	55
FINANCIAL POLICIES AND GUIDELINES.	56-57
BUDGET DEVELOPMENT PROCESS	58-59
BUDGET AMENDMENT PROCESS.....	60
BASIS OF BUDGETING AND ACCOUNTING.....	61-62
BUDGET CALENDAR	63-64
FUND STRUCTURE.....	65-66
FINANCIAL SUMMARIES AND CHANGES IN FUND BALANCE	67-74
GENERAL FUND SUMMARY	75-78
POSITION SUMMARY AND APPROVED CHANGES.....	77-78
REVENUE HIGHLIGHTS	79-91
EXPENDITURE HIGHLIGHTS	91-110
GENERAL GOVERNMENT	111-135
BOARD OF ELECTIONS.....	112-113
CONTINGENCY	114
COUNTY ATTORNEY	115-116
BOARD OF COMMISSIONERS	117
COUNTY MANAGER	118-119
FINANCE.....	120-121
HUMAN RESOURCES.....	122-123
INFORMATION TECHNOLOGY.....	124-125
NON-DEPARTMENTAL.....	126
MATCHING GRANT FUNDS AND P.A.R.T.....	127
REGISTER OF DEEDS.....	128-129
SUPPORT SERVICES.....	130-132
TAX.....	133-135

TABLE OF CONTENTS

CULTURE AND RECREATION	136-145
CONTRIBUTIONS – CULTURE AND RECREATION.....	137-138
LIBRARY - MUSEUM.....	139-141
PARKS AND RECREATION.....	141-143
LAKE THOM-A-LEX.....	144-145
ECONOMIC AND PHYSICAL DEVELOPMENT	146-158
CONTRIBUTIONS – ECONOMIC AND PHYSICAL DEVELOPMENT	147-148
COOPERATIVE EXTENSION	149-152
GEOGRAPHICAL INFOR. SERVICES	153-154
OPERATING TRANSFERS – ECO. AND PHY. DEV.....	155
PLANNING AND ZONING	156-158
EDUCATION	159-219
EDUCATION - OTHER.....	160-161
DAVIDSON COUNTY COMMUNITY COLLEGE	162-166
DAVIDSON COUNTY SCHOOLS.....	167-191
LEXINGTON CITY SCHOOLS.....	192-199
OPERATING TRANSFERS - EDUCATION.....	200-201
THOMASVILLE CITY SCHOOLS.....	202-219
ENVIRONMENTAL PROTECTION	220-228
SANITATION.....	221-223
OPERATING TRANSFERS – ENVIRON. PROT.....	224
SOIL AND WATER.....	225-228
HUMAN SERVICES	229-242
CONTRIBUTIONS – HUMAN SERVICES	230-231
OPERATING TRANSFERS – HUMAN SERVICES	232
PUBLIC HEALTH.....	233-235
SENIOR SERVICES.....	236-240
SOCIAL SERVICES AND CHILD SUPPORT.....	241-244
VETERANS	245-246
PUBLIC SAFETY	247-263
ANIMAL SHELTER.....	248-249
CONTRIBUTIONS – PUBLIC SAFETY.....	250-251

TABLE OF CONTENTS

EMERGENCY COMMUNICATIONS.....	252-253
EMERGENCY SERVICES	254-257
CENTRAL PERMITTING AND INSPECTIONS.....	258-259
SHERIFF	260-263
TRANSPORTATION	264-265
OPERATING TRANSFERS - TRANSPORTATION	265
DEBT SERVICE	266-271
VEHICLE LIST AND OPERATING CAPITAL OUTLAY	272-279
CAPITAL IMPROVEMENT PLAN (CIP)	280-326
ALL OTHER FUNDS	327-420
AIRPORT	328
INTEGRATED SOLID WASTE	329-331
SEWER	332-334
DAVIDSONWORKS	335-337
INSURANCE	338
WORKERS COMPENSATION	339
GARAGE	340-341
MENTAL HEALTH	342
911 FUND.....	343
RURAL FIRE DISTRICTS	344-415
TRANSPORTATION	416-417
SCHOOL CAPITAL OUTLAY	418-419
SPECIAL SCHOOL DISTRICT	420
GLOSSARY	421-426
APPENDICES	427-467
LINE-ITEM BUDGET DETAIL.....	427-462
LAYMAN'S BUDGET BROCHURE.....	463-464
COUNTY DEMOGRAPHIC AND COMMUNITY PROFILE	465-468
PRINCIPAL EMPLOYERS.....	469
PRINCIPAL TAXPAYERS	470



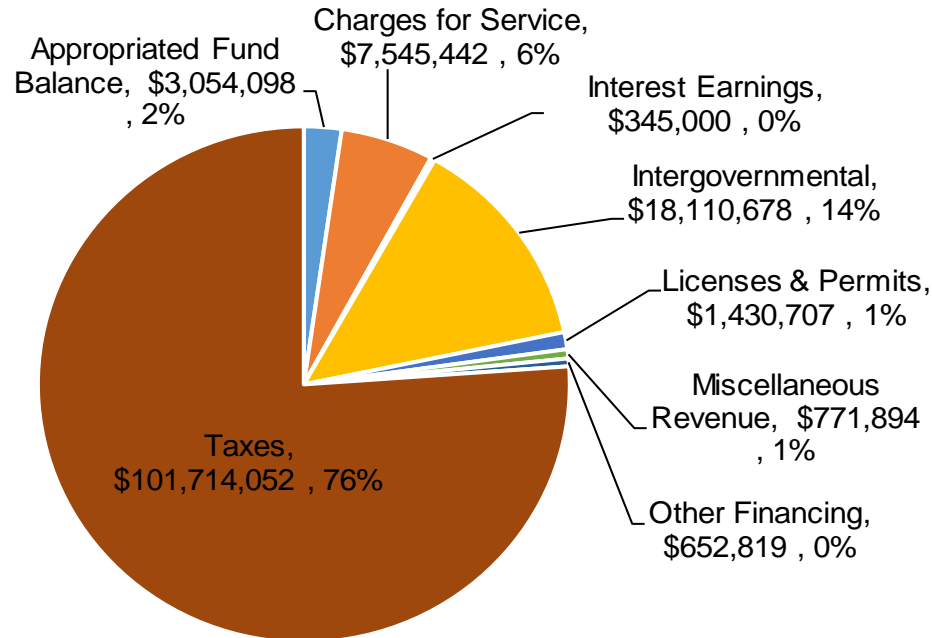
Davidson County FY 2018-19 County Manager's Proposed Budget

May 15, 2018



Where The Money Comes From.....?

FY 2019 Proposed Budget Revenues
Total \$133,624,690



Highlights (General Fund)

- Proposed tax rate of \$0.54 per \$100 of assessed property valuation, the same as it was for FY 2017 (Property Tax revenue increase of \$718K or 1%)
- Article 46 Sales Tax (0.25%) totals \$3 million dollars + \$2.8 million dollars from the redistributed sales tax, Article 44. Base sales tax increase of \$825K
- Decrease of (\$6.2M) in Intergovernmental Revenue largely in Social Service related to the State paying directly to providers for Child Daycare and Medicaid Transportation Assistance
- Overall increase in all Other County revenues of \$641K – Building permits, Register of Deeds charges and a contribution from County Capital Reserve to complete several major projects like repairing the 25 + / - year old exterior of the Governmental Center
- Use of County reserves to “balance” the budget remains the same as was approved for FY 2018 = \$3M

Total Change Over FY 2017-18 = (\$3.98) Million Dollars



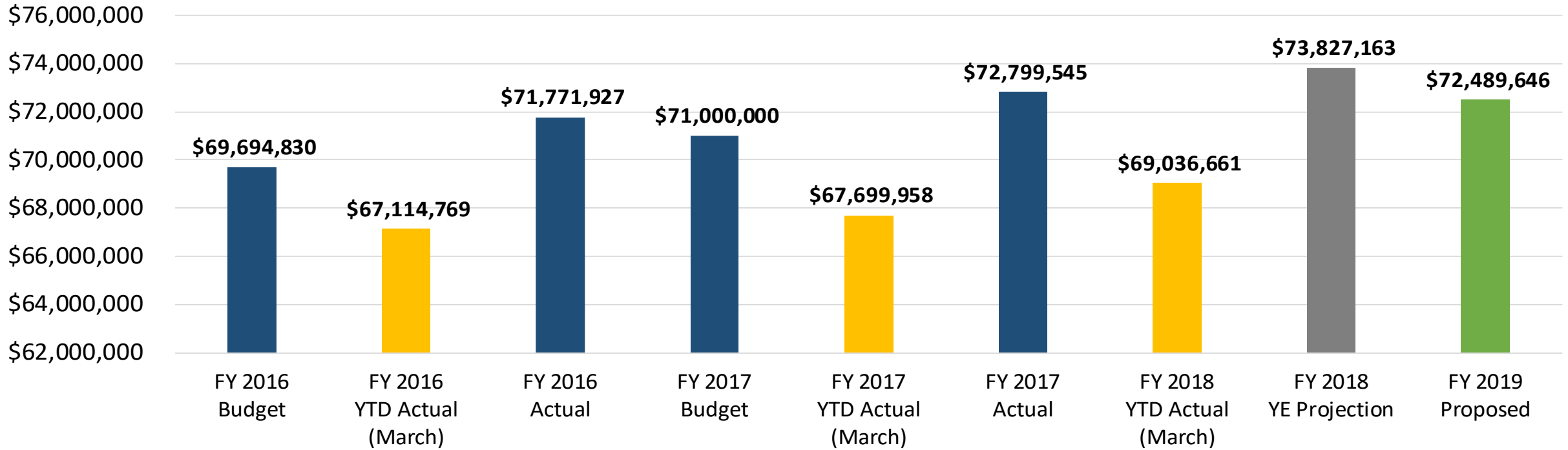
Property Tax Values Summary

Fiscal Year	Tax Rate	Real Property	Individual / Business / Public Property	Motor Vehicles	Total	\$ Change	% Change
2008	\$ 0.54	\$ 10,186,197,400	\$ 1,130,264,565	\$ 1,172,035,633	\$ 12,488,497,598	\$ -	0.00%
2009	\$ 0.54	\$ 10,539,366,996	\$ 1,188,464,124	\$ 1,139,990,926	\$ 12,867,822,046	\$ 379,324,448	3.04%
2010	\$ 0.54	\$ 10,705,278,310	\$ 1,159,390,264	\$ 1,066,520,996	\$ 12,931,189,570	\$ 63,367,524	0.49%
2011	\$ 0.54	\$ 10,813,916,630	\$ 1,098,261,895	\$ 1,035,675,555	\$ 12,947,854,080	\$ 16,664,510	0.13%
2012	\$ 0.54	\$ 10,907,215,885	\$ 1,106,489,904	\$ 1,076,760,000	\$ 13,090,465,789	\$ 142,611,709	1.10%
2013	\$ 0.54	\$ 10,937,949,307	\$ 1,150,457,537	\$ 1,140,013,889	\$ 13,228,420,733	\$ 137,954,944	1.05%
2014	\$ 0.54	\$ 11,010,529,658	\$ 1,169,818,413	\$ 1,548,177,407	\$ 13,728,525,478	\$ 500,104,745	3.78%
2015	\$ 0.54	\$ 11,075,289,751	\$ 1,180,099,692	\$ 1,262,548,519	\$ 13,517,937,962	\$ (210,587,516)	-1.53%
2016	\$ 0.54	\$ 10,985,234,859	\$ 1,274,470,882	\$ 1,319,261,111	\$ 13,578,966,852	\$ 61,028,890	0.45%
2017	\$ 0.54	\$ 11,042,109,445	\$ 1,339,604,704	\$ 1,385,044,444	\$ 13,766,758,593	\$ 187,791,741	1.38%
2018 Adopted Budget	\$ 0.54	\$ 11,143,571,200	\$ 1,274,557,068	\$ 1,319,440,311	\$ 13,737,568,579	\$ (29,190,014)	-0.21%
2018 Estimated Actual	\$ 0.54	\$ 11,306,201,082	\$ 1,264,557,068	\$ 1,328,440,311	\$ 13,899,198,461	\$ 161,629,882	1.18%
2019 Proposed Budget	\$ 0.54	\$ 11,291,649,505	\$ 1,262,055,117	\$ 1,321,239,628	\$ 13,874,944,250	\$ (24,254,211)	-0.17%
Total		\$141,944,510,028	\$ 15,598,491,233	\$16,115,148,730	\$173,658,149,991	\$1,386,446,652	11.10%
Average Growth Per Year						\$ 143,989,088	1.06%

1% Growth vs. FY 2018 Adopted Budget



Current Year Property Tax

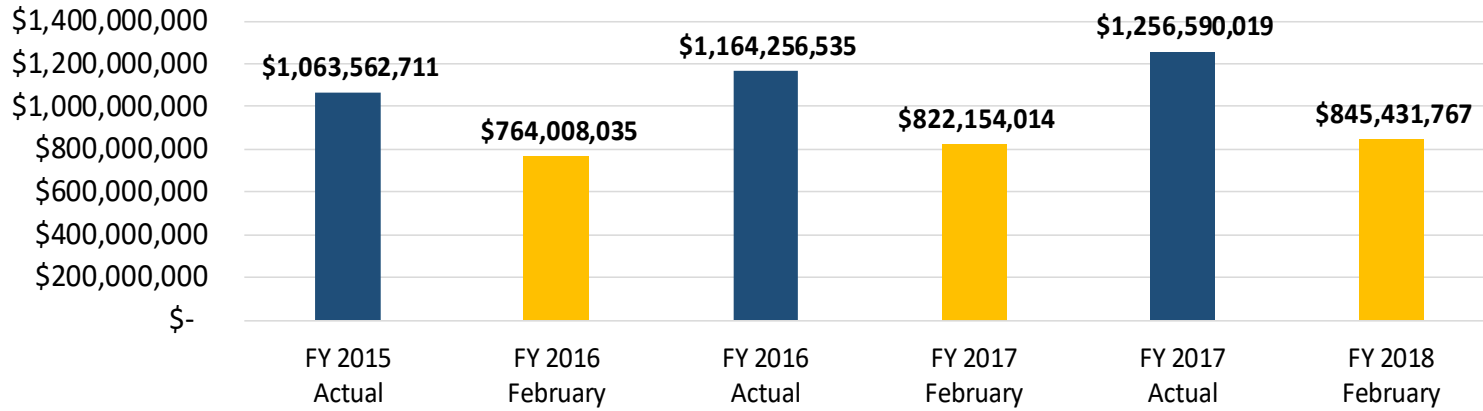


Consistently Budgeting Close
to Prior Year the Actual

FY 2019's Estimated Growth = **\$718K** or **1%**



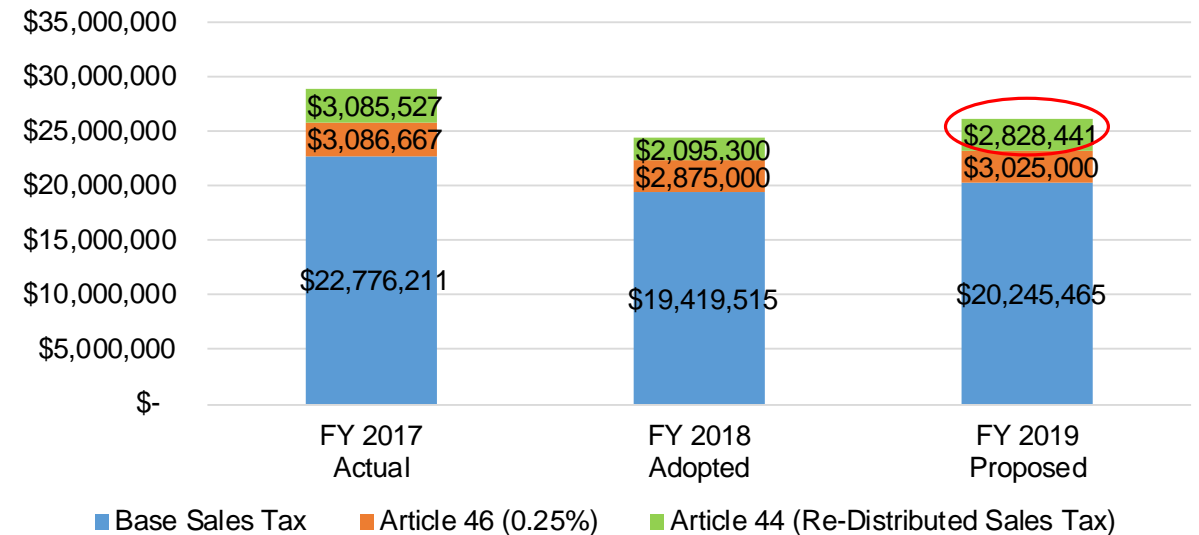
Taxable Retail Sales



Article 44 Can Only Be Spent On Certain Service Areas

3% Growth Over Last Year At This Time

Sales Tax Summary



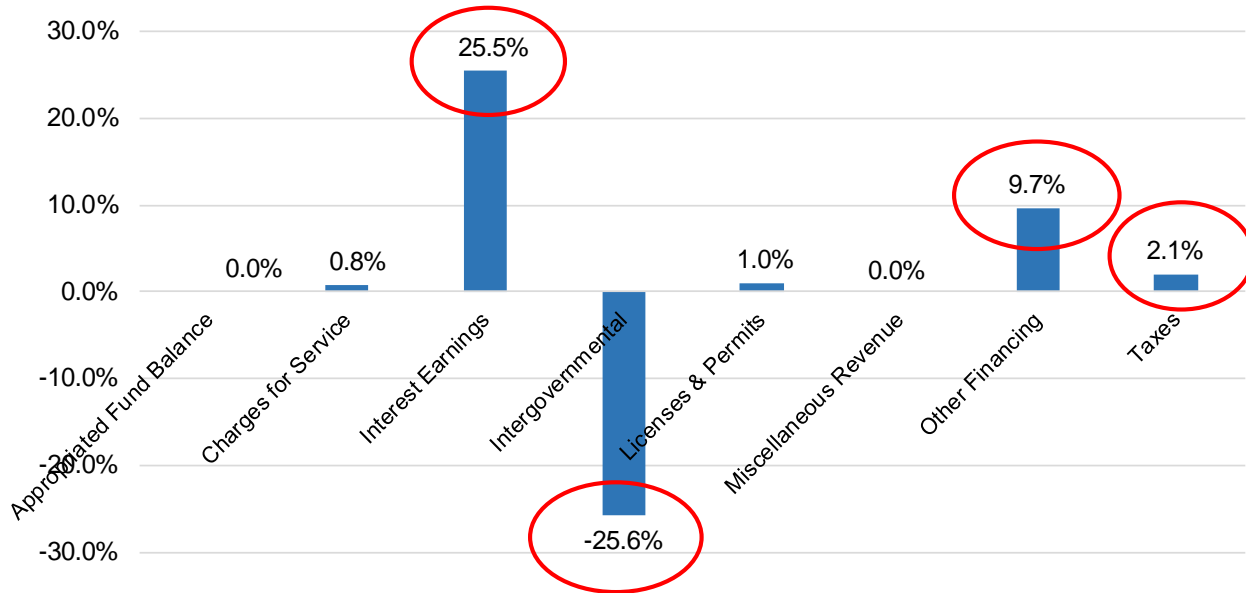
Re-Distributed Sales Tax Summary

Category	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2022	Total
Economic Development Reserve	\$ -	\$ 951,934	\$ -	\$ -	\$ -	\$ -	\$ 951,934
Annual Contribution to EDC	\$ 248,000	\$ 248,000	\$ 134,141	\$ 225,382	\$ 248,000	\$ 248,000	\$ 1,351,523
Annual Contribution to Lexington Chamber of Commerce	\$ -	\$ -	\$ -	\$ -	\$ 9,750	\$ 9,750	\$ 19,500
Annual Contribution to Thomasville Chamber of Commerce	\$ -	\$ -	\$ -	\$ -	\$ 5,984	\$ 2,021	\$ 8,005
Education Growth (Spending per Pupil)	\$ 377,000	\$ 350,720	\$ 311,710	\$ 332,851	\$ 354,505	\$ 357,873	\$ 2,084,659
DCCC Allied Health Building	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
I-85 Corporate Center	\$ 140,000	\$ 140,000	\$ 1,735,109	\$ 1,735,109	\$ 1,735,109	\$ 1,735,109	\$ 7,220,436
Debt Service - DCS New High School	\$ 455,300	\$ 286,100	\$ 182,650	\$ 60,597	\$ -	\$ -	\$ 984,647
School Capital - High Priority Roofs / HVACs	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 3,000,000
Parking Lot Maintenance - DCCC	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ 110,000
Briggs Building Roof Replacement - DCCC	\$ -	\$ 183,800	\$ -	\$ -	\$ -	\$ -	\$ 183,800
Operating + Type II Capital Outlay Increase - DCCC	\$ -	\$ 57,887	\$ 58,466	\$ 59,051	\$ 59,642	\$ 60,238	\$ 295,284
Total	\$ 2,720,300	\$ 2,828,441	\$ 2,922,076	\$ 2,912,990	\$ 2,912,990	\$ 2,912,991	\$ 17,209,788
Redistributed Sales Tax	<u>\$ 2,720,300</u>	<u>\$ 2,828,441</u>	<u>\$ 2,922,076</u>	<u>\$ 2,912,990</u>	<u>\$ 2,912,990</u>	<u>\$ 2,912,991</u>	<u>\$ 17,209,788</u>



FY 2019 Revenues

Changes from Prior Year



Changes In Intergovernmental Revenue and Other Financing / Interest Earnings:

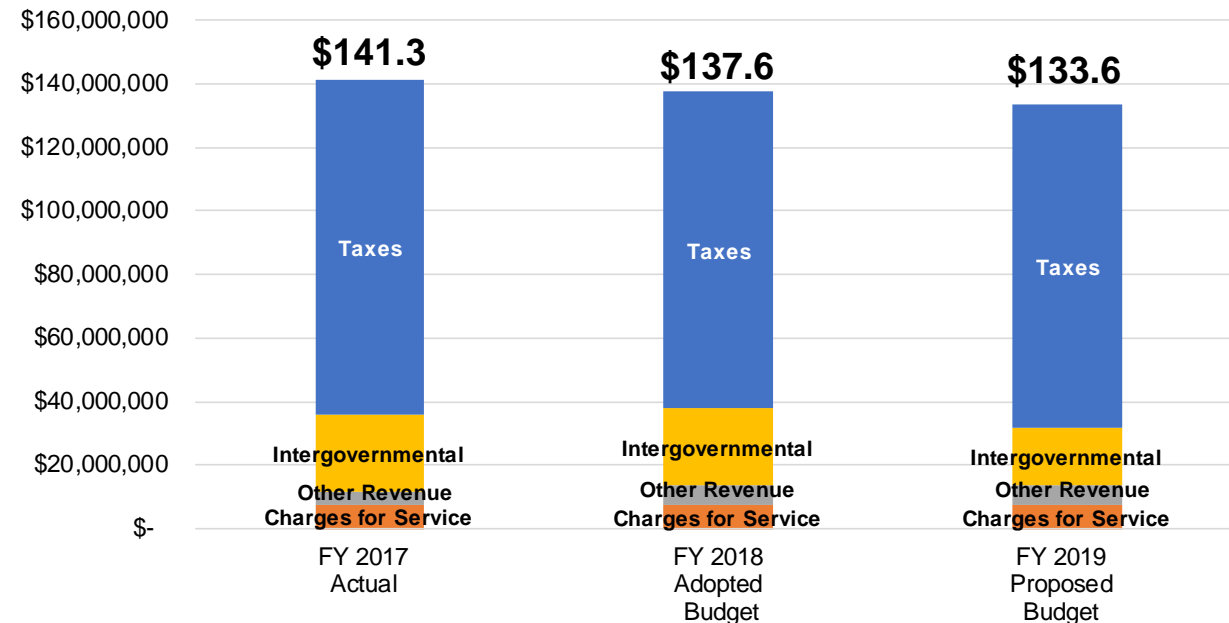
- Increased contribution from Capital Reserve to the General Fund for major capital projects within Support Service’s budget (Governmental Center Exterior Repair – 25 + / - Years Old)
- Removal of Child Daycare / Medicaid Transportation Assistance \$’s (DSS Revenues)
- Better than Expected Interest Rate Returns on County \$’s

Changes in Taxes:

- Growth in Property Tax Revenues = 1%
- Growth in Base Sales Tax (4.3%) + Article 44 + 46 Sales Tax Revenues

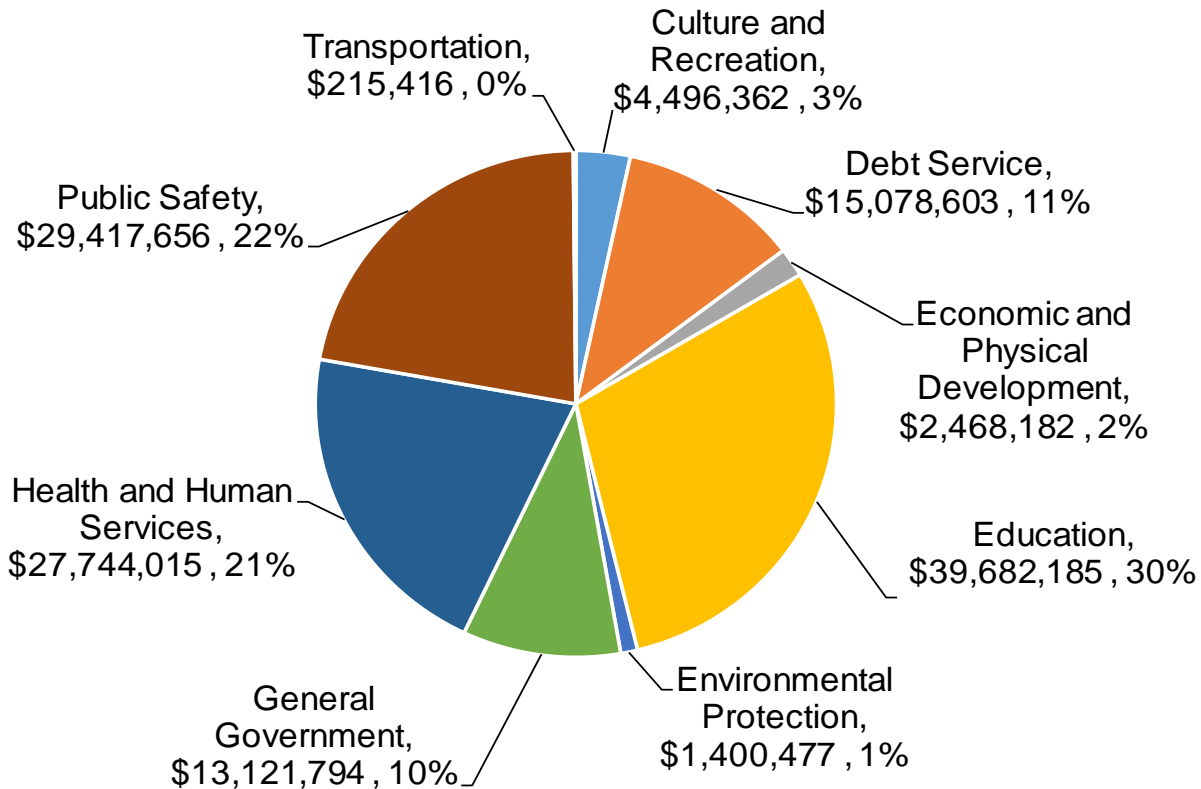
FY 2019 Revenues

By Category



Where The Money Goes.....?

FY 2019 Proposed Budget Expenditures
General Fund Total \$133,624,690



Highlights (General Fund)

- Includes \$140K to continue with Phase I of the I-85 Industrial Park and \$1M for (Architect Phase I Options – A, D, or F) Related to the Potential Courthouse / Clerk of Court renovations (Base debt down by \$366K million dollars)
- Includes an additional \$407K for education funding (Operating + Type II Capital Outlay)
- Includes an additional \$1M for employee pay increases (on average 3.2% = \$500 + 1.5% per Employee). Group Insurance cost for both employees + the county expected to remain “flat”
- Transfers \$952K from Article 44 sales tax revenue to county’s Economic Development Reserve Fund (For the I-85 Corporate Center Project)
- Eliminates (\$6.2M) in Federal / State Funding largely in Social Service related to the State paying directly to providers for Child Daycare and Medicaid Transportation Assistance
- Includes (13) additional high priority positions within the Social Services (6), EMS (4), Sheriff (1), Emergency Communications (1) and P&R (1) totaling \$702K

Total Change Over FY 2017-18 = (\$3.99) Million Dollars



How Every Dollar Is Spent Within The General Fund.....



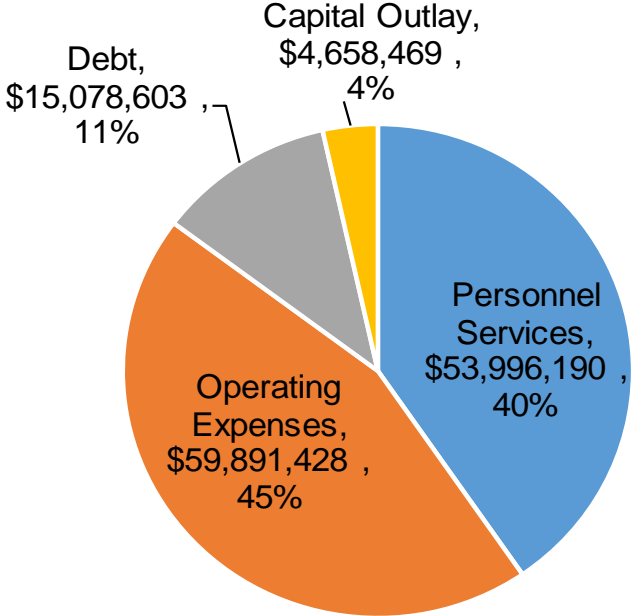
General Fund Expenditure Summary by Function

	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	vs. Adopted	
					\$ Change	% Change
Culture and Recreation	\$ 4,312,773	\$ 4,364,273	\$ 4,393,240	\$ 4,496,362	\$ 132,089	3.0%
Debt Service	\$ 13,685,222	\$ 14,879,320	\$ 14,379,320	\$ 15,078,603	\$ 199,283	1.3%
Economic and Physical Development	\$ 4,127,584	\$ 1,510,473	\$ 4,554,318	\$ 2,468,182	\$ 957,709	63.4%
Education	\$ 39,540,292	\$ 39,960,269	\$ 39,960,269	\$ 39,682,185	\$ (278,084)	-0.7%
Environmental Protection	\$ 2,489,726	\$ 1,386,451	\$ 1,448,555	\$ 1,400,477	\$ 14,026	1.0%
General Government	\$ 12,957,630	\$ 13,027,005	\$ 13,909,670	\$ 13,121,794	\$ 94,789	0.7%
Health and Human Services	\$ 31,835,850	\$ 33,819,413	\$ 34,111,710	\$ 27,744,015	\$ (6,075,398)	-18.0%
Public Safety	\$ 26,843,221	\$ 28,436,229	\$ 29,345,953	\$ 29,417,656	\$ 981,427	3.5%
Transportation	\$ 146,179	\$ 229,601	\$ 234,601	\$ 215,416	\$ (14,185)	-6.2%
Total	\$135,938,478	\$ 137,613,034	\$142,337,636	\$133,624,690	\$ (3,988,344)	-2.9%

Total Funded Positions	851.75	855.75	857.75	867.75	12.00	1.4%
-------------------------------	---------------	---------------	---------------	---------------	--------------	-------------



FY 2019 Proposed Budget Expenditures
General Fund Total \$133,624,690



- Included in employee pay increases / benefits:
 - Base salary
 - + \$500
 - + 1.5% COLA
 - Group insurance cost “flat” for both employees and county

- Thirteen additional positions (6) Social Services, (1) Sheriff, (4) EMS, (1) Emergency Communications and (1) P&R – Increased workload, mandated regulation standards and / or assist with public safety concerns / projects (Covered via reimbursements or reductions in other operating cost)

- Includes funding to continue with debt payoff related to Phase I of the I-85 Corporate Center as well as \$1M in debt service for (Architect Phase I Options – A, D, or F – Courthouse / COC renovations)

- Eliminates (\$6.2M) in Federal / State Funding largely in Social Service related to the State paying directly to providers for Child Daycare and Medicaid Transportation Assistance

- Contribution from County Capital Reserve of \$583K to complete several major capital projects (Repair 25 year old Governmental Center exterior). Also includes \$’s to cover (15) Sheriff vehicles, (3) EMS and (4) Other department areas

- Transfer \$952K in Article 44 sales tax to the county’s Economic Development Fund for the I-85 Corporate Center



Education Funding Summary

Information		FY 2018 Adopted			FY 2019 Proposed			Operating		Capital	
Agency	ADM FY 2018-19 Projection	Operating	Type II & III Capital	Per Pupil	Operating	Type II & III Capital	Per Pupil	% Change	\$ Change	% Change	\$ Change
DCS	19,147	\$ 23,036,050	\$ 1,283,250	\$ 1,202.80	\$ 23,275,032	\$ 1,296,083	\$ 1,215.60	1.0%	\$ 238,982	1.0%	\$ 12,833
Lexington City	3,094	\$ 3,654,120	\$ 256,500	\$ 1,202.80	\$ 3,761,065	\$ 259,065	\$ 1,215.60	2.9%	\$ 106,945	1.0%	\$ 2,565
Thomasville City	2,293	\$ 2,801,325	\$ 336,000	\$ 1,202.80	\$ 2,787,360	\$ 339,360	\$ 1,215.60	-0.5%	\$ (13,965)	1.0%	\$ 3,360
DCCC	-	\$ 3,252,752	\$ 402,000	\$ -	\$ 3,306,639	\$ 406,000	\$ -	1.7%	\$ 53,887	1.0%	\$ 4,000
Total	24,534	\$ 32,744,247	\$ 2,277,750	\$ 1,202.80	\$ 33,130,096	\$ 2,300,508	\$ 1,215.60	1.2%	\$ 385,849	1.0%	\$ 22,758

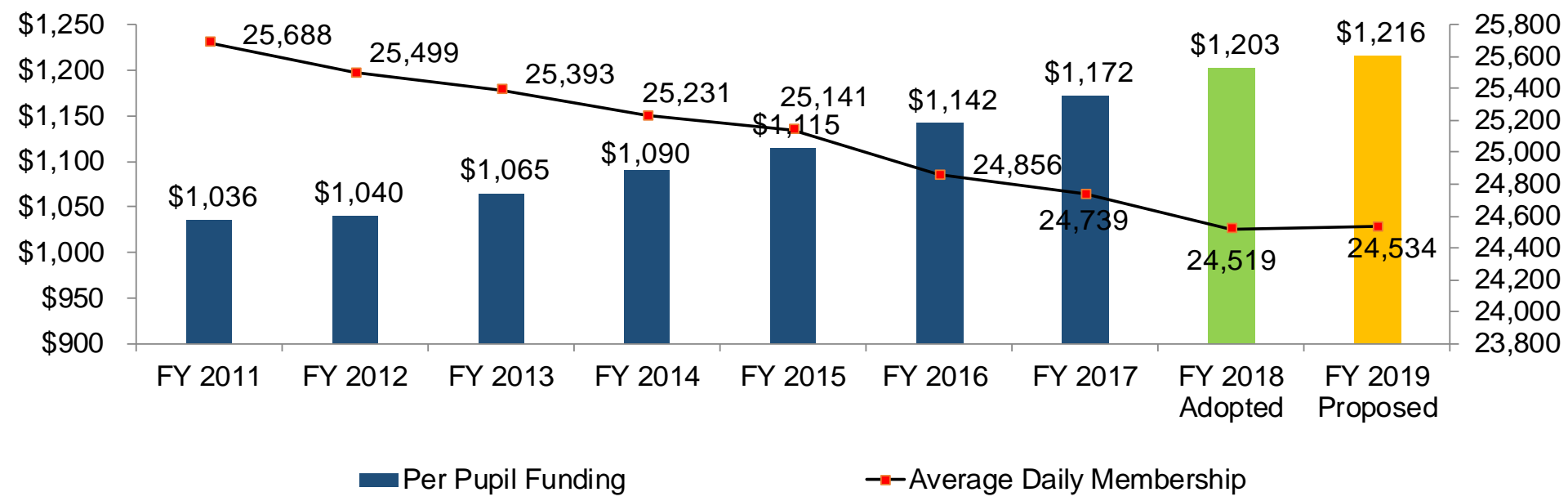
Total Funding Increase (Three School Districts) \$ 350,720

Cumulative Per Pupil Funding % Increase 1.06%

**1.06% Growth in Total Funding vs. FY 2018 Adopted
(The Three School Districts Only)**



Per Pupil Funding Summary All Three Davidson County School Systems



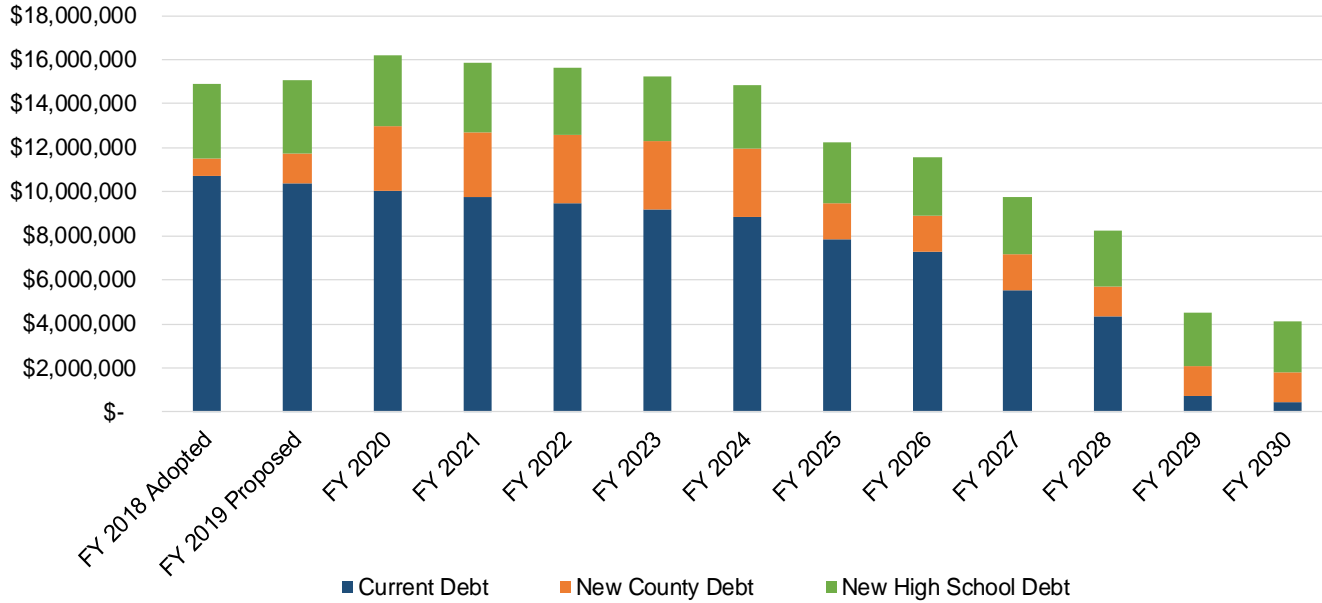
-4% decrease in ADM since FY 2011



17% increase in per pupil funding since FY 2011



Debt Service Summary

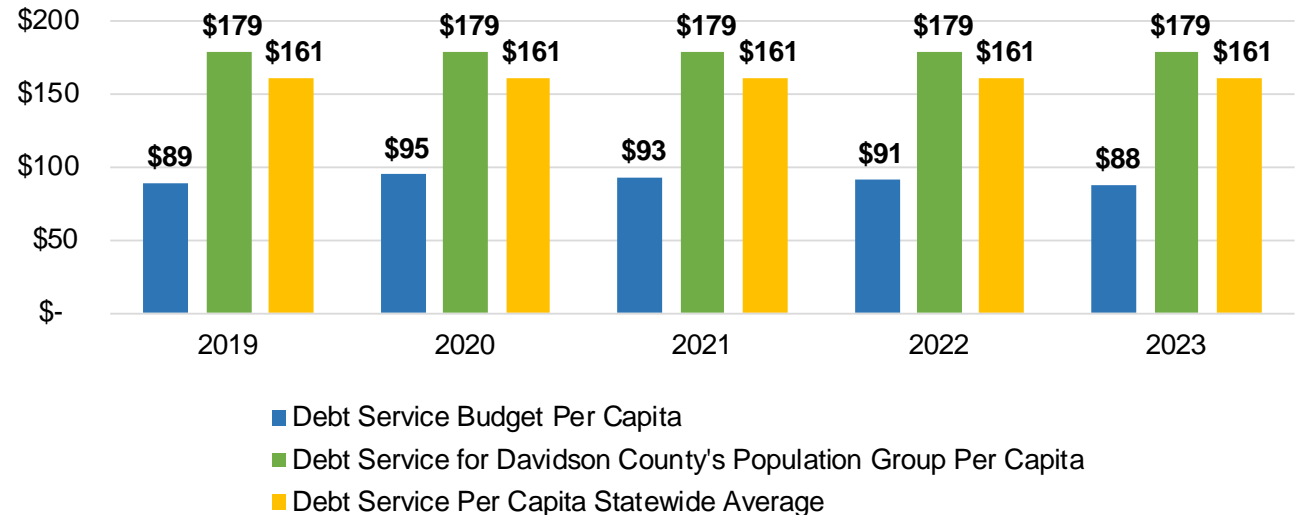


Low Debt per Capita When Compared to Peer Group

Orange section above is.....

- ✓ I-85 Corporate Center Project
- ✓ (Phase I Option A, D, or F) – Courthouse / COC Renov.
- ✓ Potential Sewer Projects in the Future

Debt Service Comparison Summary



Contribution Summary

Requested Proposed

Functional Area	Agency	FY 2018 Adopted	FY 2018 Amended	FY 2019 Requested	FY 2019 Proposed	\$ Change vs. Adopted	\$ Change vs. Adopted
Culture and Recreation	TOURISM	\$ 58,900	\$ 58,900	\$ 73,360	\$ 64,000	\$ 14,460	\$ 5,100
Culture and Recreation Total		\$ 58,900	\$ 58,900	\$ 73,360	\$ 64,000	\$ 14,460	\$ 5,100
Economic Development	CHAMBER OF COMM - LEXINGTON	\$ 9,750	\$ 9,750	\$ 9,750	\$ 9,750	\$ -	\$ -
	CHAMBER OF COMM - THOMASVILLE	\$ 9,750	\$ 9,750	\$ 9,750	\$ 9,750	\$ -	\$ -
	CHAMBER OF COMM - NORH DAVIDSON	\$ 8,300	\$ 8,300	\$ 8,000	\$ 8,000	\$ (300)	\$ (300)
	PACE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	ECONOMIC DEV COMMISSION	\$248,000	\$ 248,000	\$ 260,000	\$248,000	\$ 12,000	\$ -
	FORESTER	\$102,856	\$ 102,856	\$ 104,554	\$104,554	\$ 1,698	\$ 1,698
Economic Development Total		\$378,656	\$ 378,656	\$ 407,054	\$380,054	\$ 28,398	\$ 1,398
Human Service Organization	FAMILY SERVICES - GRANT	\$ 98,069	\$ 85,730	\$ 98,069	\$ 85,730	\$ -	\$ (12,339)
	LIFE CENTER - GRANT	\$ 96,726	\$ 96,726	\$ 96,726	\$ 96,726	\$ -	\$ -
Human Service Organization Total		\$194,795	\$ 182,456	\$ 194,795	\$182,456	\$ -	\$ (12,339)
Public Safety Organization	JUV CRIME PREVENTION	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ -	\$ -
	NATIONAL GUARD LEXINGTON	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	\$ -
	NATIONAL GUARD THOMASVILLE	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	\$ -
	RESCUE SQUAD DAV CTY	\$ 27,500	\$ 27,500	\$ 50,000	\$ 27,500	\$ 22,500	\$ -
	RESCUE SQUAD LIFE SUPPORT	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ -	\$ -
	RESCUE SQUAD THOMASVILLE	\$ 17,500	\$ 17,500	\$ 75,000	\$ 17,500	\$ 57,500	\$ -
Public Safety Organization Total		\$ 75,500	\$ 75,500	\$ 155,500	\$ 75,500	\$ 80,000	\$ -
Grand Total		\$707,851	\$ 695,512	\$ 830,709	\$702,010	\$ 122,858	\$ (5,841)

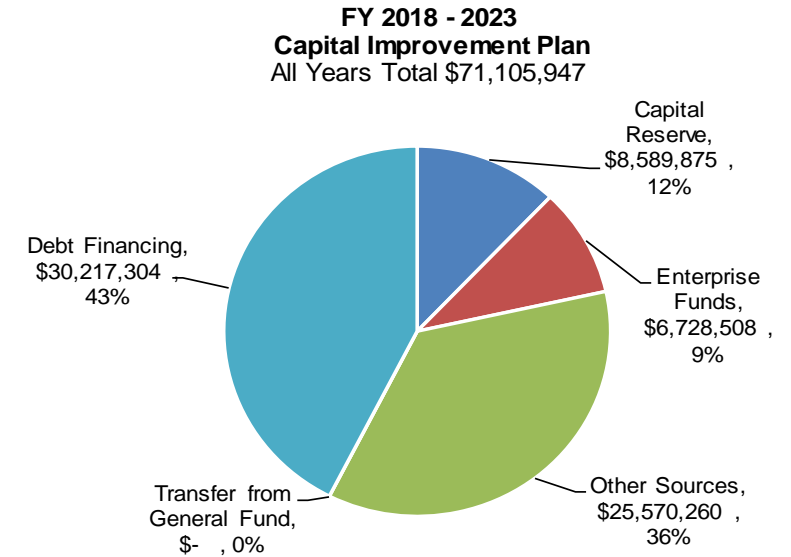
Highlights

- NC Forester Contract – Increased funding (by \$1,700) to replace one existing high mileage fire truck (Total truck cost = \$46K) (60% - NC and 40% - County)
- Provides TRIP with an additional \$5,100 (\$2K for Taxes prepared by a professional + \$3,100 for replacement computer / software, which is considered a “one-time” cost)



FY 2018 - 2023 Capital Improvement Plan - Summary by Function

Category / Function	Current Year FY 2018	2019 Estimated	2020 Estimated	2021 Estimated	2022 Estimated	2023 Estimated	Total (All Years)
Expenses							
General Government	\$27,344,834	\$19,865,494	\$ 9,980,311	\$ -	\$ 275,000	\$ -	\$ 57,465,639
Education	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Sewer	\$ 951,800	\$ -	\$ -	\$ -	\$ -	\$ 4,960,000	\$ 5,911,800
Landfill	\$ -	\$ 3,757,508	\$ -	\$ 534,000	\$2,437,000	\$ -	\$ 6,728,508
Total	\$29,296,634	\$23,623,002	\$ 9,980,311	\$ 534,000	\$2,712,000	\$ 4,960,000	\$ 71,105,947
Source of Funds							
Capital Reserve	\$ 6,182,675	\$ 1,850,000	\$ 282,200	\$ -	\$ 275,000	\$ -	\$ 8,589,875
Enterprise Funds	\$ -	\$ 3,757,508	\$ -	\$ 534,000	\$2,437,000	\$ -	\$ 6,728,508
Other Sources	\$14,113,959	\$ 1,758,190	\$ 9,698,111	\$ -	\$ -	\$ -	\$ 25,570,260
Transfer from General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Financing	\$ 9,000,000	\$16,257,304	\$ -	\$ -	\$ -	\$ 4,960,000	\$ 30,217,304
Total	\$29,296,634	\$23,623,002	\$ 9,980,311	\$ 534,000	\$2,712,000	\$ 4,960,000	\$ 71,105,947



\$9.5 Million Dollars Expected to be in County Capital Reserve by Year End FY 2018



FY 2018 - 2023 Capital Improvement Plan - Summary by Project
(General Government and Education)

Category / Project	Current Year FY 2018	2019 Estimated	2020 Estimated	2021 Estimated	2022 Estimated	2023 Estimated	Total (All Years)
Expenses							
General Government							
Voting Equipment Replacement	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Clerk of Court Renovations	\$ -	\$ 5,460,811	\$ -	\$ -	\$ -	\$ -	\$ 5,460,811
Courthouse Renovations / Expansion	\$ -	\$ 11,875,794	\$ -	\$ -	\$ -	\$ -	\$ 11,875,794
EMS Lexington Base	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000
EMS Administration Expansion	\$ -	\$ -	\$ 282,200	\$ -	\$ -	\$ -	\$ 282,200
EMS Silver Valley Base	\$ -	\$ -	\$ -	\$ -	\$ 275,000	\$ -	\$ 275,000
911 Communications System Upgrade	\$ 7,248,452	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,248,452
I-85 Corporate Center	\$ 20,096,382	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,096,382
Grant for Airport Approach Lighting System	\$ -	\$ 678,889	\$ 2,498,111	\$ -	\$ -	\$ -	\$ 3,177,000
Grant for Airport Runway, Taxiway and Apron Strengthening	\$ -	\$ -	\$ 7,200,000	\$ -	\$ -	\$ -	\$ 7,200,000
Sub-Total	\$ 27,344,834	\$ 19,865,494	\$ 9,980,311	\$ -	\$ 275,000	\$ -	\$ 57,465,639
Education							
DCCC New Allied Health Building	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Sub-Total	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total	\$ 28,344,834	\$ 19,865,494	\$ 9,980,311	\$ -	\$ 275,000	\$ -	\$ 58,465,639
Source of Funds							
Capital Reserve	\$ 6,182,675	\$ 1,850,000	\$ 282,200	\$ -	\$ 275,000	\$ -	\$ 8,589,875
Other Sources	\$ 16,220,844	\$ 1,758,190	\$ 9,698,111	\$ -	\$ -	\$ -	\$ 27,677,145
Transfer from General Fund	\$ 5,941,315	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,941,315
Debt Financing	\$ -	\$ 16,257,304	\$ -	\$ -	\$ -	\$ -	\$ 16,257,304
Total	\$ 28,344,834	\$ 19,865,494	\$ 9,980,311	\$ -	\$ 275,000	\$ -	\$ 58,465,639



Davidson County Financial Model

Category	FY 2018 - 2019 Proposed	FY 2019 - 2020 Estimated	FY 2020 - 2021 Estimated	FY 2021 - 2022 Estimated	FY 2022 - 2023 Estimated
Total Expenses (General Fund)	\$ 133,624,690	\$ 136,626,421	\$ 138,172,481	\$ 140,474,672	\$ 142,128,200
Total Revenues (General Fund)	\$ 133,624,690	\$ 135,827,634	\$ 137,759,661	\$ 139,224,501	\$ 141,213,612
Expenses vs. Revenues	\$ (0)	\$ 798,787	\$ 412,820	\$ 1,250,171	\$ 914,588
Beginning Fund Balance	\$ 48,533,852	\$ 45,479,754	\$ 41,626,870	\$ 37,361,164	\$ 31,845,289
Increase (Decrease) Fund Balance	\$ (3,054,098)	\$ (3,852,885)	\$ (4,265,705)	\$ (5,515,876)	\$ (6,430,464)
Ending Fund Balance	\$ 45,479,754	\$ 41,626,870	\$ 37,361,164	\$ 31,845,289	\$ 25,414,824
Fund Balance %	33.57%	30.58%	27.12%	22.83%	18.00%
Tax Rate	54.00	54.00	54.00	54.00	54.00

Estimated Average Growth % in Expenses Per Year from FY 2019 – FY 2023 = 1.3%



County	Tax Rate
Davidson	\$ 0.5400
Catawba	\$ 0.5750
Alamance	\$ 0.5800
Montgomery	\$ 0.6200
Rowan	\$ 0.6625
Randolph	\$ 0.6525
Stanly	\$ 0.6700
Pitt	\$ 0.6960
Cabarrus	\$ 0.7000
Davie	\$ 0.7280
Forsyth	\$ 0.7235
Guilford	\$ 0.7305

Low Tax Rate

Davidson County Tax Rate (Since Property Revaluation of 2007)

Consistent Tax Rate

FY 2008 - FY 2017 Approved Tax Rates	FY 2016 Revenue-Neutral Tax Rate	FY 2018 Adopted Tax Rate	FY 2019 Proposed Tax Rate
\$ 0.54	\$ 0.55	\$ 0.54	\$ 0.54



Other Funds with Major Changes:

- Landfill – Proposed slight changes for the E-Waste and Per Passenger Vehicle Minimums
- Sewer – Anticipating a 5% fee increase imposed on the County by its waste water treatment provider the City / County Commission (Winston-Salem / Forsyth County).
- Transportation – Fully funds all routes with participation by the Cities of Lexington and Thomasville totaling \$26K each and the General Fund = \$96K
- Special School District - Proposed budget keeps the tax rate at \$0.1200, which is expected to generate about \$1.53 million for FY 2019
- School Capital Outlay – \$2.95M which keeps the \$500K for high priority roofs / HVACs + \$294K for DCCC to repair the 20 year old Briggs Building roof and create a safe walkway from Love Resource Center to Smith Health Sciences Building (\$500K + \$294K both covered via Article 44 sales tax revenues)
- Rural Fire Districts - Two fire districts have asked for a tax rate increase due to increased capital needs and on-going operating expenses such as employee insurance (each have met the criteria for submitting a tax rate increase proposal as outlined with the agreement with the County):
 - Hasty – Increase of \$0.02 to a total of \$0.10
 - Linwood – Increase of \$0.01 to a total of \$0.10

Remaining Item From The Budget Retreat

- Items are not included in the FY 2018-19 Proposed Budget
- Should the BOC wish to move forward with any of these items, staff respectively asks that the board either identify an expenditure reduction from within the proposed budget or an additional source of funds

Item	Cost from BOC Retreat	Cost Already Include in FY 2019 Proposed Budget	Difference
Provide Additional Funding for Rescue Squads	\$ 125,000	\$ 45,000	\$ 80,000
Additional Fire Grants / Audit Position	\$ 65,000	\$ -	\$ 65,000
PIO Position	\$ 80,000	\$ -	\$ 80,000
Opioid Case Manager Position	\$ 63,000	\$ -	\$ 63,000
Additional Funding for TRIP	\$ 73,360	\$ 64,000	\$ 9,360
Spay / Neuter	Varies	\$ -	\$ -
Total	\$ 406,360	\$ 109,000	\$ 297,360



Next Steps:

- Public Hearing on the County Manager's Proposed Budget – May 29rd 2018
(6:00 pm in County Commissioner's Board Room)
- Board of Commissioners Budget Work-session – June 7st 2018
(8:00 am in County Commissioners' Board Room)
- Possible Adoption of the Budget – June 12th 2018
(6:00 pm in County Commissioner's Board Room)



Davidson County
“Dedicated to Excellence in Serving Our Citizens”
LEXINGTON, NORTH CAROLINA
BUDGET MESSAGE
May 15, 2018
DAVIDSON COUNTY BOARD OF COMMISSIONERS

Commissioners,

I am pleased to submit to you the proposed Davidson County FY 2018-2019 budget. The proposed budget is balanced and is in accordance with Section 159-11 of the Budget and Fiscal Control Act. It is respectfully requested that the Board of Commissioners allow this proposed budget to be placed within the County Manager's Office for public inspection and the required public hearing be set for May 29, 2018 in order to accept public input and comment.

I would like to take this opportunity to acknowledge those who assisted in preparing this year's proposed budget. Casey Smith, Assistant County Manager, Jane Kiker, Finance Director and Matthew Sutter, Budget and Management Analyst continue doing an exceptional job in crafting annual budgets that reflect the needs and changing conditions within our County. This year is no exception. The task of developing a balanced budget, especially in these difficult economic times, is made somewhat easier when you have a group of dedicated department heads who submit reasonable requests and who understand that the County has to live within its means. My thanks and admiration goes out to each of the Davidson County Department Heads for their hard work in helping put this budget together. Finally, the County Manager's office staff always pitches in where needed to get the budget done.

2017-2018 Budget in Review

To date, the FY 2017 - 2018 budget remains consistent with anticipated projections. Tax collections are expected to be slightly greater than the budgeted amounts. Sales tax proceeds are also tracking ahead of what was budgeted this year. When all revenues are totaled through June 30, 2018, the County should have no problem making budget. Likewise on the expenditure side, personnel and operational spending, for the most part, is staying well within the budgeted authorizations. The County Department Heads continue to do an excellent job of managing their respective budgets and providing high quality services within the resources they are provided.

The County continues to work through the Phase I development of the I-85 Corporate Center. The 431 acre complex, with an estimated cost approximately \$20.1 million dollars, and is expected to house Egger a European company that produces wood-based panel products as the corporate center's first tenant. Egger plans to create over 770 + / - jobs and invest upwards of \$700 million dollars in the new manufacturing site. The county continues to seek other corporate partners in order to utilize the remaining tracts within the developed area. The corporate center will largely be paid for via low interest loans awarded to the County by the federal government and Energy United. During 2017 the County also received notification of a grant award from the Golden Leaf Foundation for \$1 million dollars, which will be used for sewer construction as part of the corporate center project. As of spring 2018 the major



infrastructure components (sewer, gas and roadways) are either currently underway or being planned accordingly for completion soon.

At the January 4, 2018 Board of Commissioners meeting, the board received the auditor's report for the fiscal year ending June 30, 2017. The County received an unqualified opinion highlighting there were no findings or questioned costs and there were no material internal control weaknesses identified.

The report also showed the County remains in excellent financial condition, with the General Fund unreserved fund balance totaling \$57,040,109, which is 41.67% of the total General Fund expenditures for the fiscal year. The average fund balance for counties with a population over 100,000 in the state is \$76,580,480 or 26.75% respectively.

General Fund Balance
as of June 30, 2017

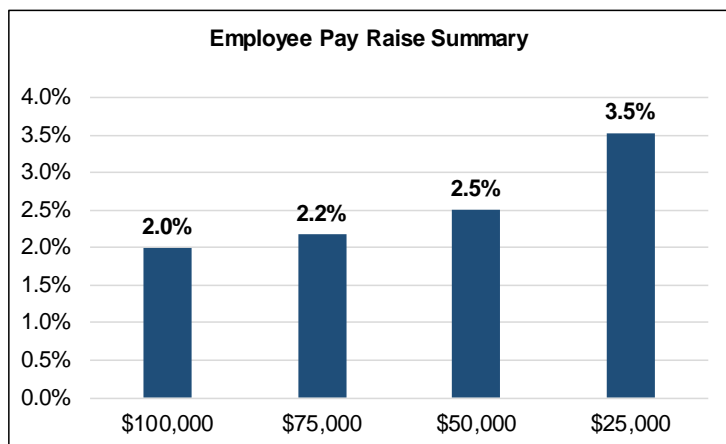
Total Fund Balance	\$ 71,065,112
Non-Spendable	\$ (1,252,163)
Stabilization by State Statute	<u>\$ (12,772,840)</u>
Available Fund Balance	\$ 57,040,109

The Proposed Budget for FY 2018-2019

Some very modest growth is occurring within the local economy, as reflected in projected revenue from property and sales taxes and user fees for next fiscal year. Property values appear to be remaining stable, and Davidson County was one of the jurisdictions that received an overall sales tax increase via the North Carolina General Assembly's re-distribution plan from 2015.

On the expenditure side, County departments continue efforts to identify opportunities to contain or even reduce operational costs without compromising service levels. However, for the upcoming fiscal year major capital projects such as the I-85 Corporate Center, 911 Radio System Upgrade (Partnership with state VIPER system) and the Courthouse / Clerk of Court renovations are expected to move forward and bring with it increased debt obligations and cash restraints for the County. These obligations and cash restraints not only effect next fiscal year but several years into the future.

One of the main goals the Board of Commissioners identified at the February annual budget retreat was to maintain the current property tax rate of \$0.54 per \$100 of assessed property valuation while continuing to provide the essential county services / operations for which the citizens of our County know and expect.



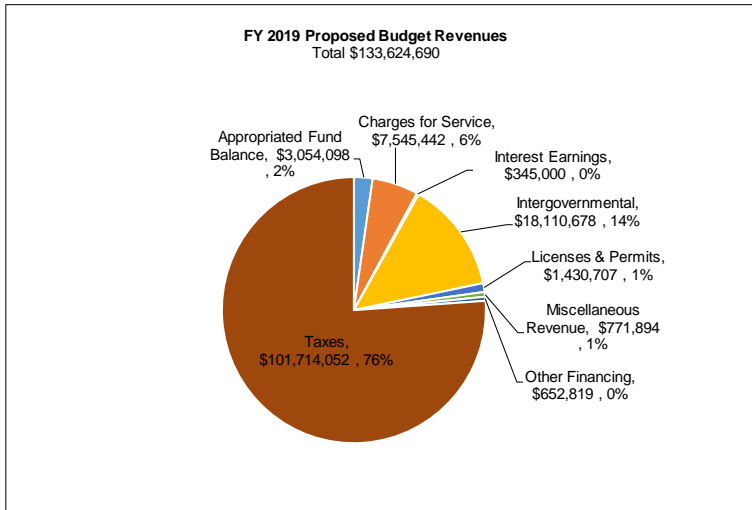
Davidson County Government's greatest asset continues to be its dedicated employees, who are also dealing with the consequences of past struggling economies. Therefore, the proposed budget includes an overall average pay increase of approximately 3.2%. This increase addresses two compounding issues: 1) Salary Compression and 2) Overall Salary Competitiveness by including a \$500 base salary increase and a 1.5% cost of living (COLA) adjustment. For future fiscal years it is recommended that the base amount be included as part of the base budget development, with the COLA approved annually by the Board of Commissioners as part of the approved budget ordinance.

Finally, the proposed budget includes thirteen additional high priority positions within the Department of Social Services (6.00), the Sheriff's Office (1.00), Emergency Medical Services (4.00), Emergency Communications (1.00) and Parks & Recreation (1.00). These positions are included to help alleviate issues with increased workload and help supervisors better manage complex processes and additional regulations. In addition, several

of these positions help address growing concern surrounding public issues / projects such as the 911 Radio System Upgrade. Lastly, majority of the cost related to these additional positions are covered either by increased reimbursement revenues and / or reductions in other spending item within the department / general fund.

County Property Tax Rate - The FY 2018-19 Proposed Budget recommends a general county wide tax rate at \$0.54 for each \$100 of assessed property valuation – equal to that of FY 2017-18.

REVENUES (GENERAL FUND)



The property tax remains the major local revenue source available to the County and it accounts for 56% of total revenue. The percentage of general fund revenue coming from the property tax has increased significantly in the last few years. Back in FY 2006-07 it was only 47% of the budget. This trend is attributed to several factors including the overall reduction in sales tax proceeds from prior years, cutbacks in state funding for various programs and slower growth in terms of other revenue sources such as interest income and permit / user fees. With greater dependence being placed on property tax revenue, it is critical that state legislators understand the potential negative impact of passing laws which will further erode the county's tax base.

Summary of General Fund

	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	vs. Adopted	
					\$ Change	% Change

Summary of General Fund

Revenues

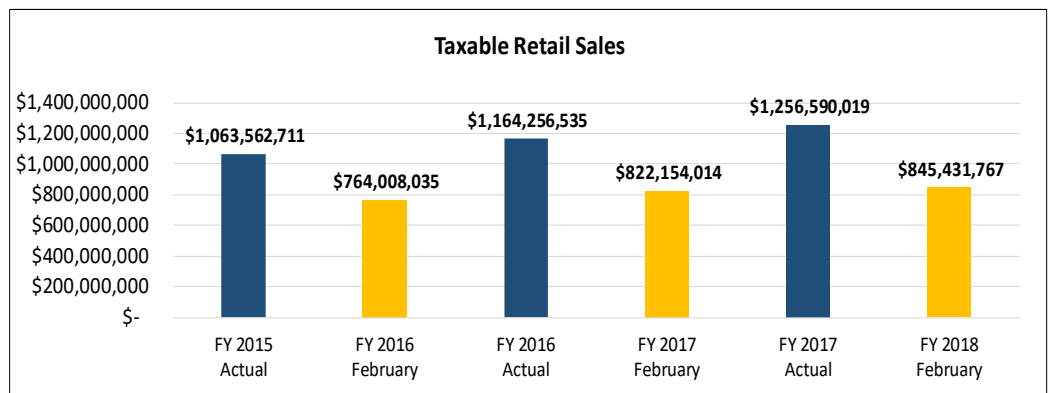
Appropriated Fund Balance	\$ -	\$ 3,054,098	\$ 7,185,309	\$ 3,054,098	\$ -	0.0%
Charges for Service	\$ 7,662,072	\$ 7,485,111	\$ 7,490,461	\$ 7,545,442	\$ 60,331	0.8%
Interest Earnings	\$ 370,186	\$ 275,000	\$ 275,000	\$ 345,000	\$ 70,000	25.5%
Intergovernmental	\$ 24,202,597	\$ 24,354,469	\$ 24,549,696	\$ 18,110,678	\$(6,243,791)	-25.6%
Licenses & Permits	\$ 1,871,569	\$ 1,416,000	\$ 1,416,000	\$ 1,430,707	\$ 14,707	1.0%
Miscellaneous Revenue	\$ 1,082,014	\$ 771,894	\$ 844,208	\$ 771,894	\$ -	0.0%
Other Financing	\$ 806,928	\$ 595,220	\$ 704,220	\$ 652,819	\$ 57,599	9.7%
Taxes	\$105,268,869	\$ 99,661,242	\$ 99,872,742	\$101,714,052	\$ 2,052,810	2.1%
Total	\$141,264,235	\$ 137,613,034	\$142,337,636	\$133,624,690	\$(3,988,344)	-2.9%

The FY 2017-18 Proposed Budget is built on an increase from the current year in overall assessed property values. The tax base is anticipated to total approximately \$13,874,944,250, so using the current tax rate of \$0.54 and assuming an overall collection rate 96.75% that yields \$72,489,646 in revenue, which is an increase of \$771,927 or 1.00% more than the current year.

Fiscal Year	Tax Rate	Real Property	Individual / Business / Public Property	Motor Vehicles	Total	\$ Change	% Change
2008	\$ 0.54	\$ 10,186,197,400	\$ 1,130,264,565	\$ 1,172,035,633	\$ 12,488,497,598	\$ -	0.00%
2009	\$ 0.54	\$ 10,539,366,996	\$ 1,188,464,124	\$ 1,139,990,926	\$ 12,867,822,046	\$ 379,324,448	3.04%
2010	\$ 0.54	\$ 10,705,278,310	\$ 1,159,390,264	\$ 1,066,520,996	\$ 12,931,189,570	\$ 63,367,524	0.49%
2011	\$ 0.54	\$ 10,813,916,630	\$ 1,098,261,895	\$ 1,035,675,555	\$ 12,947,854,080	\$ 16,664,510	0.13%
2012	\$ 0.54	\$ 10,907,215,885	\$ 1,106,489,904	\$ 1,076,760,000	\$ 13,090,465,789	\$ 142,611,709	1.10%
2013	\$ 0.54	\$ 10,937,949,307	\$ 1,150,457,537	\$ 1,140,013,889	\$ 13,228,420,733	\$ 137,954,944	1.05%
2014	\$ 0.54	\$ 11,010,529,658	\$ 1,169,818,413	\$ 1,548,177,407	\$ 13,728,525,478	\$ 500,104,745	3.78%
2015	\$ 0.54	\$ 11,075,289,751	\$ 1,180,099,692	\$ 1,262,548,519	\$ 13,517,937,962	\$ (210,587,516)	-1.53%
2016	\$ 0.54	\$ 10,985,234,859	\$ 1,274,470,882	\$ 1,319,261,111	\$ 13,578,966,852	\$ 61,028,890	0.45%
2017	\$ 0.54	\$ 11,042,109,445	\$ 1,339,604,704	\$ 1,385,044,444	\$ 13,766,758,593	\$ 187,791,741	1.38%
2018 Adopted Budget	\$ 0.54	\$ 11,143,571,200	\$ 1,274,557,068	\$ 1,319,440,311	\$ 13,737,568,579	\$ (29,190,014)	-0.21%
2018 Estimated Actual	\$ 0.54	\$ 11,306,201,082	\$ 1,264,557,068	\$ 1,328,440,311	\$ 13,899,198,461	\$ 161,629,882	1.18%
2019 Proposed Budget	\$ 0.54	\$ 11,291,649,505	\$ 1,262,055,117	\$ 1,321,239,628	\$ 13,874,944,250	\$ (24,254,211)	-0.17%
Total		\$141,944,510,028	\$ 15,598,491,233	\$16,115,148,730	\$173,658,149,991	\$1,386,446,652	11.10%
Average Growth Per Year						\$ 143,989,088	1.06%

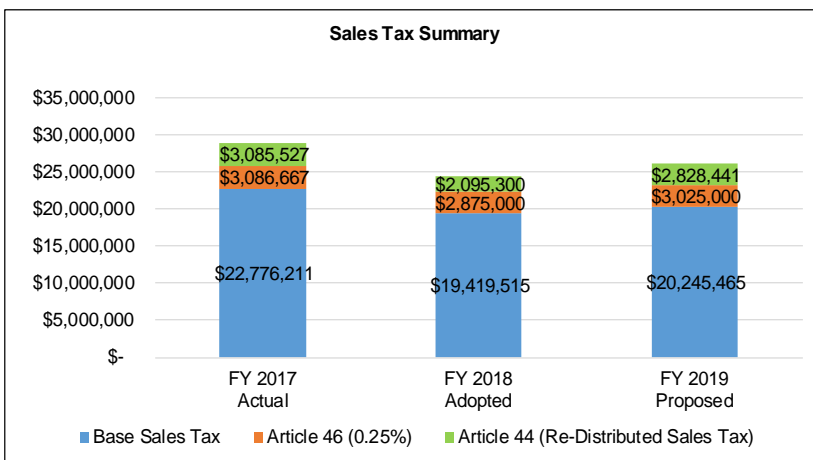
For sales tax the latest taxable retail sales shows the County ahead in terms of overall collections as compared to this time a year ago. Much of this increase is likely due to the tax reforms put in place by the General Assembly back in 2013 as well as in March of 2016. However, no one should sell short the local effort to increase economic growth right here in the county via the “Buy Local”

Campaign sponsored by the Lexington and Thomasville Chambers of Commerce. The County has begun to realize the full impact of the newly approved 0.25% - Article 46 Sales Tax and anticipates receiving approximately \$2.8 million dollars in additional sales tax funds via the



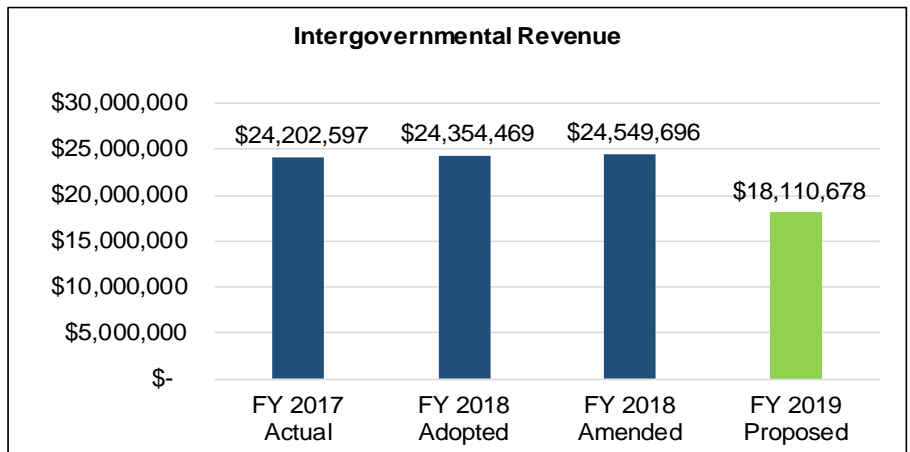
approved sales tax re-distribution plan by the NC General Assembly back in 2015. The approved plan re-allocates sales tax dollars from all 100 counties to 79 counties for the purposes of providing additional resources related to local education, community colleges and / or economic development spending. All of the Article 46 sales tax collections will continue to be used for the debt service on the New Oak Grove High School, with the re-distributed (Article 44) sales tax dollars allocated as shown within the table below.

Category	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2022	Total
Economic Development Reserve	\$ -	\$ 951,934	\$ -	\$ -	\$ -	\$ -	\$ 951,934
Annual Contribution to EDC	\$ 248,000	\$ 248,000	\$ 134,141	\$ 225,382	\$ 248,000	\$ 248,000	\$ 1,351,523
Annual Contribution to Lexington Chamber of Commerce	\$ -	\$ -	\$ -	\$ -	\$ 9,750	\$ 9,750	\$ 19,500
Annual Contribution to Thomasville Chamber of Commerce	\$ -	\$ -	\$ -	\$ -	\$ 5,984	\$ 2,021	\$ 8,005
Education Growth (Spending per Pupil)	\$ 377,000	\$ 350,720	\$ 311,710	\$ 332,851	\$ 354,505	\$ 357,873	\$ 2,084,659
DCCC Allied Health Building	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
I-85 Corporate Center	\$ 140,000	\$ 140,000	\$ 1,735,109	\$ 1,735,109	\$ 1,735,109	\$ 1,735,109	\$ 7,220,436
Debt Service - DCS New High School	\$ 455,300	\$ 286,100	\$ 182,650	\$ 60,597	\$ -	\$ -	\$ 984,647
School Capital - High Priority Roofs / HVACs	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 3,000,000
Parking Lot Maintenance - DCCC	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ 110,000
Briggs Building Roof Replacement - DCCC	\$ -	\$ 183,800	\$ -	\$ -	\$ -	\$ -	\$ 183,800
Operating + Type II Capital Outlay Increase - DCCC	\$ -	\$ 57,887	\$ 58,466	\$ 59,051	\$ 59,642	\$ 60,238	\$ 295,284
Total	\$ 2,720,300	\$ 2,828,441	\$ 2,922,076	\$ 2,912,990	\$ 2,912,990	\$ 2,912,991	\$ 17,209,788
Redistributed Sales Tax	\$ 2,720,300	\$ 2,828,441	\$ 2,922,076	\$ 2,912,990	\$ 2,912,990	\$ 2,912,991	\$ 17,209,788



Although taxable retail sales are up by about 3% YTD thru February, the proposed budget only increases the base or natural sales tax by \$825,950 or 4.3%. This is in large part due to the General Assembly providing for an “increase” factor within the re-distribution allocation mentioned before. So as you can see from the graph to the left, the base sales tax projection continues to grow slightly, with the Article 46 and re-distributed collections (Article 44) are then applied accordingly.

Intergovernmental revenue is expected to decrease by (\$6.24M) or -25.6%. This is largely due to the loss of Child Daycare and Medicaid Transport Assistance revenues / expenses. These funds will be paid directly by the State of North Carolina to the appropriate provider. Finally for the upcoming fiscal year the proposed budget maintains at the same level the need to utilize County fund balance in order to balance the budget. The total amount appropriated for FY 2019 equals \$3,054,098. Even with this recommended fund balance appropriation, the unrestricted fund balance remains well in excess of the 18% minimum requirement set forth in the County’s Fund Balance Policy adopted in 2008.



EXPENDITURES (GENERAL FUND)

As for the expense side of the budget the large drivers are on-going personnel cost, additional “high priority” positions, removal of state / federal funds for DSS and debt service related to the I-85 Corporate Center and potential Courthouse / Clerk of Court Renovations projects . As you can see in more detail below, once you back out the expense items in “blue” the overall budget has actually decreased versus FY 2017-18. The large expense items for the upcoming fiscal year include:

- Employee Pay Increase
- Thirteen Additional Positions
- Additional Funding for Education
- Debt Service
- Removal of State / Federal Funds for DSS

These expense items are covered via the natural growth in property / sales as well as the additional revenue generated via the voter approved Article 46 Sales Tax and NC General Assembly approved re-distributed (Article 44) sales tax. Also contributing to the budget’s ability to handle the various expense increases is the anticipated debt savings for the upcoming fiscal year. Additional sales tax revenues are expected to cover the debt increases for the new High School and I-85 Corporate Center but it is the natural debt savings of (\$366K) that provides much needed capacity within the general fund in order to handle all the service needs.

	Change vs. FY 2018 Adopted
Base Property Tax Revenue Growth	\$ 717,719
Base Sales Tax Revenue Growth	\$ 825,950
Increase In Article 46 Sales Tax	\$ 150,000
Increase In Article 44 Sales Tax	\$ 108,141
Change In Intergovernmental Revenue (Loss of Child Daycare Subsidy + Medicaid Transport \$'s)	\$ (6,243,791)
Other County Revenues	\$ 453,637
Total Revenue	\$ (3,988,344)
Employee Pay Increase (Base Salary + \$500 + 1.5%)	\$ 1,031,694
Additional Contribution to Education (Operating + Capital Outlay) Equal to the Growth in Base County Property Tax Revenues	\$ 408,607
New High Priority Positions (13.00 FTEs)	\$ 701,934
Increase In Debt (Option A, D, or F) - Courthouse / COC	\$ 564,889
Matured Debt Fall-Off / Debt Savings	\$ (365,606)
Loss of DSS "Other Expenditures" - Child Daycare Subsidy + Medicaid Transport	\$ (6,519,817)
\$'s for Completion of DCCC Major Capital Projects	\$ 293,800
Increase for County Capital	\$ 612,221
Article 44 \$'s to Eco. Dev. Res. (I-85 Corporate Center)	\$ 951,934
Removed \$'s to Cover DCCC Allied Health Building	\$ (1,000,000)
All Other Changes	\$ (668,000)
Total Expenses	\$ (3,988,344)

General Fund Expenditure Summary by Function

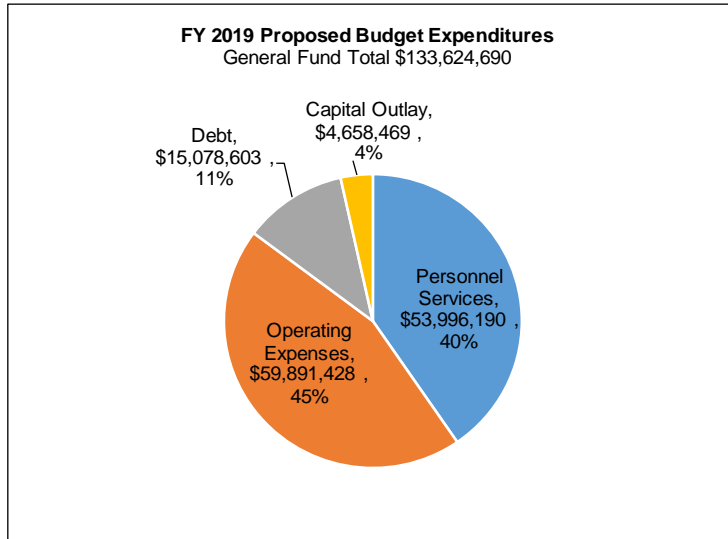
	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	vs. Adopted	
					\$ Change	% Change
Culture and Recreation	\$ 4,312,773	\$ 4,364,273	\$ 4,393,240	\$ 4,496,362	\$ 132,089	3.0%
Debt Service	\$ 13,685,222	\$ 14,879,320	\$ 14,379,320	\$ 15,078,603	\$ 199,283	1.3%
Economic and Physical Development	\$ 4,127,584	\$ 1,510,473	\$ 4,554,318	\$ 2,468,182	\$ 957,709	63.4%
Education	\$ 39,540,292	\$ 39,960,269	\$ 39,960,269	\$ 39,682,185	\$ (278,084)	-0.7%
Environmental Protection	\$ 2,489,726	\$ 1,386,451	\$ 1,448,555	\$ 1,400,477	\$ 14,026	1.0%
General Government	\$ 12,957,630	\$ 13,027,005	\$ 13,909,670	\$ 13,121,794	\$ 94,789	0.7%
Health and Human Services	\$ 31,835,850	\$ 33,819,413	\$ 34,111,710	\$ 27,744,015	\$ (6,075,398)	-18.0%
Public Safety	\$ 26,843,221	\$ 28,436,229	\$ 29,345,953	\$ 29,417,656	\$ 981,427	3.5%
Transportation	\$ 146,179	\$ 229,601	\$ 234,601	\$ 215,416	\$ (14,185)	-6.2%
Total	\$135,938,478	\$ 137,613,034	\$142,337,636	\$133,624,690	\$ (3,988,344)	-2.9%

Total Funded Positions	851.75	855.75	857.75	867.75	12.00	1.4%
-------------------------------	---------------	---------------	---------------	---------------	--------------	-------------

When you combine all other County revenue sources, the various expense savings (such as matured prior year debt service and debt savings achieved via the recent refinancing of old general obligation debt for schools) as well as the additional sales tax revenue, you can see where the entire FY 2019 Proposed Budget has been allocated.

From here let me highlight three key areas:

Personnel Cost



For personnel the proposed budget includes an overall average pay increase of approximately 3.2%. This increase addresses two compounding issues: 1) Salary Compression and 2) Overall Salary Competitiveness by including a \$500 base salary increase and a 1.5% cost of living (COLA) adjustment. For future fiscal years it is recommended the base amount will be included as part of the base budget development, with the COLA approved annually by the Board of Commissioners as part of the adopted budget ordinance.

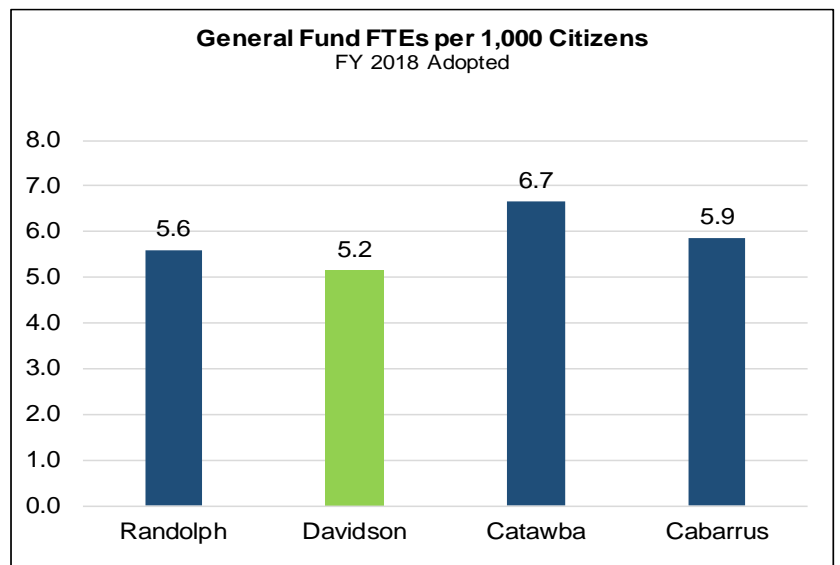
The County's group insurance budget is also projected to remain "flat" for the upcoming fiscal year. In April, 2018 the Board of Commissioners approved a new employee benefit plan, which included no

employee cost increase but does however, include various initiatives (such as Diabetes management) managed by Blue Cross / Blue Shield designed to continue the County's commitment to wellness.

For FY 2019 the general fund proposed budget eliminates one Sanitation position and adds (13.00) high priority positions within the following service areas to assist with increasing workloads, growing federal / state regulations and assist with various public safety issues / projects:

- Social Services – (6.00)
- Emergency Medical Services - (4.00)
- Sheriff's Office – (1.00)
- Emergency Communications – (1.00)
- Parks & Recreation – (1.00)

As you can see from the graph to the right, Davidson County has a low full-time FTE count per 1,000 citizens when compared to some of our surrounding peer counties.



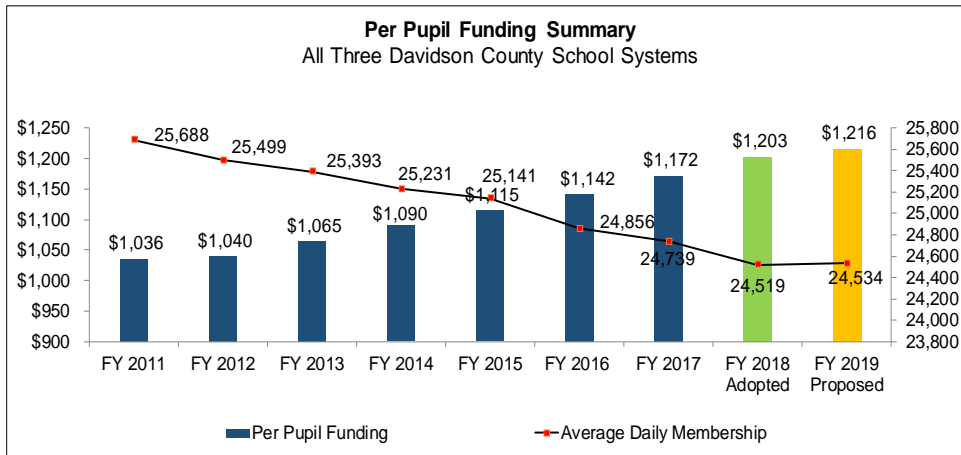
Education Funding

With regards to education funding, county administration's approach with the budget has been to provide a level of funding equal to the natural growth the County experiences via property tax revenue. The proposed budget provides an additional \$350,720 dollars in total operating funding spread across each of the three County school systems in an equal per pupil amount of \$1,215.60. This is an increase of \$12.80 per pupil or 1.06% over last year.

Information	FY 2018 Adopted				FY 2019 Proposed			Operating		Capital	
	Agency	ADM FY 2018-19 Projection	Operating	Type II & III Capital	Per Pupil	Operating	Type II & III Capital	Per Pupil	% Change	\$ Change	% Change
DCS	19,147	\$ 23,036,050	\$ 1,283,250	\$ 1,202.80	\$ 23,275,032	\$ 1,296,083	\$ 1,215.60	1.0%	\$ 238,982	1.0%	\$ 12,833
Lexington City	3,094	\$ 3,654,120	\$ 256,500	\$ 1,202.80	\$ 3,761,065	\$ 259,065	\$ 1,215.60	2.9%	\$ 106,945	1.0%	\$ 2,565
Thomasville City	2,293	\$ 2,801,325	\$ 336,000	\$ 1,202.80	\$ 2,787,360	\$ 339,360	\$ 1,215.60	-0.5%	\$ (13,965)	1.0%	\$ 3,360
DCCC	-	\$ 3,252,752	\$ 402,000	\$ -	\$ 3,306,639	\$ 406,000	\$ -	1.7%	\$ 53,887	1.0%	\$ 4,000
Total	24,534	\$ 32,744,247	\$ 2,277,750	\$ 1,202.80	\$ 33,130,096	\$ 2,300,508	\$ 1,215.60	1.2%	\$ 385,849	1.0%	\$ 22,758

Total Funding Increase (Three School Districts) \$ 350,720

Cumulative Per Pupil Funding % Increase 1.06%



As you can see the County's commitment to education is strong as proof by the last several years of per pupil funding. Although the Average Daily Membership (ADM) has been decreasing over the last several years, the County has continued to provide increased levels of funding to ensure the best educational opportunities are available for every student in Davidson County.

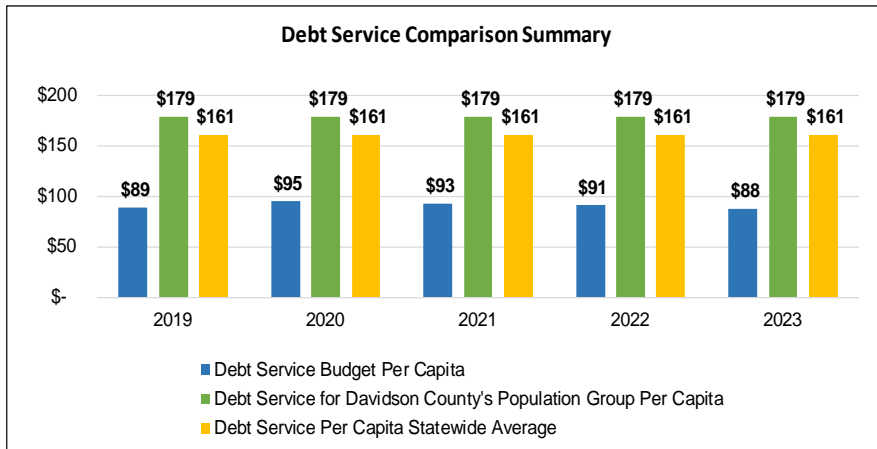
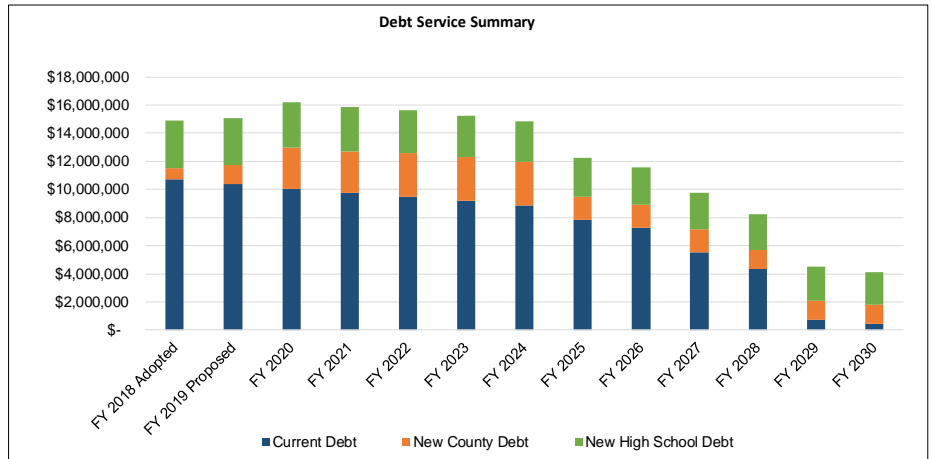
Per pupil funding above also does not include debt service expenses related to Education. Davidson County appropriates a substantial amount of funding for other items beyond the legal mandates. For instance, the County borrows funds to build new school facilities or provide for sewer infrastructure. Since 2001 the County, with assistance from the schools, has funded approximately \$200 + / - million dollars for various new school / renovation projects such as the new Oak Grove High School. Further, during FY 2015 the board appropriated \$1.5 million dollars for major renovations at Stoner-Thomas school.

As for the Davidson County Community College, the proposed budget provides additional operating / capital funding totaling about 1.6% more than was allocated for FY 2017-18. The proposed budget includes an additional \$57K toward operating the new Allied Health Building as well as \$294K to complete two major capital projects: 1) Repair the 20 year old Briggs Building roof and 2) Create a safe walkway from the Love Resource Building to the Smith Health Sciences Building. These increase are expected to be covered via Article 44 Sales Tax revenue.

Debt Service and Major Capital Projects

A large part of the additional spending for this year's upcoming budget comes from debt service and cash contributions related to major capital projects. I want to now highlight the two major project that is included as part of the FY 2018-19 Proposed Budget:

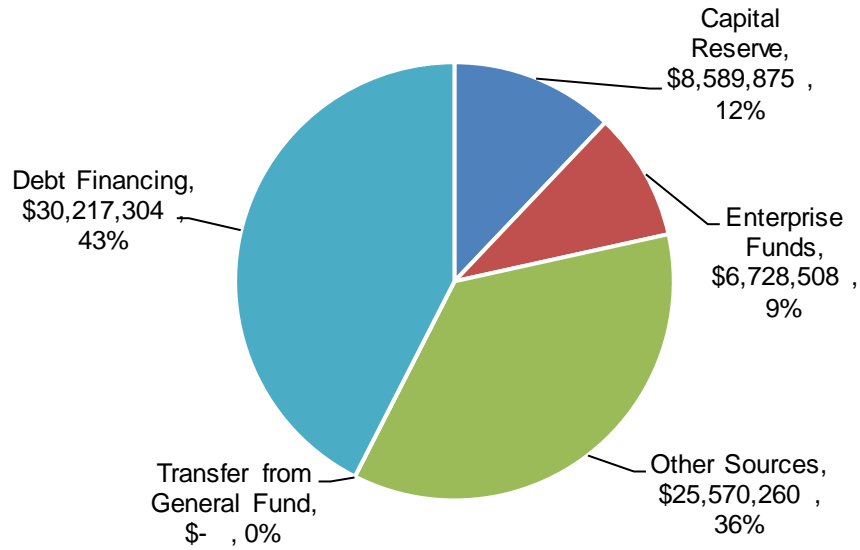
- Courthouse / Clerk of Court Renovations - \$1M in debt service is included as part of the FY 2019 Proposed Budget to complete (Architect Phase I Options A, D, or F). These options attempt to provide additional space for both the Clerk of Court and Courthouse Operations.
- I-85 Corporate Center – Finalize construction of the 431 acre, \$20.1M corporate center. The County will utilize Article 44 Sales Tax revenues to payback the “low interest” loans which is providing much of the funding for the site’s infrastructure.



As you can see from above high priority capital projects (shown in orange and include the I-85 Corporate Center and Courthouse / COC Renovation projects) will put increased burden on the debt service budget, not only for next fiscal year but for several years to come. That being said, the County's debt service budget per capita is expected to remain relatively low compared to many of our peer counties and the state wide average.

The FY 2018 – 2023 Capital Improvement Plan includes all the projects from above totals \$71 million dollars and includes capital cost estimates as well as on-going operating impacts associated with each project. One unique feature included as part of developing the capital plan each year is known as the financial model. This long-term model looks at all the proposed capital project spending plans as well as operating decisions by the County and analyzes the impact on overall fund balance versus the tax rate to support the plan. As shown within the table on the preceding page the cumulative effect of all the expense items mentioned above ranging from debt service, employee pay increases and funding for education means the current County property tax will continue to be relied upon to provide for majority of the County's operating needs.

**FY 2018 - 2023
Capital Improvement Plan
All Years Total \$71,105,947**



**Davidson County
Financial Model**

Category	FY 2018 - 2019	FY 2019 - 2020	FY 2020 - 2021	FY 2021 - 2022	FY 2022 - 2023
	Proposed	Estimated	Estimated	Estimated	Estimated
Total Expenses (General Fund)	\$ 133,624,690	\$ 136,626,421	\$ 138,172,481	\$ 140,474,672	\$ 142,128,200
Total Revenues (General Fund)	\$ 133,624,690	\$ 135,827,634	\$ 137,759,661	\$ 139,224,501	\$ 141,213,612
Expenses vs. Revenues	\$ (0)	\$ 798,787	\$ 412,820	\$ 1,250,171	\$ 914,588
Beginning Fund Balance	\$ 48,533,852	\$ 45,479,754	\$ 41,626,870	\$ 37,361,164	\$ 31,845,289
Increase (Decrease) Fund Balance	\$ (3,054,098)	\$ (3,852,885)	\$ (4,265,705)	\$ (5,515,876)	\$ (6,430,464)
Ending Fund Balance	\$ 45,479,754	\$ 41,626,870	\$ 37,361,164	\$ 31,845,289	\$ 25,414,824
Fund Balance %	33.57%	30.58%	27.12%	22.83%	18.00%
Tax Rate	54.00	54.00	54.00	54.00	54.00

Other Funds

Aside from the general fund the proposed budget includes some changes within other funds the County budgets dollars for that I would like to share with you briefly.

Department	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	<u>vs. Adopted</u>	
					\$ Change	% Change
Enterprise Funds	\$ 7,407,205	\$ 2,972,168	\$ 5,745,363	\$ 3,024,023	\$ 51,855	1.7%
DavidsonWorks	\$ 1,297,458	\$ 1,245,105	\$ 1,361,488	\$ 1,275,865	\$ 30,760	2.5%
Internal Service Funds	\$ 13,069,070	\$ 13,018,392	\$ 13,018,392	\$ 13,047,048	\$ 28,656	0.2%
Mental Health	\$ 809,244	\$ 824,344	\$ 824,344	\$ 824,344	\$ -	0.0%
Special Revenue Funds	\$ 42,649,720	\$ 15,250,522	\$ 15,255,522	\$ 14,925,203	\$ (325,319)	-2.1%
Grand Total	\$ 65,232,698	\$ 33,310,531	\$ 36,205,109	\$ 33,096,483	\$ (214,048)	-0.6%
Total Revenue	\$ 39,618,029	\$ 33,310,531	\$ 36,205,109	\$ 33,096,483	\$ (214,048)	-0.6%
County Funds	\$ 25,614,669	\$ -	\$ -	\$ -	\$ -	0.0%

For FY 2018-19 there are ten major changes within several funds that have a direct effect on expenditures:

- Transportation Fund - Special Revenue Fund - Next fiscal year the proposed budget continues with the \$26K contribution from both the Cities of Lexington and Thomasville in order to provide for the local matching funds for each jurisdictions circulator routes. Further, the County will need to contribute approximately \$96K from the General Fund as well as appropriate \$32K from Transportation Fund Balance to provide for the increase in local match cost for all transportation grant funds and replace high mileage vans. The local match requirements for Federal Grant funds is expected to reduce from 50% to 10% for the upcoming fiscal year. Lastly, the proposed budget eliminates two transportation coordinator positions to ensure the fund operates on anticipated revenues for FY 2018-19.
- Sewer Fund - Enterprise Fund - The FY 2019 Proposed Budget increases total funding to the Sewer Fund by \$22,300 or 5.0%. This increase matches the fee increase imposed on the County by its waste water treatment provider the City / County Commission (Winston-Salem / Forsyth County).
- Landfill Fund - Enterprise Fund - The FY 2019 Proposed Budget calls for slight fee changes for E-Waste and Per Passenger Vehicle Minimums. These changes are designed to ensure the landfill can cover the cost of collecting and disposing of such waste (See Integrated Solid Waste details within the Other Funds section of the proposed budget document for more details).
- School Capital Outlay Fund - The FY 2019 Proposed Budget includes \$2.95 million dollars for major school capital needs such as roof / HVAC replacements. Part of the contribution (\$500K –

approved back FY 2016) will be covered via Article 44 Sales Tax revenue. Lastly, the proposed budget includes \$294K to complete the repair of the 20 year old Briggs Roof and Parking Lot Maintenance (Walkway from the Love Resource Center to Smith Health Science Center. Both projects will be covered via Article 44 Sales Tax revenues.

- Special School District Fund (Lexington City Schools) - For FY 2019 Proposed Budget recommends the tax rate remain equal to that of FY 2017-18 which totals \$0.12 per \$100 of assessed property valuation. The total amount included for FY 2018-19 totals approximately \$1,507,165 which is slightly less (\$32,133) or -2.1% than what was included for FY 2017-18.
- Rural Fire District Fund - The FY 2019 Proposed Budget increases funding to the fire districts by \$217,211 or 2.5%. Two fire districts are asking for a tax rate increase and are shown in green within the table below. Each of those two districts have met the requirements (to submit for a tax rate increase) as stated by the contract with the County and are highlighted in green within the table below.

Fire Districts Summary

FY 2018-2019

District	FY 2018 Adopted Tax Rate	FY 2019 Proposed Tax Rate	\$ Change	% Change
Linwood	\$0.0900	\$0.1000	\$0.0100	11.11%
Hasty	\$0.0800	\$0.1000	\$0.0200	25.00%

- DavidsonWorks Fund - The FY 2019 Proposed Budget increases funding to DavidsonWorks by \$30,760 or 2.5%. The county also expects to contribute less from the general fund than was approved for FY 2017-18 (FY 2018 = \$165K vs. FY 2019 = \$145K). Lastly, the proposed budget eliminates one full-time training coordinator position to ensure the fund operates on expected revenues for the upcoming fiscal year.
- Garage Fund - For FY 2019 Proposed Budget reduces funding to the county owned garage by (\$1,194) or -0.1%. The decrease is largely due to lower than expected operating cost for the upcoming fiscal year.
- Insurance / Workers Compensation Fund - The FY 2019 Proposed Budget increases funding for both the Insurance / Workers Compensation Fund by \$29,850 or 0.3%. High cost claims appears to be leveling so the increase is to cover the additional positions included as part of the FY 2019 Proposed Budget.
- 911 Fund - The FY 2019 Proposed Budget increases funding for the emergency telephone by \$29,395 or 5.3%. The total amount of funding equals \$582,173 (provided by the State of North Carolina) via collections on telephone services charges within the county and is used to provide for maintenance / upgrades to the county's 911 emergency system.

Conclusion

As you can see within the tables below the proposed tax rate of \$0.54 per \$100 of assessed property valuation, Davidson County remains well below its peers in terms of the overall property tax rate. This is due to the financial philosophies and practices embedded in the culture of our organization, and those philosophies ensure tax rates remain stable over an extended period of time.

County	Tax Rate	Davidson County Tax Rate (Since Property Revaluation of 2007)			
Davidson	\$ 0.5400				
Catawba	\$ 0.5750				
Alamance	\$ 0.5800				
Montgomery	\$ 0.6200				
Rowan	\$ 0.6625				
Randolph	\$ 0.6525				
Stanly	\$ 0.6700				
Pitt	\$ 0.6960				
Cabarrus	\$ 0.7000				
Davie	\$ 0.7280				
Forsyth	\$ 0.7235				
Guilford	\$ 0.7305				
		FY 2008 - FY 2017 Approved Tax Rates	FY 2016 Revenue-Neutral Tax Rate	FY 2018 Adopted Tax Rate	FY 2019 Proposed Tax Rate
		\$ 0.54	\$ 0.55	\$ 0.54	\$ 0.54

With that said, each year the budget development process allows great opportunity to focus on changing service delivery needs within the County and adjust limited resources as necessary to meet those needs. As I have mentioned in the coming year a major focus will be on debt service and major capital projects, particularly with regards to public safety (the 800 MHz system upgrade via a partnership with the state VIPER system) and economic development (Phase I of the I-85 Industrial Park project). The coming year will also surely see changes to the landscape at the courthouse as well.

In addition to this focus, the proposed budget provides financial support to the public schools and the community college consistent with the overall natural revenue growth of the County. The budget provides for a modest salary increase to County employees in recognition of their continuing efforts to provide the best services possible. This reinforces the County’s statement of philosophy, which states “delivering services devoted to excellence, maintain standards of professionalism and integrity while enhancing the wellbeing of our community.” Lastly, the budget provides a pay adjustment for our “front-line” law enforcement personnel, who put their lives on the line every day to protect the citizens of this great County.

To conclude, each year County departments continue to examine how they do business and how they can best accomplish their respective goals within the resources provided. This ongoing process of continuous improvement has helped identify better service delivery methods while also identifying ways to better manage limited resources. All in all, Davidson County remains in excellent financial condition as reflected in the annual audit report received by the Commissioners last January. The proposed budget for 2018 - 19 builds upon Davidson County Government’s strong history of responsive customer service delivery, conservative budgeting / expenditure practices and sound financial stewardship. That being said the future holds some unknowns that need to remain in our minds, such as:

- The local economy
- The complete outlook for growth at the I-85 Corporate Center
- The option to choose for completing the Courthouse / COC Renovations
- Continued movement toward fall 2018 for the potential bond referendum
- The budget approved by the North Carolina General Assembly and the Governor

The last set of unknown budget related items comes from the annual Board of Commissioners Budget Retreat in February, 2018 whereby a few items (shown below) were tabled by the board for further discussion as part of the final budget process deliberations. The items are listed below with basic cost projections. Should it be the will of the board to include any of the items listed below, staff would respectively ask the board to assist in identifying either an expenditure reduction from within the proposed budget or source of funds to accommodate.

Item	Cost from BOC Retreat	Cost Already Included in FY 2019 Proposed Budget	Difference
Provide Additional Funding for Rescue Squads	\$ 125,000	\$ 45,000	\$ 80,000
Additional Fire Grants / Audit Position	\$ 65,000	\$ -	\$ 65,000
PIO Position	\$ 80,000	\$ -	\$ 80,000
Opioid Case Manager Position	\$ 63,000	\$ -	\$ 63,000
Additional Funding for TRIP	\$ 73,360	\$ 64,000	\$ 9,360
Spay / Neuter	Varies	\$ -	\$ -
Total	\$ 406,360	\$ 109,000	\$ 297,360

Respectfully Submitted

Zeb Hanner

Zeb M. Hanner, Davidson County Manager

Staff / BOC Changes to FY 2018-19 Proposed Budget - All Funds

Fund	Expenditures			Revenues				Total
	Proposed Budget	Change Amount	Adopted Budget	Alcoholic Beverage Taxes	Intergovernmental Revenue	Charges for Service	Appropriated Fund Balance	
General Fund								
GIS - Adjust Contracted Services Line-Item to Include the ESRI Fabric Migration Project	\$ 40,000	\$ 29,509	\$ 69,509	\$ 29,509	\$ -	\$ -	\$ -	\$ 29,509
Sheriff / School Resource Officers - One One Additional SRO (Oak Grove High / Middle School)	\$ 962,891	\$ 71,173	\$ 1,034,064	\$ -	\$ 71,174	\$ -	\$ (1)	\$ 71,173
Support Services (Public Buildings) - Asbestos Abatement \$'s (Adjustment to the Maintenance & Repair Buildings / Grounds Line-Item)	\$ 246,250	\$ 23,750	\$ 270,000	\$ 23,750	\$ -	\$ -	\$ -	\$ 23,750
Public Health - Additional Federal Funding for a CHA / BF Peer Counselor (WIC Program - PT to FT)	\$ 18,740	\$ 11,418	\$ 30,158	\$ -	\$ 11,956	\$ -	\$ (538)	\$ 11,418
Veteran Services - Remove Replacement Laptop from Capital Outlay Line-Item (Already Replaced in FY 2017-18)	\$ 1,053	\$ (1,053)	\$ -	\$ -	\$ -	\$ -	\$ (1,053)	\$ (1,053)
Library - Replace County Bookmobile (Federal Funds + Donation from the "Davidson County Library Foundation" to Cover the Local Match)	\$ -	\$ 154,102	\$ 154,102	\$ -	\$ 100,000	\$ 54,102	\$ -	\$ 10,365
Sub-Total	\$ 1,268,934	\$ 288,899	\$ 1,557,833	\$ 53,259	\$ 183,130	\$ 54,102	\$ (1,592)	\$ 288,899
Approved Changes from the June 12, 2018 BOC Meeting								
Board of Elections - Election Precinct Officials Pay Adjustment	\$ -	\$ 8,500	\$ 8,500	\$ 8,500	\$ -	\$ -	\$ -	\$ 8,500
TRIP - Additional Funding for TRIP	\$ 64,000	\$ 9,360	\$ 73,360	\$ 9,360	\$ -	\$ -	\$ -	\$ 9,360

Staff / BOC Changes to FY 2018-19 Proposed Budget - All Funds

Fund	Expenditures			Revenues				Total
	Proposed Budget	Change Amount	Adopted Budget	Alcoholic Beverage Taxes	Intergovernmental Revenue	Charges for Service	Appropriated Fund Balance	
Rescue Squads - Additional Funding for Both Davidson County and Thomasville City Rescue Squads	\$ 45,000	\$ 27,000	\$ 72,000	\$ 27,000	\$ -	\$ -	\$ -	\$ 27,000
Sub-Total	\$ 109,000	\$ 44,860	\$ 153,860	\$ 44,860	\$ -	\$ -	\$ -	\$ 44,860
General Fund Changes	\$ 1,377,934	\$ 333,759	\$ 1,711,693	\$ 98,119	\$ 183,130	\$ 54,102	\$ (1,592)	\$ 333,759
Grand Total Change (All Funds)	\$ 1,377,934	\$ 333,759	\$ 1,711,693	\$ 98,119	\$ 183,130	\$ 54,102	\$ (1,592)	\$ 333,759

Summary of General Fund

	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2019 Adopted Budget	vs. Adopted		vs. Proposed	
					\$ Change	% Change	\$ Change	% Change
Summary of General Fund								
Revenues								
Appropriated Fund Balance	\$ 3,054,098	\$ 7,260,340	\$ 3,054,098	\$ 3,052,506	\$ (1,592)	-0.1%	\$ (1,592)	-0.1%
Charges for Service	\$ 7,485,111	\$ 7,503,865	\$ 7,545,442	\$ 7,599,544	\$ 114,433	1.5%	\$ 54,102	0.7%
Interest Earnings	\$ 275,000	\$ 275,000	\$ 345,000	\$ 345,000	\$ 70,000	25.5%	\$ -	0.0%
Intergovernmental	\$ 24,354,469	\$ 25,022,636	\$ 18,110,678	\$ 18,293,808	\$ (6,060,661)	-24.9%	\$ 183,130	1.0%
Licenses & Permits	\$ 1,416,000	\$ 1,416,000	\$ 1,430,707	\$ 1,430,707	\$ 14,707	1.0%	\$ -	0.0%
Miscellaneous Revenue	\$ 771,894	\$ 854,399	\$ 771,894	\$ 771,894	\$ -	0.0%	\$ -	0.0%
Other Financing	\$ 595,220	\$ 704,220	\$ 652,819	\$ 652,819	\$ 57,599	9.7%	\$ -	0.0%
Taxes	\$ 99,661,242	\$ 99,992,742	\$ 101,714,052	\$ 101,812,171	\$ 2,150,929	2.2%	\$ 98,119	0.1%
Total	\$ 137,613,034	\$ 143,029,202	\$ 133,624,690	\$ 133,958,449	\$ (3,654,585)	-2.7%	\$ 333,759	0.2%
Expenditures by Type								
Personnel Services	\$ 52,815,709	\$ 52,539,772	\$ 53,996,190	\$ 54,069,049	\$ 1,253,340	2.4%	\$ 72,859	0.1%
Operating Expenses (Includes Transfer Out)	\$ 65,894,515	\$ 72,012,538	\$ 59,891,428	\$ 59,999,279	\$ (5,895,236)	-8.9%	\$ 107,851	0.2%
Debt	\$ 14,879,320	\$ 13,488,288	\$ 15,078,603	\$ 15,078,603	\$ 199,283	1.3%	\$ -	0.0%
Capital Outlay	\$ 4,023,490	\$ 4,988,604	\$ 4,658,469	\$ 4,811,518	\$ 788,028	19.6%	\$ 153,049	3.3%
Total	\$ 137,613,034	\$ 143,029,202	\$ 133,624,690	\$ 133,958,449	\$ (3,654,585)	-2.7%	\$ 333,759	0.2%
Total Funded Positions	855.75	857.75	867.75	869.75	14.00	1.6%	2.00	0.2%

Summary of All Funds

	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Proposed Budget	FY 2019 Adopted Budget	vs. Adopted		vs. Proposed		
					\$ Change	% Change	\$ Change	% Change	
Summary of All Funds									
Revenues									
Appropriated Fund Balance	\$ 3,173,435	\$ 7,379,677	\$ 3,086,575	\$ 3,084,983	\$ (88,452)	-2.8%	\$ (1,592)	-0.1%	
Charges for Service	\$ 23,130,554	\$ 23,478,079	\$ 23,306,995	\$ 23,361,097	\$ 230,543	1.0%	\$ 54,102	0.2%	
Interest Earnings	\$ 275,000	\$ 275,000	\$ 345,000	\$ 345,000	\$ 70,000	25.5%	\$ -	0.0%	
Intergovernmental	\$ 26,085,304	\$ 27,028,327	\$ 20,100,732	\$ 20,283,862	\$ (5,801,442)	-22.2%	\$ 183,130	0.9%	
Licenses & Permits	\$ 1,416,000	\$ 1,416,000	\$ 1,430,707	\$ 1,430,707	\$ 14,707	1.0%	\$ -	0.0%	
Miscellaneous Revenue	\$ 789,894	\$ 872,399	\$ 789,894	\$ 789,894	\$ -	0.0%	\$ -	0.0%	
Other Financing	\$ 5,481,885	\$ 8,523,266	\$ 4,806,938	\$ 4,806,938	\$ (674,947)	-12.3%	\$ -	0.0%	
Taxes	\$ 110,571,493	\$ 111,039,873	\$ 112,854,332	\$ 112,952,451	\$ 2,380,958	2.2%	\$ 98,119	0.1%	
Total	\$ 170,923,565	\$ 180,012,621	\$ 166,721,173	\$ 167,054,932	\$ (3,868,633)	-2.3%	\$ 333,759	0.2%	
Expenditures by Type									
Personnel Services	\$ 55,520,060	\$ 55,153,166	\$ 56,595,817	\$ 56,668,676	\$ 1,148,616	2.1%	\$ 72,859	0.1%	
Operating Expenses (Includes Transfer Out)	\$ 92,520,510	\$ 99,478,477	\$ 86,987,636	\$ 87,095,487	\$ (5,425,023)	-5.9%	\$ 107,851	0.1%	
Debt	\$ 14,879,320	\$ 13,488,288	\$ 15,078,603	\$ 15,078,603	\$ 199,283	1.3%	\$ -	0.0%	
Capital Outlay	\$ 8,003,675	\$ 11,892,690	\$ 8,059,117	\$ 8,212,166	\$ 208,491	2.6%	\$ 153,049	1.9%	
Total	\$ 170,923,565	\$ 180,012,621	\$ 166,721,173	\$ 167,054,932	\$ (3,868,633)	-2.3%	\$ 333,759	0.2%	
Total Funded Positions	899.00	901.00	908.00	910.00	11.00	1.2%	2.00	0.2%	

DAVIDSON COUNTY
ADOPTED BUDGET ORDINANCE FOR FISCAL YEAR 2018-2019

Be it ordained by the Board of Commissioners of Davidson County, North Carolina that the following anticipated fund revenues and departmental expenditures together with a Financial Plan for the Internal Service Funds are hereby appropriated and approved for the operation of the county government and its activities for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

Summary by Fund

Governmental Fund Types:	
General Fund	\$ 133,958,449
Mental Health Fund	\$ 824,344
DavidsonWorks	\$ 1,275,865
Total	<u>\$ 136,058,658</u>
Special Revenue Funds:	
Fire District Fund	\$ 8,815,586
Transportation Fund	\$ 1,051,067
Special School District	\$ 1,507,165
Emergency Telephone Fund	\$ 582,173
Capital Improvement Project Plan	\$ 16,667
School Capital Outlay Fund	\$ 2,952,545
Total	<u>\$ 14,925,203</u>
Total Governmental Fund Types	\$ 150,983,861
Proprietary Fund Types:	
Internal Service Funds:	
Garage Fund	\$ 1,696,820
Insurance Fund	\$ 10,556,334
Workers Compensation Fund	\$ 793,894
Total	<u>\$ 13,047,048</u>
Enterprise Funds:	
Landfill Fund	\$ 2,186,912
Recycling Fund	\$ -
Airport Fund	\$ 368,817
Sewer Fund	\$ 468,294
Total	<u>\$ 3,024,023</u>
Total Proprietary Fund Types	\$ 16,071,071
Total of All Fund Types	\$ 167,054,932

Section 1. The following amounts are hereby appropriated in the General Fund for the operation of the government and its activities for the fiscal year beginning July 1, 2018 and ending June 30, 2019 in accordance with the chart of accounts heretofore established for this county.

DAVIDSON COUNTY
ADOPTED BUDGET ORDINANCE FOR FISCAL YEAR 2018-2019

General Government:

County Commissioners	\$	354,085
County Manager	\$	678,923
County Attorney	\$	580,827
Human Resources	\$	1,050,483
Finance	\$	840,417
Purchasing	\$	416,432
Tax Assessor & Collector	\$	2,846,378
Board of Elections	\$	553,135
Register of Deeds	\$	498,774
State Agencies	\$	187,519
Public Works & Services	\$	3,704,269
Information Technology	\$	1,367,802
Contingency	\$	75,000
Total	\$	<u>13,154,044</u>

Public Safety:

Sheriff	\$	11,867,050
Sheriff Resource Officers	\$	1,034,064
Jail	\$	4,207,745
Emergency Communications	\$	2,310,726
Inspections	\$	978,056
Medical Examiner	\$	152,000
Emergency Management	\$	123,631
Fire Marshal	\$	396,748
Emergency Medical Services	\$	7,787,576
Animal Shelter	\$	555,733
JCPC Operating Supplies Allocation	\$	2,500
Contributions to National Guard	\$	3,000
Contributions to Rescue Squads	\$	97,000
Total	\$	<u>29,515,829</u>

Environmental Protection:

Sanitation	\$	1,192,527
Soil & Water	\$	207,950
Total	\$	<u>1,400,477</u>

Economic and Physical Development:

Planning	\$	516,850
GIS	\$	234,256
Cooperative Extension	\$	252,783
Contribution to Economic Development	\$	248,000
Contribution to Forester	\$	104,554
Contribution to Chambers of Commerce	\$	27,500
Total	\$	<u>1,383,943</u>

DAVIDSON COUNTY
ADOPTED BUDGET ORDINANCE FOR FISCAL YEAR 2018-2019

Human Services:

Health	\$ 7,036,702
Social Services	\$ 12,393,517
Public Assistance	\$ 5,008,108
Senior Services	\$ 2,174,986
Veterans Service	\$ 134,267
Contribution to Life Center (HCCBG)	\$ 96,726
Family Services Grant	\$ 85,730
Total	<u>\$ 26,930,036</u>

Culture and Recreation:

Recreation	\$ 810,287
Library	\$ 3,472,883
Museum	\$ 151,587
Lake Thom-a-Lex	\$ 151,707
Tourism	\$ 73,360
Total	<u>\$ 4,659,824</u>

Debt Service:

Principal	\$ 9,727,769
Interest and Fiscal Charges	\$ 5,350,834
Total	<u>\$ 15,078,603</u>

Education:

School Systems-Current Expense	\$ 29,823,457
School Systems-Capital Outlay	\$ 1,894,508
Community College-Current Expense	\$ 3,306,639
Community College-Capital Outlay	\$ 406,000
Other Education Contributions	\$ 1,299,036
Total Education	<u>\$ 36,729,640</u>

Operating Transfers:

School Capital Outlay Fund	\$ 2,952,545
Economic Development Reserve	\$ 951,934
Transportation Fund	\$ 96,099
Mental Health Fund	\$ 824,344
DavidsonWorks	\$ 145,147
Airport Fund	\$ 119,317
County Capital Projects Plan	\$ 16,667
Total	<u>\$ 5,106,053</u>

Total General Fund Appropriations

\$ 133,958,449

Section 2. It is estimated that the following revenues will be available in the General Fund for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

DAVIDSON COUNTY
 ADOPTED BUDGET ORDINANCE FOR FISCAL YEAR 2018-2019

Taxes:

Property Taxes:

Current Year Collections	\$ 72,489,646
Current Year Discount	\$ (627,000)
Prior Year Collections	\$ 2,023,000
Total	\$ 73,885,646

Sales Tax:

1% Sales Tax	\$ 7,445,465
1/2% Sales Tax (83) Restricted	\$ 2,300,000
1/2% Sales Tax (83) Unrestricted	\$ 5,500,000
1/2% Sales Tax (86) Restricted	\$ 3,000,000
1/2% Sales Tax (86) Unrestricted	\$ 2,000,000
1/2% Sales Tax - Article 44	\$ 2,828,441
1/4% Sales Tax - Article 46	\$ 3,025,000
Total	\$ 26,098,906

Other Taxes:

Other Collections / Refunds	\$ 1,827,619
-----------------------------	--------------

Intergovernmental Revenue	\$ 18,293,808
Charges for Services	\$ 7,599,544
Licenses & Permits	\$ 1,430,707
Other Financing	\$ 652,819
Miscellaneous Revenue	\$ 771,894
Interest Earnings	\$ 345,000
Total	\$ 29,093,772

Appropriated Fund Balance	\$ 3,052,506
---------------------------	--------------

Total General Fund Revenues	\$ 133,958,449
------------------------------------	-----------------------

Section 3. The appropriations to the Board of Education shall first be made from funds which have been previously dedicated to the use of the schools and then be made from other general county revenues to the extent necessary. The distribution to the various school administrative units will be as follows:

School Current Expense:

	FY 2018-19 Projected Average Daily Membership	Appropriation Per Pupil	
Davidson County Administrative Unit	19,147	\$ 1,215.60	\$ 23,275,032
Lexington Administrative Unit	3,094	\$ 1,215.60	\$ 3,761,065
Thomasville Administrative Unit	2,293	\$ 1,215.60	\$ 2,787,360
Stoner-Thomas Operating (Children's Center)			\$ 418,205
Teen Parenting			\$ 116,232
Developmental Center			\$ 714,599

DAVIDSON COUNTY
ADOPTED BUDGET ORDINANCE FOR FISCAL YEAR 2018-2019

Scholarships	\$ 50,000
Total	<u>\$ 31,122,493</u>
School Capital Outlay-Category II & III	
Davidson County Administrative Unit	\$ 1,296,083
Lexington Administrative Unit	\$ 259,065
Thomasville Administrative Unit	\$ 339,360
Total	<u>\$ 1,894,508</u>
School Capital Outlay-Category I	
Davidson County Administrative Unit	\$ 1,902,153
Lexington Administrative Unit	\$ 595,819
Thomasville Administrative Unit	\$ 549,229
Davidson County Community College	\$ 293,800
Total	<u>\$ 3,341,001</u>
Less Contributed from School Capital Outlay Fund To the General Fund (QSCB's)	
Davidson County Administrative Unit	\$ (201,492)
Lexington Administrative Unit	\$ (95,094)
Thomasville Administrative Unit	\$ (91,870)
Total	<u>\$ (388,456)</u>
Total Net School Capital Outlay-Category I	<u><u>\$ 2,952,545</u></u>

Section 4. It is estimated that the total valuation of property for the purpose of taxation is \$13,874,944,250 and the estimated collection rate 96.75%. There is levied a tax at the rate of fifty-four cents (\$0.54) per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2018 for the purpose of raising the revenue listed as "Current Year Collections" in the General Fund in Section 2 of this ordinance.

Section 5. There is hereby levied a tax of twelve cents (\$0.12) per one-hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2018 located within the Lexington School Administrative Unit's School District, the proceeds of said tax to be used to supplement school expenditures as permitted by Chapter 115C of the North Carolina General Statutes.

Section 6. There is hereby levied a tax at the below listed rates per one-hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2018 located within each special district for the purpose of raising revenues for the following special district:

Arcadia-Reedy Creek-Hampton Fire District	\$ 0.0800
Central Fire District	\$ 0.0900
Churchland Fire District	\$ 0.0900
Fairgrove Fire District	\$ 0.1000
Gumtree Fire District	\$ 0.1000
Healing Springs Fire District	\$ 0.0900
Holly Grove Fire District	\$ 0.0800
Linwood Fire District	\$ 0.1000

DAVIDSON COUNTY
ADOPTED BUDGET ORDINANCE FOR FISCAL YEAR 2018-2019

Midway Fire District	\$	0.1077
North Lexington-Triangle Fire District	\$	0.1100
Pilot Fire District	\$	0.0850
Reeds Fire District	\$	0.0400
Silver Valley Fire District	\$	0.1100
South Emmons Fire District	\$	0.0600
South Lexington Fire District	\$	0.1100
Southmont Fire District	\$	0.0850
Hasty Fire District	\$	0.1000
Tyro Fire District	\$	0.0800
Wallburg Fire District	\$	0.1000
Welcome Fire District	\$	0.1100
West Lexington Fire District	\$	0.1000
South Davidson Fire District	\$	0.1000
Horneytown Fire District	\$	0.1300
Griffith Fire District	\$	0.0800
Clemmons Fire District	\$	0.0600
Badin Lake Fire District	\$	0.0550

Section 7. The following amounts are hereby appropriated in the General Fund for the Mental Health activities for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

Mental Health	\$	<u>824,344</u>
---------------	----	----------------

Section 8. It is estimated that the following revenues will be available in the General Fund for the Mental Health activities for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

Other Financing-Transfer from General Fund	\$	<u>824,344</u>
--	----	----------------

Section 9. The following amounts are hereby appropriated in the General Fund for DavidsonWorks for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

DavidsonWorks	\$	<u>1,275,865</u>
---------------	----	------------------

Section 10. It is estimated that the following revenues will be available in the General Fund for DavidsonWorks for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

Intergovernmental	\$	1,130,718
Other Financing-Transfer from General Fund	\$	145,147
Total	\$	<u>1,275,865</u>

Section 11. The following amounts are hereby appropriated in the Special Revenue Fund for the Transportation activities fiscal year beginning July 1, 2018 and ending June 30, 2019.

Transportation	\$	<u>1,051,067</u>
----------------	----	------------------

DAVIDSON COUNTY
ADOPTED BUDGET ORDINANCE FOR FISCAL YEAR 2018-2019

Section 12. It is estimated that the following revenues will be available in the Special Revenue Fund for the Transportation activities for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

Appropriated Fund Balance	\$ 32,477
Intergovernmental	\$ 859,336
Charges for Service	\$ 63,155
Other Financing-Transfer from General Fund	\$ 96,099
Total	<u>\$ 1,051,067</u>

Section 13. The following amounts are hereby appropriated in the Special Revenue Fund for the Fire Protection Districts activities fiscal year beginning July 1, 2018 and ending June 30, 2019.

Arcadia-Reedy Creek-Hampton Fire District	\$ 780,200
Central Fire District	\$ 316,830
Churchland Fire District	\$ 223,400
Fairgrove Fire District	\$ 416,000
Gumtree Fire District	\$ 134,503
Healing Springs Fire District	\$ 282,212
Holly Grove Fire District	\$ 222,990
Linwood Fire District	\$ 316,268
Midway Fire District	\$ 942,000
North Lexington-Triangle Fire District	\$ 215,000
Pilot Fire District	\$ 288,100
Reeds Fire District	\$ 193,800
Silver Valley Fire District	\$ 401,122
South Emmons Fire District	\$ 73,308
South Lexington Fire District	\$ 256,657
Southmont Fire District	\$ 689,335
Hasty Fire District	\$ 506,515
Tyro Fire District	\$ 335,000
Wallburg Fire District	\$ 791,500
Welcome Fire District	\$ 572,044
West Lexington Fire District	\$ 255,460
South Davidson Fire District	\$ 113,300
Horneytown Fire District	\$ 160,852
Griffith Fire District	\$ 222,400
Clemmons	\$ 66,790
Badin Lake	\$ 40,000
Total	<u>\$ 8,815,586</u>

Section 14. It is estimated that the following revenues will be available in the Special Revenue Fund for the Fire Protection Districts for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

Property Taxes	<u>\$ 8,815,586</u>
----------------	---------------------

DAVIDSON COUNTY
ADOPTED BUDGET ORDINANCE FOR FISCAL YEAR 2018-2019

Section 15. The following amounts are hereby appropriated in the Special Revenue Fund for the Special School District for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

Lexington School Administrative Unit	<u>\$ 1,507,165</u>
--------------------------------------	---------------------

Section 16. It is estimated that the following revenues will be available in the Special Revenue Fund for the Special School District for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

Property Taxes	<u>\$ 1,507,165</u>
----------------	---------------------

Section 17. The following amounts are hereby appropriated in the Special Revenue Fund for the Emergency Telephone Activities for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

Taxes-Emergency Telephone (E-911)	<u>\$ 582,173</u>
-----------------------------------	-------------------

Section 18. It is estimated that the following revenues will be available in the Special Revenue Fund for the Emergency Telephone activities for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

Telephone Customer Surcharges	<u>\$ 582,173</u>
-------------------------------	-------------------

Section 19. The following amounts are hereby appropriated in the Special Revenue Fund for the School Capital Outlay Fund for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

School Capital Projects	\$ 3,047,201
Less School Capital Outlay Allocation to the General Fund for QSCB'S Debt Service	\$ (388,456)
Community College Capital Project	<u>\$ 293,800</u>
Total	<u>\$ 2,952,545</u>

Section 20. It is estimated that the following revenues will be available in the Special Revenue Fund for the School Capital Outlay Fund for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

Other Financing-Transfer from General Fund	<u>\$ 2,952,545</u>
--	---------------------

Section 21. The following amounts are hereby appropriated in the Capital Outlay Project Plan for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

Capital Projects	<u>\$ 16,667</u>
------------------	------------------

Section 22. It is estimated that the following revenues will be available in the Capital Outlay Project Plan for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

Other Financing-Transfer from General Fund	<u>\$ 16,667</u>
--	------------------

DAVIDSON COUNTY
ADOPTED BUDGET ORDINANCE FOR FISCAL YEAR 2018-2019

Section 23. The following amounts are hereby appropriated in the Enterprise Fund for the Landfill operations for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

Landfill	<u>\$ 2,186,912</u>
----------	---------------------

Section 24. It is estimated that the following revenues will be available in the Enterprise Fund for the Integrated Solid Waste operations for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

Charges for Service	<u>\$ 2,186,912</u>
---------------------	---------------------

Section 25. The following amounts are hereby appropriated in the Enterprise Fund for the Recycling operations for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

Recycling	<u>\$ -</u>
-----------	-------------

Section 26. It is estimated that the following revenues will be available in the Enterprise Fund for the Recycling operations for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

Taxes	\$ -
Charges for Service	<u>\$ -</u>
	<u>\$ -</u>

Section 27. The following amounts are hereby appropriated in the Enterprise Fund for the Airport operations for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

Airport	<u>\$ 368,817</u>
---------	-------------------

Section 28. It is estimated that the following revenues will be available in the Enterprise Fund for the Airport operations for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

Charges for Service	\$ 231,500
Other Financing-Transfer from General Fund	\$ 119,317
Miscellaneous Revenue	\$ 18,000
Total	<u>\$ 368,817</u>

Section 29. The following amounts are hereby appropriated in the Enterprise Fund for the Sewer operations for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

Sewer	<u>\$ 468,294</u>
-------	-------------------

Section 30. It is estimated that the following revenues will be available in the Enterprise Fund for the Sewer operations for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

Charges for Service-Sewer Fees	<u>\$ 468,294</u>
--------------------------------	-------------------

DAVIDSON COUNTY
ADOPTED BUDGET ORDINANCE FOR FISCAL YEAR 2018-2019

Section 31. The Finance Officer is hereby authorized to transfer appropriations within a fund as contained herein under the following conditions:

A. The Finance Officer, in concurrence with the Budget Officer, is hereby authorized to transfer line item appropriations within a department during the fiscal year if they are consistent with operational needs and any Board approved goals. A report must be submitted to the Commissioners within thirty days after the transfer.

B. Transfer of salary appropriations shall be approved by the Board of Commissioners.

C. Revisions or transfers that alter the total expenditures of any department or fund shall be approved by the Board of Commissioners.

Section 32. The operating fund encumbered on the financial records as of June 30, 2018, are hereby appropriated to this budget.

Section 33. Copies of the Budget Ordinance shall be furnished to the Budget Officer, Finance Officer, and the Tax Administrator for the direction in carrying out their duties.

Section 34. The base five hundred dollar plus one and one half percent cost of living increase for employees will be effective the first full pay period that is completely represented in July (The only exception are (56) Sheriff Office positions with the rank of Major, Captain, Lieutenant, Sergeant and Deputy Investigator who will receive 5% in total).

Section 35: Effective July 1, 2018, two positions will be changed within the Department of Social Services from Office Support III to Office Support IV based on recommendations from the State Office of Personnel.

<u>Job Classification</u>	<u>Previous Grade</u>	<u>New Grade</u>
Office Support III to Office Support IV	57	59
Office Support III to Office Support IV	57	59

Section 36. Effective July 1, 2018 the following elections precinct officials pay will be adjusted accordingly: July 1, 2018 and ending June 30, 2019.

<u>Job Classification</u>	<u>Previous Pay</u>	<u>New Pay</u>
Chief Judge	\$125	\$200
Judge	\$120	\$150
Assistants	\$110	\$120

Section 37. The following are the financial plans for the Internal Service Funds for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

Garage Fund	
Expenditures-Operation Cost	<u>\$ 1,696,820</u>

DAVIDSON COUNTY
ADOPTED BUDGET ORDINANCE FOR FISCAL YEAR 2018-2019

Revenues:

Department Charges	<u>\$ 1,696,820</u>
--------------------	---------------------

Insurance Fund

Group Insurance Claims	\$ 9,650,926
------------------------	--------------

Dependent Life	\$ 19,000
----------------	-----------

Other Expenses	<u>\$ 886,408</u>
----------------	-------------------

Expenditures-Operation Cost	<u>\$ 10,556,334</u>
-----------------------------	----------------------

Revenues:

Department Charges	\$ 8,357,906
--------------------	--------------

Withholding	\$ 1,536,028
-------------	--------------

Cobra Payments	\$ 635,000
----------------	------------

Life AD&D	\$ 25,000
-----------	-----------

Dependent Life	\$ 2,400
----------------	----------

Total	<u>\$ 10,556,334</u>
-------	----------------------

Workers Compensation Fund

Workers Comp Claims	\$ 772,894
---------------------	------------

Other Expenses	<u>\$ 21,000</u>
----------------	------------------

Expenditures-Operation Cost	<u>\$ 793,894</u>
-----------------------------	-------------------

Revenues:

Department Charges	<u>\$ 793,894</u>
--------------------	-------------------

READER'S GUIDE TO THE DAVIDSON COUNTY BUDGET DOCUMENT

The Annual Budget Document for Davidson County is grouped into six primary sections, each with a specific theme and purpose. Taken together, they comprise a document designed to meet the information needs of a broad base of users. The following are the sections in the order in which they appear in the budget document.

MANAGER'S MESSAGE / PRESENTATION & COUNTY PRIORITIES / GOALS

The original Manager's message describes the objectives for the County based on priorities previously discussed by the Board of Commissioners. It covers important issues such as the tax rate, budget issues and objectives, changes in services, fund balance, personnel, schools, and other changes that are incorporated into the annual budget.

INTRODUCTION

This section provides general introductory information on the budget, the budget development process, and overall revenues and expenditures. It includes the following sections.

- ***Board of Commissioner Approved Changes to the Proposed Budget / Adopted Budget Ordinance***

The annual budget is formally adopted at the time the Board of Commissioners adopts a budget ordinance. The ordinance includes specific expenditure and revenue appropriations for the County's departments, as well as the ad valorem tax rates and levies. The ordinance also delineates the authority of the County Manager to amend the budget during the year and to enter into certain contractual agreements. Other provisions cover restrictions on contingency funds and compensation/allowances of the County Commissioners.

- ***Organizational Chart*** of County functional areas and related departments.

- ***Budget Development and Amendment Information***

This section includes a description of the budget development process used to prepare the annual budget. It includes a copy of the budget development calendar, as well as an outline of the requirements that must be followed to amend the budget during the year.

This section also includes a summary of the budget financial guidelines that are used when developing the annual budget.

Finally, this section discusses the fund structure used to account for the financial affairs of the County, as well as the specific ways expenses and revenues are reported in the budget (Basis of Budgeting) and in the annual financial report (Basis of Accounting).

- ***Summary of Revenues, Expenditures, and Changes in Fund Balances***

This section includes several tables of summary information that provide the reader with a snapshot of the overall resources budgeted by the County. The data is presented in summary form for all budgeted funds and by individual major fund.

GENERAL FUND SUMMARY INFORMATION

This section provides additional information regarding the General Fund, the primary operating fund of Davidson County.

- A comparison of prior and current year **staffing levels** and changes is also presented.

FUNCTIONAL AREAS and DEPARTMENTS

County services are grouped into six general functions: **General Government, Culture & Recreation, Economic & Physical Development, Education, Environmental Protections, Human Services, Public Safety and Transportation.**

Each functional area has its own section in this document. The first two pages of each section include **summary information regarding the overall expenditures and revenues for each function.**

The remaining pages of each functional section are comprised of individual **department pages.** These pages provide additional details about the County's specific departments.

The department service pages link each department to one or more county goals and priorities, as indicated by color bars and icons at the top of each page. The pages also show the expenditures and revenues associated with each department in a Budget Summary. Actual expenditures and revenues for FY 2017, the adopted budget for FY 2018, the amended budget for FY 2018 (includes changes to the adopted budget during the year), YTD actuals for FY 2018 and the adopted budget for FY 2019 are included. Also displayed are each department's purpose and goals, budget highlights, major accomplishments, performance measures, and future issues.

CENTRAL PERMITTING & INSPECTIONS

Tod Hancock, Director 913 Greensboro Street Lexington, NC 27292 (336) 242-2807

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$744,955	\$818,598	\$821,031	\$710,323	\$820,779	\$2,181	0.3%
Operating	\$125,954	\$120,446	\$121,853	\$120,528	\$122,313	\$1,867	1.6%
Capital Outlay	\$76,463	\$0	\$26,780	\$27,583	\$34,964	\$34,964	0.0%
Total	\$947,372	\$939,044	\$969,664	\$858,434	\$978,056	\$39,012	4.2%
Revenues							
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$999,523	\$800,000	\$800,000	\$927,639	\$889,707	\$89,707	11.2%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$999,523	\$800,000	\$800,000	\$927,639	\$889,707	\$89,707	11.2%
Net County Funds	(\$52,151)	\$139,044	\$169,664	(\$69,205)	\$88,349	(\$50,695)	-36.5%
Authorized Positions	12.00	13.00	13.00	13.00	13.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

The Central Permitting & Inspections Department is a state-mandated program that falls under the Public Safety Service Area. The overall goal of the department is to protect the lives, health and property of Davidson County citizens via enforcement of the International Building Code with North Carolina Amendments and per North Carolina General Statute (NCGS) 153A, Article 18 (more specifically, NCGS 153A-352). The department also strives to provide the absolute best in customer service, with responsibilities including the review of building construction plans and specifications; issuance and tracking of permit and inspection data; performing all required state and local field inspections for code compliance, and issuance of Certificate of Occupancies (CO).

FY 2019 ADOPTED BUDGET HIGHLIGHTS

The FY 2019 Adopted Budget decreases local funding to the Inspections Department by (\$50,695) or -36.5%. The change is largely due to the expected increase in building

DEBT REPAYMENT & INFORMATION

The County issues debt, primarily through the issuance of general obligation bonds, to help fund large capital projects including new schools, departmental facilities, economic development projects, and other government needs.

- This section includes information about the annual **debt service payments** that must be made to pay for County debt.
- A graph and chart are included to provide the reader with an understanding of the **total general obligation debt requirements** for existing and planned debt over the next 20 plus years.

- It also includes information regarding the **legal debt limits** and **local guidelines** that govern the amount of debt the County can issue.

CAPITAL

This section includes two categories: “**operating**” **capital expenditures** included in the budget (generally, those that cost between \$5,000 and \$100,000) and a summary of the **major capital projects** (generally, those that cost \$100,000 or more) that are included in the County’s 5-year Capital Investment Plan (CIP).

- A **list of all operating capital expenditures** for General Fund departments is included in this section.
- A **5 year capital improvement plan**.
- In addition, a summary of the proposed CIP, including the **estimated operating budget impacts** of capital projects and required funding, is also presented.

OTHER FUNDS

This section contains summary information regarding the all other funds of the County that include appropriations in the adopted budget. These funds are the Fire Districts, and Internal Services Fund and Special Revenue Funds.

GLOSSARY

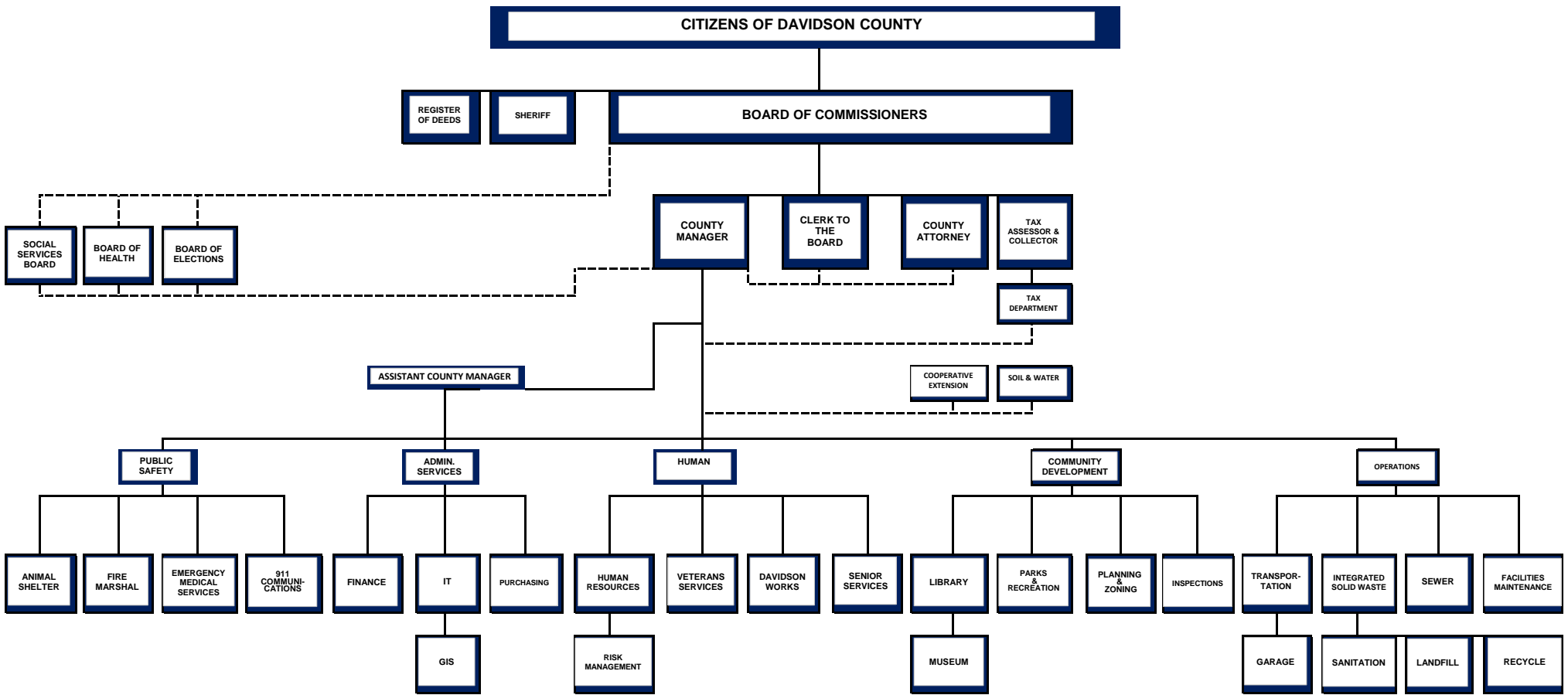
- A list of terms related to governmental budgeting and accounting.

APPENDICES

The following information is contained in the Appendices section:

- ***Line-Item Budget Detail***
- ***Layman’s Budget Brochure***
- ***Davidson County Profile & Demographics***
- ***Principal Employers & Taxpayers***

If you have any questions or would like more information about any part of the Davidson County budget, please call the Casey Smith, Assistant County Manager at (336) 242-2213.



FINANCIAL POLICIES & GUIDELINES

Davidson County's financial policies and guidelines ensure fiscal strength and accountability, as well as guide the County in managing resources used to carry out governmental functions for its citizens. The guidelines presented below are specifically related to the development, adoption, and management of the budget

The County's budget is prepared in accordance with the North Carolina Local Government Budget and Fiscal Control Act (North Carolina General Statutes, Chapter 159). The Budget and Fiscal Control Act regulates North Carolina governmental units in financial matters

Operating Budget and Fund Balance

1. The County will operate under an annual balanced budget ordinance whereby the sum of the net revenues and appropriated fund balances equals the expenditure appropriations as required by The Local Government Budget and Fiscal Control Act
2. Davidson County's annual budget shall be adopted by July 1st of the new fiscal year, and shall begin on July 1 and end June 30
3. The Board of Commissioners shall review and determine the property tax rate each fiscal year. The tax rate will be based on the county's cost of providing general government services
4. Unreserved, undesignated fund balance of the General Fund at fiscal year end shall not fall below 18% of the subsequent year's adopted budget
5. At June 30th, the minimum level of fund balance available for appropriation that should be on hand is 18% of the prior year's expenditures
6. Revenues and expenses shall be budgeted at realistic levels that both avoid shortfalls and accurately reflect expenditure requirements
7. The County shall avoid funding continuing expenses with one-time revenues
8. The County will not assume funding responsibility for expired grant funded programs and positions without Board approval.
9. Amendments to the annual budget shall be made in accordance with NC General Statute 159-15 and Section 32 of the Budget Ordinance
10. The County shall have its accounts independently audited at the close of each fiscal year by a certified public accountant

Capital Projects

1. The County shall prepare and present to the Board of Commissioners an updated 5-year Capital Investment Plan (CIP) each year
2. Capital projects included in the CIP should take one year or more to complete. Other items may be included if they represent a substantial investment of County funds
3. Anticipated changes in operating expenses related to capital projects shall be identified in the CIP and included in the appropriate departments in the annual operating budget
4. The Board of Commissioners will authorize individual capital projects by approving a balanced capital project ordinance in accordance with state statutes

Debt

1. The approval, sale and repayment of debt for the County are determined by North Carolina statutes and regulations
2. Per the state statutes, net debt shall not exceed 8% of the appraised value of property subject to taxation (NCGS 159-55)
3. Debt affordability will be determined using an objective, analytical approach. This process involves the comparison of generally accepted standards and guidelines
4. Selection of debt instruments is made with reference to risk, cost, and term
5. The County will seek to maintain its high bond ratings
6. The County shall seek to increase the level of pay-as-you-go funding for major capital projects to reduce reliance on debt financing

THE BUDGET DEVELOPMENT PROCESS

County Management meets with the Board of County Commissioners (BOC) near the beginning of the calendar year for direction relative to issues and countywide goals, objectives and priorities.

These goals, objectives and priorities become the driving force behind the budget cycle and initiate a three-phase process:

- REQUESTED by Departments
- RECOMMENDED by Manager
- APPROVED by Board of Commissioners

DEPARTMENT REQUESTS

At the start of the budget development process, the Budget staff holds a budget seminar providing instructions to all departments on the submission of budget requests for the upcoming fiscal year. Budget packets are prepared by the Budget staff and computer access to the budget request packets is issued to the department heads and other relative personnel. Information submitted to the departments includes a budget calendar outlining time frames for the completion of certain aspects of the budget process and guidelines for preparing the budget, such as inflation factors, formulae for calculating fringe benefits, etc. The departments are made aware of the budgetary goals and specific policies that the Board of Commissioners has established to govern the development of the annual budget.

The departments are required to submit narratives describing their operations, plans for the next budget year, performance information, and expenditure and revenue requests by line item justifying any stated increases.

Budget requests and related information is also received from external organizations funded by the County, including the Davidson County Schools, Lexington City Schools, Thomasville City Schools, Davidson County Community College, the 26 county fire districts and various not-for-profit organizations who receive special funding through the county.

The Budget staff evaluates department requests for major facility maintenance projects, large equipment purchases, vehicle acquisitions, and major technology expenditures. The focus is on prioritizing the requests and developing and updating multi-year inventories of needs.

Finally, the Budget Staff reviews and analyzes all revenue sources, including tax valuations, and determines the amount of projected revenues that will be available from all sources.

MANAGER'S RECOMMENDED BUDGET

After receiving the budget requests from the departments, the Budget Office analyzes the requests to determine if they are reasonable, justified and consistent with performance measures and budget directives; identifies adjustments to bring budget requests in line with established goals; and makes an initial recommendation on each request, including capital equipment and new positions.

Work sessions including the County Manager, the Budget Director, the Finance Director and the Budget Analyst along with the leadership from each department are held to acquaint the Manager

with the initial recommendation for the department. Additional work sessions with the Board and/or selected departments are also scheduled to receive and discuss additional input as needed prior to a final recommendation from the Manager.

The Budget Director and County Manager, working in conjunction with the budget staff, develop a recommended budget to be presented to the Board, along with the budget message in May.

BOARD APPROVED BUDGET

The Board of Commissioners, the County Manager and the Budget Director schedule work sessions to discuss the Recommended Budget, if such sessions are requested by the Commissioners. The North Carolina General Statutes require that a public hearing on the budget be held before its adoption. The Board reacts to the Recommended Budget, and the tax rates proposed to fund the recommendation. Adjustments are made to the Recommended Budget, based upon Board direction, citizens' input from public hearings, legislative actions, and other factors that arise during deliberations. Department heads are then notified of the budget recommendations.

The General Statutes of North Carolina require the adoption of a budget by June 30. In accordance with the General Statutes of North Carolina, the County prepares and adopts its budget for the General Fund, the Special Revenue Funds, and the Enterprise Funds. A balanced financial plan is approved concurrent with the adoptions of the annual budget for the internal service funds. All annual appropriations lapse at the fiscal year end. Project ordinances are adopted for the School Capital Outlay Fund and the Capital Project Fund.

THE BUDGET AMENDMENT PROCESS

LEVEL OF BUDGETARY CONTROL

Budgets in the General Fund and annually budgeted projects in the Capital Projects Funds are legally controlled at the department level. For these funds, the budget is appropriated by the Board by department, project or fund. Any amendments that increase or decrease departmental budgets or projects must follow certain approval processes as described below.

- GENERAL FUND by Department
- CAPITAL by Project
- OTHER by Fund

Modifications to the original budget occur throughout the year for a variety of reasons. These modifications take one of two forms: (1) Budget Transfers and (2) Board Approved Budget Amendments

BUDGET TRANSFERS

Budget transfers usually originate at the department level and are submitted to the Budget Manager for processing. Transfers adjust various line items within the department's budget, but do not affect the overall total for the department. The request includes a justification and the conditions resulting in the availability of funds to support the transfer. The Finance Officer, in concurrence with the Budget Officer, is authorized to transfer line item appropriations within operations needs and any Board approved goals.

Budget transfers may not be used to provide funding for the creation of unauthorized positions or to raise salaries, nor may they be transferred from personnel to operating expenditures, however; for departments who are participating in the Performance Based Budgeting Program, a transfer for up to \$20,000 from PBB funds to Capital Outlay for a specific purpose without Board approval is permitted. The Finance/Budget Officer reviews the request and, upon approval, makes the adjustment in the financial system.

BOARD APPROVED BUDGET AMENDMENTS

These types of transactions must go through the Agenda Process for presentation to the Board. For this reason, additional supplemental information regarding the reason for the revision may be required.

BASIS OF BUDGETING and BASIS OF ACCOUNTING

Basis of Budgeting

The County's budgets are adopted as required by the North Carolina General Statutes. An annual budget is adopted for the General Fund, the Special Revenue Funds, and the Enterprise Funds. A balanced financial plan is approved concurrent with the adoption of the annual budget for the internal service funds. All annual appropriations lapse at the fiscal year end. Project ordinances are adopted for the School Capital Outlay Fund and the Capital Projects Fund.

All budgets are prepared using the modified accrual basis of accounting. Expenditures may not legally exceed appropriations at the department level for the General, Special Revenue (except the Fire Districts), and Enterprise Funds. The Fire Districts Fund is budgeted on the functional level by fire district. The Finance Officer, with the concurrence of the Budget Officer, is authorized to make budget transfers between objects of expenditure within a department with a report being submitted to the County Commissioners within thirty days after the transfers. The Board of Commissioners must approve revisions that alter the total appropriations of any department or fund. The budget ordinance must be adopted by July 1 of the fiscal year or the governing board must adopt an interim budget that covers that time until the annual ordinance can be adopted.

Basis of Accounting

In accordance with North Carolina General Statutes, all funds of the County are maintained during the year using the modified accrual basis of accounting.

Government-Wide, Proprietary and Fiduciary Fund Financial Statements. The government-wide proprietary and fiduciary fund financial statements are reported using the economic resources measurement focus, except for the agency funds which have no measurement focus. The government-wide and proprietary fund financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Non-exchange transactions, in which the County gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements, and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the County enterprise funds are charges to customers for sales and services. The County also recognizes as operating revenue the portion of tap fees intended to recover the cost of connecting new customers to the sewer system. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

Governmental Fund Financial Statements. Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in the governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

The County considers all revenues available if they are collected within 90 days after year end, except for property taxes. Ad valorem property taxes are not accrued as a revenue because the amount is not susceptible to accrual. At June 30, taxes receivable for property other than motor vehicles are materially past due and are not considered to be an available resource to finance the operations of the current year. As of September 1, 2013, State law altered the procedures for the assessment and collection of property taxes on registered motor vehicles in North Carolina. Effective with this change in the law, the State of North Carolina is responsible for billing and collecting the property taxes on registered motor vehicles on behalf of all municipalities and special tax districts. Property taxes are due when vehicles are registered. The billed taxes are applicable to the fiscal year in which they are received. Uncollected taxes that were billed in periods prior to September 1, 2013 and for limited registration plates are shown as a receivable in these financial statements and are offset by deferred inflows of resources.

Sales taxes and certain intergovernmental revenues, such as the utilities franchise tax, collected and held by the State at year end on behalf of the County are recognized as revenue. Intergovernmental revenues and sales and services are not susceptible to accrual because generally they are not measurable until received in cash. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been satisfied.

Under the terms of grant agreements, the County funds certain programs by a combination of specific cost-reimbursement grants, categorical block grants, and general revenues. Thus, when program expenses are incurred, there are both restricted and unrestricted net position available to finance the program. It is the County's policy to first apply cost reimbursement grant resources to such programs, followed by categorical block grants, and then by general revenues.

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates. Significant areas where estimates are made are allowance for doubtful accounts and depreciation lives.

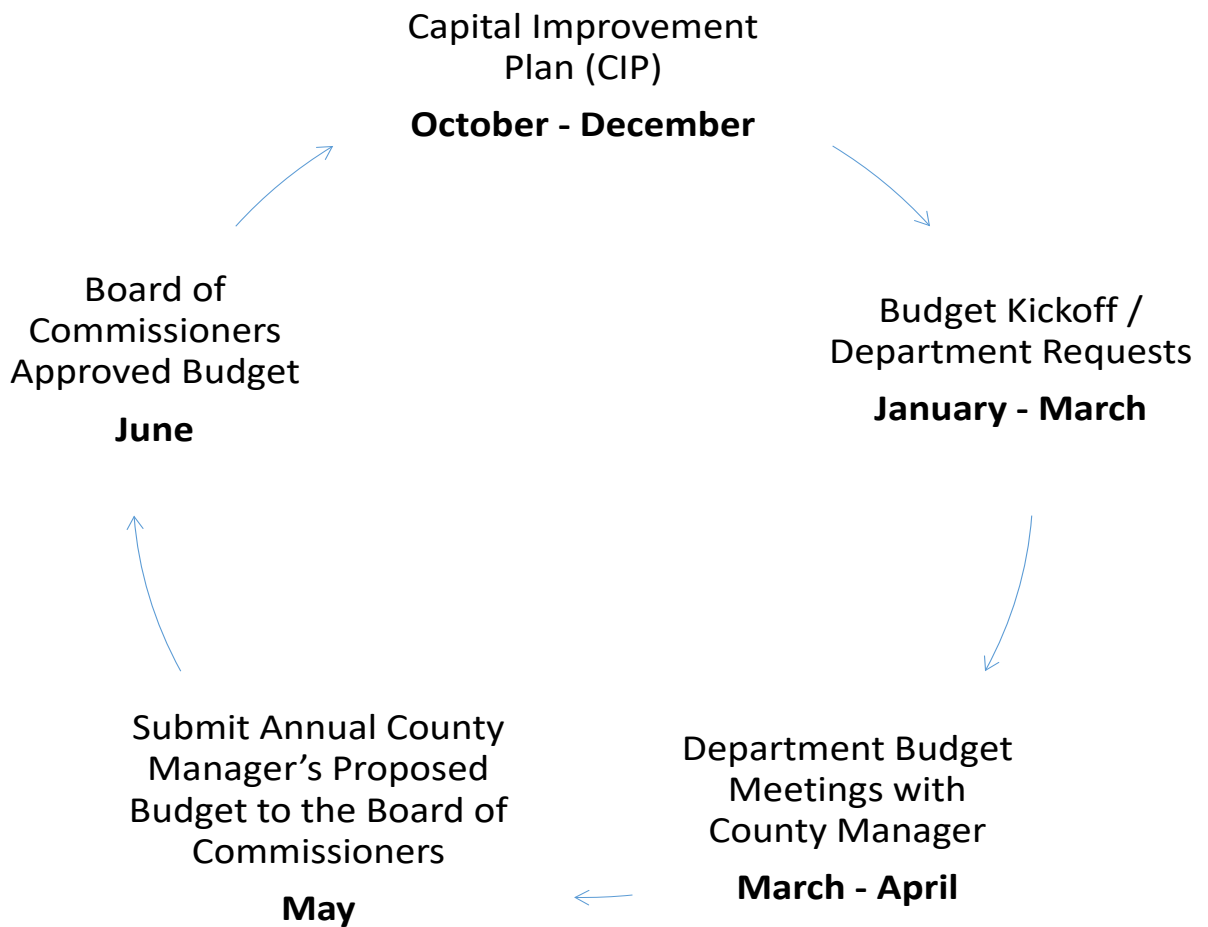
Davidson County Budget Calendar

Fiscal Year 2018-2019

DATE	DAY	BUDGET PROCEDURE
1/26/2018	FRIDAY	BUDGET SEMINARS WITH DEPARTMENT HEADS AND STAFF PERSON WHO PREPARES THE BUDGET TO GO OVER BUDGET WORKSHEETS
1/29/2018	MONDAY	ISSUE BUDGET PACKETS TO THE DEPARTMENT HEADS
1/29/2018	MONDAY	ISSUE BUDGET PACKETS TO THE FIRE DISTRICTS AND NOT FOR PROFIT AGENCIES
2/15/2018	THURSDAY	RETREAT WITH BOARD OF COMMISSIONERS
2/26/2018	MONDAY	COMPLETED COUNTY DEPARTMENT BUDGET PACKETS RETURNED TO THE BUDGET DIRECTOR
3/2/2018	FRIDAY	RECEIVE BUDGET REQUEST FROM FIRE DISTRICTS AND NOT FOR PROFIT AGENCIES
3/5/2018	MONDAY	START AND FINISH ASSEMBLY AND REVIEW COMPLETED BUDGET PACKETS
3/6/2018	TUESDAY	START MEETINGS WITH DEPARTMENT HEADS TO REVIEW BUDGET REQUEST
3/27/2018	TUESDAY	FINISH MEETINGS WITH DEPARTMENT HEADS
3/28/2018	WEDNESDAY	PROPERTY TAX ESTIMATES AND SALES TAX ESTIMATES
5/15/2018	TUESDAY	BUDGET SUBMITTED BY THE SCHOOLS
5/15/2018	TUESDAY	DISTRIBUTION OF PROPOSED BUDGET AT THE REGULAR BOARD OF COMMISSIONERS MEETING AS WELL AS NOTIFY DEPARTMENT HEADS OF RECOMMENDATIONS
5/16/2018	WEDNESDAY	ADVERTISE PUBLIC HEARING FOR BUDGET

Davidson County Budget Calendar
Fiscal Year 2018-2019

DATE	DAY	BUDGET PROCEDURE
5/29/2018	TUESDAY	PUBLIC HEARING BOARD OF COMMISSIONERS
6/7/2018	THURSDAY	BUDGET WORKSHOP
6/12/2018	TUESDAY	ADOPT TAX LEVY AND RESOLUTION



FUND STRUCTURE

Fund	Description	Category	Type	Appropriated in Budget Ordinance
GENERAL FUND	Primary operating fund for the County. Accounts for resources traditionally associated with government which are not required legally or by sound financial management to be accounted for in another fund.	Governmental	General	Yes
MENTAL HEALTH FUND	This fund accounts for costs associated with mental health services contracted with Cardinal Innovations Healthcare Solutions	Governmental	General	Yes
DAVIDSONWORKS	This fund accounts for operations associated with DavidsonWorks, a county resource center providing workforce development and employment solutions for businesses and citizens of Davidson County	Governmental	General	Yes
FIRE DISTRICT FUND	Accounts for voter-approved property taxes levied to provide fire protection services. Separate accounts are established within this fund for each of the 26 fire protection districts.	Governmental	Special Revenue	Yes
TRANSPORTATION FUND	Account for proceeds that are legally restricted to expenditures for the purpose of transportation	Governmental	Special Revenue	Yes
REVALUATION FUND	A legally budgeted fund under NC General Statutes to account for the resolution of property tax revaluation appeals	Governmental	Special Revenue	No
EMERGENCY TELEPHONE FUND	Accounts for all allowed expenditures associated with 911 Emergency Communications	Governmental	Special Revenue	Yes
SPECIAL SCHOOL DISTRICTS	A special revenue account for the proceeds of a special school district tax that is restricted for the specific purpose of Lexington City Schools	Governmental	Special Revenue	Yes
CAPITAL IMPROVEMENT PROJECT PLAN	Used to account for the purchase or construction of major capital facilities, such as buildings, infrastructure, and lands	Governmental	Special Revenue	Yes
SCHOOL CAPITAL OUTLAY FUND	Accounts for the construction of school buildings and facilities for Davidson County Schools, Lexington City Schools, Thomasville City Schools, and Davidson County Community College	Governmental	Special Revenue	Yes
LANDFILL FUND	This fund is used to account for the provisions of Landfill services. Operating costs of this fund are paid from user charges	Proprietary	Enterprise	Yes
RECYCLE FUND	This fund is used to account for the provisions of Recycle services	Proprietary	Enterprise	Yes

FUND STRUCTURE

Fund	Description	Category	Type	Appropriated in Budget Ordinance
AIRPORT FUND	This fund is used for the operation and maintenance of the Davidson County Airport	Proprietary	Enterprise	Yes
SEWER FUND	This fund is used to account for the operation, maintenance and development of various sewer lines	Proprietary	Enterprise	Yes
GARAGE FUND	Used for the accounting of mechanical services for the maintenance of fleet vehicles owned by the County on a cost reimbursement basis	Proprietary	Internal Service	Yes
INSURANCE FUND	This fund is used for the accounting of a self-funded employee health care program and self-funded workers compensation insurance	Proprietary	Internal Service	Yes
DEBT SERVICE FUND	Used to account for the accumulation of resources for and the payment of general long-term debt principal, interest and other costs associated with long-term debt	Governmental	Debt Service	No
AGENCY - DSS, LEO, JTEC	Accounts for various assets belonging to others, which are held pending disposition	Fiduciary	Agency	No
TAX COLLECTION FUND	Accounts for real and personal property taxes collected by the County Tax Collector in his capacity as agent for various municipalities and special districts	Fiduciary	Agency	No

Summary of Revenues, Expenditures and Changes in Fund Balance

	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	vs. Adopted	
					\$ Change	% Change
Summary of All Funds						
Revenues						
Charges for Service	\$ 25,653,993	\$ 23,130,554	\$ 23,478,079	\$ 23,361,097	\$ 230,543	1.0%
Interest Earnings	\$ 641,210	\$ 275,000	\$ 275,000	\$ 345,000	\$ 70,000	25.5%
Intergovernmental	\$ 27,540,278	\$ 26,085,304	\$ 27,028,327	\$ 20,283,862	\$ (5,801,442)	-22.2%
Licenses & Permits	\$ 1,871,569	\$ 1,416,000	\$ 1,416,000	\$ 1,430,707	\$ 14,707	1.0%
Miscellaneous Revenue	\$ 1,625,680	\$ 789,894	\$ 872,399	\$ 789,894	\$ -	0.0%
Other Financing (Includes Transfer In)	\$ 7,266,769	\$ 5,481,885	\$ 8,523,266	\$ 4,806,938	\$ (674,947)	-12.3%
Taxes (Various Taxes)	\$ 116,282,764	\$ 110,571,493	\$ 111,039,873	\$ 112,952,451	\$ 2,380,958	2.2%
Total	\$ 180,882,264	\$ 167,750,130	\$ 172,632,944	\$ 163,969,949	\$ (3,780,181)	-2.3%
Expenditures by Type						
Capital Outlay	\$ 36,990,481	\$ 8,003,675	\$ 11,892,690	\$ 8,212,166	\$ 208,491	2.6%
Debt	\$ 13,972,926	\$ 14,879,320	\$ 13,488,288	\$ 15,078,603	\$ 199,283	1.3%
Operating Expenses (Includes Transfer Out)	\$ 98,462,739	\$ 92,520,510	\$ 99,478,477	\$ 87,095,487	\$ (5,425,023)	-5.9%
Personnel Services	\$ 51,745,030	\$ 55,520,060	\$ 55,153,166	\$ 56,668,676	\$ 1,148,616	2.1%
Total	\$ 201,171,176	\$ 170,923,565	\$ 180,012,621	\$ 167,054,932	\$ (3,868,633)	-2.3%
Expenditures by General Fund Function						
Culture and Recreation	\$ 4,312,773	\$ 4,364,273	\$ 4,455,544	\$ 4,659,824	\$ 295,551	6.8%
Debt Service	\$ 13,685,222	\$ 14,879,320	\$ 13,488,288	\$ 15,078,603	\$ 199,283	1.3%
Economic and Physical Development	\$ 4,127,584	\$ 1,510,473	\$ 4,576,938	\$ 2,497,691	\$ 987,218	65.4%
Education	\$ 39,540,292	\$ 39,960,269	\$ 39,960,269	\$ 39,682,185	\$ (278,084)	-0.7%
Environmental Protection	\$ 2,489,726	\$ 1,386,451	\$ 2,348,680	\$ 1,400,477	\$ 14,026	1.0%
General Government	\$ 12,957,630	\$ 13,027,005	\$ 14,086,050	\$ 13,154,044	\$ 127,039	1.0%
Health and Human Services	\$ 31,835,850	\$ 33,819,413	\$ 34,658,224	\$ 27,754,380	\$ (6,065,033)	-17.9%
Public Safety	\$ 26,843,221	\$ 28,436,229	\$ 29,220,608	\$ 29,515,829	\$ 1,079,600	3.8%
Transportation	\$ 146,179	\$ 229,601	\$ 234,601	\$ 215,416	\$ (14,185)	-6.2%
Total	\$ 135,938,478	\$ 137,613,034	\$ 143,029,202	\$ 133,958,449	\$ (3,654,585)	-2.7%
Expenditures by Remaining Funds						
Enterprise Funds	\$ 7,407,205	\$ 2,972,168	\$ 6,197,319	\$ 3,024,023	\$ 51,855	1.7%
DavidsonWorks	\$ 1,297,458	\$ 1,245,105	\$ 1,386,488	\$ 1,275,865	\$ 30,760	2.5%
Internal Service Funds	\$ 13,069,070	\$ 13,018,392	\$ 13,018,392	\$ 13,047,048	\$ 28,656	0.2%
Mental Health	\$ 809,244	\$ 824,344	\$ 824,344	\$ 824,344	\$ -	0.0%
Special Revenue Funds	\$ 42,649,720	\$ 15,250,522	\$ 15,556,876	\$ 14,925,203	\$ (325,319)	-2.1%
Total	\$ 65,232,698	\$ 33,310,531	\$ 36,983,419	\$ 33,096,483	\$ (214,048)	-0.6%
Excess / (Deficiency) of Revenues Over Expenditures	\$ (20,288,912)	\$ (3,173,435)	\$ (7,379,677)	\$ (3,084,983)	\$ 88,452	-2.8%
Beginning Fund Balance	\$ 100,487,707	\$ 80,198,795	\$ 80,198,795	\$ 77,025,360	\$ (3,173,435)	-4.0%
Ending Fund Balance	\$ 80,198,795	\$ 77,025,360	\$ 77,025,360	\$ 73,940,377	\$ (3,084,983)	-4.0%

Note:
 Figures Above Only Include Budgeted Funds

Summary of Revenues, Expenditures and Changes in Fund Balance

	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	<u>vs. Adopted</u>	
					\$ Change	% Change
Summary of General Fund						
Revenues						
Charges for Service	\$ 7,662,072	\$ 7,485,111	\$ 7,503,865	\$ 7,599,544	\$ 114,433	1.5%
Interest Earnings	\$ 370,186	\$ 275,000	\$ 275,000	\$ 345,000	\$ 70,000	25.5%
Intergovernmental	\$ 24,202,597	\$ 24,354,469	\$ 25,022,636	\$ 18,293,808	\$ (6,060,661)	-24.9%
Licenses & Permits	\$ 1,871,569	\$ 1,416,000	\$ 1,416,000	\$ 1,430,707	\$ 14,707	1.0%
Miscellaneous Revenue	\$ 1,082,014	\$ 771,894	\$ 854,399	\$ 771,894	\$ -	0.0%
Other Financing (Includes Transfer In)	\$ 806,928	\$ 595,220	\$ 704,220	\$ 652,819	\$ 57,599	9.7%
Taxes (Property and Sales Tax)	\$ 105,268,869	\$ 99,661,242	\$ 99,992,742	\$ 101,812,171	\$ 2,150,929	2.2%
Total	\$ 141,264,235	\$ 134,558,936	\$ 135,768,862	\$ 130,905,943	\$ (3,652,993)	-2.7%
Expenditures by Type						
Capital Outlay	\$ 5,144,405	\$ 4,023,490	\$ 4,988,604	\$ 4,811,518	\$ 788,028	19.6%
Debt	\$ 13,685,222	\$ 14,879,320	\$ 13,488,288	\$ 15,078,603	\$ 199,283	1.3%
Operating Expenses (Includes Transfer Out)	\$ 67,874,954	\$ 65,894,515	\$ 72,012,538	\$ 59,999,279	\$ (5,895,236)	-8.9%
Personnel Services	\$ 49,233,897	\$ 52,815,709	\$ 52,539,772	\$ 54,069,049	\$ 1,253,340	2.4%
Total	\$ 135,938,478	\$ 137,613,034	\$ 143,029,202	\$ 133,958,449	\$ (3,654,585)	-2.7%
Expenditures by General Fund Functions / Fund						
Culture and Recreation	\$ 4,312,773	\$ 4,364,273	\$ 4,455,544	\$ 4,659,824	\$ 295,551	6.8%
Debt Service	\$ 13,685,222	\$ 14,879,320	\$ 13,488,288	\$ 15,078,603	\$ 199,283	1.3%
Economic and Physical Development	\$ 4,127,584	\$ 1,510,473	\$ 4,576,938	\$ 2,497,691	\$ 987,218	65.4%
Education	\$ 39,540,292	\$ 39,960,269	\$ 39,960,269	\$ 39,682,185	\$ (278,084)	-0.7%
Environmental Protection	\$ 2,489,726	\$ 1,386,451	\$ 2,348,680	\$ 1,400,477	\$ 14,026	1.0%
General Government	\$ 12,957,630	\$ 13,027,005	\$ 14,086,050	\$ 13,154,044	\$ 127,039	1.0%
Health and Human Services	\$ 31,835,850	\$ 33,819,413	\$ 34,658,224	\$ 27,754,380	\$ (6,065,033)	-17.9%
Public Safety	\$ 26,843,221	\$ 28,436,229	\$ 29,220,608	\$ 29,515,829	\$ 1,079,600	3.8%
Transportation	\$ 146,179	\$ 229,601	\$ 234,601	\$ 215,416	\$ (14,185)	-6.2%
Total	\$ 135,938,478	\$ 137,613,034	\$ 143,029,202	\$ 133,958,449	\$ (3,654,585)	-2.7%
Excess / (Deficiency) of Revenues Over Expenditures	\$ 5,325,757	\$ (3,054,098)	\$ (7,260,340)	\$ (3,052,506)	\$ 1,592	-0.1%
Beginning Fund Balance	\$ 55,737,475	\$ 61,063,232	\$ 61,063,232	\$ 58,009,134	\$ (3,054,098)	-5.0%
Ending Fund Balance	\$ 61,063,232	\$ 58,009,134	\$ 58,009,134	\$ 54,956,628	\$ (3,052,506)	-5.3%

Note:
Figures Above Only Include Budgeted Funds

Summary of Revenues, Expenditures and Changes in Fund Balance

	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	vs. Adopted	
					\$ Change	% Change
Summary of All Special Revenue Funds						
Revenues						
Charges for Service	\$ 149,760	\$ 12,000	\$ 39,521	\$ 63,155	\$ 51,155	426.3%
Interest Earnings	\$ 125,552	\$ -	\$ -	\$ -	\$ -	0.0%
Intergovernmental	\$ 2,178,626	\$ 650,180	\$ 787,133	\$ 859,336	\$ 209,156	32.2%
Miscellaneous Revenue	\$ 463,888	\$ -	\$ -	\$ -	\$ -	0.0%
Other Financing	\$ 3,687,990	\$ 3,778,554	\$ 3,783,554	\$ 3,065,311	\$ (713,243)	-18.9%
Taxes (Property Tax)	\$ 10,638,233	\$ 10,690,451	\$ 10,827,331	\$ 10,904,924	\$ 214,473	2.0%
Total	\$ 17,244,049	\$ 15,131,185	\$ 15,437,539	\$ 14,892,726	\$ (238,459)	-1.6%
Expenditures by Type						
Capital Outlay	\$ 31,087,978	\$ 3,848,310	\$ 3,848,310	\$ 3,273,212	\$ (575,098)	-14.9%
Operating Expenses	\$ 11,171,554	\$ 11,061,171	\$ 11,367,525	\$ 11,289,425	\$ 228,254	2.1%
Personnel Services	\$ 390,188	\$ 341,041	\$ 341,041	\$ 362,566	\$ 21,525	6.3%
Total	\$ 42,649,720	\$ 15,250,522	\$ 15,556,876	\$ 14,925,203	\$ (325,319)	-2.1%
Excess / (Deficiency) of Revenues Over Expenditures	\$ (25,405,671)	\$ (119,337)	\$ (119,337)	\$ (32,477)	\$ 86,860	-72.8%
Beginning Fund Balance	\$ 10,169,743	\$ (15,235,928)	\$ (15,235,928)	\$ (15,355,265)	\$ (119,337)	0.8%
Ending Fund Balance	\$ (15,235,928)	\$ (15,355,265)	\$ (15,355,265)	\$ (15,387,742)	\$ (32,477)	0.2%

Note:
Figures Above Only Include Budgeted Funds

Summary of Revenues, Expenditures and Changes in Fund Balance

	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	vs. Adopted	
					\$ Change	% Change
Summary of Mental Health Fund						
Revenues						
Other Financing	\$ 809,344	\$ 824,344	\$ 824,344	\$ 824,344	\$ -	0.0%
Taxes (Bottle Tax Revenue)	\$ 25,564	\$ -	\$ -	\$ -	\$ -	0.0%
Total	\$ 834,908	\$ 824,344	\$ 824,344	\$ 824,344	\$ -	0.0%
Expenditures by Type						
Operating Expenses	\$ 809,244	\$ 824,344	\$ 824,344	\$ 824,344	\$ -	0.0%
Total	\$ 809,244	\$ 824,344	\$ 824,344	\$ 824,344	\$ -	0.0%
Excess / (Deficiency) of Revenues Over Expenditures	\$ 25,664	\$ -	\$ -	\$ -	\$ -	0.0%
Beginning Fund Balance	\$ -	\$ 25,664	\$ 25,664	\$ 25,664	\$ -	0.0%
Ending Fund Balance	\$ 25,664	\$ 25,664	\$ 25,664	\$ 25,664	\$ -	0.0%

Note:
 Figures Above Only Include Budgeted Funds

Summary of Revenues, Expenditures and Changes in Fund Balance

	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	<u>vs. Adopted</u>	
					\$ Change	% Change
Summary of DavidsonWorks Fund						
Revenues						
Intergovernmental	\$ 1,153,121	\$ 1,080,655	\$ 1,218,558	\$ 1,130,718	\$ 50,063	4.6%
Other Financing	\$ 165,357	\$ 164,450	\$ 167,930	\$ 145,147	\$ (19,303)	-11.7%
Total	\$ 1,318,478	\$ 1,245,105	\$ 1,386,488	\$ 1,275,865	\$ 30,760	2.5%
Expenditures by Type						
Capital Outlay	\$ 7,713	\$ 8,400	\$ 8,400	\$ 8,400	\$ -	0.0%
Operating Expenses	\$ 393,733	\$ 215,624	\$ 455,414	\$ 403,295	\$ 187,671	87.0%
Personnel Services	\$ 896,012	\$ 1,021,081	\$ 922,674	\$ 864,170	\$ (156,911)	-15.4%
Total	\$ 1,297,458	\$ 1,245,105	\$ 1,386,488	\$ 1,275,865	\$ 30,760	2.5%
Excess / (Deficiency) of Revenues Over Expenditures	\$ 21,020	\$ -	\$ -	\$ -	\$ -	0.0%
Beginning Fund Balance	\$ -	\$ 21,020	\$ 21,020	\$ 21,020	\$ -	0.0%
Ending Fund Balance	\$ 21,020	\$ 21,020	\$ 21,020	\$ 21,020	\$ -	0.0%

Note:
Figures Above Only Include Budgeted Funds

Summary of Revenues, Expenditures and Changes in Fund Balance

	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	<u>vs. Adopted</u>	
					\$ Change	% Change
Summary of All Enterprise Funds						
Revenues						
Charges for Service	\$ 5,409,877	\$ 2,615,051	\$ 2,916,301	\$ 2,651,350	\$ 36,299	1.4%
Interest Earnings	\$ 145,473	\$ -	\$ -	\$ -	\$ -	0.0%
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Miscellaneous Revenue	\$ 18,657	\$ 18,000	\$ 18,000	\$ 18,000	\$ -	0.0%
Other Financing	\$ 1,797,150	\$ 119,317	\$ 3,043,218	\$ 119,317	\$ -	0.0%
Taxes (Disposal Tax Revenue)	\$ 350,099	\$ 219,800	\$ 219,800	\$ 235,356	\$ 15,556	7.1%
Total	\$ 7,721,255	\$ 2,972,168	\$ 6,197,319	\$ 3,024,023	\$ 51,855	1.7%
Expenditures by Type						
Capital Outlay	\$ 750,244	\$ 120,775	\$ 3,044,676	\$ 117,000	\$ (3,775)	-3.1%
Debt	\$ 287,704	\$ -	\$ 132,888	\$ -	\$ -	0.0%
Operating Expenses	\$ 5,462,959	\$ 1,831,705	\$ 1,992,617	\$ 1,848,972	\$ 17,267	0.9%
Personnel Services	\$ 906,298	\$ 1,019,688	\$ 1,027,138	\$ 1,058,051	\$ 38,363	3.8%
Total	\$ 7,407,205	\$ 2,972,168	\$ 6,197,319	\$ 3,024,023	\$ 51,855	1.7%
Excess / (Deficiency) of Revenues Over Expenditures	\$ 314,050	\$ -	\$ -	\$ -	\$ -	0.0%
Beginning Fund Balance	\$ 28,817,707	\$ 29,131,757	\$ 29,131,757	\$ 29,131,757	\$ -	0.0%
Ending Fund Balance	\$ 29,131,757	\$ 29,131,757	\$ 29,131,757	\$ 29,131,757	\$ -	0.0%

Note:
 Figures Above Only Include Budgeted Funds

Summary of Revenues, Expenditures and Changes in Fund Balance

	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	<u>vs. Adopted</u>	
					\$ Change	% Change
Summary of All Internal Service Funds (Financial Plan)						
Revenues						
Charges for Service	\$ 12,432,284	\$ 13,018,392	\$ 13,018,392	\$ 13,047,048	\$ 28,656	0.2%
Intergovernmental	\$ 5,934	\$ -	\$ -	\$ -	\$ -	0.0%
Miscellaneous Revenue	\$ 61,121	\$ -	\$ -	\$ -	\$ -	0.0%
Total	\$ 12,499,339	\$ 13,018,392	\$ 13,018,392	\$ 13,047,048	\$ 28,656	0.2%
Expenditures by Type						
Capital Outlay	\$ 140	\$ 2,700	\$ 2,700	\$ 2,036	\$ (664)	-24.6%
Operating Expenses	\$ 12,750,296	\$ 12,693,151	\$ 12,693,151	\$ 12,730,172	\$ 37,021	0.3%
Personnel Services	\$ 318,635	\$ 322,541	\$ 322,541	\$ 314,840	\$ (7,701)	-2.4%
Total	\$ 13,069,070	\$ 13,018,392	\$ 13,018,392	\$ 13,047,048	\$ 28,656	0.2%
Excess / (Deficiency) of Revenues Over Expenditures	\$ (569,731)	\$ -	\$ -	\$ -	\$ -	0.0%
Beginning Fund Balance	\$ 5,762,782	\$ 5,193,051	\$ 5,193,051	\$ 5,193,051	\$ -	0.0%
Ending Fund Balance	\$ 5,193,051	\$ 5,193,051	\$ 5,193,051	\$ 5,193,051	\$ -	0.0%

Note:
Figures Above Only Include Budgeted Funds

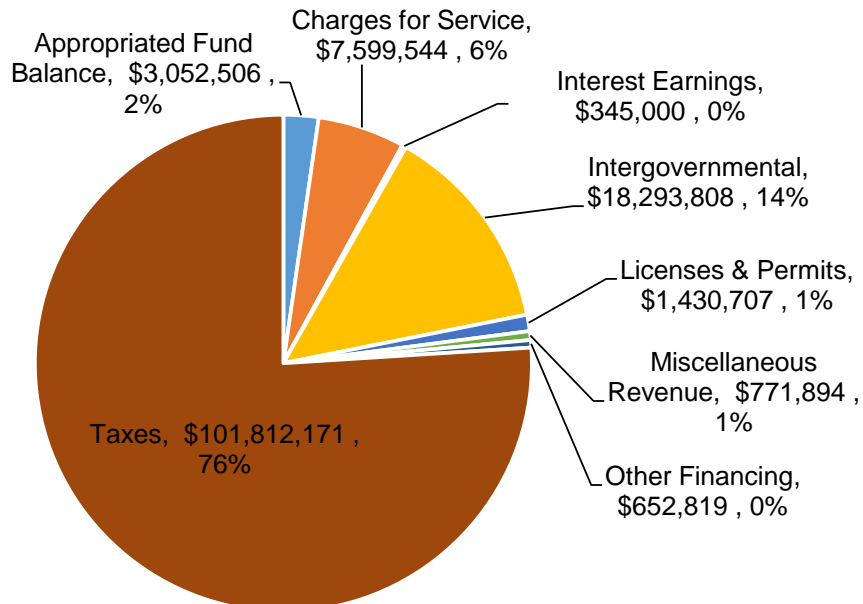
Available Fund Balance Analysis

	<u>FY 2018</u> <u>Adopted</u>	<u>FY 2019</u> <u>Adopted</u>	<u>\$</u> <u>Change</u>	<u>%</u> <u>Change</u>
Calculation of Recommended Reserve for the General Fund:				
Adopted General Fund Expenditures	\$ 137,613,034	\$ 133,958,449	\$ (3,654,585)	-2.7%
18% County Internal Fund Balance Policy	\$ 24,770,346	\$ 24,112,521	\$ (657,825)	-2.7%
General Fund (Fund Balance Analysis):				
Unreserved at June 30, 2017 (Estimate for June 30, 2018)	\$ 67,359,292	\$ 71,437,112	\$ 4,077,820	6.1%
Less 18% County Policy Internal Fund Balance Policy	<u>\$ 24,770,346</u>	<u>\$ 24,112,521</u>	<u>\$ (657,825)</u>	<u>-2.7%</u>
Available Above Unreserved	\$ 42,588,946	\$ 47,324,591	\$ 4,735,645	11.1%
Less Amount Included in Operating Budget	\$ 3,054,098	\$ 3,052,506	\$ (1,592)	-0.1%
Less Debt Service	\$ 5,227,806	\$ 6,097,806	\$ 870,000	16.6%
Less Stabilization by State Statute	\$ 12,476,880	\$ 12,476,880	\$ -	0.0%
Less Long Term Advance to Component Unit	\$ 902,163	\$ 811,798	\$ (90,365)	-10.0%
Less Long Term Note Receivable	<u>\$ 350,000</u>	<u>\$ 25,000</u>	<u>\$ (325,000)</u>	<u>-92.9%</u>
Total	\$ 22,010,947	\$ 22,463,990	\$ 453,043	2.1%
Restricted Amounts:				
Register of Deeds	\$ 471,920	\$ 471,920	\$ -	0.0%
Sheriff Operations	\$ 470,211	\$ 470,211	\$ -	0.0%
Health Programs	\$ 3,151,563	\$ 3,151,563	\$ -	0.0%
LEO Special Separation Allowance	\$ 296,340	\$ 296,340	\$ -	0.0%
Tax Revaluation	<u>\$ 79,000</u>	<u>\$ 79,000</u>	<u>\$ -</u>	<u>0.0%</u>
Total	\$ 4,469,034	\$ 4,469,034	\$ -	0.0%
Updated Amount Available Above Recommended Reserve	\$ 16,108,965	\$ 20,391,567	\$ 4,282,602	26.6%

Summary of General Fund

	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	vs. Adopted	
					\$ Change	% Change
Summary of General Fund						
Revenues						
Appropriated Fund Balance	\$ -	\$ 3,054,098	\$ 7,260,340	\$ 3,052,506	\$ (1,592)	-0.1%
Charges for Service	\$ 7,662,072	\$ 7,485,111	\$ 7,503,865	\$ 7,599,544	\$ 114,433	1.5%
Interest Earnings	\$ 370,186	\$ 275,000	\$ 275,000	\$ 345,000	\$ 70,000	25.5%
Intergovernmental	\$ 24,202,597	\$ 24,354,469	\$ 25,022,636	\$ 18,293,808	\$ (6,060,661)	-24.9%
Licenses & Permits	\$ 1,871,569	\$ 1,416,000	\$ 1,416,000	\$ 1,430,707	\$ 14,707	1.0%
Miscellaneous Revenue	\$ 1,082,014	\$ 771,894	\$ 854,399	\$ 771,894	\$ -	0.0%
Other Financing	\$ 806,928	\$ 595,220	\$ 704,220	\$ 652,819	\$ 57,599	9.7%
Taxes	\$ 105,268,869	\$ 99,661,242	\$ 99,992,742	\$ 101,812,171	\$ 2,150,929	2.2%
Total	\$ 141,264,235	\$ 137,613,034	\$ 143,029,202	\$ 133,958,449	\$ (3,654,585)	-2.7%
Expenditures by Type						
Personnel Services	\$ 49,233,897	\$ 52,815,709	\$ 52,539,772	\$ 54,069,049	\$ 1,253,340	2.4%
Operating Expenses	\$ 67,874,954	\$ 65,894,515	\$ 72,012,538	\$ 59,999,279	\$ (5,895,236)	-8.9%
Debt	\$ 13,685,222	\$ 14,879,320	\$ 13,488,288	\$ 15,078,603	\$ 199,283	1.3%
Capital Outlay	\$ 5,144,405	\$ 4,023,490	\$ 4,988,604	\$ 4,811,518	\$ 788,028	19.6%
Total	\$ 135,938,478	\$ 137,613,034	\$ 143,029,202	\$ 133,958,449	\$ (3,654,585)	-2.7%

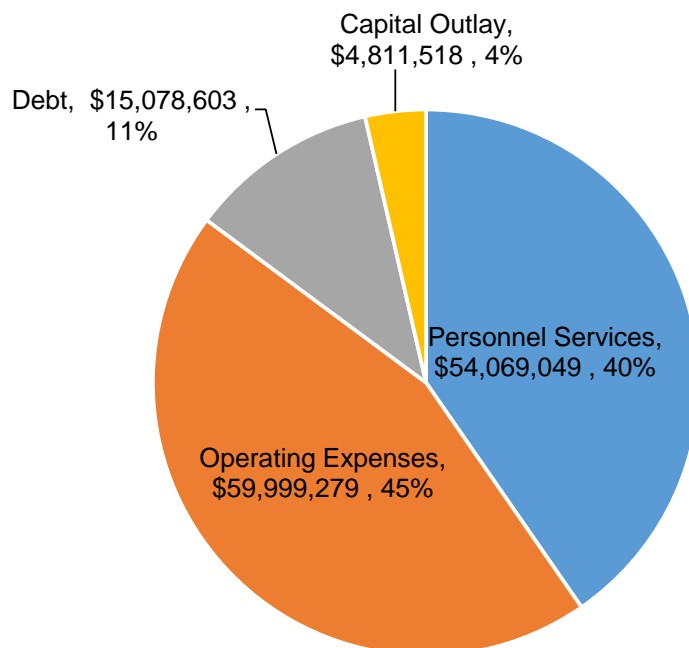
FY 2019 Adopted Budget Revenues
Total \$133,958,449



Summary of General Fund

	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	vs. Adopted	
					\$ Change	% Change
Summary of General Fund						
Revenues						
Appropriated Fund Balance	\$ -	\$ 3,054,098	\$ 7,260,340	\$ 3,052,506	\$ (1,592)	-0.1%
Charges for Service	\$ 7,662,072	\$ 7,485,111	\$ 7,503,865	\$ 7,599,544	\$ 114,433	1.5%
Interest Earnings	\$ 370,186	\$ 275,000	\$ 275,000	\$ 345,000	\$ 70,000	25.5%
Intergovernmental	\$ 24,202,597	\$ 24,354,469	\$ 25,022,636	\$ 18,293,808	\$ (6,060,661)	-24.9%
Licenses & Permits	\$ 1,871,569	\$ 1,416,000	\$ 1,416,000	\$ 1,430,707	\$ 14,707	1.0%
Miscellaneous Revenue	\$ 1,082,014	\$ 771,894	\$ 854,399	\$ 771,894	\$ -	0.0%
Other Financing	\$ 806,928	\$ 595,220	\$ 704,220	\$ 652,819	\$ 57,599	9.7%
Taxes	\$ 105,268,869	\$ 99,661,242	\$ 99,992,742	\$ 101,812,171	\$ 2,150,929	2.2%
Total	\$ 141,264,235	\$ 137,613,034	\$ 143,029,202	\$ 133,958,449	\$ (3,654,585)	-2.7%
Expenditures by Type						
Personnel Services	\$ 49,233,897	\$ 52,815,709	\$ 52,539,772	\$ 54,069,049	\$ 1,253,340	2.4%
Operating Expenses	\$ 67,874,954	\$ 65,894,515	\$ 72,012,538	\$ 59,999,279	\$ (5,895,236)	-8.9%
Debt	\$ 13,685,222	\$ 14,879,320	\$ 13,488,288	\$ 15,078,603	\$ 199,283	1.3%
Capital Outlay	\$ 5,144,405	\$ 4,023,490	\$ 4,988,604	\$ 4,811,518	\$ 788,028	19.6%
Total	\$ 135,938,478	\$ 137,613,034	\$ 143,029,202	\$ 133,958,449	\$ (3,654,585)	-2.7%

FY 2019 Adopted Budget Expenditures
Total \$133,958,449



Summary of Funded Positions by Fund / Department

Fund / Department	Adopted FY 2016-17	Adopted FY 2017-18	Adopted FY 2018-19	Change
General Fund				
County Commissioners	7.00	7.00	7.00	-
County Manager	4.00	5.00	5.00	-
State Agencies	1.00	1.00	1.00	-
Tax	34.40	34.40	34.40	-
County Attorney	5.60	5.60	5.60	-
Finance	10.00	10.00	10.00	-
Purchasing	5.00	5.00	6.00	1.00
Register of Deeds	7.00	7.00	7.00	-
Human Resources	8.75	8.75	8.75	-
Information Technology	6.00	6.00	6.00	-
Public Buildings	14.00	14.00	13.00	(1.00)
Parking Deck	0.00	0.00	-	-
Elections	5.00	5.00	5.00	-
General Government	107.75	108.75	108.75	-
Public Health	99.00	97.00	98.00	1.00
Social Services & Child Support	194.50	199.50	205.50	6.00
Senior Services	22.00	22.00	22.00	-
Veterans Services	2.00	2.00	2.00	-
Health & Human Services	317.50	320.50	327.50	7.00
Emergency Services	87.50	87.50	91.50	4.00
Fire Marshal	4.00	4.00	4.00	-
911 Communications	33.00	33.00	34.00	1.00
Sheriff	130.00	131.00	132.00	1.00
Jail	44.00	44.00	44.00	-
Animal Control	5.00	5.00	5.00	-
Animal Shelter	6.00	6.00	6.00	-
School Resource Officers	12.00	13.00	14.00	1.00
DCCC - School Resource Officers	2.00	2.00	2.00	-
Inspections	12.00	13.00	13.00	-
Public Safety	335.50	338.50	345.50	7.00
Library	46.00	47.00	47.00	-
Museum	2.00	2.00	2.00	-
Parks & Recreation	8.00	8.00	9.00	1.00
Culture and Recreation	56.00	57.00	58.00	1.00
Planning	6.00	6.00	6.00	-
Geographical Information Systems	2.00	2.00	2.00	-
Cooperative Extension	6.00	6.00	6.00	-
Economic and Physical Development	14.00	14.00	14.00	-
Soil & Water	3.00	3.00	3.00	-
Sanitation	16.00	14.00	13.00	(1.00)
Environmental Protection	19.00	17.00	16.00	(1.00)
Total General Fund	849.75	855.75	869.75	14.00
Internal Service Fund				
Garage	5.00	5.00	5.00	-
Insurance Fund	0.25	0.25	0.25	-
Total Internal Service Fund	5.25	5.25	5.25	-
Other Funds				
DavidsonWorks	17.00	16.00	15.00	(1.00)
Transportation	8.00	6.00	4.00	(2.00)
Total Other Funds	25.00	22.00	19.00	(3.00)
Enterprise Funds				
Landfill	13.00	15.00	15.00	-
Recycling	-	-	-	-
Sewer	1.00	1.00	1.00	-
Total Enterprise Funds	14.00	16.00	16.00	-
Total Countywide	894.00	899.00	910.00	11.00

Summary of Funded Position Changes from FY 2017-18 to FY 2018-19

Department	Position Name	FTE
Positions Eliminated		
DavidsonWorks	Training Coordinator	(1.00)
Sanitation	Recycling Center Attendant	(1.00)
Transportation	Transportation Coordinator	(2.00)
		<u>(4.00)</u>
Position Splits / Transfers / Corrections to Position Counts from Prior Year(s)		
Public Buildings	Project Coordinator	(1.00)
Purchasing	Purchasing & Contracting Coordinator	1.00
		<u>-</u>
Board-Approved Position Increases / Decreases During FY 2017-18		
Parks & Recreation	Rec. Activities Programmer Manager	(1.00)
Parks & Recreation	Rec. Outdoor Specialist (Park Manager)	(1.00)
Parks & Recreation	Athletic Coordinator	1.00
Parks & Recreation	Therapeutic Recreation Specialist	1.00
Parks & Recreation	Recreation Specialist	1.00
Sheriff	School Resource Officer - Intelligence Officer	1.00
		<u>2.00</u>
New Positions Included in the FY 2018-19 Proposed Budget		
EMS	EMT-P	4.00
		<u>4.00</u>
Public Health	CHA / BF Peer Counselor (WIC - PT to FT)	1.00
Emergency Communications	Radio Communications Manager	1.00
	Social Worker II	2.00
Social Services	Social Worker I / A / T	3.00
	Social Worker Supervision	1.00
		<u>6.00</u>
Sheriff	Deputy II (SRO - Oak Grove MS / HS)	1.00
		<u>13.00</u>
Grand Total Position Adjustments		<u>11.00</u>

General Fund Revenues

General Fund revenues and appropriated fund balance for FY 2018-19 total \$133,958,449. This is (\$3,654,585) million dollars or -2.7% less than the budget approved for FY 2017-18. Property and Sales Tax revenues account for (76%) of the total revenue budget next fiscal year. The next largest sources of funds for general county operations are Federal and State Funds (14%) and Charges for Services revenues (6%). All other sources total approximately (4%).

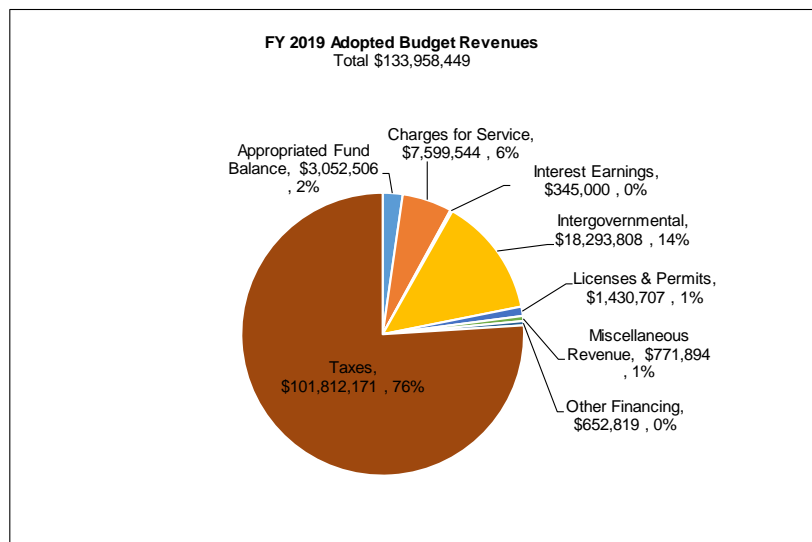
Summary of General Fund

	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	vs. Adopted	
					\$ Change	% Change
Summary of General Fund						
Revenues						
Appropriated Fund Balance	\$ -	\$ 3,054,098	\$ 7,260,340	\$ 3,052,506	\$ (1,592)	-0.1%
Charges for Service	\$ 7,662,072	\$ 7,485,111	\$ 7,503,865	\$ 7,599,544	\$ 114,433	1.5%
Interest Earnings	\$ 370,186	\$ 275,000	\$ 275,000	\$ 345,000	\$ 70,000	25.5%
Intergovernmental	\$ 24,202,597	\$ 24,354,469	\$ 25,022,636	\$ 18,293,808	\$ (6,060,661)	-24.9%
Licenses & Permits	\$ 1,871,569	\$ 1,416,000	\$ 1,416,000	\$ 1,430,707	\$ 14,707	1.0%
Miscellaneous Revenue	\$ 1,082,014	\$ 771,894	\$ 854,399	\$ 771,894	\$ -	0.0%
Other Financing	\$ 806,928	\$ 595,220	\$ 704,220	\$ 652,819	\$ 57,599	9.7%
Taxes	\$105,268,869	\$ 99,661,242	\$ 99,992,742	\$101,812,171	\$ 2,150,929	2.2%
Total	\$141,264,235	\$ 137,613,034	\$143,029,202	\$133,958,449	\$ (3,654,585)	-2.7%

The FY 2018-19 Adopted Budget recommends a general county wide tax rate at \$0.54 for each \$100 of assessed property valuation. That is equal to the tax rate approved for FY 2017-18.

The budget estimates some increase in several County revenue sources but particularly for the major sources like Property and Sales Tax, and Licenses and Permit Revenues.

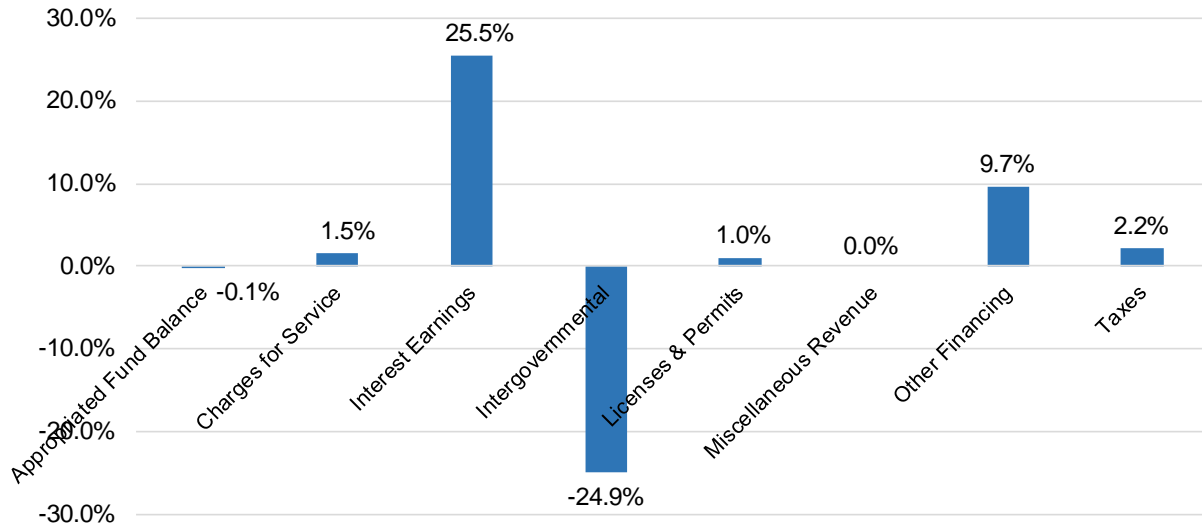
Approximately 90% of all general county revenues are generated from just three sources – Property Taxes (56%), Sales Taxes (20%), and (14%) Intergovernmental Revenue. All Other Revenue are generated by fees for various services, such as



ambulance transportation and medical visits to health clinics as well as appropriations of fund balance.

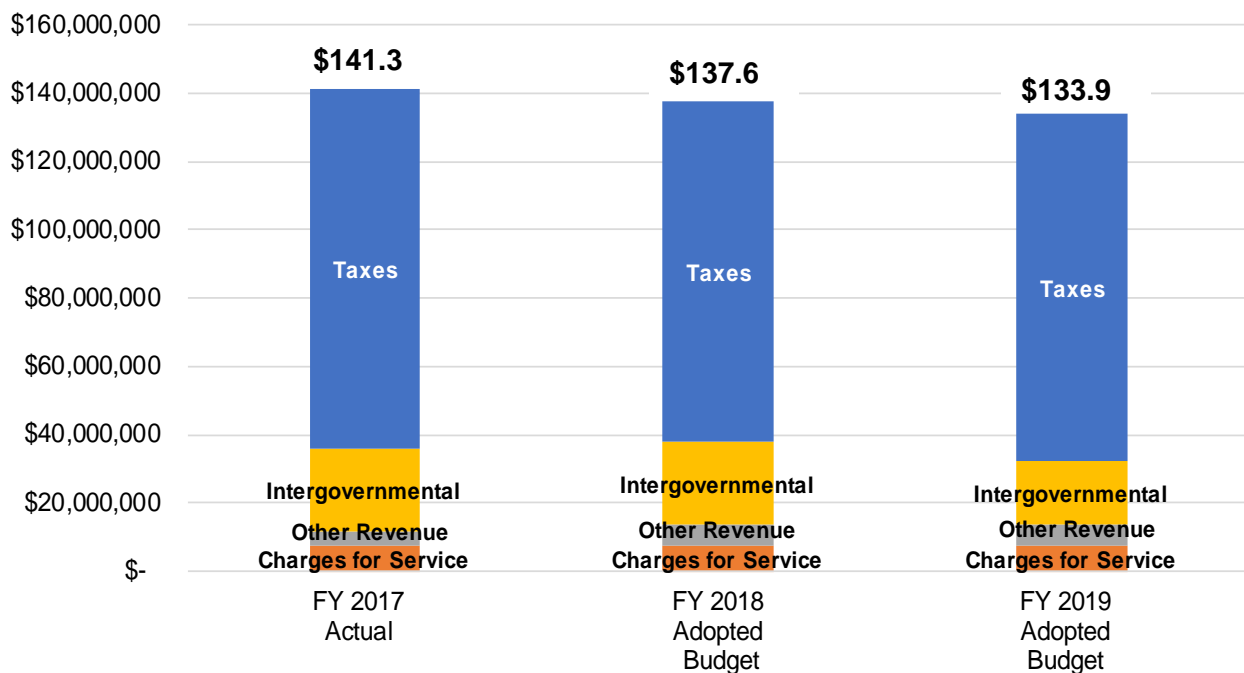
FY 2019 Revenues

Changes from Prior Year



FY 2019 Revenues

By Category



Property Tax / Other Taxes

\$75,713,265

Revenue from the property tax is the largest source of funds for Davidson County. For FY 2018-2019, the ad valorem property tax is estimated to generate approximately 56% of total General Fund revenues, or \$74.5 million dollars. Current year taxes (i.e., taxes paid on time) are expected to generate \$72.5 million of the total revenues estimated for next year, while the remaining \$2.0 million will come from payments made for taxes other penalties / fees. Overall, property tax revenues are projected to increase by approximately \$719K or 0.9% from the amount originally budgeted for FY 2017-18.

FY 2017-18 Property Tax Revenues

Current year revenues generated from the property tax on real and personal property are expected to exceed the budget for FY 2017-18. Motor vehicle taxes are a large contributor to this as the State of North Carolina is now responsible for vehicle tax collections by collecting both the local tax along with vehicle registration at the same time. This has increased state wide vehicle collections rates from historical trends of around 85% to an estimated 100% for FY 2017-18.

Estimating FY 2018-19 Property Tax Revenues

Property tax revenues are based on the assessed value of property in the county, the tax rate set by the Board of Commissioners, and a collection rate that represents the actual percentage of the total tax levy the county can reasonably expect to collect. According to North Carolina G.S. 105-286 all counties must conduct a countywide revaluation at least once every eight years. The last time a property revaluation done in Davidson County was in January, 2015.

FY 2018-19 Adopted Tax Rate

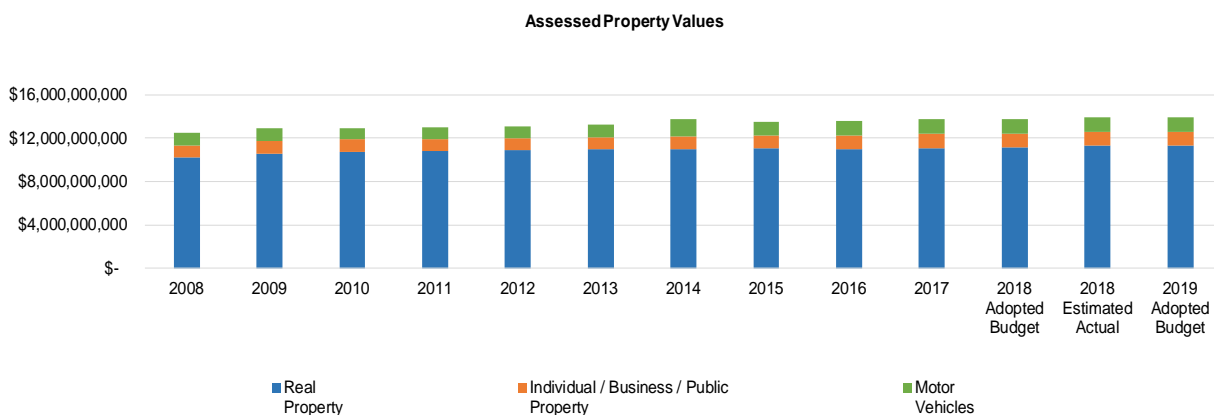
The FY 2018-19 Adopted Budget requires a general county wide tax rate of \$0.54 for each \$100 of assessed valuation to balance. This proposed tax rate is equal to the tax rate established for FY 2017-18.

Assessed Value of Taxable Property

Like all North Carolina counties, Davidson County levies a property tax on four general types of property: Real Property (e.g., houses, land); Motor Vehicles / Automobiles; Personal Property (e.g., boats, business machinery); and property held by businesses that is routinely moved among various jurisdictions in the course of normal business, such as property owned by utilities, railroads, and trucking companies (called Public Service property).

The FY 2018-2019 Adopted Budget is built on an estimated June 30, 2018 year ending assessed value amount of \$13,899,198,461. This is a 1.18% increase over the FY 2016-17 figure used to develop the FY 2017-18 Adopted Budget of \$13,737,568,579. Therefore growth is expected to increase by an additional 1% to an estimated total of \$13,874,944,250 for the FY 2018-19 Proposed Budget.

Fiscal Year	Tax Rate	Real Property	Individual / Business / Public Property	Motor Vehicles	Total	\$ Change	% Change
2008	\$ 0.54	\$ 10,186,197,400	\$ 1,130,264,565	\$ 1,172,035,633	\$ 12,488,497,598	\$ -	0.00%
2009	\$ 0.54	\$ 10,539,366,996	\$ 1,188,464,124	\$ 1,139,990,926	\$ 12,867,822,046	\$ 379,324,448	3.04%
2010	\$ 0.54	\$ 10,705,278,310	\$ 1,159,390,264	\$ 1,066,520,996	\$ 12,931,189,570	\$ 63,367,524	0.49%
2011	\$ 0.54	\$ 10,813,916,630	\$ 1,098,261,895	\$ 1,035,675,555	\$ 12,947,854,080	\$ 16,664,510	0.13%
2012	\$ 0.54	\$ 10,907,215,885	\$ 1,106,489,904	\$ 1,076,760,000	\$ 13,090,465,789	\$ 142,611,709	1.10%
2013	\$ 0.54	\$ 10,937,949,307	\$ 1,150,457,537	\$ 1,140,013,889	\$ 13,228,420,733	\$ 137,954,944	1.05%
2014	\$ 0.54	\$ 11,010,529,658	\$ 1,169,818,413	\$ 1,548,177,407	\$ 13,728,525,478	\$ 500,104,745	3.78%
2015	\$ 0.54	\$ 11,075,289,751	\$ 1,180,099,692	\$ 1,262,548,519	\$ 13,517,937,962	\$ (210,587,516)	-1.53%
2016	\$ 0.54	\$ 10,985,234,859	\$ 1,274,470,882	\$ 1,319,261,111	\$ 13,578,966,852	\$ 61,028,890	0.45%
2017	\$ 0.54	\$ 11,042,109,445	\$ 1,339,604,704	\$ 1,385,044,444	\$ 13,766,758,593	\$ 187,791,741	1.38%
2018 Adopted Budget	\$ 0.54	\$ 11,143,571,200	\$ 1,274,557,068	\$ 1,319,440,311	\$ 13,737,568,579	\$ (29,190,014)	-0.21%
2018 Estimated Actual	\$ 0.54	\$ 11,306,201,082	\$ 1,264,557,068	\$ 1,328,440,311	\$ 13,899,198,461	\$ 161,629,882	1.18%
2019 Adopted Budget	\$ 0.54	\$ 11,291,649,505	\$ 1,262,055,117	\$ 1,321,239,628	\$ 13,874,944,250	\$ (24,254,211)	-0.17%
Total		\$141,944,510,028	\$ 15,598,491,233	\$16,115,148,730	\$173,658,149,991	\$ 1,386,446,652	11.10%
Average Growth Per Year						\$ 143,989,088	1.06%



As the preceding charts indicates, total assessed property values are projecting to increase slightly from FY 2017-18 to FY 2018-19, so the outlook going forward in to the coming years is stable and steady growth with respect to property tax revenues.

Property Tax Rate Comparison

Davidson County has long had a goal of maintaining one of the lowest property tax rates among its peer counties in North Carolina. For FY 2018-19 the table below highlights Davidson County's current property tax rate as it compares to seven of its peer counties as well as how stable the current tax rate has been over the last nine years, since the last county-wide property re-valuation.

County	Tax Rate	Davidson County Tax Rate (Since Property Revaluation of 2007)			
		FY 2008 - FY 2017 Approved Tax Rates	FY 2016 Revenue-Neutral Tax Rate	FY 2018 Adopted Tax Rate	FY 2019 Adopted Tax Rate
Davidson	\$ 0.5400				
Catawba	\$ 0.5750				
Alamance	\$ 0.5800				
Montgomery	\$ 0.6200	\$ 0.54	\$ 0.55	\$ 0.54	\$ 0.54
Rowan	\$ 0.6625				
Randolph	\$ 0.6525				
Stanly	\$ 0.6700				
Pitt	\$ 0.6960				
Cabarrus	\$ 0.7000				
Davie	\$ 0.7280				
Forsyth	\$ 0.7235				
Guilford	\$ 0.7305				

In addition to paying the general, county-wide property tax, property owners may pay additional property taxes for fire protection (see the Other Funds section of this document) or municipal services, depending on where their property is located.

Collection Rate

When estimating property tax revenues, North Carolina counties must consider the fact that they will not collect 100% of the total taxes billed in a given year. To comply with this requirement, all counties apply a collection rate percentage to the estimated total property tax levy. The collection rate used cannot be more than the percentage of taxes actually collected during the prior fiscal year. In Davidson County, the overall collection rate is estimated at 97.05% for FY 2018-19.

The FY 2018-19 adopted budget assumes the same collection rate of 96.75%, even with the estimated rate for the current fiscal year. As the level of economic activity remains uncertain, it is prudent to conservatively budget the county's largest source of revenue. This approach guards against a decline in property tax collections and provides a margin of protection against declines in other revenues (such sales taxes) that are highly sensitive to changing economic conditions. Although final collection rates for FY 2017-18 were not available at the time of budget adoption, the collection rate for non-motor vehicle property is estimated to be near 96.75%. Now that residents have become familiar with the state's new Tax and Tag Together program, motor vehicle property tax collection rates have increased to about 100% as residents pay vehicles taxes at the same time they renew their vehicle registrations. As a result the county collection rate may be increased in future years as actual collection rates begin to rise.

Sales Tax

\$26,098,906

Sales Tax revenues are expected to generate \$26 million dollars for next fiscal year, or about 20% of total county revenues. As of March 1, 2016 the state again expanded the sales tax to include items such as other taxable services like repairs, maintenance and installation services.

As a result of these changes, base sales tax revenue is expected to grow by approximately \$825,950 or 4.3%. The budget also includes revenues from the enacted local 0.25% - Article 46 sales tax. Since October 1, 2014 the County has been able to levy this additional 0.25% sales tax on non-regressive consumables. Averaging approximately \$225,000 - \$250,000 per month in collections, next year's budgeted amount totals \$3.03 million dollars. These funds will be used for the debt service related to the new Oak Grove High School located on Hoy Long Road in northern Davidson County.

Finally, the adopted budget includes \$2.8 million dollars from the re-distributed (Article 44) sales tax approved by the state during 2015. Under the approved plan all 100 counties saw a reduction in their respective Article 39, 40 and 42 collections, which was then in turn re-distributed in equal monthly amounts back to 79 counties based on a per capita allocation. The additional funds may only be spent on one of three areas: 1) Public Schools, 2) Community Colleges and / or 3) Economic Development. According to the North Carolina Association of County Commissioners (NCACC), Davidson County is expected to see an allocation totaling approximately \$2.8 million dollars from this source for the upcoming fiscal year. The table below highlights a five year plan the County may use to ensure these funds are allocated and accounted for appropriately. Lastly, the columns below are not considered cumulative, rather they are mutually exclusive with respect to each year.

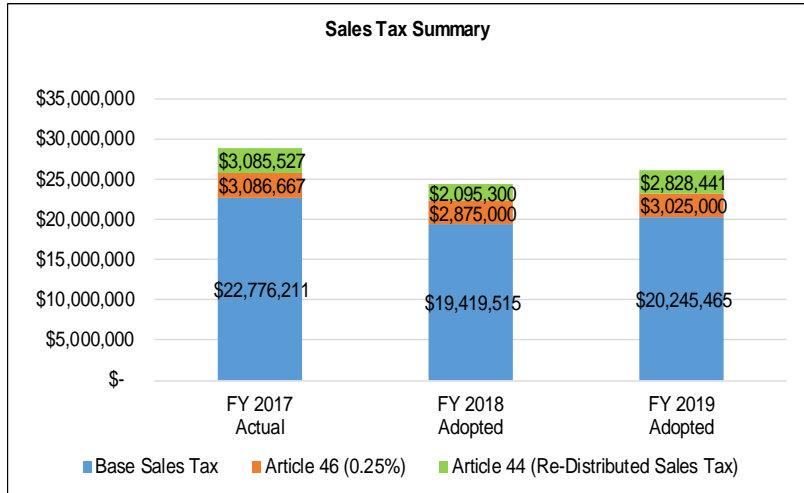
Category	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2022	Total
Economic Development Reserve	\$ -	\$ 951,934	\$ -	\$ -	\$ -	\$ -	\$ 951,934
Annual Contribution to EDC	\$ 248,000	\$ 248,000	\$ 134,141	\$ 225,382	\$ 248,000	\$ 248,000	\$ 1,351,523
Annual Contribution to Lexington Chamber of Commerce	\$ -	\$ -	\$ -	\$ -	\$ 9,750	\$ 9,750	\$ 19,500
Annual Contribution to Thomasville Chamber of Commerce	\$ -	\$ -	\$ -	\$ -	\$ 5,984	\$ 2,021	\$ 8,005
Education Growth (Spending per Pupil)	\$ 377,000	\$ 350,720	\$ 311,710	\$ 332,851	\$ 354,505	\$ 357,873	\$ 2,084,659
DCCC Allied Health Building	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
I-85 Corporate Center	\$ 140,000	\$ 140,000	\$ 1,735,109	\$ 1,735,109	\$ 1,735,109	\$ 1,735,109	\$ 7,220,436
Debt Service - DCS New High School	\$ 455,300	\$ 286,100	\$ 182,650	\$ 60,597	\$ -	\$ -	\$ 984,647
School Capital - High Priority Roofs / HVACs	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 3,000,000
Parking Lot Maintenance - DCCC	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ 110,000
Briggs Building Roof Replacement - DCCC	\$ -	\$ 183,800	\$ -	\$ -	\$ -	\$ -	\$ 183,800
Operating + Type II Capital Outlay Increase - DCCC	\$ -	\$ 57,887	\$ 58,466	\$ 59,051	\$ 59,642	\$ 60,238	\$ 295,284
Total	\$ 2,720,300	\$ 2,828,441	\$ 2,922,076	\$ 2,912,990	\$ 2,912,990	\$ 2,912,991	\$ 17,209,788
Redistributed Sales Tax	<u>\$ 2,720,300</u>	<u>\$ 2,828,441</u>	<u>\$ 2,922,076</u>	<u>\$ 2,912,990</u>	<u>\$ 2,912,990</u>	<u>\$ 2,912,991</u>	<u>\$ 17,209,788</u>

Sales Tax Components & Distribution to Local Governments

North Carolina counties are authorized to levy up to three individual local option sales taxes that total 2% (one 1.0% tax and two 0.50% taxes). These local taxes are in addition to the state's general sales tax rate of 4.75%, depending on the product purchased. As stated above Davidson County also levies a 0.25% sales tax on non-regressive consumables. This article (known as Article 46) was enacted on October 1, 2014. The total sales tax rate in Davidson County is 7.00%. The actual amount of sales tax revenues returned to the local governments in the county depends on a number of factors, including Davidson County's share of the total state population, the strength of local collections, and sales tax performance statewide. Once the total amount of sales tax returned to the county as a whole is determined by the state, the amount of revenue a particular local government receives is based population.

Impact of Medicaid Relief

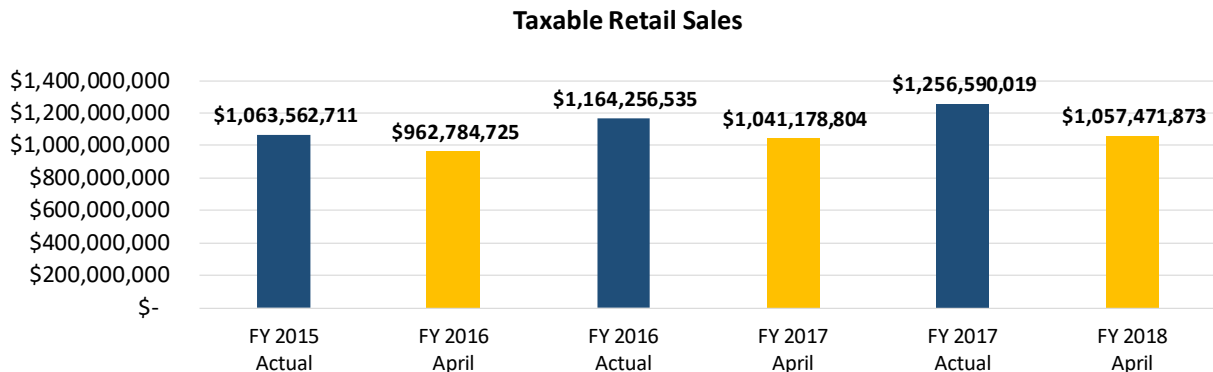
Prior to October 2008, counties were authorized to levy up to 2.5% of local option sales taxes. As part of Medicaid Relief legislation approved several years ago by the General Assembly, the state no longer charges counties for a share of Medicaid costs in exchange for ceding the proceeds from a 0.5% local option tax to the state. The transfer of the related sales tax revenue to the state was complete in October 2009. While counties lost a significant



revenue stream, the state now assumes all of the counties' share of Medicaid expenditures. Because municipalities receive a portion of the sales taxes generated in their counties, the legislation also includes a provision that counties hold municipalities harmless from any sales tax losses. This hold harmless amount is projected to be nearly \$1.6 million for the current fiscal year. Based on the latest information available from the Department of Revenue, the net benefit to the county (reduction in estimated Medicaid expense, less losses in sales tax revenues, less hold harmless payments to municipalities) for FY 2017-2018 was estimated to be approximately \$125,000.

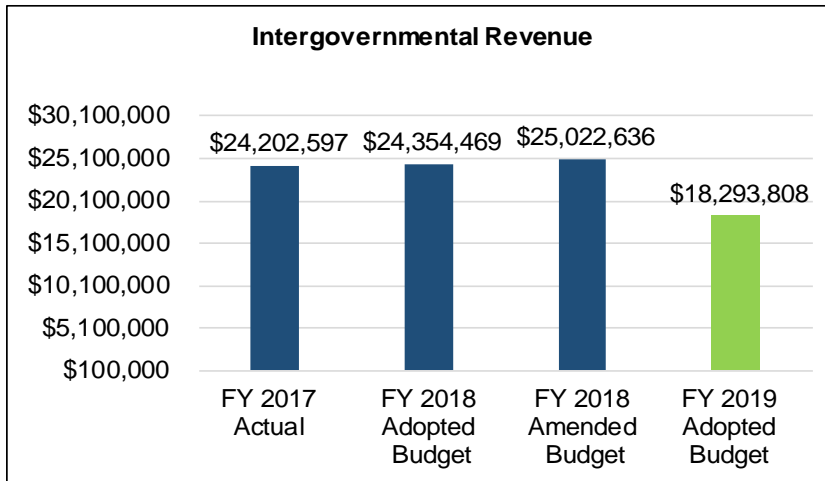
FY 2018-19 Projections

As discussed earlier North Carolina State legislators recently reformed the tax code to broaden the sales tax base and lower corporate and individual income tax burdens. By doing so overall sales tax collections have increased state-wide and can be seen more clearly below via a comparison of taxable retail sales within Davidson County since FY 2015-18. For February collections in Davidson County from FY 2017 to FY 2018 the increase is about \$23.3 million dollars or 2.8%.



Intergovernmental Revenue

\$18,293,808



Intergovernmental revenue represent about 14% or \$18.3 million dollars of total revenues anticipated for FY 2018-19. This represents a decrease of (\$6,060,661) or -24.9% from the amount of federal and state funds included in the FY 2017-18 budget. Most of this decrease is related to Child Daycare subsidy revenues provided by the State of North Carolina going straight to the provider via NCFAST. The county will also see a reduction

(equal to the same amount) in overall expenses therefore, the overall net loss to the county is zero. Lastly, the county expects to see increased transportation revenues for FY 2019 as the local matching requirements are going to be reduced from 50% back to 10%. This change reduces county funding need to provide such services within the Senior Services Department.

Lottery Funds

The original legislation establishing the North Carolina Education Lottery directed 40% of lottery proceeds to counties for local school capital needs, including debt service on school facilities. Davidson County chose to allocate its share of lottery revenues to repay debt / bonds issued to build and renovate school facilities. Several years ago, the state changed the lottery legislation and reduced the amount of money provided to counties. The FY 2018-19 Adopted Budget includes \$1.6 million of lottery revenues for education debt service. If the original lottery legislation were still in effect, the county’s share of lottery revenues for FY 2015-16 would exceed \$3.5 million dollars.

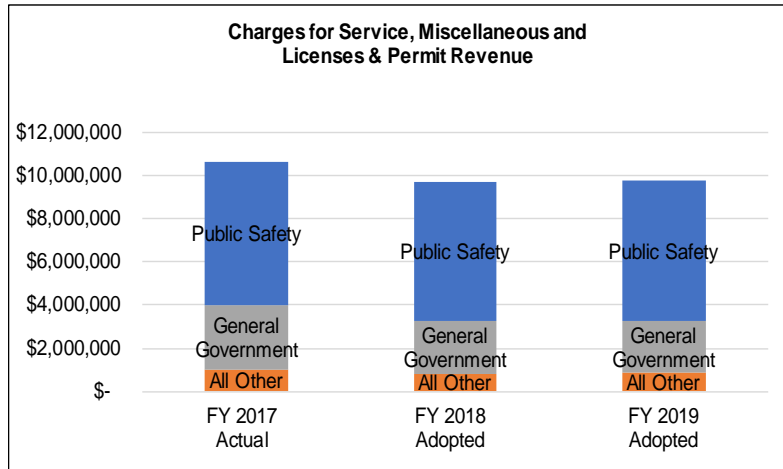
Nearly all of the federal and state revenue expected to be received in FY 2018-19 will be used to help fund the Public Health, Social Services, and Senior Services departments. These departments are responsible for administering a number of state and federal programs.

Charges for Service & Misc. Rev.

\$9,802,145

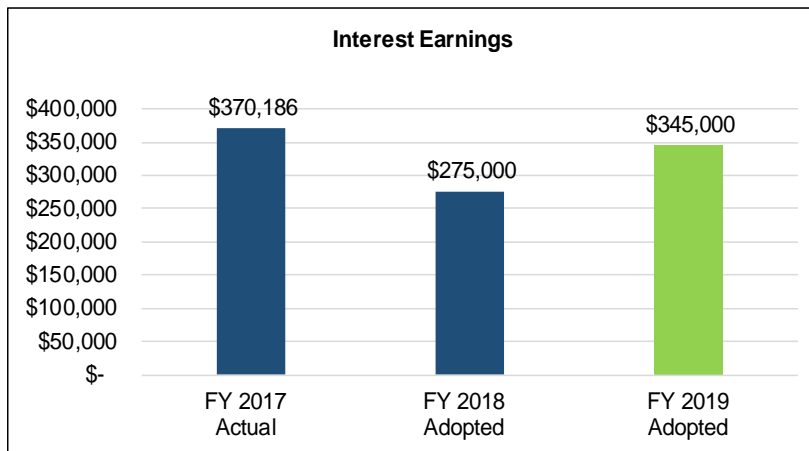
Davidson County departments expect to generate approximately \$9.8 million dollars from charges for service, miscellaneous revenue and licenses / permits (approximately 7% of total revenues). Examples include fees for ambulance transportation or clinical visits to the Health Department. Most user fees and charges are collected by Public Safety and General Government departments. Other fees include inspections and permitting charges and fees paid to the Register of Deeds for various documents and transactions.

Total fees for FY 2018-19 are expected to increase over the current fiscal year by \$129,140 or 1.3%. The increase is largely driven by higher estimated collections related to building permit and Register of Deeds revenues.



Other Fin. & Interest Earnings

\$997,819



Next year, Davidson County expects to receive \$1 million dollars in Other Revenues and Interest Earnings for the General Fund outside the categories listed above. These revenues are from investment earnings and transfers from other county funds to the general fund.

The FY 2018-19 Adopted Budget for Other Revenues is 15% greater or \$128K than the current year's budget. This is largely due to increased capital reserve dollars needed in the general fund for FY 2019 to complete major capital projects within the general fund. A full list of those capital projects planned for completion during FY 2019 using these funds can be seen within the capital outlay or Support Services (Public Buildings) section of this document.

Appropriated Fund Balance

\$3,052,506

In general, fund balance is the money that remains unspent after all budgeted expenditures have been made and revenues received. (The North Carolina General Statutes formally define fund balance as the sum of cash and investments minus the sum of liabilities, encumbrances, and deferred revenues arising from cash receipts, as those figures stand at the close of the fiscal year next preceding the budget year.) It is generated when collected revenues exceed actual

expenditures, and is important for several reasons. First, it provides cash to pay expenditures in the early part of the fiscal year before taxes are collected. In addition, it provides a source of funds during the year that can be tapped if significant unplanned expenditures occur. Finally, it may be used by the Board during the budget development process to help fund certain items in the county budget.

The North Carolina Local Government Commission (LGC) recommends that counties maintain a minimum fund balance of 8% of General Fund expenditures to ensure sufficient funds are available to support operations and address unexpected issues. However, Davidson County has adopted an internal policy of 18% of General Fund Expenditures. A fund balance of higher than 8% strengthens a local government's financial position as it provides a greater margin of protection for operations.

The FY 2018-19 general fund budget includes a fund balance appropriation of \$3.05 million dollars, which is equal to the amount originally appropriated in FY 2017-18. Approximately \$3.05 million dollars will be used for general county needs, with \$12.4 million dollars being restricted to repay certain debt service expenditures. Lastly, another \$4.4 million dollars is restricted for use by certain departments / functions. These components are highlighted within the table below.

Available Fund Balance Analysis				
	FY 2018	FY 2019	\$	%
	<u>Adopted</u>	<u>Adopted</u>	<u>Change</u>	<u>Change</u>
Calculation of Recommended Reserve for the General Fund:				
Adopted General Fund Expenditures	\$ 137,613,034	\$ 133,958,449	\$ (3,654,585)	-2.7%
18% County Internal Fund Balance Policy	\$ 24,770,346	\$ 24,112,521	\$ (657,825)	-2.7%
General Fund (Fund Balance Analysis):				
Unreserved at June 30, 2017 (Estimate for June 30, 2018)	\$ 67,359,292	\$ 71,437,112	\$ 4,077,820	6.1%
Less 18% County Policy Internal Fund Balance Policy	<u>\$ 24,770,346</u>	<u>\$ 24,112,521</u>	<u>\$ (657,825)</u>	<u>-2.7%</u>
Available Above Unreserved	\$ 42,588,946	\$ 47,324,591	\$ 4,735,645	11.1%
Less Amount Included in Operating Budget	\$ 3,054,098	\$ 3,052,506	\$ (1,592)	-0.1%
Less Debt Service	\$ 5,227,806	\$ 6,097,806	\$ 870,000	16.6%
Less Stabilization by State Statute	\$ 12,476,880	\$ 12,476,880	\$ -	0.0%
Less Long Term Advance to Component Unit	\$ 902,163	\$ 811,798	\$ (90,365)	-10.0%
Less Long Term Note Receivable	<u>\$ 350,000</u>	<u>\$ 25,000</u>	<u>\$ (325,000)</u>	<u>-92.9%</u>
Total	\$ 22,010,947	\$ 22,463,990	\$ 453,043	2.1%
Restricted Amounts:				
Register of Deeds	\$ 471,920	\$ 471,920	\$ -	0.0%
Sheriff Operations	\$ 470,211	\$ 470,211	\$ -	0.0%
Health Programs	\$ 3,151,563	\$ 3,151,563	\$ -	0.0%
LEO Special Separation Allowance	\$ 296,340	\$ 296,340	\$ -	0.0%
Tax Revaluation	<u>\$ 79,000</u>	<u>\$ 79,000</u>	<u>\$ -</u>	<u>0.0%</u>
Total	\$ 4,469,034	\$ 4,469,034	\$ -	0.0%
Updated Amount Available Above Recommended Reserve	\$ 16,108,965	\$ 20,391,567	\$ 4,282,602	26.6%

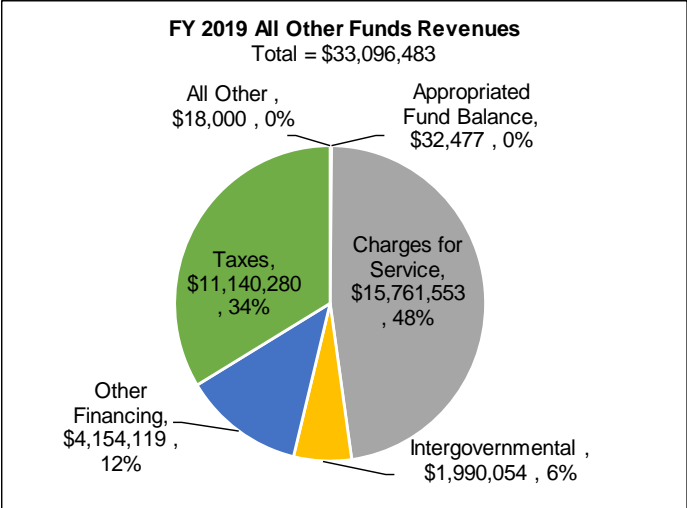
Other Funds

\$33,096,483

Davidson County uses several different types of funds (aside from the General Fund) to account for various revenue streams. These types of funds include:

- Enterprise Funds - ex. - Landfill
- Internal Service Funds - ex. - Insurance Fund
- Special Revenue Funds - ex. - Rural Fire Districts

For FY 2018-19 there are ten major changes within several funds effecting revenues:

- Transportation Fund - Special Revenue Fund - Next fiscal year the adopted budget continues with the \$26K contribution from both the Cities of Lexington and Thomasville in order to provide for the local matching funds for each jurisdictions circulator routes. Further, the County will need to contribute approximately \$96K from the General Fund as well as appropriate \$32K from Transportation Fund Balance to provide for the increase in local match cost for all transportation grant funds and replace high mileage vans. The local match requirements for Federal Grant funds is expected to reduce from 50% to 10% for the upcoming fiscal year. Lastly, the adopted budget eliminates two transportation coordinator positions to ensure the fund operates on anticipated revenues for FY 2018-19.

Category	Amount	Percentage
All Other	\$18,000	0%
Appropriated Fund Balance	\$32,477	0%
Charges for Service	\$15,761,553	48%
Taxes	\$11,140,280	34%
Other Financing	\$4,154,119	12%
Intergovernmental	\$1,990,054	6%
- Sewer Fund - Enterprise Fund - The FY 2019 Adopted Budget increases total funding to the Sewer Fund by \$22,300 or 5.0%. This increase matches the fee increase imposed on the County by its waste water treatment provider the City / County Commission (Winston-Salem / Forsyth County).
- Landfill Fund - Enterprise Fund - The FY 2019 Adopted Budget calls for slight fee changes for E-Waste and Per Passenger Vehicle Minimums. These changes are designed to ensure the landfill can cover the cost of collecting and disposing of such waste (See Integrated Solid Waste details within the Other Funds section of the adopted budget document for more details).
- School Capital Outlay Fund - The FY 2019 Adopted Budget includes \$2.95 million dollars for major school capital needs such as roof / HVAC replacements. Part of the contribution (\$500K – approved back FY 2016) will be covered via Article 44 Sales Tax revenue. Lastly, the proposed budget includes \$294K to complete the repair of the 20 year old Briggs Roof and Parking Lot Maintenance (Walkway from the Love Resource Center to

Smith Health Science Center. Both projects will be covered via Article 44 Sales Tax revenues.

- Special School District Fund (Lexington City Schools) - For FY 2019 Adopted Budget recommends the tax rate remain equal to that of FY 2017-18 which totals \$0.12 per \$100 of assessed property valuation. The total amount included for FY 2018-19 totals approximately \$1,507,165 which is slightly less (\$32,133) or -2.1% than what was included for FY 2017-18.
- Rural Fire District Fund - The FY 2019 Adopted Budget increases funding to the fire districts by \$217,211 or 2.5%. Two fire districts are asking for a tax rate increase and are shown in green within the table below. Each of those two districts have met the requirements (to submit for a tax rate increase) as stated by the contract with the County and are highlighted in green within the table below.

Fire Districts Summary
FY 2018-2019

District	Tax Rate		Change		Budget		Change		Increase Justification
	FY 2018 Adopted	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted	FY 2018 Adopted	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted	
ARCH	\$ 0.0800	\$ 0.0800	\$ -		\$ 762,485	\$ 780,200	\$ 17,715	2.3%	
Central	\$ 0.0900	\$ 0.0900	\$ -		\$ 316,830	\$ 316,830	\$ -	-	
Churchland	\$ 0.0900	\$ 0.0900	\$ -		\$ 223,400	\$ 223,400	\$ -	-	
Fairgrove	\$ 0.1000	\$ 0.1000	\$ -		\$ 415,871	\$ 418,000	\$ 129	0.0%	
Gumtree	\$ 0.1000	\$ 0.1000	\$ -		\$ 133,673	\$ 134,503	\$ 830	0.6%	
Healing Spring	\$ 0.0900	\$ 0.0900	\$ -		\$ 281,666	\$ 282,212	\$ 546	0.2%	
Holly Grove	\$ 0.0800	\$ 0.0800	\$ -		\$ 223,493	\$ 222,990	\$ (503)	-0.2%	
Linwood	\$ 0.0900	\$ 0.1000	\$ 0.0100	11.1%	\$ 295,209	\$ 316,268	\$ 21,059	7.1%	Renovations to substation and purchasing equipment in anticipation of new business park opening (Also total dispatched calls have increased by 15% from 2016 vs. 2017).
Midway	\$ 0.1077	\$ 0.1077	\$ -		\$ 900,335	\$ 942,000	\$ 41,665	4.6%	
N.Lexington	\$ 0.1100	\$ 0.1100	\$ -		\$ 210,280	\$ 215,000	\$ 4,720	2.2%	
Pilot	\$ 0.0850	\$ 0.0850	\$ -		\$ 285,600	\$ 288,100	\$ 2,500	-	
Reeds	\$ 0.0400	\$ 0.0400	\$ -		\$ 188,348	\$ 193,800	\$ 5,452	2.9%	
Silver Valley	\$ 0.1100	\$ 0.1100	\$ -		\$ 401,122	\$ 401,122	\$ -	-	
South Emmons	\$ 0.0600	\$ 0.0600	\$ -		\$ 73,308	\$ 73,308	\$ -	-	
S.Lexington	\$ 0.1100	\$ 0.1100	\$ -		\$ 256,657	\$ 256,657	\$ -	-	
Southmont	\$ 0.0850	\$ 0.0850	\$ -		\$ 684,935	\$ 689,335	\$ 4,400	0.6%	
Hasty	\$ 0.0800	\$ 0.1000	\$ 0.0200	25.0%	\$ 414,650	\$ 506,515	\$ 91,865	22.2%	District needs to add an additional position to ensure enough personnel are dispatched per call / truck (Fire calls increased by 13% from 2016 vs. 2017).
Tyro	\$ 0.0800	\$ 0.0800	\$ -		\$ 331,796	\$ 335,000	\$ 3,204	1.0%	
Wallburg	\$ 0.1000	\$ 0.1000	\$ -		\$ 770,500	\$ 791,500	\$ 21,000	2.7%	
Welcome	\$ 0.1100	\$ 0.1100	\$ -		\$ 571,685	\$ 572,044	\$ 359	0.1%	
W.Lexington	\$ 0.1000	\$ 0.1000	\$ -		\$ 252,274	\$ 255,460	\$ 3,186	-	
S.Davidson	\$ 0.1000	\$ 0.1000	\$ -		\$ 112,800	\$ 113,300	\$ 500	0.4%	
Horneytown	\$ 0.1300	\$ 0.1300	\$ -		\$ 161,741	\$ 160,852	\$ (889)	-0.5%	
Griffith	\$ 0.0800	\$ 0.0800	\$ -		\$ 222,401	\$ 222,400	\$ (1)	0.0%	
Clemmons	\$ 0.0600	\$ 0.0600	\$ -		\$ 67,316	\$ 66,790	\$ (526)	-0.8%	
Badin Lake	\$ 0.0550	\$ 0.0550	\$ -		\$ 40,000	\$ 40,000	\$ -	-	
Total					\$ 8,598,375	\$ 8,815,586	\$ 217,211	2.5%	

- DavidsonWorks Fund - The FY 2019 Adopted Budget increases funding to DavidsonWorks by \$30,760 or 2.5%. The county also expects to contribute less from the general fund than was approved for FY 2017-18 (FY 2018 = \$165K vs. FY 2019 = \$145K). Lastly, the proposed budget eliminates one full-time training coordinator position to ensure the fund operates on expected revenues for the upcoming fiscal year.
- Garage Fund - For FY 2019 Adopted Budget reduces funding to the county owned garage by (\$1,194) or -0.1%. The decrease is largely due to lower than expected operating cost for the upcoming fiscal year.
- Insurance / Workers Compensation Fund - The FY 2019 Adopted Budget increases funding for both the Insurance / Workers Compensation Fund by \$29,850 or 0.3%. High

cost claims appears to be leveling so the increase is to cover the additional positions included as part of the FY 2019 Adopted Budget.

- 911 Fund - The FY 2019 Adopted Budget increases funding for the emergency telephone by \$29,395 or 5.3%. The total amount of funding equals \$582,173 (provided by the State of North Carolina) via collections on telephone services charges within the county and is used to provide for maintenance / upgrades to the county's 911 emergency system.

General Fund Expenditures

The adopted fiscal year FY 2018-19 General Fund budget totals \$133,958,449. This is (\$3.6) million dollars or -2.7% less than the budget approved for FY 2017-18. The adopted general fund property tax rate totals \$0.54 which is equal to the current fiscal year’s rate at \$0.54 per \$100 of assessed valuation. At this rate, a property owner will pay \$54 of general county property tax for every \$10,000 of property owned – no change from the current year. An individual may also pay other taxes, like city taxes or fire district taxes, depending on where his / her property is located.

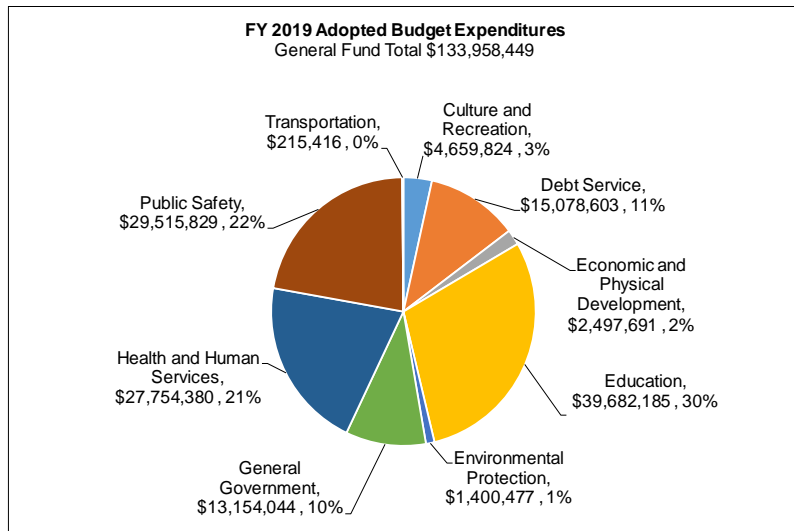
General Fund Expenditure Summary by Function

	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	vs. Adopted	
					\$ Change	% Change
Culture and Recreation	\$ 4,312,773	\$ 4,364,273	\$ 4,455,544	\$ 4,659,824	\$ 295,551	6.8%
Debt Service	\$ 13,685,222	\$ 14,879,320	\$ 13,488,288	\$ 15,078,603	\$ 199,283	1.3%
Economic and Physical Development	\$ 4,127,584	\$ 1,510,473	\$ 4,576,938	\$ 2,497,691	\$ 987,218	65.4%
Education	\$ 39,540,292	\$ 39,960,269	\$ 39,960,269	\$ 39,682,185	\$ (278,084)	-0.7%
Environmental Protection	\$ 2,489,726	\$ 1,386,451	\$ 2,348,680	\$ 1,400,477	\$ 14,026	1.0%
General Government	\$ 12,957,630	\$ 13,027,005	\$ 14,086,050	\$ 13,154,044	\$ 127,039	1.0%
Health and Human Services	\$ 31,835,850	\$ 33,819,413	\$ 34,658,224	\$ 27,754,380	\$ (6,065,033)	-17.9%
Public Safety	\$ 26,843,221	\$ 28,436,229	\$ 29,220,608	\$ 29,515,829	\$ 1,079,600	3.8%
Transportation	\$ 146,179	\$ 229,601	\$ 234,601	\$ 215,416	\$ (14,185)	-6.2%
Total	\$135,938,478	\$ 137,613,034	\$143,029,202	\$133,958,449	\$ (3,654,585)	-2.7%

Total Funded Positions	851.75	855.75	857.75	869.75	14.00	1.6%
-------------------------------	---------------	---------------	---------------	---------------	--------------	-------------

Summary of Budgeted Expenses

North Carolina counties are “arms” of the state government and are responsible for implementing mandated state and federal programs at the local level. While counties provide various services beyond the required programs, their primary responsibilities are focused on administering and funding core state programs in education, human services, and public safety. These core responsibilities are reflected in the proposed allocation of resources for FY 2018-19. Approximately 73% of the FY 2018-19 Adopted Budget



will be used to support education, human services, and public safety activities.

Expenditures by Service Area

The largest expense in the Davidson County budget is for **Education**, including the repayment of education-related debt for new or renovated schools and community college facilities. The Education service category (excluding debt) accounts for 30% of the total county operating budget. **Public Safety** and **Human Services** services, the next largest expenditures, account for 22% and 21% of expenses, respectively.

Debt service represents 11% of the total FY 2018-19 Adopted Budget. For next fiscal year there is one key project the County expects to begin:

- Courthouse / Clerk of Court Renovations

For FY 2018-19 the County is expected to receive approximately \$2.83 million dollars in Article 44 Sales Tax approved by the North Carolina General Assembly during 2015. As shown in the table below, the additional funding may only be utilized for one of three areas: 1) Local Schools, 2) Community Colleges and / or 3) Economic Development. The summary below highlights a five year plan for allocating the funds accordingly based on North Carolina Association of County Commissioner (NCACC) estimates.

Category	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2022	Total
Economic Development Reserve	\$ -	\$ 951,934	\$ -	\$ -	\$ -	\$ -	\$ 951,934
Annual Contribution to EDC	\$ 248,000	\$ 248,000	\$ 134,141	\$ 225,382	\$ 248,000	\$ 248,000	\$ 1,351,523
Annual Contribution to Lexington Chamber of Commerce	\$ -	\$ -	\$ -	\$ -	\$ 9,750	\$ 9,750	\$ 19,500
Annual Contribution to Thomasville Chamber of Commerce	\$ -	\$ -	\$ -	\$ -	\$ 5,984	\$ 2,021	\$ 8,005
Education Growth (Spending per Pupil)	\$ 377,000	\$ 350,720	\$ 311,710	\$ 332,851	\$ 354,505	\$ 357,873	\$ 2,084,659
DCCC Allied Health Building	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
I-85 Corporate Center	\$ 140,000	\$ 140,000	\$ 1,735,109	\$ 1,735,109	\$ 1,735,109	\$ 1,735,109	\$ 7,220,436
Debt Service - DCS New High School	\$ 455,300	\$ 286,100	\$ 182,650	\$ 60,597	\$ -	\$ -	\$ 984,647
School Capital - High Priority Roofs / HVACs	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 3,000,000
Parking Lot Maintenance - DCCC	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ 110,000
Briggs Building Roof Replacement - DCCC	\$ -	\$ 183,800	\$ -	\$ -	\$ -	\$ -	\$ 183,800
Operating + Type II Capital Outlay Increase - DCCC	\$ -	\$ 57,887	\$ 58,466	\$ 59,051	\$ 59,642	\$ 60,238	\$ 295,284
Total	\$ 2,720,300	\$ 2,828,441	\$ 2,922,076	\$ 2,912,990	\$ 2,912,990	\$ 2,912,991	\$ 17,209,788
Redistributed Sales Tax	<u>\$ 2,720,300</u>	<u>\$ 2,828,441</u>	<u>\$ 2,922,076</u>	<u>\$ 2,912,990</u>	<u>\$ 2,912,990</u>	<u>\$ 2,912,991</u>	<u>\$ 17,209,788</u>

The budget increases the county support (Operating + Type II Capital Outlay) for the Davidson County Schools (DCS) by \$251,815 and Lexington City Schools by \$109,510. The adopted budget decreases funding for Thomasville City Schools by (\$10,605) and increases it for Davidson County Community College (DCCC) by \$57,887. As shown above, the total amount of funding (\$408,607) for the three school system + community college are paid for via the re-distributed Article 44 Sales Tax. This is an increase over last fiscal year's total of \$377,000 or 8.38%. However, if DCCC is excluded the growth in proposed funding is equal to the amount of growth the County expects in current year property tax collections. Further, the allocation of the increase for each school district is based on expected student enrollment, which fluctuates annually.

Also included in the adopted budget for FY 2018-19 is \$294K for DCCC to repair the 20 year old Briggs Building Roof and complete a parking Lot Maintenance project which involves creating a

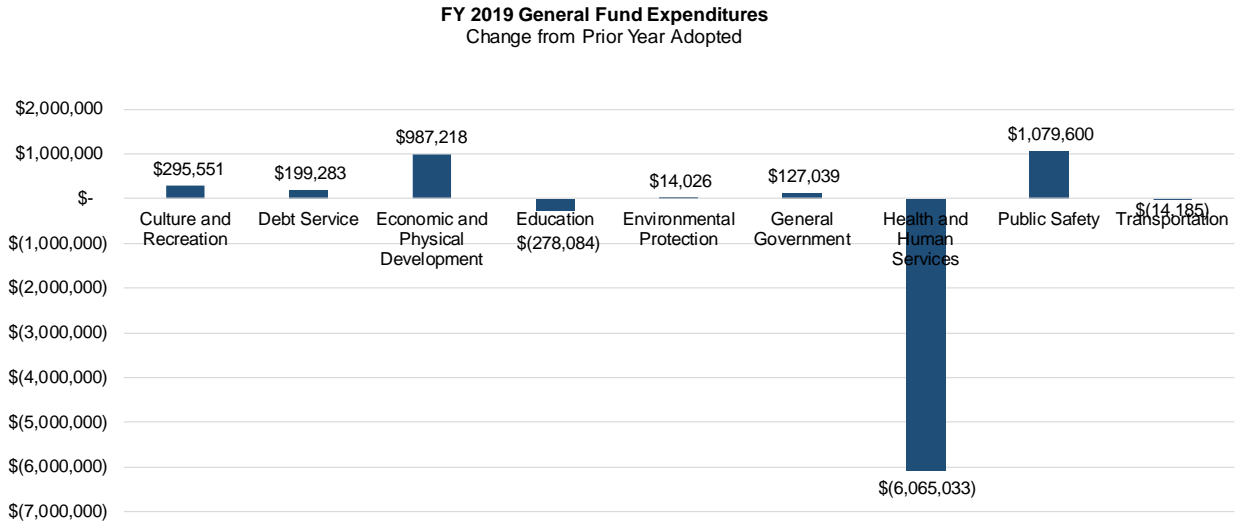
safe walkway from the Love Resource Center to the Smith Health Sciences Center. Again, the contribution for both projects is expected to be covered via Article 44 Sales Tax revenues.

The budget also includes a net change of approximately \$1M for employee pay increases and all the associated fringe benefits that increase as a result of pay adjustments. This translates into an overall average pay increase of approximately 3.2% (On average this means a about a 3.5% for an employee with an annual salary of \$25K per year and about 2.0% for an employee with an annual salary of \$100K). This increase addresses two compounding issues: 1) Salary Compression and 2) Overall Salary Competitiveness by including a \$500 base salary increase and a 1.5% cost of living (COLA) adjustment. For future fiscal years the base amount will be included as part of the base budget development, with the COLA approved annually by the Board of Commissioners as part of the adopted budget ordinance.

The adopted budget also includes approximately \$785K for fifteen new high priority positions within Social Services (6), EMS (4), the Sheriff's Office (2), Emergency Communications (1), Public Health (1) and Parks & Recreation (1). These positions have been included within the FY 2018-19 Adopted Budget to address workload / regulatory issues within these service areas as well as assist with major public issues / projects for the upcoming fiscal year (911 Radio System upgrade). Majority of the overall expense has been offset by additional reimbursement revenues and reductions in operating / part-time spending. Overall net full time positions change by (14.00) in the general fund, which includes all approved mid-year positions as well as approved position transfers / eliminations for the upcoming fiscal year.

	Change vs. FY 2018 Adopted
Base Property Tax Revenue Growth	\$ 717,719
Base Sales Tax Revenue Growth	\$ 825,950
Increase In Article 46 Sales Tax	\$ 150,000
Increase In Article 44 Sales Tax	\$ 108,141
Change In Intergovernmental Revenue (Loss of Child Daycare Subsidy + Medicaid Transport \$'s)	\$ (6,060,661)
Other County Revenues	\$ 604,266
Total Revenue	\$ (3,654,585)
Employee Pay Increase (Base Salary + \$500 + 1.5%)	\$ 1,031,694
Additional Contribution to Education (Operating + Capital Outlay) Equal to the Growth in Base County Property Tax Revenues	\$ 408,607
New High Priority Positions (15.00 FTEs)	\$ 784,525
Increase In Debt (Option A, D, or F) - Courthouse / COC	\$ 564,889
Matured Debt Fall-Off / Debt Savings	\$ (365,606)
Loss of DSS "Other Expenditures" - Child Daycare Subsidy + Medicaid Transport	\$ (6,519,817)
\$'s for Completion of DCCC Major Capital Projects	\$ 293,800
Increase for County Capital	\$ 765,270
Article 44 \$'s to Eco. Dev. Res. (I-85 Corporate Center)	\$ 951,934
Removed \$'s to Cover DCCC Allied Health Building	\$ (1,000,000)
All Other Changes	\$ (569,881)
Total Expenses	\$ (3,654,585)

The following chart and table illustrates the overall changes in the FY 2018-19 Adopted Budget by functional area and type of expenditure.



Summary of General Fund

	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	vs. Adopted	
					\$ Change	% Change
Expenditures by Type						
Personnel Services	\$ 49,233,897	\$ 52,815,709	\$ 52,539,772	\$ 54,069,049	\$ 1,253,340	2.4%
Operating Expenses	\$ 67,874,954	\$ 65,894,515	\$ 72,012,538	\$ 59,999,279	\$(5,895,236)	-8.9%
Debt	\$ 13,685,222	\$ 14,879,320	\$ 13,488,288	\$ 15,078,603	\$ 199,283	1.3%
Capital Outlay	\$ 5,144,405	\$ 4,023,490	\$ 4,988,604	\$ 4,811,518	\$ 788,028	19.6%
Total	\$135,938,478	\$ 137,613,034	\$143,029,202	\$133,958,449	\$(3,654,585)	-2.7%

Total Funded Positions	851.75	855.75	857.75	869.75	14.00	1.6%
-------------------------------	---------------	---------------	---------------	---------------	--------------	-------------

Personnel Services

Personnel Services (e.g., salaries and related benefits) account for 40% of all general fund expenditures. Operating Expenses, which include appropriations to Education (excluding debt), represent 41% of total expenditures. Other expenditures are for debt repayment (11%), Human Services Assistance (4%), and funding for capital needs (4%).

Personnel Services expenses within the general fund are projected to increase by \$1,253,340 in FY 2018-19. The total number of permanent full-time funded positions is 869.75. This is a net increase of (14.00) positions over FY 2017-18.

Category	FY 2019 Change
Employee Increase (\$500 Base + 1.5% COLA + Fringes)	\$ 1,031,694
New High Priority Positions (15.00 FTEs)	\$ 784,525
Finalizing Pay Adjustments for Sheriff Personnel	\$ 79,582
Other Changes (Eliminated Position + Increased Vacancy Rates / Reduction in PT / OT etc.)	\$ (642,461)
Total	\$ 1,253,340

Position Changes

A total of (15.00) positions will be added across a variety of departments within the general fund for FY 2019. **Position increases** are expected to occur within:

- Social Services (6.00)
- Emergency Medical Services (4.00)
- Sheriff's Office (2.00)
- Emergency Communications (1.00)
- Public Health (1.00)
- Parks & Recreation (1.00)

The fifteen additional positions highlighted above, which have been included for FY 2019, are considered high priority positions to assist with areas within the county that are experiencing increases in workload demands. Also in some cases such as for Social Services, the increased staff will assist in implementing changes in mandates required by the federal government and / or the State of North Carolina, while the one in Emergency Communications will assist in monitoring the county's new 911 Radio System.

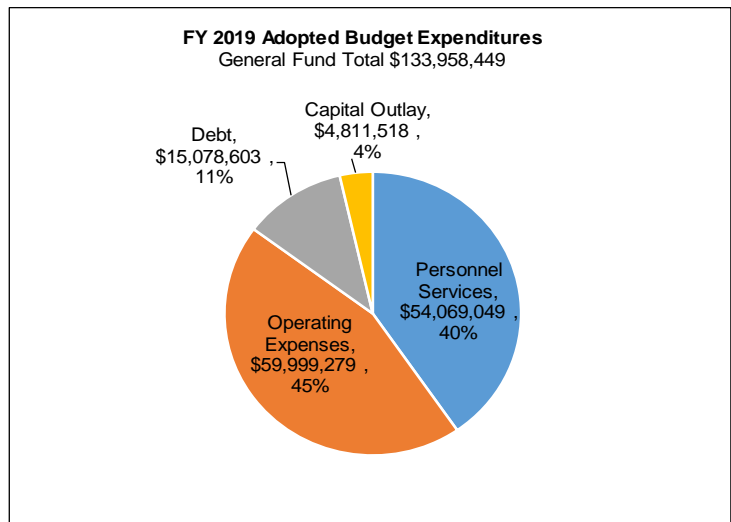
Employee Raises - The adopted budget also includes an overall average pay increase of approximately 3.2%. This increase addresses two compounding issues: 1) Salary Compression and 2) Overall Salary Competitiveness by including a \$500 base salary increase and a 1.5% cost of living (COLA) adjustment. For future fiscal years it is recommended the base amount be included as part of the base budget development, with the COLA approved annually by the Board of Commissioners as part of the approved budget ordinance.

Other Personnel Benefits - The general fund's contribution to county's group insurance budget is projected to remain "flat" for the upcoming fiscal year. In April, 2018 the Board of Commissioners approved a new employee benefit plan, which maintained the current combined average employee insurance rates (both base + buy-up plans, with the base employee only plan being completely offset by participating in the county's wellness program).

Operating, Debt Repayment, and Capital Expenses

Operating Expenses will decrease by (\$5.9M) or -8.9% in FY 2018-19, due in large part to the State of North Carolina providing for Child Daycare Subsidy payments to providers via NCFAST rather than the Department of Social Services. This change in payment procedure removes (\$5.7M) from both county revenues and expenses.

A second component to the increase is related to the county's contribution from the general fund related to education funding for each of the three County school system as well as local community college.



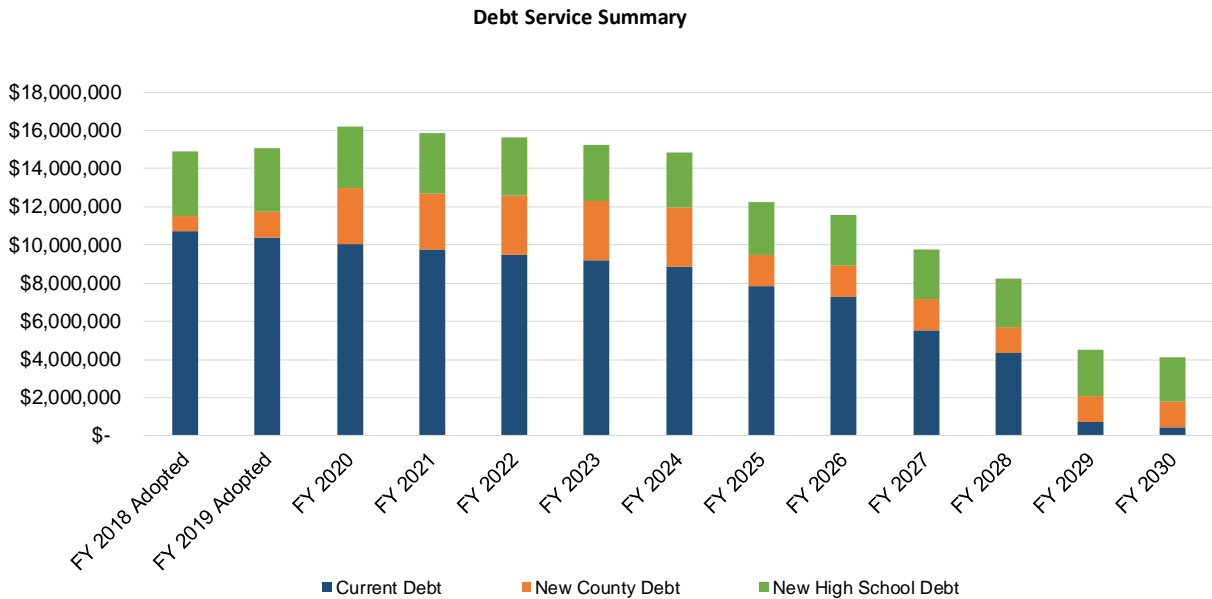
The FY 2019 Adopted Budget call for the transfer of \$951K from (Article 44 Sales Tax revenues – General Fund) to the Economic Development Reserve Fund. These funds will remain in reserve as a safeguard against any unforeseen cost overruns related to the I-85 Corporate Center project. Lastly, the adopted budget also includes \$294K to assist DCCC with two major capital projects for the upcoming year: 1) Repair the 20 year old Briggs Building roof and 2) Create a safe walkway from the Love Resources Building to the Smith Health Sciences Center. Both of these projects are expected to be covered via Article 44 Sales Tax revenues.

As mentioned before, education is major component of operating expenses for the county. For FY 2019 the adopted budget includes an additional \$408K for education. The additional funds are allocated such to increase the per pupil funding for each of the three school districts (Davidson County Schools, Lexington and Thomasville City Schools) from \$1,202 for FY 2018 to \$1,216 for FY 2019. That is an additional 1.06% per pupil, with an overall 1.12% increase in total funding over FY 2018. This same approach was taken to provide additional funding for the other education areas such as Stoner-Thomas (Children’s Center Operating), Teen Parenting program and the Developmental Center. Davidson County Community College is expected to receive an overall increase of 1.58% for FY 2018-19. This increase is to cover the operating impacts associated with the opening of the new Allied Health Building.

Scheduled **Debt Service Payments** are expected to increase by about (\$263K) for FY 2019. Debt service estimates for the high priority capital project listed below are included in the FY 2019 Adopted Budget.

- (Phase I Options A, D, or F) Courthouse / Clerk of Court Renovations

As shown below, the added debt service from these new capital projects will increase the burden on the general fund thru at least FY 2025.



Capital Outlay will increase by \$788K (County – \$765K and Education - \$23K). County capital funds are typically allocated for vehicle purchases and large equipment needs. The budget includes funds to replace aging, high mileage vehicles in Emergency Services (three ambulances; two in service ambulance, and one re-mount chassis). At the time of replacement each vehicle will have between 190,000 + / - miles. The adopted budget also includes funding to replace (14 vehicles; 165,000 – 196,000 miles) and one Detention Transport vehicle within the Sheriff’s Office as well as replace / add (5) vehicles within Emergency Communications, Public Buildings, the Fire

Marshal's Office and Inspections. Lastly, the adopted budget includes funding for several county capital projects such as repairing the 25 + / - year old Governmental Center exterior.

Education is another major component of capital expenses for the county. For FY 2019 the adopted budget includes an additional \$23K for education capital needs. The additional funds are allocated for the purpose of providing each of the three county school systems with assistance toward annual capital needs such as vehicle (like school buses) and equipment replacement etc.

Education

\$39,682,185

The FY 2019 Adopted Budget allocates \$39.7 million dollars to the Davidson County Schools (DCS), Lexington and Thomasville City Schools as well as to Davidson County Community College (DCCC) and Other Education priorities. Education (excluding debt) spending make up about 30% of total general fund expenditures.

Department	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	<u>vs. Adopted</u>	
					\$ Change	% Change
Scholarships	\$ 27,500	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	0.0%
Davidson County Community College	\$ 3,637,702	\$ 3,654,752	\$ 3,654,752	\$ 3,712,639	\$ 57,887	1.6%
Davidson County Schools	\$ 23,997,000	\$ 24,319,300	\$ 24,319,300	\$ 24,571,115	\$ 251,815	1.0%
Developmental Center	\$ 699,895	\$ 707,524	\$ 707,524	\$ 714,599	\$ 7,075	1.0%
Lexington City Schools	\$ 3,866,720	\$ 3,910,620	\$ 3,910,620	\$ 4,020,130	\$ 109,510	2.8%
Operating Transfers - School Capital Outlay Fund	\$ 3,644,461	\$ 3,651,603	\$ 3,532,885	\$ 2,952,545	\$ (699,058)	-19.1%
Stoner-Thomas Center	\$ 409,599	\$ 414,064	\$ 414,064	\$ 418,205	\$ 4,141	1.0%
Teen Parenting	\$ 113,840	\$ 115,081	\$ 115,081	\$ 116,232	\$ 1,151	1.0%
Thomasville City Schools	\$ 3,143,575	\$ 3,137,325	\$ 3,256,043	\$ 3,126,720	\$ (10,605)	-0.3%
Grand Total	\$ 39,540,292	\$ 39,960,269	\$ 39,960,269	\$ 39,682,185	\$ (278,084)	-0.7%
Total Revenue	\$ 1,763,585	\$ 1,877,000	\$ 1,877,000	\$ 1,202,407	\$ (674,593)	-35.9%
County Funds	\$ 37,776,707	\$ 38,083,269	\$ 38,083,269	\$ 38,479,778	\$ 396,509	1.0%

Although public education is primarily a responsibility of the state, and most funding is provided by the state directly to DCS and DCCC, all counties are required to fund certain operating and capital expenses for local public schools and community college systems. Counties appropriate a substantial portion of their budget to support education programs. For public school systems, the general statutes require that the following categories be provided for mainly from local funds: buildings, furniture, and apparatus; garage and maintenance equipment for school buses; liability insurance; maintenance of plant; site acquisition; furnishing of superintendent's office; school building supplies; and water supply and sewerage facilities.

For community college systems, counties are required to fund maintenance and repairs to buildings and equipment, rent, utilities, costs of custodians, insurance, legal fees, vehicles and vehicle maintenance, grounds maintenance, land acquisition, and facility construction.

Davidson County appropriates a substantial amount of funding for other items beyond the legal mandates. For instance, the County borrows funds to build new school facilities or provide for sewer infrastructure. Since 2001 the County, along with the schools, have funded approximately \$200 + / - million dollars for various new school / renovation projects such as the new Oak Grove High School.

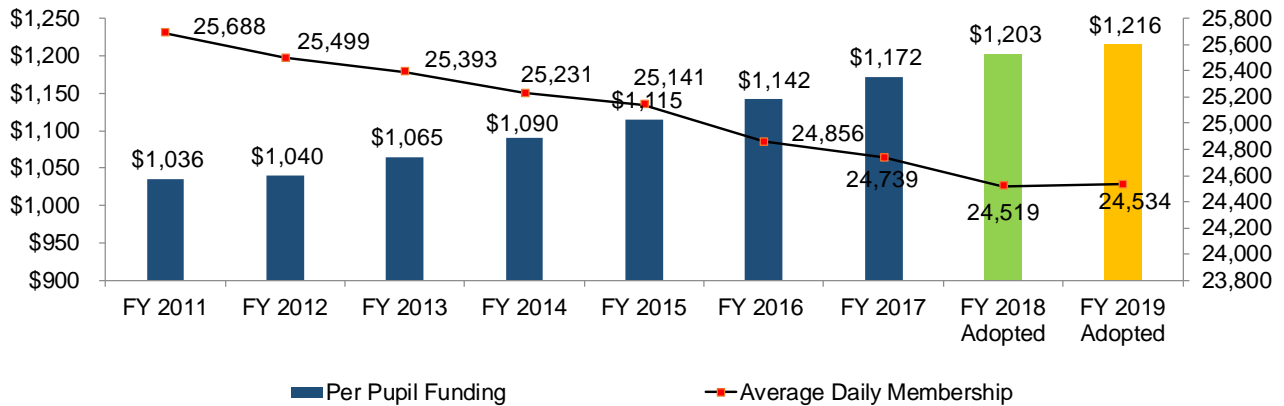
Davidson County Schools, Lexington and Thomasville City Schools

Education is a high priority for the Board of Commissioners. In recognition of this importance, the Board did not reduce per pupil local operating funding for each of the three school systems throughout the recession and the struggling recovery. The FY 2019 Adopted Budget increases operating funding to the three Davidson County School systems by \$331,962 or 1.1%. The budget also includes an increase in capital outlay funding of \$18,758 or 1.0%. This increases the cumulative per pupil funding amount by 1.06% from \$1,202.80 for FY 2018 to \$1,215.60 for each school system for FY 2019.

Information	FY 2018 Adopted				FY 2019 Adopted				Operating		Capital	
	Agency	ADM FY 2018-19 Projection	Operating	Type II & III Capital	Per Pupil	Operating	Type II & III Capital	Per Pupil	% Change	\$ Change	% Change	\$ Change
DCS	19,147	\$ 23,036,050	\$ 1,283,250	\$ 1,202.80	\$ 23,275,032	\$ 1,296,083	\$ 1,215.60	1.0%	\$ 238,982	1.0%	\$ 12,833	
Lexington City	3,094	\$ 3,654,120	\$ 256,500	\$ 1,202.80	\$ 3,761,065	\$ 259,065	\$ 1,215.60	2.9%	\$ 106,945	1.0%	\$ 2,565	
Thomasville City	2,293	\$ 2,801,325	\$ 336,000	\$ 1,202.80	\$ 2,787,360	\$ 339,360	\$ 1,215.60	-0.5%	\$ (13,965)	1.0%	\$ 3,360	
DCCC	-	\$ 3,252,752	\$ 402,000	\$ -	\$ 3,306,639	\$ 406,000	\$ -	1.7%	\$ 53,887	1.0%	\$ 4,000	
Total	24,534	\$ 32,744,247	\$ 2,277,750	\$ 1,202.80	\$ 33,130,096	\$ 2,300,508	\$ 1,215.60	1.2%	\$ 385,849	1.0%	\$ 22,758	

Total Funding Increase (Three School Districts) \$ 350,720
 Cumulative Per Pupil Funding % Increase 1.06%

Per Pupil Funding Summary
 All Three Davidson County School Systems



Lastly, the entire \$377K increase related to education funding allocated is expected to be covered via the newly re-distributed sales tax approved back in the fall of 2015 by the North Carolina General Assembly.

Davidson County Community College

The Community College’s Board of Trustees has requested a total budget of \$4,089,489 from Davidson County for FY 2019 (\$3,388,689 in operating funds and \$700,800 in capital outlay funds). This request, detailed on the following page, is \$140,937 or 3.6% higher than the current year’s budget (Excluding Type I Capital Outlay allocation).

The FY 2019 Adopted Budget increases the operating allocation for Davidson County Community College by \$57,887 or 0.5% to a total of \$3,712,639. The additional support will assist the college in paying for the operating costs and other expenses for which the county is responsible for funding as well as providing some funding for general facility repairs, renovations and equipment for the upcoming fiscal year. Further, the adopted budget includes \$51K in additional funding to cover the maintenance / utility cost associated with the opening of the new Allied Health Building.

Finally for FY 2019, the budget includes \$294K to complete two major capital projects at DCCC: 1) Repair the 20 year old roof – Briggs Building and 2) Complete a safe walkway from the Love Resource Building to the Smith Health Sciences Center.

Public Safety

\$29,515,829

At 22% of total county expenditures, Public Safety is the second largest service category in the general fund. Davidson County’s Public Safety departments protect the safety of residents and visitors and include the Sheriff’s Department, Emergency Services / Communications, Building Inspections, and Animal Shelter Services. The FY 2019 Adopted Budget includes \$29 million for Public Safety services, an increase of \$1M or 3.8% from last year’s approved budget.

Department	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	<u>vs. Adopted</u>	
					\$ Change	% Change
Animal Shelter	\$ 515,195	\$ 548,912	\$ 581,155	\$ 555,733	\$ 6,821	1.2%
Contributions - Rescue Squads & National Guards	\$ 71,500	\$ 73,000	\$ 73,000	\$ 100,000	\$ 27,000	37.0%
JCPC Operating Supplies + Program Grant	\$ 162,092	\$ 2,500	\$ 161,669	\$ 2,500	\$ -	0.0%
Emergency Communications	\$ 1,991,138	\$ 2,090,688	\$ 2,009,059	\$ 2,310,726	\$ 220,038	10.5%
Emergency Services	\$ 7,418,069	\$ 8,067,182	\$ 8,157,488	\$ 8,459,955	\$ 392,773	4.9%
Inspections	\$ 947,372	\$ 939,044	\$ 969,664	\$ 978,056	\$ 39,012	4.2%
Sheriff	\$ 15,737,855	\$ 16,714,903	\$ 17,268,573	\$ 17,108,859	\$ 393,956	2.4%
Grand Total	\$ 26,843,221	\$ 28,436,229	\$ 29,220,608	\$ 29,515,829	\$ 1,079,600	3.8%
Total Revenue	\$ 7,699,385	\$ 7,474,146	\$ 7,489,396	\$ 7,646,821	\$ 172,675	2.3%
County Funds	\$ 19,143,836	\$ 20,962,083	\$ 21,731,212	\$ 21,869,008	\$ 906,925	4.3%

The **Sheriff's Office** budget will increase by \$393K or 2.4%. Specific expense items include:

- The FY 2019 Adopted Budget includes a full time School Resource Intelligence Officer position, which was approved by the Board of Commissioners on April 5, 2018. This position will create a "single point of contact" between the Davidson County Sheriff's Office and the county school system as well as other outside law enforcement agencies. The goal is to reduce violence as well as any and all other threats within the county school system that may bring harm to attending students. Lastly, the budget also includes an additional "state funded" SRO position for the newly opened Oak Grove High School.
- The FY 2019 Adopted Budget includes \$699K to replace (14) high mileage patrol vehicles (Ranging from 165K – 196K miles) as well as (10) out-of-warranty desktop computers, K-9 / Vice equipment and (16) Mobile Data Terminals for patrol vehicles. The proposed also includes (\$35K) in expected canteen revenues to replace a detention transport vehicle. Lastly, the budget provides funding to replace digital forensic lab equipment.
- Finally, (56) positions with the job classification of Major, Captain, Lieutenant, Sergeant and Deputy Investigator are expected to receive 5% raises (in lieu of the proposed pay raise) as part of the final adjustments approved for "front line" deputies during FY 2018. This action will ensure salary "compression" amongst staff positions is kept to a minimum. The total cost of this adjustment equals approximately \$80K.

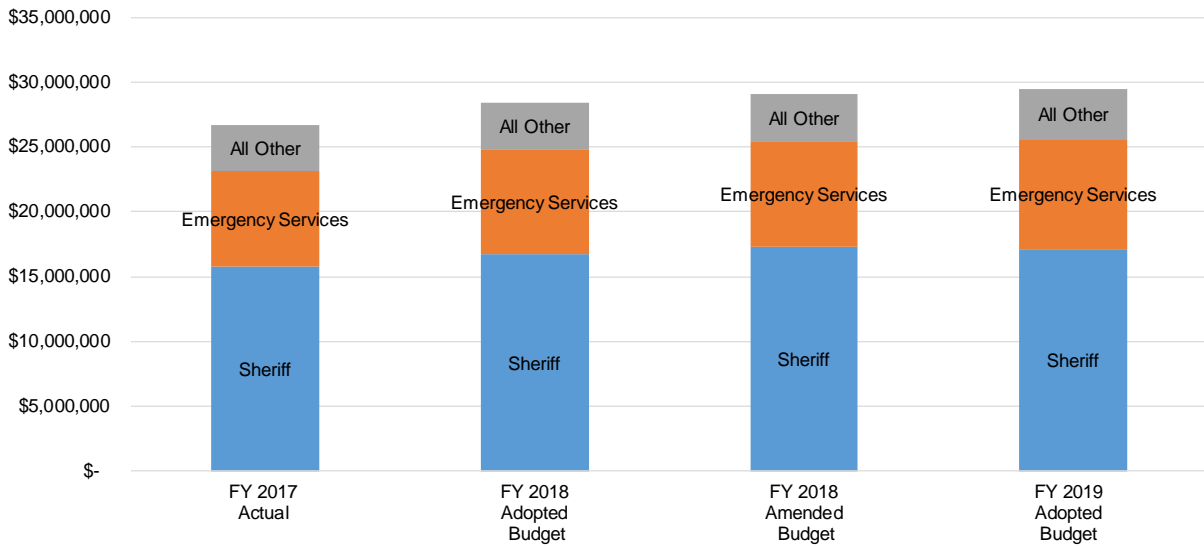
The **Emergency Services (ES)** budget includes funding for the following major expenses:

- The adopted budget includes \$432K to replace two high mileage ambulances, which currently have 190,000 miles and one remount ambulance which also has 190,000 miles.
- Similarly, the adopted includes funding (\$90K) to replace two cardiac monitors, three toughbooks for the ambulances and other small miscellaneous equipment needs within EMS.
- The FY 2019 Adopted Budget adds four additional EMT-P positions to handle the growth in dispatch call volume within the department (Calls per EMT – Davidson County = 286 vs. Randolph = 287, Rowan = 245 and Forsyth = 213). The total cost to add these four positions equals \$209K
- Lastly, the adopted budget provides funding to replace three non-compliant air packs and six SCBA bottles within the Fire Marshal's Office. The budget also provides funding to replace a 2004 vehicle with 180,000 miles. The total cost of the equipment equals \$67,690.

The **Emergency Communication** budget includes funding for the following major expense item:

- One full-time Radio Communications Manager and funding for an additional part-time Radio Communications Technician (\$84K). These positions are necessary to manage and maintain the upcoming 911 Radio System upgrade. As part of operating / maintaining the system the County will also need to purchasing various pieces of equipment / software as well as a vehicle in order to mobility for the manager to visit outlying locations within the County (\$120K).

Public Safety
Expenditure Summary



Human Services

\$27,754,380

The proposed budget includes \$27.7 million for Human Services expenditures, decrease of (\$6.07M) or -17.9% versus FY 2018. Human Services is the third largest expenditure category and accounts for approximately 21% of general fund expenditures. Departments in this category include Public Health, local support for mental health, the Department of Social Services (includes the County’s share of expenses for mandated public assistance programs), Senior Services and Veterans Services.

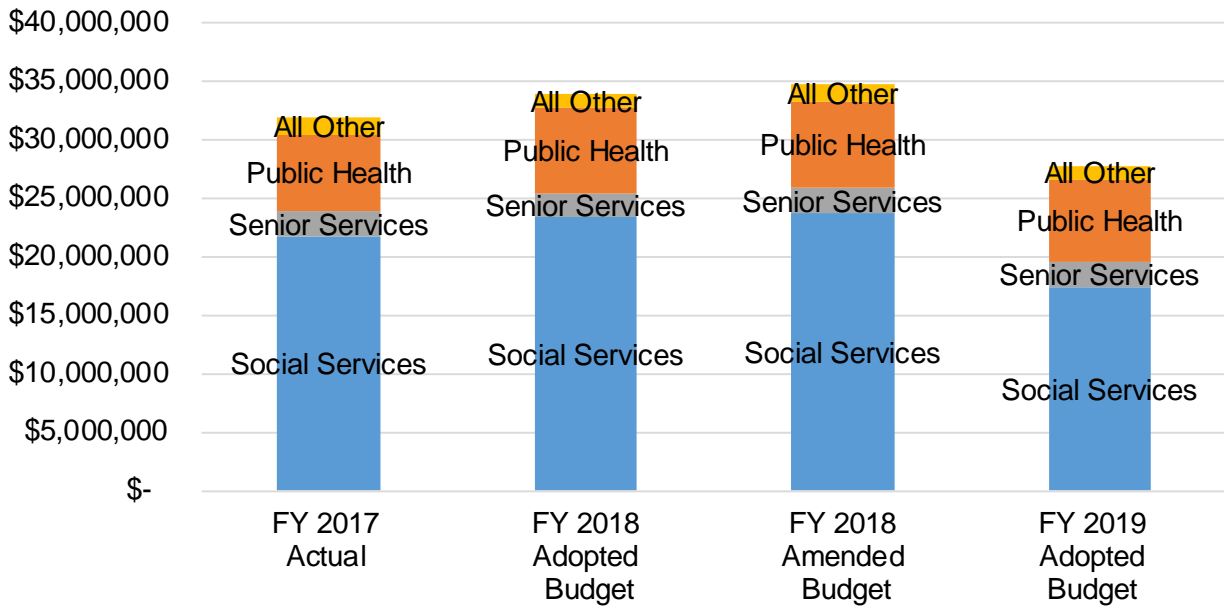
Department	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	vs. Adopted	
					\$ Change	% Change
Contributions - Family Services Grant	\$ 313,349	\$ 98,069	\$ 301,732	\$ 85,730	\$ (12,339)	-12.6%
Contributions - Life Center Grant	\$ 122,364	\$ 96,726	\$ 119,383	\$ 96,726	\$ -	0.0%
Operating Transfers - Mental Health	\$ 809,344	\$ 824,344	\$ 824,344	\$ 824,344	\$ -	0.0%
Public Health	\$ 6,583,669	\$ 7,223,166	\$ 7,400,208	\$ 7,036,702	\$ (186,464)	-2.6%
Senior Services	\$ 2,156,715	\$ 2,131,585	\$ 2,254,952	\$ 2,174,986	\$ 43,401	2.0%
Social Services	\$21,722,888	\$23,312,186	\$23,624,268	\$17,401,625	\$ (5,910,561)	-25.4%
Veterans Services	\$ 127,521	\$ 133,337	\$ 133,337	\$ 134,267	\$ 930	0.7%
Grand Total	\$31,835,850	\$33,819,413	\$34,658,224	\$27,754,380	\$ (6,065,033)	-17.9%
Total Revenue	\$21,353,778	\$21,629,546	\$22,115,992	\$15,400,480	\$ (6,229,066)	-28.8%
County Funds	\$10,482,072	\$12,189,867	\$12,542,232	\$12,353,900	\$ 164,033	1.3%

The adopted budget adds six new positions within the **Department of Social Services**. The positions included are within the following program areas:

- 2.00 – Social Worker III (Foster Care / Adoptions)
- 3.00 – Social Worker I / A / T (Child Protective Services)
- 1.00 – Social Work Supervisor

These positions are included to handle the ever growing workload within the program areas as well as assisting the areas in order to comply with increased state / federal regulations. The net county cost of these six positions total \$166K. Lastly, the adopted budget removes \$5.7M in Child Daycare subsidy funds that will now be paid directly to providers from the State of North Carolina via NCFAST.

Human Services Expenditure Summary



Debt Service

\$15,078,603

Total debt repayment expenditures in the FY 2019 Adopted Budget total approximately \$15.1M, including fees and other expenses related to debt management. Most of this expense is related to the repayment of funds borrowed for various public construction projects, such as the construction of a new school like Oak Grove High School.

Scheduled **Debt Service Payments** are expected to increase by about (\$199K) or 1.3% for FY 2019. Debt service estimates are included for one high priority capital project entitled:

- (Phase I Options A, D, or F) – Courthouse / Clerk of Court Renovations

The added debt service from these new capital projects will increase the burden on the general fund thru at least FY 2025.

A complete discussion of the County’s debt obligations and repayment schedules is included in the Debt Service section of this document.

General Government

\$13,154,044

At \$13 million dollars, Davidson County’s General Government departments make up 10% of total expenditures in the General Fund budget. These departments provide many of the “behind-the-scenes” support functions that other departments need to conduct business. The FY 2019 Adopted Budget for General Government is expected to increase by \$127,039 or 1.0% for the upcoming fiscal year.

Department	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	vs. Adopted	
					\$ Change	% Change
Board of Elections	\$ 577,108	\$ 612,415	\$ 612,415	\$ 553,135	\$ (59,280)	-9.7%
Contingency	\$ -	\$ 75,000	\$ 284	\$ 75,000	\$ -	0.0%
County Manager	\$ 1,610,642	\$ 1,745,604	\$ 1,841,419	\$ 1,801,354	\$ 55,750	3.2%
Finance	\$ 802,139	\$ 803,645	\$ 803,645	\$ 840,417	\$ 36,772	4.6%
Human Resources	\$ 942,491	\$ 897,759	\$ 991,471	\$ 1,050,483	\$ 152,724	17.0%
Information Technology	\$ 1,699,980	\$ 1,613,931	\$ 1,633,448	\$ 1,367,802	\$ (246,129)	-15.3%
Register of Deeds	\$ 499,686	\$ 499,482	\$ 815,867	\$ 498,774	\$ (708)	-0.1%
Support Services	\$ 4,121,863	\$ 3,984,665	\$ 4,498,497	\$ 4,120,701	\$ 136,036	3.4%
Tax	\$ 2,598,013	\$ 2,794,504	\$ 2,769,004	\$ 2,846,378	\$ 51,874	1.9%
Transportation - P.A.R.T.	\$ 105,709	\$ -	\$ 120,000	\$ -	\$ -	0.0%
Grand Total	\$ 12,957,630	\$ 13,027,005	\$ 14,086,050	\$ 13,154,044	\$ 127,039	1.0%
Total Revenue	\$ 103,641,205	\$ 100,768,768	\$ 105,654,810	\$ 102,731,940	\$ 1,963,172	1.9%
County Funds	\$ 90,683,575	\$ (87,741,763)	\$ (91,568,760)	\$ (89,577,896)	\$ (1,836,133)	2.1%

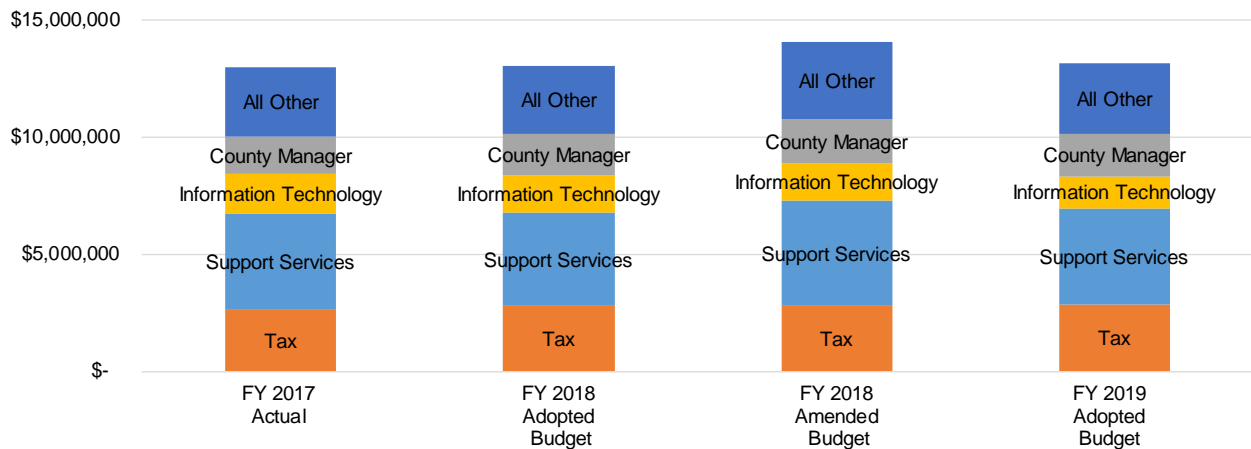
Most of the increase in General Government is in the **Human Resources** (\$153K) and **Support Services** budget totaling (\$136K).

Overall the Support Services budget is expected to increase by (\$136K) for the upcoming fiscal year, with majority of the increase related to providing funds for the completion of several major capital projects. The Public Buildings and Purchasing division’s budget has \$649K included for capital outlay, with most of the funds (\$583K) coming from the county’s capital reserve fund to complete the following capital projects shown below.

Lastly, the Information Technology Department will see a reduction in funding (\$246K) thanks to having shored up the county Microsoft Assurance licenses. However, the department plans to utilize some of the savings to enhance cyber-security efforts within many of the major system throughout the county.

Division	Capital Outlay Category	Project	Quantity	Cost per Item	Total
Public Buildings	EQUIPMENT	Replace (2) High Mileage Vehicles	2	\$ 29,491	\$ 58,982
Public Buildings	OTHER IMPROVEMENTS	Repairing Governmental Center Exterior	1	\$ 403,319	\$ 403,319
Public Buildings	OTHER IMPROVEMENTS	Update HVAC Fleet	1	\$ 52,000	\$ 52,000
Public Buildings	OTHER IMPROVEMENTS	Roof Repair Fleet	1	\$ 24,000	\$ 24,000
Public Buildings	OTHER IMPROVEMENTS	Tear Down House at 34 Vance Circle	1	\$ 12,000	\$ 12,000
Public Buildings	OTHER IMPROVEMENTS	CNG Station Rebuild	1	\$ 12,000	\$ 12,000
Public Buildings	OTHER IMPROVEMENTS	Lexington Library Exterior Repair	1	\$ 80,000	\$ 80,000
Purchasing	EQUIPMENT	Replace Jury Chairs at Courthouse (Total Replacement = 58 Chairs with partial charged to Purchasing and the other portion charged to an existing Courthouse Renovations Capital Project)	20	\$ 354	\$ 7,022
Total					\$ 649,323

General Government Expenditure Summary



All Other Functional Areas**\$8,773,408**

General Government departments provide for the overall policy direction, administration, record keeping, and fiscal and legal management of the county. Among others, this category includes the Recreation, Library and Museum, Geographical Information Services, Cooperative Extension, Planning, Sanitation, Soil & Water and local support to the Airport and Transportation Funds.

The FY 2019 Adopted Budget provides an additional \$951K as a contribution from the general fund (Article 44 Sales Tax revenues) to the economic development reserve fund in order to set aside funds for completion of the I-85 Corporate Center project.

Lastly, the adopted budget includes the one additional position within Parks & Recreation that was approved by the Board of Commissioners in April, 2018. The additional will have no impact on the budget in terms of cost as the position was funded via a reduction in pay grades from other positions due to recent staff retirements etc. It will however, allow for increased manpower to better handle increased workload demands via several newly implemented initiatives such as splash pads and work being done at the historic Wilcox-Bridge / Fort York sites.

Department	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	vs. Adopted	
					\$ Change	% Change
Contributions - All Other	\$ 350,624	\$ 378,656	\$ 386,956	\$ 380,054	\$ 1,398	0.4%
Contributions - PACE	\$ 15,000	\$ -	\$ -	\$ -	\$ -	0.0%
Contributions - Tourism	\$ 58,900	\$ 58,900	\$ 58,900	\$ 73,360	\$ 14,460	24.6%
Cooperative Extension	\$ 273,130	\$ 234,683	\$ 291,293	\$ 252,783	\$ 18,100	7.7%
Geographical Information Systems	\$ 197,333	\$ 207,992	\$ 211,769	\$ 234,256	\$ 26,264	12.6%
Integrated Solid Waste	\$ 1,373,133	\$ 1,171,060	\$ 1,229,736	\$ 1,192,527	\$ 21,467	1.8%
Library	\$ 3,259,632	\$ 3,407,531	\$ 3,436,498	\$ 3,624,470	\$ 216,939	6.4%
Operating Transfers - All Other	\$ 3,523,259	\$ -	\$ 4,055,482	\$ 1,097,081	\$ 1,097,081	0.0%
Operating Transfers - Transportation	\$ 328,203	\$ 410,718	\$ 251,268	\$ 232,083	\$ (178,635)	-43.5%
Planning	\$ 491,697	\$ 508,025	\$ 514,103	\$ 516,850	\$ 8,825	1.7%
Parks & Recreation	\$ 994,241	\$ 897,842	\$ 960,146	\$ 961,994	\$ 64,152	7.1%
Soil & Water	\$ 211,111	\$ 215,391	\$ 227,912	\$ 207,950	\$ (7,441)	-3.5%
Transportation (P.A.R.T)	\$ 105,709	\$ -	\$ 120,000	\$ -	\$ -	0.0%
Grand Total	\$ 11,181,972	\$ 7,490,798	\$ 11,744,063	\$ 8,773,408	\$ 1,282,610	17.1%
Total Revenue	\$ 746,714	\$ 743,814	\$ 758,868	\$ 1,722,139	\$ 978,325	131.5%
County Funds	\$ 10,435,257	\$ 6,746,984	\$ 10,985,195	\$ 7,051,269	\$ 304,285	4.5%

All Other Funds**\$33,096,483**

Davidson County uses several different types of funds (aside from the General Fund) to account for various revenue streams. These types of funds include:

- Enterprise Funds - ex. - Landfill
- Internal Service Funds - ex. - Insurance Fund
- Special Revenue Funds - ex. - Rural Fire Districts

Department	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	vs. Adopted	
					\$ Change	% Change
Enterprise Funds	\$ 7,407,205	\$ 2,972,168	\$ 6,197,319	\$ 3,024,023	\$ 51,855	1.7%
DavidsonWorks	\$ 1,297,458	\$ 1,245,105	\$ 1,386,488	\$ 1,275,865	\$ 30,760	2.5%
Internal Service Funds	\$ 13,069,070	\$ 13,018,392	\$ 13,018,392	\$ 13,047,048	\$ 28,656	0.2%
Mental Health	\$ 809,244	\$ 824,344	\$ 824,344	\$ 824,344	\$ -	0.0%
Special Revenue Funds	\$ 42,649,720	\$ 15,250,522	\$ 15,556,876	\$ 14,925,203	\$ (325,319)	-2.1%
Grand Total	\$ 65,232,698	\$ 33,310,531	\$ 36,983,419	\$ 33,096,483	\$ (214,048)	-0.6%
Total Revenue	\$ 39,618,029	\$ 33,310,531	\$ 36,983,419	\$ 33,096,483	\$ (214,048)	-0.6%
County Funds	\$ 25,614,669	\$ -	\$ -	\$ -	\$ -	0.0%

For FY 2018-19 there are ten major changes within several funds effecting expenses:

- Transportation Fund - Special Revenue Fund - Next fiscal year the adopted budget continues with the \$26K contribution from both the Cities of Lexington and Thomasville in order to provide for the local matching funds for each jurisdictions circulator routes. Further, the County will need to contribute approximately \$96K from the General Fund as well as appropriate \$32K from Transportation Fund Balance to provide for the increase in local match cost for all transportation grant funds and replace high mileage vans. The local match requirements for Federal Grant funds is expected to reduce from 50% to 10% for the upcoming fiscal year. Lastly, the adopted budget eliminates two transportation coordinator positions to ensure the fund operates on anticipated revenues for FY 2018-19.
- Sewer Fund - Enterprise Fund - The FY 2019 Adopted Budget increases total funding to the Sewer Fund by \$22,300 or 5.0%. This increase matches the fee increase imposed on the County by its waste water treatment provider the City / County Commission (Winston-Salem / Forsyth County).
- Landfill Fund - Enterprise Fund - The FY 2019 Adopted Budget calls for slight fee changes for E-Waste and Per Passenger Vehicle Minimums. These changes are designed to ensure the landfill can cover the cost of collecting and disposing of such waste (See Integrated Solid Waste details within the Other Funds section of the adopted budget document for more details).

- School Capital Outlay Fund - The FY 2019 Adopted Budget includes \$2.95 million dollars for major school capital needs such as roof / HVAC replacements. Part of the contribution (\$500K – approved back FY 2016) will be covered via Article 44 Sales Tax revenue. Lastly, the adopted budget includes \$294K to complete the repair of the 20 year old Briggs Roof and Parking Lot Maintenance (Walkway from the Love Resource Center to Smith Health Science Center. Both projects will be covered via Article 44 Sales Tax revenues.
- Special School District Fund (Lexington City Schools) - For FY 2019 Adopted Budget recommends the tax rate remain equal to that of FY 2017-18 which totals \$0.12 per \$100 of assessed property valuation. The total amount included for FY 2018-19 totals approximately \$1,507,165 which is slightly less (\$32,133) or -2.1% than what was included for FY 2017-18.
- Rural Fire District Fund - The FY 2019 Adopted Budget increases funding to the fire districts by \$217,211 or 2.5%. Two fire districts are asking for a tax rate increase and are shown in green within the table below. Each of those two districts have met the requirements (to submit for a tax rate increase) as stated by the contract with the County and are highlighted in green within the table below.

Fire Districts Summary
FY 2018-2019

District	Tax Rate		Change		Budget		Change		Increase Justification
	FY 2018 Adopted	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted	FY 2018 Adopted	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted	
ARCH	\$ 0.0800	\$ 0.0800	\$ -		\$ 762,485	\$ 780,200	\$ 17,715	2.3%	
Central	\$ 0.0900	\$ 0.0900	\$ -		\$ 316,830	\$ 316,830	\$ -	-	
Churchland	\$ 0.0900	\$ 0.0900	\$ -		\$ 223,400	\$ 223,400	\$ -	-	
Fairgrove	\$ 0.1000	\$ 0.1000	\$ -		\$ 415,871	\$ 416,000	\$ 129	0.0%	
Gumtree	\$ 0.1000	\$ 0.1000	\$ -		\$ 133,673	\$ 134,503	\$ 830	0.6%	
Healing Spring	\$ 0.0900	\$ 0.0900	\$ -		\$ 281,666	\$ 282,212	\$ 546	0.2%	
Holly Grove	\$ 0.0800	\$ 0.0800	\$ -		\$ 223,493	\$ 222,990	\$ (503)	-0.2%	
Linwood	\$ 0.0900	\$ 0.1000	\$ 0.0100	11.1%	\$ 295,209	\$ 316,268	\$ 21,059	7.1%	Renovations to substation and purchasing equipment in anticipation of new business park opening (Also total dispatched calls have increased by 15% from 2016 vs. 2017).
Midway	\$ 0.1077	\$ 0.1077	\$ -		\$ 900,335	\$ 942,000	\$ 41,665	4.6%	
N.Lexington	\$ 0.1100	\$ 0.1100	\$ -		\$ 210,280	\$ 215,000	\$ 4,720	2.2%	
Pilot	\$ 0.0850	\$ 0.0850	\$ -		\$ 285,600	\$ 288,100	\$ 2,500	-	
Reeds	\$ 0.0400	\$ 0.0400	\$ -		\$ 188,348	\$ 193,800	\$ 5,452	2.9%	
Silver Valley	\$ 0.1100	\$ 0.1100	\$ -		\$ 401,122	\$ 401,122	\$ -	-	
South Emmons	\$ 0.0600	\$ 0.0600	\$ -		\$ 73,308	\$ 73,308	\$ -	-	
S.Lexington	\$ 0.1100	\$ 0.1100	\$ -		\$ 256,657	\$ 256,657	\$ -	-	
Southmont	\$ 0.0850	\$ 0.0850	\$ -		\$ 684,935	\$ 689,335	\$ 4,400	0.6%	
Hasty	\$ 0.0800	\$ 0.1000	\$ 0.0200	25.0%	\$ 414,650	\$ 506,515	\$ 91,865	22.2%	District needs to add an additional position to ensure enough personnel are dispatched per call / truck (Fire calls increased by 13% from 2016 vs. 2017).
Tyro	\$ 0.0800	\$ 0.0800	\$ -		\$ 331,796	\$ 335,000	\$ 3,204	1.0%	
Wallburg	\$ 0.1000	\$ 0.1000	\$ -		\$ 770,500	\$ 791,500	\$ 21,000	2.7%	
Welcome	\$ 0.1100	\$ 0.1100	\$ -		\$ 571,685	\$ 572,044	\$ 359	0.1%	
W.Lexington	\$ 0.1000	\$ 0.1000	\$ -		\$ 252,274	\$ 255,460	\$ 3,186	-	
S.Davidson	\$ 0.1000	\$ 0.1000	\$ -		\$ 112,800	\$ 113,300	\$ 500	0.4%	
Horneytown	\$ 0.1300	\$ 0.1300	\$ -		\$ 161,741	\$ 160,852	\$ (889)	-0.5%	
Griffith	\$ 0.0800	\$ 0.0800	\$ -		\$ 222,401	\$ 222,400	\$ (1)	0.0%	
Clemmons	\$ 0.0600	\$ 0.0600	\$ -		\$ 67,316	\$ 66,790	\$ (526)	-0.8%	
Badin Lake	\$ 0.0550	\$ 0.0550	\$ -		\$ 40,000	\$ 40,000	\$ -	-	
Total					\$ 8,598,375	\$ 8,815,586	\$ 217,211	2.5%	

- DavidsonWorks Fund - The FY 2019 Adopted Budget increases funding to DavidsonWorks by \$30,760 or 2.5%. The county also expects to contribute less from the general fund than was approved for FY 2017-18 (FY 2018 = \$165K vs. FY 2019 = \$145K). Lastly, the proposed budget eliminates one full-time training coordinator position to ensure the fund operates on expected revenues for the upcoming fiscal year.
- Garage Fund - For FY 2019 Adopted Budget reduces funding to the county owned garage by (\$1,194) or -0.1%. The decrease is largely due to lower than expected operating cost for the upcoming fiscal year.

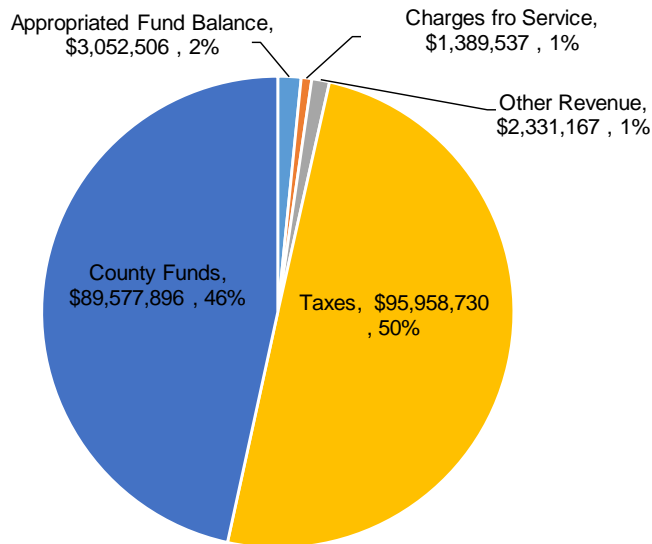
- Insurance / Workers Compensation Fund - The FY 2019 Adopted Budget increases funding for both the Insurance / Workers Compensation Fund by \$29,850 or 0.3%. High cost claims appears to be leveling so the increase is to cover the additional positions included as part of the FY 2019 Adopted Budget.
- 911 Fund - The FY 2019 Adopted Budget increases funding for the emergency telephone by \$29,395 or 5.3%. The total amount of funding equals \$582,173 (provided by the State of North Carolina) via collections on telephone services charges within the county and is used to provide for maintenance / upgrades to the county's 911 emergency system.

General Government Summary

Department	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	vs. Adopted	
					\$ Change	% Change
Board of Elections	\$ 577,108	\$ 612,415	\$ 612,415	\$ 553,135	\$ (59,280)	-9.7%
Contingency	\$ -	\$ 75,000	\$ 284	\$ 75,000	\$ -	0.0%
County Manager	\$ 1,610,642	\$ 1,745,604	\$ 1,841,419	\$ 1,801,354	\$ 55,750	3.2%
Finance	\$ 802,139	\$ 803,645	\$ 803,645	\$ 840,417	\$ 36,772	4.6%
Human Resources	\$ 942,491	\$ 897,759	\$ 991,471	\$ 1,050,483	\$ 152,724	17.0%
Information Technology	\$ 1,699,980	\$ 1,613,931	\$ 1,633,448	\$ 1,367,802	\$ (246,129)	-15.3%
Register of Deeds	\$ 499,686	\$ 499,482	\$ 815,867	\$ 498,774	\$ (708)	-0.1%
Support Services	\$ 4,121,863	\$ 3,984,665	\$ 4,498,497	\$ 4,120,701	\$ 136,036	3.4%
Tax	\$ 2,598,013	\$ 2,794,504	\$ 2,769,004	\$ 2,846,378	\$ 51,874	1.9%
Transportation - P.A.R.T.	\$ 105,709	\$ -	\$ 120,000	\$ -	\$ -	0.0%
Grand Total	\$ 12,957,630	\$ 13,027,005	\$ 14,086,050	\$ 13,154,044	\$ 127,039	1.0%
Total Revenue	\$ 103,641,205	\$ 100,768,768	\$ 105,654,810	\$ 102,731,940	\$ 1,963,172	1.9%
County Funds	\$ 90,683,575	\$ (87,741,763)	\$ (91,568,760)	\$ (89,577,896)	\$ (1,836,133)	2.1%

FY 2019 General Government Revenues

Total = \$102,731,940



BOARD OF ELECTIONS

Ruth Huneycutt, Director

945 North Main Street Lexington, NC 27292 (336) 242-2190

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$383,276	\$399,958	\$399,958	\$278,380	\$365,675	(\$34,283)	-8.6%
Operating	\$193,832	\$206,136	\$206,136	\$139,609	\$183,494	(\$22,642)	-11.0%
Capital Outlay	\$0	\$6,321	\$6,321	\$399	\$3,966	(\$2,355)	-37.3%
Total	\$577,108	\$612,415	\$612,415	\$418,389	\$553,135	(\$59,280)	-9.7%
Revenues							
Charges for Service	\$45	\$47,700	\$47,700	\$52,982	\$500	(\$47,200)	-99.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$45	\$47,700	\$47,700	\$52,982	\$500	(\$47,200)	-99.0%
Net County Funds	\$577,063	\$564,715	\$564,715	\$365,407	\$552,635	(\$12,080)	-2.1%
Authorized Positions	5.00	5.00	5.00	5.00	5.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

The Board of Elections purpose and goals are to provide fair and honest elections to all the citizens of Davidson County. This department serves the citizens of the county by providing voter registration, statistical reports of current and past elections, campaign reports maintain voting equipment, recruit and train precinct officials, training of precinct officials includes operation of voting equipment, OVRD (laptop) training, and the general statutes on conducting an election. The main goal for our department is to protect the integrity of the election process.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget decreases local funding to the Elections Department by (\$12,080) or -2.1%. The decrease is largely due to only having fall 2018 local elections for the upcoming fiscal year.

- The adopted budget includes an employee pay increase of \$500 + 1.5\$, which is the same as was approved for FY 2018.
- Lastly, the budget also includes pay adjustments for the following precinct officials to ensure competitiveness with neighboring jurisdictions:
 - ✓ Chief Judge (from \$125 to \$200)
 - ✓ Judge (from \$120 to \$150)
 - ✓ Assistants (from \$110 to \$120)

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

- Increased precinct worker training.
- Cross trained office personnel.
- Moved Thomasville # 7 Voting Place to the fire department to meet handicap requirements.
- Board members increased from three to four members.

KEY PERFORMANCE MEASURES

Measures	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
% of Voting Age Population Registered to Vote	65%	65%	64%	67%
County Funds Spent per Registered Voter	\$ 6.44	\$ 6.90	\$ 7.28	\$ 7.26
Total Ballots Cast in Election	75,264	75,244	52,550	18,800
Absentee and Early Voting Ballots Cast	46,899	839	550	625
Provisonal Ballots Cast	1,063	126	660	575

FUTURE ISSUES

- Changing / cost of new voting equipment.

CONTINGENCY

Steve Shell, Chairman

913 Greensboro Street Lexington, NC 27292 (336) 242-2213

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating	\$0	\$75,000	\$284	\$0	\$75,000	\$0	0.0%
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$0	\$75,000	\$284	\$0	\$75,000	\$0	0.0%
Revenues							
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net County Funds	\$0	\$75,000	\$284	\$0	\$75,000	\$0	0.0%
Authorized Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

The County appropriates funds during the annual budget process for contingency items that may occur during the upcoming fiscal year.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget maintains local funding for the County's Contingency.

COUNTY ATTORNEY

Chuck Frye, County Attorney

913 Greensboro Street Lexington, NC 27292 (336) 236-3084

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$522,549	\$529,053	\$533,765	\$461,475	\$540,397	\$11,344	2.1%
Operating	\$37,227	\$39,691	\$45,060	\$31,089	\$40,430	\$739	1.9%
Capital Outlay	\$4,431	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$564,207	\$568,744	\$578,825	\$492,565	\$580,827	\$12,083	2.1%
Revenues							
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$136,054	\$136,054	\$0	\$136,054	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$0	\$136,054	\$136,054	\$0	\$136,054	\$0	0.0%
Net County Funds	\$564,207	\$432,690	\$442,771	\$492,565	\$444,773	\$12,083	2.8%
Authorized Positions	5.60	5.60	5.60	5.60	5.60	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

The Davidson County Attorney's office is committed to providing timely, thorough, accurate and effective legal services to the Board of Commissioners, County Government and the citizens of Davidson County.

The Davidson County Attorney's Office is committed to:

- Providing legal opinions to the Board of Commissioners and County departments.
- Reviewing, editing, and modifying contracts and other documents for the Board of Commissioners and County departments.
- Attending and participating as required or requested in all county meetings, hearings or other functions.

- Representing Davidson County in all courts and administrative hearings.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases local funding for the County Attorney’s Office by \$12,083 or 2.8%. Majority of the increase is due to providing for the anticipated employee pay increase of \$500 + 1.5%.

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

- County Attorney was elected as 1st Vice President of the North Carolina Association of County Attorneys.
- Paralegal II / Deputy Clerk to the Board was certified as a North Carolina County Clerk.

KEY PERFORMANCE MEASURES:

Measures	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
Telephone Calls Requiring Follow Up from Citizens, Commissioners and Departments Receive a Response Within 24 Hours (Goal 90% or Less)	99%	98%	99%	98%
Written Legal Opinions to the Board of Commissioners and County Departments Within (3) Days (Goal 90% or Less)	94%	100%	97%	97%
Contracts and Other Standard Documents Reviewed, Edited, and Modified Within (5) Days (Goal 90% or Less)	96%	98%	97%	97%
Juvenile Orders Required to be Drafted and Submitted Within (30) Days (Goal 80% or Less)	81%	82%	70%	85%
Child Support Enforcement Orders Required to be Drafted or Edited and Submitted Within (45) Days (Goal 80% or Less)	100%	100%	97%	98%
Staff Presence in All Requested or Required County Meetings, Hearings or Other Functions	100%	99%	99%	100%

FUTURE ISSUES:

- Size of staff vs. ever increasing workload.
- Succession planning as it relates to staff and future service demands.

BOARD OF COMMISSIONERS

Steve Shell, Chairman

913 Greensboro Street Lexington, NC 27292 (336) 242-2200

BUDGET SUMMARY

Category	FY2017 Actual	FY2018 Adopted	FY2018 Amended	FY2018 YTD Actual	FY2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$230,844	\$227,470	\$247,124	\$214,523	\$243,106	\$15,636	6.9%
Operating	\$102,706	\$106,400	\$106,400	\$101,040	\$110,979	\$4,579	4.3%
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$333,551	\$333,870	\$353,524	\$315,564	\$354,085	\$20,215	6.1%
Revenues							
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net County Funds	\$333,551	\$333,870	\$353,524	\$315,564	\$354,085	\$20,215	6.1%
Authorized Positions	7.00	7.00	7.00	7.00	7.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

The Davidson County Board of Commissioners is dedicated to excellence in serving its citizens. The Board adopts a balanced budget by June 30th of each fiscal year, as required by State law, set the County tax rate and establish policies for its citizens.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases local funding for the Board of Commissioners by \$20,215 or 6.1%. The increase is largely due to the inclusion of employee pay increases at \$500 + 1.5% per employee, which is equal to the amount included for FY 2018. The proposed budget also corrects for the amount included for group insurance, as the FY 2018 total was not correct.

COUNTY MANAGER

Zeb Hanner, County Manager

913 Greensboro Street Lexington, NC 27292 (336) 242-2200

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$509,809	\$569,107	\$583,027	\$504,102	\$589,295	\$20,188	3.5%
Operating	\$203,075	\$273,883	\$324,133	\$237,126	\$277,147	\$3,264	1.2%
Capital Outlay	\$0	\$0	\$1,910	\$1,784	\$0	\$0	0.0%
Total	\$712,885	\$842,990	\$909,070	\$743,013	\$866,442	\$23,452	2.8%
Revenues							
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net County Funds	\$712,885	\$842,990	\$909,070	\$743,013	\$866,442	\$23,452	2.8%
Authorized Positions	5.00	6.00	6.00	6.00	6.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

The County Manager's office provides professional management and support of Davidson County Government by directing and supervising all county offices, departments, boards, commissions, and agencies under the general control of the Board of Commissioners. The department supports, prepares and implements the annual operating budget and five-year capital improvement plan, responds to citizen inquiries and concerns regarding county government in a timely and effective manner, successfully coordinates, directs and supervises the administration of all County departments and agencies under the County Manager's direct supervision. The County Manager's Office also provides thorough, accurate and timely information to the Board of Commissioners for planning and decision making. The goal is to accurately record and implement actions (policies, directives, ordinances) of the Board of Commissioners in a timely manner.

The department also consists of the Clerk to the Board, who attends all Board meetings, records and transcribes minutes, and produces and safeguards a permanent record of meetings / minutes for future use. The Clerk maintains an Ordinance Book, separate from the official source of information regarding actions taken by the Board. Further included in the County Manager's office

budget is the local contribution to state court system. Here the County provides funding for operating supplies related to the day-to-day operating of the state court facilities.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases local funding to the County Manager’s Office by \$23,452 or 2.8%. The increase is largely due to the inclusion of employee pay raises equal to that of the current year which is \$500 + 1.5% per employee. Lastly, the adopted re-appropriates funds (\$25K) to collaborate with the UNC SOG to complete a county-wide strategic plan. This project was a BOC priority from FY 2018 that was not able to be completed so is planned for the upcoming fiscal year.

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

- Continued development of the I-85 Corporate Center.
- Continued with implementation of the 911 Radio System Upgrade Project with VIPER.
- Hiring for new Human Resources and Veteran Services Directors.
- Able to maintain current tax rate while increasing available fund balance to approximately 41.67% (State Standard = 8%).

KEY PERFORMANCE MEASURES

Measures	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
Board of Commissioner Agendas Completed and Made Available to the Board and Public by 12:00 pm on Friday Before the Meeting	91%	97%	97%	97%
Phone Calls Requiring Follow Up from Citizens, Commissioners and Departments Receive a Response / Return Call the Same Day if Received by 4:00 p.m.	99%	99%	99%	99%
E-Mails Requiring Follow Up from Citizens, Commissioners and Departments Receive a Response / Return Call the Same Day if Received by 4:00 p.m.	97%	99%	99%	99%

FUTURE ISSUES

- Continued development of leadership / succession planning in terms of key staff within the County.
- Continue to develop economic development opportunities that provide stable long term growth within Davidson County.

FINANCE

Jane Kiker, Director

913 Greensboro Street Lexington, NC 27292 (336) 242-2020

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$679,885	\$682,915	\$654,774	\$567,287	\$705,287	\$22,372	3.3%
Operating	\$122,254	\$120,730	\$136,730	\$90,903	\$135,130	\$14,400	11.9%
Capital Outlay	\$0	\$0	\$12,141	\$0	\$0	\$0	0.0%
Total	\$802,139	\$803,645	\$803,645	\$658,190	\$840,417	\$36,772	4.6%
Revenues							
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net County Funds	\$802,139	\$803,645	\$803,645	\$658,190	\$840,417	\$36,772	4.6%
Authorized Positions	10.00	10.00	10.00	10.00	10.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

The Davidson County Finance Department is responsible for recording and reporting on the financial activities of the County and verifying that all financial transactions are conducted in accordance with the Local Government and Fiscal Control Act as well as the County budget ordinance and County policies.

The Finance Department has the following goals:

- Process property tax allocations in a timely manner.
- Post approved budget amendments in a timely manner.
- Increase ambulance collections.
- Provide information in an accurate, efficient, and timely manner.
- Perform internal audits of County departments on an on-going basis.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases local funding for the Finance Department by \$36,772 or 4.6%. Majority of the increase is due to the inclusion of employee pay raises equal to \$500 + 1.5%. This employee pay increase is the same as was approved for FY 2018.
- The adopted budget also includes an additional \$10K to cover the upcoming year’s basic / compliance audit for the county. This upcoming audit will feature revised regulatory mandates mainly related to OPEB and program compliance.

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

- Provided information in an accurate, efficient, and timely manner.
- Received the GFOA (Government Finance Officers Association) Certificate of Achievement for Excellence in Financial Reporting Award for the FY2016 CAFR. This represented the 30th year that we received this award.

KEY PERFORMANCE MEASURES

Measures	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
Pay property taxes allocated by the 15th of the following month	20th	16th	15th	15th
Post 98% of budget amendments within five working days of approval	6 days	6.5 days	5 days	5 days
Increase ambulance collections by 3%	6%	1%	3%	3%
Perform two internal audits of County departments	1	0	0	2

FUTURE ISSUES

- Continue to perform departmental audits with limited staff.
- Succession planning in terms of long-term staffing / leadership.

HUMAN RESOURCES

Kathy Cashion, Director

913 Greensboro Street Lexington, NC 27292 (336) 242-2210

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$803,546	\$818,056	\$889,646	\$765,772	\$912,392	\$94,336	11.5%
Operating	\$134,022	\$79,703	\$101,825	\$87,547	\$132,290	\$52,587	66.0%
Capital Outlay	\$4,923	\$0	\$0	\$0	\$5,801	\$5,801	0.0%
Total	\$942,491	\$897,759	\$991,471	\$853,320	\$1,050,483	\$152,724	17.0%
Revenues							
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net County Funds	\$942,491	\$897,759	\$991,471	\$853,320	\$1,050,483	\$152,724	17.0%
Authorized Positions	8.75	8.75	8.75	8.75	8.75	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

To be the proactive and strategic provider of quality professional human services for Davidson County Government, including: the development and administration of all related policies, employee recruitment, job classification and compensation, benefits administration, regulatory compliance, safety and risk management, employee training and development, public and employee relations.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases local funding to the Human Resources department by \$152,724 or 17.0%. Majority of the increase is due to fully budgeting for the department as no positions are vacant at this time. The County also anticipates additional funding to be needed for retiree insurance for FY 2019 (\$30K). In addition, the adopted budget includes funding for the following items:

- ✓ PTRC – 1 / 3 Employee Salary Study = \$18K
 - ✓ Rewrite of the County’s Personnel Resolution = \$7K
 - ✓ County Supervisor / Manager Training = \$14K
- Lastly, the adopted budget includes almost \$6K to replace three (out-of-warranty) desktop computers / one laptop as well as purchase an additional Automatic Defibrillator (AED) for special events.

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

- Utilized PBB funds to replace OSHA worker rights signage throughout the County.
- Re-organized employee wellness program to shift administrative burden from County staff to Blue Cross / Blue Shield.

KEY PERFORMANCE MEASURES

Measures	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
# of Employee Wellness Events	75	77	80	80
% of Loss Property and Casualty Insurance	14.80%	19.59%	18.00%	18.00%
Worker Compensation Recordable Injuries	23	59	45	45
Property Casualty Insurance Costs	\$ 567,567	\$ 547,789	\$ 560,000	\$ 560,000
% Wellness Program Participation	76%	68%	75%	80%
# of Employment Applications Processed	7,500	8,679	7,500	7,500
# of Positions Studied / Re-Classified	40	40	40%	40%

FUTURE ISSUES

- County anticipates utilizing the Piedmont Triad Regional Council to perform a salary study for FY 2019.

INFORMATION TECHNOLOGY

Joel Hartley, Director

913 Greensboro Street Lexington, NC 27292 (336) 242-2267

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$475,881	\$500,387	\$506,432	\$437,970	\$509,680	\$9,293	1.9%
Operating	\$992,094	\$996,778	\$1,000,408	\$930,200	\$846,184	(\$150,594)	-15.1%
Capital Outlay	\$232,004	\$116,766	\$126,608	\$123,072	\$11,938	(\$104,828)	-89.8%
Total	\$1,699,980	\$1,613,931	\$1,633,448	\$1,491,241	\$1,367,802	(\$246,129)	-15.3%
Revenues							
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net County Funds	\$1,699,980	\$1,613,931	\$1,633,448	\$1,491,241	\$1,367,802	(\$246,129)	-15.3%
Authorized Positions	6.00	6.00	6.00	6.00	6.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

The mission of the Davidson County Information Technology Department is to offer quality, cost-effective information services to assist County departments in fulfilling their responsibilities to provide services to the public. The department also consists of two divisions: 1) Geographic Information Systems (GIS) and 2) Information Technology. Both areas assist internal County departments as well as external customers with their technology needs.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget decreases local funding for the Information Technology Department by (\$246,129) or -15.3%. Majority of the decrease is due the reduction of contract services funding as the County has caught up on its Microsoft Software Assurance efforts which were begun in FY 2018. In addition, the department anticipates less need for capital outlay funding associated with county-wide hardware / software replacement.

However, the department does expect to replace outdated Cisco Fiber Switches totaling about \$12K.

- Further, the adopted budget includes additional funding (\$28K) to purchase Malwarebytes software in order to continue the county's efforts to enhance cyber-security. Similarly, \$74K is included for SecureWorks Network Monitoring and Security. This software will assist the county in monitoring external public facing systems (like the county's Central Permitting website) to ensure the county's network is safe and secure from outside cyber-security threats.
- Lastly, the increase in personnel cost reflects the inclusion of funds for the employee pay raise program which totals the same as was approved for FY 2018 (\$500 + 1.5%).

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

- Completed 3rd year of cyber-security awareness training.
- Released new CivicPlus website.
- Established connectivity and computer setup in backup 911 Center.
- Replaced county firewalls.
- Upgraded backup systems.

KEY PERFORMANCE MEASURES

Measure	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
# of total workorders	5,435	5,763	6,050	6,355
IT workorder completion time	1.27 days	1.18 days	1.50 days	1.50 days
IT work order priorities - HOT completed same day	86%	90%	85%	85%
IT work order priorities - High completed within two days	92%	88%	90%	90%
IT work order priorities - Medium completed in one week	96%	93%	94%	93%
IT work order priorities - Low completed in 4 weeks	100%	99%	99%	98%

FUTURE ISSUES

- Continue to monitor cyber-security issues.
- Continue to plan for important county-wide hardware / software replacements.

NON-DEPARTMENTAL

Casey Smith, Assistant County Manager

913 Greensboro Street Lexington, NC 27292 (336) 242-2213

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Revenues							
Appropriated Fund Balance	\$0	\$3,054,098	\$7,260,340	\$0	\$3,052,506	(\$1,592)	-0.1%
Charges for Service	\$613,096	\$622,510	\$622,510	\$489,391	\$615,510	(\$7,000)	-1.1%
Interest Earnings	\$370,186	\$275,000	\$275,000	\$734,137	\$345,000	\$70,000	25.5%
Intergovernmental	\$192,274	\$2,400	\$176,086	\$159,104	\$2,400	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$972,424	\$721,894	\$787,508	\$758,680	\$721,894	\$0	0.0%
Other Financing	\$805,428	\$595,220	\$704,220	\$634,720	\$652,819	\$57,599	9.7%
Taxes	\$23,965,865	\$20,359,015	\$20,690,515	\$16,412,084	\$21,503,084	\$1,144,069	5.6%
Total	\$26,919,273	\$25,630,137	\$30,516,179	\$19,188,116	\$26,893,213	\$1,263,076	4.9%
Net County Funds	(\$26,919,273)	(\$25,630,137)	(\$30,516,179)	(\$19,188,116)	(\$26,893,213)	(\$1,263,076)	4.9%
Authorized Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

Non-departmental is a collection of revenues that are not County department specific or collected within a particular departmental program area.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget includes an increase in overall “base” sales tax growth estimates by \$826K or 4.3%. In addition, the adopted budget includes an additional \$583K as a transfer from County capital reserves to fund capital outlay projects listed within Support Services – Public Building’s budget for the upcoming fiscal year.
- The adopted budget includes \$250K of additional Alcoholic Beverage Tax revenue.
- The adopted budget increases interest earning revenue estimates to better align the budget with anticipated actual revenue received.
- Finally, the adopted budget maintains the use of county fund balance as a source of funds to balance the budget equal to \$3.05M (the same as was approved for FY 2018).

MATCHING GRANT FUNDS & P.A.R.T

Steve Shell, Chairman

913 Greensboro Street Lexington, NC 27292 (336) 242-2213

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating	\$105,709	\$0	\$120,000	\$98,845	\$0	\$0	0.0%
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$105,709	\$0	\$120,000	\$98,845	\$0	\$0	0.0%
Revenues							
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net County Funds	\$105,709	\$0	\$120,000	\$98,845	\$0	\$0	0.0%
Authorized Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

The County has in the past provided matching funds for specific grants and contributions to P.A.R.T.

REGISTER OF DEEDS

David Rickard, Register of Deeds

203 West 2nd Street Lexington, NC 27292 (336) 242-2150

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$387,884	\$413,860	\$413,860	\$350,761	\$415,102	\$1,242	0.3%
Operating	\$111,802	\$85,622	\$402,007	\$66,049	\$83,672	(\$1,950)	-2.3%
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$499,686	\$499,482	\$815,867	\$416,810	\$498,774	(\$708)	-0.1%
Revenues							
Charges for Service	\$900,765	\$795,000	\$795,000	\$1,880,184	\$810,102	\$15,102	1.9%
Remittance to State	(\$85,325)	(\$82,250)	(\$82,250)	(\$69,662)	(\$85,775)	(\$3,525)	4.3%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$1,112,028	\$850,000	\$850,000	\$0	\$900,000	\$50,000	5.9%
Remittance to State	(\$606,594)	(\$534,000)	(\$534,000)	(\$600,114)	(\$607,000)	(\$73,000)	13.7%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$1,320,875	\$1,028,750	\$1,028,750	\$1,210,408	\$1,017,327	(\$11,423)	-1.1%
Net County Funds	(\$821,189)	(\$529,268)	(\$212,883)	(\$793,598)	(\$518,553)	\$10,715	-2.0%
Authorized Positions	7.00	7.00	7.00	7.00	7.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

Davidson County Register of Deeds office mission is to record, preserve, maintain, and provide access to real estate and vital records in an effective and efficient manner in accordance in North Carolina General Statutes.

With a goal to provide professional, efficient & friendly customer service that exceeds the expectations of the public. The department is continually look for new & better ways to serve customers and strive to be a role model for all Register of Deeds offices across the country.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget decreases total funding to the Register of Deeds by (\$708) or -0.1%. The increase is largely due to the inclusion of employee pay raises equal to that of FY 2018 which totaled \$500 + 1.5%.

- The adopted budget also includes automation funding to continue with the upgrade of the main ROD document indexing system called “Oncore.”

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

- Installed new kiosk for business owners to file necessary forms.
- Continued digitization of historical records.

KEY PERFORMANCE MEASURES

Measures	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
Administrative Notice (Corrections)	14	19	19	19
Marriage Licenses Issued	972	1,002	1,020	1,025
Births Recorded	1,105	1,082	1,100	1,110
Deaths Recorded	1,216	1,378	1,400	1,400
Notary Oaths	588	579	585	590
Military Discharges	25	7	10	10
Real Estate Documents Recorded	23,259	24,020	24,000	24,000

FUTURE ISSUES

- Continued efforts to digitize records.

SUPPORT SERVICES

Dwayne Childress, Director

913 Greensboro Street Lexington, NC 27292 (336) 242-2030

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$1,010,131	\$1,103,537	\$1,087,690	\$870,573	\$1,118,130	\$14,593	1.3%
Operating	\$2,199,505	\$2,355,408	\$2,511,111	\$2,196,799	\$2,353,248	(\$2,160)	-0.1%
Capital Outlay	\$912,227	\$525,720	\$899,696	\$695,705	\$649,323	\$123,603	23.5%
Total	\$4,121,863	\$3,984,665	\$4,498,497	\$3,763,077	\$4,120,701	\$136,036	3.4%
Revenues							
Charges for Service	\$35,081	\$0	\$0	\$313	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$35,081	\$0	\$0	\$313	\$0	\$0	0.0%
Net County Funds	\$4,086,781	\$3,984,665	\$4,498,497	\$3,762,764	\$4,120,701	\$136,036	3.4%
Authorized Positions	19.00	19.00	19.00	19.00	19.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

The Support Services Team includes Purchasing, Public Works and Sewer. The Purchasing and Public Works Departments provide services to meet the internal needs of other county departments through purchasing assistance, printing services, courier mail service, building maintenance and construction. Our mission is to apply the highest standards of excellence and expand our list of satisfied customers. The department achieves this goal by maintaining high quality standards in materials and workmanship while keeping costs low. Our Sewer Department maintains the county's sewer infrastructure to insure quality performance and meet all local, state and federal regulations.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases local funding to the Support Services Department by \$136,036 or 3.4%. The increase is due to the following items:
 - ✓ The inclusion of employee pay raises at \$500 + 1.5% per employee (That same as for FY 2018).

✓ The adopted budget includes \$649K for the following capital outlay related items:

Division	Capital Outlay Category	Project	Quantity	Cost per Item	Total
Public Buildings	EQUIPMENT	Replace (2) High Mileage Vehicles	2	\$ 29,491	\$ 58,982
Public Buildings	OTHER IMPROVEMENTS	Repairing Governmental Center Exterior	1	\$ 403,319	\$ 403,319
Public Buildings	OTHER IMPROVEMENTS	Update HVAC Fleet	1	\$ 52,000	\$ 52,000
Public Buildings	OTHER IMPROVEMENTS	Roof Repair Fleet	1	\$ 24,000	\$ 24,000
Public Buildings	OTHER IMPROVEMENTS	Tear Down House at 34 Vance Circle	1	\$ 12,000	\$ 12,000
Public Buildings	OTHER IMPROVEMENTS	CNG Station Rebuild	1	\$ 12,000	\$ 12,000
Public Buildings	OTHER IMPROVEMENTS	Lexington Library Exterior Repair	1	\$ 80,000	\$ 80,000
Purchasing	EQUIPMENT	Replace Jury Chairs at Courthouse (Total Replacement = 58 Chairs with partial charged to Purchasing and the other portion charged to an existing Courthouse Renovations Capital Project)	20	\$ 354	\$ 7,022
Total					<u>\$ 649,323</u>

✓ Lastly, during FY 2018 an existing (vacant) Project Coordinator position was transferred from the Public Buildings division to the Purchasing Division and titled – Purchasing and Contracting Coordinator. Per the county’s new service contracting bid policy, staff elected to transfer this existing vacant position to provide much needed support to ensure the new bid policy was executed efficiently and effectively.

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

- Constructed Denton splash pad.
- Renovated Daymark Building to accommodate Davidson Works.
- Replaced washer and dryer at Animal Shelter.
- Replaced carpet at Register of Deeds Office.
- Lexington Library roof replacement.

- Replaced automatic sliding door at Lexington Library.
- Built trash corral at West Campus.
- Built canopy at CNG Site.
- Installed (3) new heat pumps at Denton Library.
- Installed (3) new HVAC units at Linwood Community Center.
- Repaired roofs at West Campus, Post Office, Cecil School and Support Services Building.
- Refurbished signs at Denton Library and EMS Administration Building.
- Repaired clocks at the Historic Museum and Courthouse.
- Health Department office remodel.

KEY PERFORMANCE MEASURES

Measures	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
90% of All Print Jobs Completed and Ready to Ship to All Internal Customers Within (8) Hours	100%	100.00%	100%	100%
Generate Savings in Excess of (\$3,500) Annually	\$3,108	\$2,069	\$441	\$441
Average Cost of Labor Less than (\$75) Per Work Order	\$41	\$66	\$76	\$70
Average of less than 4 hours per work order	2.78	2.72	1.65	2.50
20% More Internally Generated Work Orders than Customer Generated Work Orders	38%	18%	14%	14%

FUTURE ISSUES

- EMS Bases polish concrete bay floors.
- Replace five guard shacks at box-sites.

TAX ASSESSOR

Jerry Ward, Tax Administrator

913 Greensboro Street Lexington, NC 27292 (336) 242-2160

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$1,890,677	\$2,024,780	\$1,974,780	\$1,595,126	\$2,067,276	\$42,496	2.1%
Operating	\$676,039	\$751,424	\$733,345	\$541,551	\$750,179	(\$1,245)	-0.2%
Capital Outlay	\$31,297	\$18,300	\$60,879	\$41,972	\$28,923	\$10,623	58.0%
Total	\$2,598,013	\$2,794,504	\$2,769,004	\$2,178,648	\$2,846,378	\$51,874	1.9%
Revenues							
Charges for Service	\$48,964	\$39,200	\$39,200	\$40,846	\$49,200	\$10,000	25.5%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$186,156	\$180,000	\$180,000	\$189,801	\$180,000	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$75,130,810	\$73,706,927	\$73,706,927	\$73,135,040	\$74,455,646	\$748,719	1.0%
Total	\$75,365,930	\$73,926,127	\$73,926,127	\$73,365,687	\$74,684,846	\$758,719	1.0%
Net County Funds	(\$72,767,917)	(\$71,131,623)	(\$71,157,123)	(\$71,187,039)	(\$71,838,468)	(\$706,845)	1.0%
Authorized Positions	34.40	34.40	34.40	34.40	34.40	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

To list, map, appraise, and collect all property taxes due to Davidson County, the municipalities, schools, and fire districts. To attain appraisals that coincide with fair market values based on the latest County property.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases total funding to the Tax Department by \$51,874 or 1.9%. Majority of the increase is due to the inclusion of employee pay raises at \$500 + 1.5% per employee, which equals that of FY 2018.
- The adopted budget includes an estimated 1% growth in current year property tax revenues.

- Lastly, the adopted budget includes (\$29K) to replace (12) out-of-warranty desktop computers. Many of which have been out of warranty since 2015 as well as (9) out-of-warranty staff tablets.

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

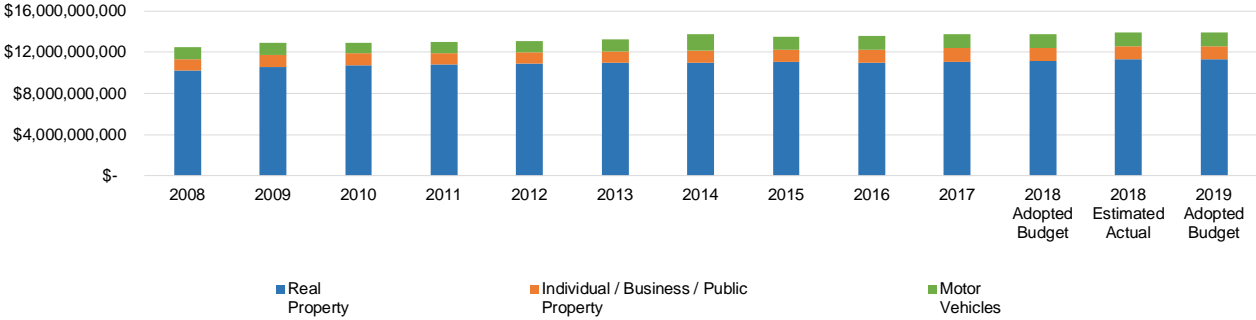
- Collected additional delinquent taxes with the help of our tax attorney.
- Completed additional foreclosures.

KEY PERFORMANCE MEASURES

Measures	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
Prior Year Delinquent Collections vs. Current	1.75%	1.65%	1.55%	1.40%
Total Collections %	97.05%	97.03%	97.00%	97.00%
Releases	0.21%	0.25%	0.24%	0.23%

Fiscal Year	Tax Rate	Real Property	Individual / Business / Public Property	Motor Vehicles	Total	\$ Change	% Change
2008	\$ 0.54	\$ 10,186,197,400	\$ 1,130,264,565	\$ 1,172,035,633	\$ 12,488,497,598	\$ -	0.00%
2009	\$ 0.54	\$ 10,539,366,996	\$ 1,188,464,124	\$ 1,139,990,926	\$ 12,867,822,046	\$ 379,324,448	3.04%
2010	\$ 0.54	\$ 10,705,278,310	\$ 1,159,390,264	\$ 1,066,520,996	\$ 12,931,189,570	\$ 63,367,524	0.49%
2011	\$ 0.54	\$ 10,813,916,630	\$ 1,098,261,895	\$ 1,035,675,555	\$ 12,947,854,080	\$ 16,664,510	0.13%
2012	\$ 0.54	\$ 10,907,215,885	\$ 1,106,489,904	\$ 1,076,760,000	\$ 13,090,465,789	\$ 142,611,709	1.10%
2013	\$ 0.54	\$ 10,937,949,307	\$ 1,150,457,537	\$ 1,140,013,889	\$ 13,228,420,733	\$ 137,954,944	1.05%
2014	\$ 0.54	\$ 11,010,529,658	\$ 1,169,818,413	\$ 1,548,177,407	\$ 13,728,525,478	\$ 500,104,745	3.78%
2015	\$ 0.54	\$ 11,075,289,751	\$ 1,180,099,692	\$ 1,262,548,519	\$ 13,517,937,962	\$ (210,587,516)	-1.53%
2016	\$ 0.54	\$ 10,985,234,859	\$ 1,274,470,882	\$ 1,319,261,111	\$ 13,578,966,852	\$ 61,028,890	0.45%
2017	\$ 0.54	\$ 11,042,109,445	\$ 1,339,604,704	\$ 1,385,044,444	\$ 13,766,758,593	\$ 187,791,741	1.38%
2018 Adopted Budget	\$ 0.54	\$ 11,143,571,200	\$ 1,274,557,068	\$ 1,319,440,311	\$ 13,737,568,579	\$ (29,190,014)	-0.21%
2018 Estimated Actual	\$ 0.54	\$ 11,306,201,082	\$ 1,264,557,068	\$ 1,328,440,311	\$ 13,899,198,461	\$ 161,629,882	1.18%
2019 Adopted Budget	\$ 0.54	\$ 11,291,649,505	\$ 1,262,055,117	\$ 1,321,239,628	\$ 13,874,944,250	\$ (24,254,211)	-0.17%
Total		\$141,944,510,028	\$ 15,598,491,233	\$16,115,148,730	\$173,658,149,991	\$1,386,446,652	11.10%
Average Growth Per Year						\$ 143,989,088	1.06%

Assessed Property Values



FUTURE ISSUES

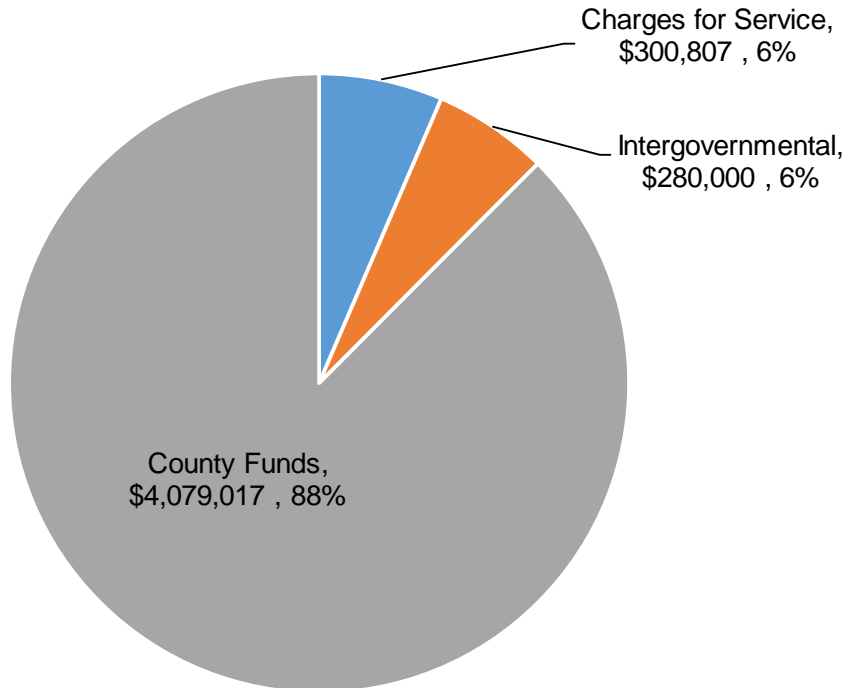
- One of the issues the county is having to address is the possibility of the State passing a law requiring all counties to conduct four year revaluation, rather than eight year. Appraisal staff has to be prepared for this by keeping sales ratio analysis up to date, accompanied by accurate market value assessments.

Culture & Recreation Summary

Department	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	vs. Adopted	
					\$ Change	% Change
Contributions - Tourism	\$ 58,900	\$ 58,900	\$ 58,900	\$ 73,360	\$ 14,460	24.6%
Library	\$3,259,632	\$3,407,531	\$3,436,498	\$3,624,470	\$ 216,939	6.4%
Recreation	\$ 994,241	\$ 897,842	\$ 960,146	\$ 961,994	\$ 64,152	7.1%
Grand Total	\$4,312,773	\$4,364,273	\$4,455,544	\$4,659,824	\$ 295,551	6.8%
Total Revenue	\$ 474,519	\$ 408,414	\$ 408,414	\$ 580,807	\$ 172,393	42.2%
County Funds	\$3,838,255	\$3,955,859	\$4,047,130	\$4,079,017	\$ 123,158	3.1%

FY 2019 Culture & Recreation Revenues

Total = \$580,807



CONTRIBUTIONS – CULTURE & RECREATION

Casey Smith, Assistant County Manager

913 Greensboro Street Lexington, NC 27292 (336) 242-2213

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating	\$58,900	\$58,900	\$58,900	\$58,900	\$73,360	\$14,460	24.6%
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$58,900	\$58,900	\$58,900	\$58,900	\$73,360	\$14,460	24.6%
Revenues							
Appropriated Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net County Funds	\$58,900	\$58,900	\$58,900	\$58,900	\$73,360	\$14,460	24.6%
Authorized Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

Davidson County provides funding to outside agencies that offer services within various related county functional areas such Public Safety, Human Service and Culture and Recreation. In addition Economic Development functions are provided support via the County budget process through agencies such as the Lexington and Thomasville City Chambers of Commerce as well as the Davidson County Economic Development Commission.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases local funding toward Contribution for Culture and Recreation by \$27,000 or 35.8%. The increase is for the county’s contract tourism agency TRIP and will be utilized for the purchase of a replacement computer / software (\$3K), hiring of a tax professional (\$2K) and operating the “Keep Davidson County Beautiful” program (\$2,500). The \$3K for the computer is considered a “one-time” expense item and can be removed from TRIP’s funding for FY 2020. Lastly,

Contribution Summary

Requested Adopted

Functional Area	Agency	FY 2018 Adopted	FY 2018 Amended	FY 2019 Requested	FY 2019 Adopted	\$ Change vs. Adopted	\$ Change vs. Adopted
Culture and Recreation	TOURISM	\$ 58,900	\$ 58,900	\$ 73,360	\$ 73,360	\$ 14,460	\$ 14,460
Culture and Recreation Total		\$ 58,900	\$ 58,900	\$ 73,360	\$ 73,360	\$ 14,460	\$ 14,460
	CHAMBER OF COMM - LEXINGTON	\$ 9,750	\$ 9,750	\$ 9,750	\$ 9,750	\$ -	\$ -
	CHAMBER OF COMM - THOMASVILLE	\$ 9,750	\$ 9,750	\$ 9,750	\$ 9,750	\$ -	\$ -
Economic Development	CHAMBER OF COMM - NORH DAVIDSON	\$ 8,300	\$ 8,300	\$ 8,000	\$ 8,000	\$ (300)	\$ (300)
	PACE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	ECONOMIC DEV COMMISSION	\$248,000	\$ 248,000	\$ 260,000	\$248,000	\$ 12,000	\$ -
	FORESTER	\$102,856	\$ 102,856	\$ 104,554	\$104,554	\$ 1,698	\$ 1,698
	UPTOWN LEXINGTON, INC.	\$ -	\$ -	\$ 15,000	\$ -	\$ 15,000	\$ -
Economic Development Total		\$378,656	\$ 378,656	\$ 407,054	\$380,054	\$ 28,398	\$ 1,398
Human Service Organization	FAMILY SERVICES - GRANT	\$ 98,069	\$ 301,732	\$ 98,069	\$ 85,730	\$ -	\$ (12,339)
	LIFE CENTER - GRANT	\$ 96,726	\$ 119,383	\$ 96,726	\$ 96,726	\$ -	\$ -
Human Service Organization Total		\$194,795	\$ 421,115	\$ 194,795	\$182,456	\$ -	\$ (12,339)
	JUV CRIME PREVENTION	\$ 2,500	\$ 161,669	\$ 2,500	\$ 2,500	\$ -	\$ -
	NATIONAL GUARD LEXINGTON	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	\$ -
	NATIONAL GUARD THOMASVILLE	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	\$ -
Public Safety Organization	RESCUE SQUAD DAV CTY	\$ 27,500	\$ 27,500	\$ 50,000	\$ 50,000	\$ 22,500	\$ 22,500
	RESCUE SQUAD LIFE SUPPORT	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ -	\$ -
	RESCUE SQUAD THOMASVILLE	\$ 17,500	\$ 17,500	\$ 75,000	\$ 22,000	\$ 57,500	\$ 4,500
Public Safety Organization Total		\$ 75,500	\$ 234,669	\$ 155,500	\$102,500	\$ 80,000	\$ 27,000
Grand Total		\$707,851	\$ 1,093,340	\$ 830,709	\$738,370	\$ 122,858	\$ 30,519

LIBRARY - MUSEUM

Ruth Ann Copley, Director

602 South Main Street Lexington, NC 27292 (336) 242-2040

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$2,595,650	\$2,761,808	\$2,761,808	\$2,327,059	\$2,811,215	\$49,407	1.8%
Operating	\$613,159	\$615,423	\$634,923	\$567,061	\$612,775	(\$2,648)	-0.4%
Capital Outlay	\$50,824	\$30,300	\$39,767	\$28,585	\$200,480	\$170,180	561.7%
Total	\$3,259,632	\$3,407,531	\$3,436,498	\$2,922,705	\$3,624,470	\$216,939	6.4%
Revenues							
Charges for Service	\$113,819	\$90,000	\$90,000	\$75,459	\$144,102	\$54,102	60.1%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$192,989	\$180,000	\$180,000	\$174,740	\$280,000	\$100,000	55.6%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$306,808	\$270,000	\$270,000	\$250,199	\$424,102	\$154,102	57.1%
Net County Funds	\$2,952,824	\$3,137,531	\$3,166,498	\$2,672,506	\$3,200,368	\$62,837	2.0%
Authorized Positions	48.00	49.00	49.00	49.00	49.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

The Library's mission is to provide comprehensive resources and services in support of the research, teaching, and learning needs of the citizens of Davidson County. The Library Department includes both library services as well as the museum.

FY 2019 PROPOSED BUDGET HIGHLIGHTS

- The FY 2019 Proposed Budget increases local funding for the Library / Museum by \$62,837 or 2.0%. Majority of the increase is due to the inclusion of employee pay raises equal to that of FY 2018 which totaled \$500 + 1.5% per employee.
- The remaining portion of the increase is due to adding funds for replacement of (out-of-warranty) desktop / laptop computers (\$30K), adding an intercom / communications system at the Lexington Library (\$11K) and security cameras at the North Davidson Library (\$6K).

- The adopted budget also includes \$154K to replace the County's high mileage 29 year old bookmobile.

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

- Utilized \$100,000 in PBB funds due to additional unforeseen costs and repairs for the roof replacement for Lexington Library. Total cost of the project was \$275,000 with \$175,000 coming from County funds allocated to Support Services. Additionally the Friends of the Lexington Library donated \$7,000 to match the \$7,000 in PBB funds to complete an architectural study of the renovation and expansion of the Lexington Library.
- All libraries saw an increase in diverse programs offered drawing new users into the libraries as well as additional outreach programs to seniors, adults, teens, and children. Programs included one-time programs on the eclipse, topics such as ghost stories, true crime, and the arts. The libraries offer additional ongoing programs on new topics such as fitness/health and STEM/STEAM emphasizing technology.
- This fiscal year the Davidson County Schools joined Lexington City Schools in offering *StudentAccess* cards based on school IDs to use as if they were library cards. The program has led to an increased presence of the libraries in the schools offering more digital and virtual materials and programs on an expanded basis.
- 2017 NC Library Association Conference: Staff did a presentation at the meeting in Winston-Salem on the new fitness and health programs in the Denton Library. Library staff received the Distinguished Library Service Award as well.
- Library staff presented at OverDrive's Digipalooza, an International conference for those providing digital services for ebooks, audiobooks, and video on NC library consortium. Staff also performed a presentation at the NC Kids statewide consortium at the Synergy Conference in Greenville at the end of April. The NC Center for After School Programs sponsors the conference.

KEY PERFORMANCE MEASURES

Measures	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
Number of Requested Items (In Print) Processed & Available to Public Quarterly	98%	98%	97%	98%
Number of Staff Participating in Job-Swap will Equal or Exceed (23)	100%	100%	100%	100%
Number of Permanent Staff Taking Five Library Related Training Sessions will Equal or Exceed (35)	100%	100%	100%	99%
Number of Staff with Safety Training will Cover all Service Hours by June 30	100%	100%	100%	100%

FUTURE ISSUES

- Security for patrons and staff are becoming a greater issue not only at the Lexington Library which is located in the highest crime area of Davidson County, but for other locations as well.
- All libraries are facing staffing challenges and the need for expansion and renovation of their spaces. Completing the renovation and expansion of the Lexington Library next year with the assistance of Support Services is anticipated by the end of next fiscal year.

PARKS & RECREATION

Thomas Marshburn, Director

555-D West Center Street Extension Lexington, NC 27295 (336) 242-2285

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$515,468	\$495,262	\$537,135	\$464,654	\$524,080	\$28,818	5.8%
Operating	\$251,766	\$235,800	\$235,800	\$217,567	\$262,807	\$27,007	11.5%
Capital Outlay	\$77,331	\$36,510	\$36,510	\$11,474	\$23,400	(\$13,110)	-35.9%
Total	\$844,566	\$767,572	\$809,445	\$693,695	\$810,287	\$42,715	5.6%
Revenues							
Charges for Service	\$44,829	\$35,000	\$35,000	\$34,199	\$35,000	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$44,829	\$35,000	\$35,000	\$34,199	\$35,000	\$0	0.0%
Net County Funds	\$799,737	\$732,572	\$774,445	\$659,496	\$775,287	\$42,715	5.8%
Authorized Positions	7.00	7.00	8.00	8.00	8.00	1.00	14.3%

DEPARTMENTAL PURPOSE & GOALS

To improve the quality of life to the citizens of Davidson County by advocating and promoting parks, athletics activities, non-athletic recreation activities, and opportunities for leisure time activities at county parks.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases local funding to the Parks & Recreation department by \$42,715 or 5.8%. The increase to personnel is largely due to including employee pay raises at the existing amount of \$500 + 1.5%, as well as the increased use of part-time employees to address growing service demands.
- The adopted budget also increases the overall FTE staff by (1.00) to an overall total of 8.00. This action was approved by the Board of Commissioners at the March 27, 2018 BOC meeting. Parks and Recreation re-classified two vacant positions to lower pay grades thereby allowing for increased number of staff but with no increased cost to the county. This will allow P&R to meet the ever growing service demands related to newly

implemented P&R initiatives such as the splash pads and enhancements at the Historic Wilcox Bridge / Fort York properties.

- Lastly, the adopted budget includes funding (\$23K) to replace a twenty year old lawn mower and provide for general parks improvements. The operating budget also includes (\$10K) to replace several old picnic tables within various parks throughout the county.

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

- Received grants for River Park at Wilcox Bridge.
- Installed splash pad at Southmont Park.
- Purchased additional land at Hughes Park and Fork York Wilcox Bridge.
- Upgraded restrooms at Bombay Park.
- Installed volleyball courts at Southmont & Bombay Park.
- Installed Security Camera at Wilcox Bridge.
- Upgraded Basketball courts at Bombay Park.
- Built primitive playground at Boone's Cave Park.

KEY PERFORMANCE MEASURES

Measures	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
Volleyball Program Participants	164	248	273	400
Cross Country Meeting Participants	605	582	563	585
Visitors to Boone's Cave	15,200	44,223	45,000	48,000
Volunteer Coaches for Sport Athletic Programs	458	476	518	515
Athletics Participants	N / A	1,939	1,967	1,975
Programming Participants	N / A	37,302	45,000	46,000
Total Citizens Using County Parks	N / A	548,975	549,000	550,000

FUTURE ISSUES

- Ensuring adequate staffing and facilities to keep pace with increased service demand.

LAKE THOM-A-LEX

Thomas Marshburn, Director

555-D West Center Street Extension Lexington, NC 27295 (336) 242-2285

BUDGET SUMMARY

Category	FY2017 Actual	FY2018 Adopted	FY2018 Amended	FY2018 YTD Actual	FY2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$106,346	\$92,163	\$112,594	\$97,328	\$100,505	\$8,342	9.1%
Operating	\$43,329	\$38,107	\$38,107	\$21,847	\$37,002	(\$1,105)	-2.9%
Capital Outlay	\$0	\$0	\$0	\$0	\$14,200	\$14,200	0.0%
Total	\$149,675	\$130,270	\$150,701	\$119,175	\$151,707	\$21,437	16.5%
Revenues							
Charges for Service	\$122,882	\$103,414	\$103,414	\$120,838	\$121,705	\$18,291	17.7%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$122,882	\$103,414	\$103,414	\$120,838	\$121,705	\$18,291	17.7%
Net County Funds	\$26,793	\$26,856	\$47,287	(\$1,663)	\$30,002	\$3,146	11.7%
Authorized Positions	1.00	1.00	1.00	1.00	1.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

To improve the quality of life to the citizens of Davidson County by advocating and promoting parks, athletics activities, non-athletic recreation activities, and opportunities for leisure time activities at county parks. This park is managed in partnership with both the cities of Lexington and Thomasville.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

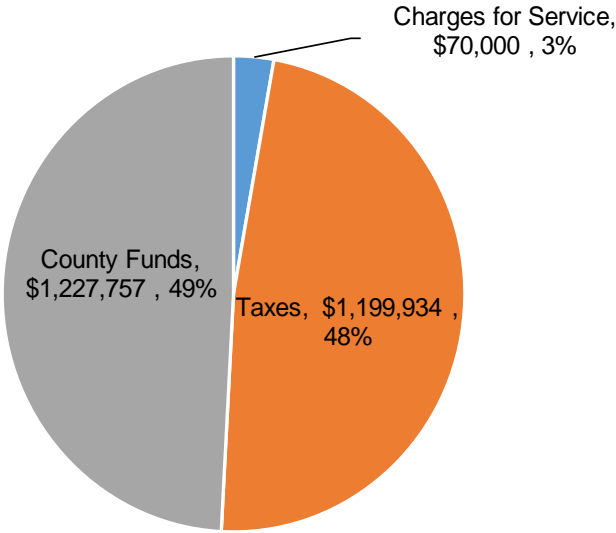
- The FY 2019 Adopted Budget increases local funding to Lake Thom-A-Lex by \$3,146 or 11.7%.
- The majority of this increase is due to two capital expenses: replacing a 34 year-old utility vehicle (Gator) and an underground well at the site. The increase to personnel is due to the continued inclusion of the FY 2018 pay raises equal to that of \$500 + 1.5% per employee.

- Lastly, for FY 2019 the county expects to provide funding for the park totaling \$30,002, which is the same total as is anticipated for both the cities of Lexington and Thomasville.

Economic & Physical Development Summary

Department	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	vs. Adopted	
					\$ Change	% Change
Contributions - Economic Development	\$ 365,624	\$ 378,656	\$ 378,656	\$ 380,054	\$ 1,398	0.4%
Cooperative Extension	\$ 273,130	\$ 234,683	\$ 291,293	\$ 252,783	\$ 18,100	7.7%
Geographical Information Systems	\$ 197,333	\$ 207,992	\$ 211,769	\$ 234,256	\$ 26,264	12.6%
Operating Transfers - JTEC, Airport and Eco. Dev. Res.	\$2,799,801	\$ 181,117	\$3,181,117	\$1,113,748	\$ 932,631	514.9%
Planning	\$ 491,697	\$ 508,025	\$ 514,103	\$ 516,850	\$ 8,825	1.7%
Grand Total	\$4,127,584	\$1,510,473	\$4,576,938	\$2,497,691	\$ 987,218	65.4%
Total Revenue	\$ 99,661	\$ 309,900	\$ 338,330	\$1,269,934	\$ 960,034	309.8%
County Funds	\$4,027,923	\$1,200,573	\$4,238,608	\$1,227,757	\$ 27,184	2.3%

FY 2019 Economic and Physical Development Revenues Total = \$1,269,934



CONTRIBUTIONS – ECONOMIC & PHYSICAL DEVELOPMENT

Casey Smith, Assistant County Manager

913 Greensboro Street Lexington, NC 27292 (336) 242-2213

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating	\$365,624	\$378,656	\$378,656	\$358,859	\$380,054	\$1,398	0.4%
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$365,624	\$378,656	\$378,656	\$358,859	\$380,054	\$1,398	0.4%
Revenues							
Appropriated Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$248,000	\$248,000	\$200,274	\$248,000	\$0	0.0%
Total	\$0	\$248,000	\$248,000	\$200,274	\$248,000	\$0	0.0%
Net County Funds	\$365,624	\$130,656	\$130,656	\$158,585	\$132,054	\$1,398	1.1%
Authorized Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

Davidson County provides funding to outside agencies that offer services within various related county functional areas such Public Safety, Human Service and Culture and Recreation. In addition Economic Development functions are provided support via the County budget process through agencies such as the Lexington and Thomasville City Chambers of Commerce as well as the Davidson County Economic Development Commission.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases local funding for Contributions related to Economic & Physical Development by \$1,398 or 0.4%. The increase is related to providing 40% of the total funding needed for the Forester service, next year the forester plans to replace a “high mileage” truck used for fire services. The adopted budget offsets the county’s contribution to EDC (\$248K) with Article 44 Sales Tax

Contribution Summary

Requested Adopted

Functional Area	Agency	FY 2018 Adopted	FY 2018 Amended	FY 2019 Requested	FY 2019 Adopted	\$ Change vs. Adopted	\$ Change vs. Adopted
Culture and Recreation	TOURISM	\$ 58,900	\$ 58,900	\$ 73,360	\$ 73,360	\$ 14,460	\$ 14,460
Culture and Recreation Total		\$ 58,900	\$ 58,900	\$ 73,360	\$ 73,360	\$ 14,460	\$ 14,460
	CHAMBER OF COMM - LEXINGTON	\$ 9,750	\$ 9,750	\$ 9,750	\$ 9,750	\$ -	\$ -
	CHAMBER OF COMM - THOMASVILLE	\$ 9,750	\$ 9,750	\$ 9,750	\$ 9,750	\$ -	\$ -
Economic Development	CHAMBER OF COMM - NORH DAVIDSON	\$ 8,300	\$ 8,300	\$ 8,000	\$ 8,000	\$ (300)	\$ (300)
	PACE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	ECONOMIC DEV COMMISSION	\$248,000	\$ 248,000	\$ 260,000	\$248,000	\$ 12,000	\$ -
	FORESTER	\$102,856	\$ 102,856	\$ 104,554	\$104,554	\$ 1,698	\$ 1,698
	UPTOWN LEXINGTON, INC.	\$ -	\$ -	\$ 15,000	\$ -	\$ 15,000	\$ -
Economic Development Total		\$378,656	\$ 378,656	\$ 407,054	\$380,054	\$ 28,398	\$ 1,398
Human Service Organization	FAMILY SERVICES - GRANT	\$ 98,069	\$ 301,732	\$ 98,069	\$ 85,730	\$ -	\$ (12,339)
	LIFE CENTER - GRANT	\$ 96,726	\$ 119,383	\$ 96,726	\$ 96,726	\$ -	\$ -
Human Service Organization Total		\$194,795	\$ 421,115	\$ 194,795	\$182,456	\$ -	\$ (12,339)
	JUV CRIME PREVENTION	\$ 2,500	\$ 161,669	\$ 2,500	\$ 2,500	\$ -	\$ -
	NATIONAL GUARD LEXINGTON	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	\$ -
Public Safety Organization	NATIONAL GUARD THOMASVILLE	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	\$ -
	RESCUE SQUAD DAV CTY	\$ 27,500	\$ 27,500	\$ 50,000	\$ 50,000	\$ 22,500	\$ 22,500
	RESCUE SQUAD LIFE SUPPORT	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ -	\$ -
	RESCUE SQUAD THOMASVILLE	\$ 17,500	\$ 17,500	\$ 75,000	\$ 22,000	\$ 57,500	\$ 4,500
Public Safety Organization Total		\$ 75,500	\$ 234,669	\$ 155,500	\$102,500	\$ 80,000	\$ 27,000
Grand Total		\$707,851	\$ 1,093,340	\$ 830,709	\$738,370	\$ 122,858	\$ 30,519

COOPERATIVE EXTENSION

Troy Coggins, Director

301 East Center Street Lexington, NC 27292 (336) 242-2080

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating	\$272,149	\$234,683	\$291,293	\$226,296	\$252,783	\$18,100	7.7%
Capital Outlay	\$981	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$273,130	\$234,683	\$291,293	\$226,296	\$252,783	\$18,100	7.7%
Revenues							
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$16,654	\$0	\$11,539	\$13,843	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$31,693	\$0	\$16,891	\$18,998	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$48,346	\$0	\$28,430	\$32,840	\$0	\$0	0.0%
Net County Funds	\$224,783	\$234,683	\$262,863	\$193,456	\$252,783	\$18,100	7.7%
Authorized Positions	6.00	6.00	6.00	6.00	6.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

Cooperative Extension emphasis on traditional agriculture, including agronomic crops, livestock, poultry and forestry must continue as it is an important part in the county's economic strength. This would include retention of farms and farmland, farm safety, energy efficiency, and implementing practices that improve both profitability and quality of life. In addressing this need we must teach the importance and means to protect the environment and natural resources and promote sound practices for proper waste disposal, pesticide use, water management, and management practices that improve air and water quality.

A rapidly expanding need is education and support for entrepreneurship opportunities revolving around small acreage agriculture. This is being driven by two major forces: one being food safety and the "buy local" initiative, and the other being the need to find new income opportunities to support a quality life. To facilitate both goals, we must strive to assist growers engaged in agricultural enterprises with production information, market development, and agricultural alternative enterprise evaluations. Some of these growers are current or former traditional agriculture producers, such as tobacco growers looking for alternatives and others are budding

entrepreneurs wanting to utilize the resources they have to improve profitability. As part of supporting this need, CES will continue to support existing farmers markets, the establishment of new markets or outlets, and guidance for community supported agriculture programs.

Another aspect is food safety. This includes SafePlate training and certification. This need is expressed and supported by local food establishments including restaurants and grocery stores. Currently, Davidson County has more than 300 individuals that are certified.

Youth need quality, educational opportunities that focus on healthy lifestyles, career exploration, and citizenship skills in order to address childhood obesity, the dropout rate, and to increase leadership in today's society.

The goal of CES is to improve the quality of life for the citizens of Davidson County by providing research-based education through the process of empowering people to find solutions in areas related to life, land and the economy.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases local funding for Cooperative Extension by \$18,100 or 7.7%. The increase is largely due to providing for the estimated employee pay raise the State of North Carolina will contribute totaling approximately 2%. The increase also includes funding for the replacement of out-of-warranty computers and monitors.

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

- This was a very positive and successful year because this staff works together and functions like a championship team. Our work and commitment to the citizens of Davidson County was evident by the 17,152 face to face contacts made by the staff over the last year. Our major focus included agricultural profitability, food safety, volunteerism, and youth development. Extension educational programs offered by the Davidson County staff are strongly supported. During 2017, we received \$32,490 through donations, grants, and specific program funds. This financial support allowed the programs to be highly effective and provided an experience participants did not want to miss.
- The staff has made significant impacts in all areas of the plan of work. They worked with 12 advisory committees, which have helped identify needs, as well as evaluate and promote local programs. The programming has led to tremendous volunteer support for Cooperative Extension and the county. Our staff has documented 788 volunteers serving a combined total of 5,344 hours. The NCCES values this time at \$24.14 per hour. This translates into \$129,000 worth of service at no cost to the taxpayers.
- A major emphasis of our 2017 4-H programming was to provide youth access to quality STEM (science, technology, engineering, and math) learning opportunities. As a result, Davidson County 4-H reached 2,491 students with these programs. It is also important that young people grow up to be productive members of society. To support this, Davidson County 4-H provided 2,579 youth with training designed to provide career and employable skills.
- When we think about the youth of today being tomorrow's leaders and decision makers, 4-H plays a vital role in preparing youth for the challenges ahead. Davidson County is home

to both the North Central District 4-H President and the Secretary/Treasurer. The success of these young ladies has inspired two more 4-H teen leaders to run for district offices in 2018. In addition, one of the current district officers plans to run for a 4-H State office.

- Davidson County's number one industry continues to be agriculture. To maintain and strengthen this status, the Davidson County Cooperative Extension strived to make the county's plant, animal and food systems more profitable. In 2017, these efforts improved net return by more than \$2.42 million. The local foods movement and marketing efforts increased income from sales of locally produced agriculture products by \$725,587. The staff's educational efforts also saved general consumers in Davidson County over \$227,755 through knowledgeable purchasing and cost saving practices. In addition, Davidson County currently has 404 parcels of land totaling 14,966.7 acres enrolled in the Voluntary Agriculture District (VAD).
- The Davidson County Extension staff continued to place a major emphasis on the safety and security of food and farms systems. This included a broad range of programming from pesticide education and Good Agricultural Practices (GAP) training for produce and tobacco growers to Safe Plate training for food processing and service industry workers. This training resulted in 26 food service managers obtaining their Safe Plate Certificate. With an average cost for foodborne illness outbreak of \$75,000 for a food service establishment, this program has potentially saved \$1,950,000. In addition, commercial pesticide applicators attended training which provide re-certification credit hours. Over \$1.477 million in wages to employees were preserved through commercial pesticide applicator recertification classes in 2017.
- In 2017, the Davidson County staff was effective in empowering Davidson County citizens by providing meaningful solutions that have enriched lives, land, and the economy of the county.

KEY PERFORMANCE MEASURES

Measures	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
Agronomic Crops Income Gain	2,127,040	2,234,553	2,000,000	2,000,000
Livestock Income Gain	112,332	191,590	125,000	125,000
Horticulture Income Gain	367,567	725,587	150,000	150,000
Urban & Consumer Cost Savings	273,530	227,755	250,000	250,000
Service Safe Certifications 2016 Becomes "SafePlate"	34	26	40	40
Food Preservation	19	30	25	25
4-H STEM Teachers	105	97	75	75
4-H STEM Students	2,423	2,491	2,000	2,000
4-H Career Skills	2,423	2,579	2,000	2,000
Volunteer Service Hours	4,732	5,344	3,750	3,750

FUTURE ISSUES

- A new Agriculture and Event Center.
- A full time FCS (Family & Consumer Science Agent).

GEOGRAPHICAL INFORMATION SYSTEMS

Joel Hartley, Director

913 Greensboro Street Lexington, NC 27292 (336) 242-2267

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$146,867	\$148,952	\$152,118	\$131,616	\$152,455	\$3,503	2.4%
Operating	\$50,466	\$59,040	\$59,651	\$46,273	\$81,801	\$22,761	38.6%
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$197,333	\$207,992	\$211,769	\$177,889	\$234,256	\$26,264	12.6%
Revenues							
Charges for Service	\$857	\$0	\$0	\$899	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$857	\$0	\$0	\$899	\$0	\$0	0.0%
Net County Funds	\$196,476	\$207,992	\$211,769	\$176,990	\$234,256	\$26,264	12.6%
Authorized Positions	2.00	2.00	2.00	2.00	2.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

The mission of the Davidson County Information Technology Department is to offer quality, cost-effective information services to assist County departments in fulfilling their responsibilities to provide services to the public. The department also consists of two divisions: 1) Geographic Information Systems (GIS) and 2) Information Technology. Both areas assist internal County departments as well as external customers with their technology needs.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases local funding for Geographic Information Services (GIS) by \$26,264 or 12.6%. The change in funding is largely due to the inclusion of employee pay raises equal to that of FY 2018 which total \$500 + 1.5% per employee. Lastly, the adopted budget includes funding (\$30K) for an upgrade to the entire GIS system

(parcel fabric migration). These funds are considered “one-time” and can be eliminated from the division budget for FY 2020.

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

- Creation of fire district layers maps.
- Updated street centerline layers.
- Creation of geo-location based citizen request form.

KEY PERFORMANCE MEASURES

Measure	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
Assisting WebGIS users and walk-ins	99%	99%	95%	95%
Creation of GIS data requests or maps within two business days	99%	99%	95%	95%

FUTURE ISSUES

- Completion of the parcel fabric migration project.
- Preparations for NG911.

OPERATING TRANSFERS – ECONOMIC & PHYSICAL DEVELOPMENT

Casey Smith, Assistant County Manager

913 Greensboro Street Lexington, NC 27292 (336) 242-2213

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating	\$2,799,801	\$181,117	\$3,181,117	\$3,181,117	\$1,113,748	\$932,631	514.9%
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$2,799,801	\$181,117	\$3,181,117	\$3,181,117	\$1,113,748	\$932,631	514.9%
Revenues							
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$951,934	\$951,934	0.0%
Total	\$0	\$0	\$0	\$0	\$951,934	\$951,934	0.0%
Net County Funds	\$2,799,801	\$181,117	\$3,181,117	\$3,181,117	\$161,814	(\$19,303)	-10.7%
Authorized Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

Operating transfer consists of contributions from the County’s General Fund to other operating funds.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases the level of funding the general fund contributes to other funds for economic and physical development services. The dollars included for FY 2019 for DavidsonWorks (JTEC - Fund) total \$145,147 and the capital outlay contribution to the Davidson County Airport Fund totals \$16,667. Lastly, the adopted budget includes \$952K as a transfer from the General Fund to the Economic Development Reserve Fund. These are “one-time” over-realized” Article 44 Sales Tax receipts that the County expects to keep in reserve for the I-85 Corporate Center project.

PLANNING & ZONING

Guy Cornman III, Director

913 Greensboro Street Lexington, NC 27292 (336) 242-2220

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$432,428	\$438,222	\$444,300	\$384,424	\$442,520	\$4,298	1.0%
Operating	\$59,269	\$69,803	\$63,803	\$50,521	\$74,330	\$4,527	6.5%
Capital Outlay	\$0	\$0	\$6,000	\$0	\$0	\$0	0.0%
Total	\$491,697	\$508,025	\$514,103	\$434,946	\$516,850	\$8,825	1.7%
Revenues							
Charges for Service	\$50,458	\$61,900	\$61,900	\$52,870	\$70,000	\$8,100	13.1%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$50,458	\$61,900	\$61,900	\$52,870	\$70,000	\$8,100	13.1%
Net County Funds	\$441,239	\$446,125	\$452,203	\$382,076	\$446,850	\$725	0.2%
Authorized Positions	6.00	6.00	6.00	6.00	6.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

Our mission is to carry out a comprehensive planning program designed to promote and maintain the orderly physical growth and development of the unincorporated areas of Davidson County.

- Provide leadership and technical expertise to the governing body, the Planning Board, and Board of Adjustment when considering and making land use decisions that affect the physical development of the County and its citizens.
- Assist all citizens when approached, in a fair and equitable manner providing guidance and interpretation of the County's Land Use Plan and developmental regulations in a timely manner.
- Carry out a comprehensive enforcement program of the County's land use/developmental ordinances as well as solid waste ordinance by investigating complaints and concerns in a timely and efficient manner.

- Provide continued leadership and technical assistance towards identifying transportation needs and projects through coordinated partnerships with out MPO's, NCDOT, and area municipalities.
- Continue to maintain existing partnerships and develop new ones to address common quality of life interests such as water quality, recreation, green space infrastructure, and tourism development. (TRIP, Chambers of Commerce, Community College, Piedmont Together, Central Park of NC, Piedmont Triad Regional Council).
- To maintain an awareness of the changing trends that affect the physical development of the region, and provide professional recommendations to adapt to those trends.
- Provide more coordination and leadership towards issuing new permits involving large scale commercial and industrial projects.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases local funding for the Planning & Zoning Department by \$725 or 0.2%. Majority of the increase is due to the inclusion of the existing county pay raise plan of \$500 + 1.5% per employee (the same rate as last year).
- Finally, Planning & Zoning will continue providing contract planning and zoning services to the Towns of Midway and Wallburg. These services are expected to drive the Charges for Service revenue shown in the budget summary table above.

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

- Signed contracts with the Town of Midway and the Town of Wallburg to provide a full service of planning and zoning needs to its citizens.
- Assisted in the development of a viable text amendment to the Zoning Ordinance creating a new use "Animal Shelter" and creating a new special use permit to establish reasonable standards of evaluation.
- Provided technical assistance to the I-85 Cooperate Center Steering Committee to ready properties for future industrial development.
- Provided technical assistance to Davidson County Administration on its plan to establish a VIPER Network system in support of Emergency Services Communications. This includes the securing of essential permitting in all jurisdictions.
- Successfully replaced two key zoning enforcement officers that will help the county carry out its enforcement requirements as mandated by local ordinances.

KEY PERFORMANCE MEASURES

Measures	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
# of Complaints Investigated Within (72) Hours of Receipt	237	240	250	250
# of Phone Calls Returned Before 4:30 pm the Same Day	3,400	3,400	3,500	3,600
# of Land Use Applications Processed in a Timely Manner	38	40	45	50
# of Minor Subdivisions Reviewed and Approved Within (30) Days of Receipt	520	520	520	520
# of Major Subdivisions Reviewed and Approved Within Statutory Requirements	5	10	15	15
# of Non-Residential Zoning Compliance Permits Reviewed and Approved Within (72) Hours of Receipt	119	100	120	130
# of Answers Provided to Online Zoning Inquiries Within (48) Hours	58	80	100	120
# of Professional Recommendations Provided on All Landuse Related Applications	38	30	35	40
# of Professional Assistance to Citizens that are Walkin Customers	2,530	2,100	2,500	2,500
# of Complaint Trips Generated from Office	750	750	750	750
# of Phone Calls Assisting Customers Within an Eight Hour Work Day	15,805	15,882	16,000	16,000
# of N.O.V. Letters Issued for Zoning Violations.	103	110	120	120
# of Solid Waste Citations Issued	18	25	35	45
# of ABC Permits Issued	26	10	5	5
# of Zoning Consistency Letters Issued	52	35	40	40
# of Court Appearances	10	10	20	15

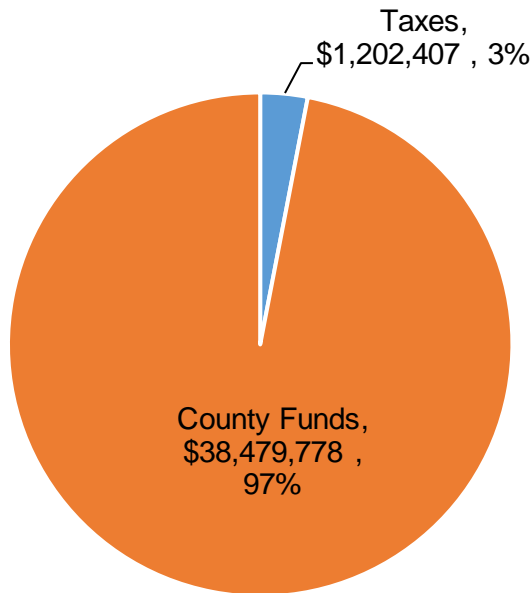
FUTURE ISSUES

- Conducting an inventory of existing zoning violations due to new statute of limitations law passed by the legislature.
- Addressing solid waste issues throughout the county will continue to be a challenge for staff time and resources.
- Establishing a succession plan for personnel changes in the near future.
- Partnering with the City of Lexington to address future corridor planning of its major gateways into the city.

Education Summary

Department	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	<u>vs. Adopted</u>	
					\$ Change	% Change
Scholarships	\$ 27,500	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	0.0%
Davidson County Community College	\$ 3,637,702	\$ 3,654,752	\$ 3,654,752	\$ 3,712,639	\$ 57,887	1.6%
Davidson County Schools	\$ 23,997,000	\$ 24,319,300	\$ 24,319,300	\$ 24,571,115	\$ 251,815	1.0%
Developmental Center	\$ 699,895	\$ 707,524	\$ 707,524	\$ 714,599	\$ 7,075	1.0%
Lexington City Schools	\$ 3,866,720	\$ 3,910,620	\$ 3,910,620	\$ 4,020,130	\$ 109,510	2.8%
Operating Transfers - School Capital Outlay Fund	\$ 3,644,461	\$ 3,651,603	\$ 3,532,885	\$ 2,952,545	\$ (699,058)	-19.1%
Stoner-Thomas Center	\$ 409,599	\$ 414,064	\$ 414,064	\$ 418,205	\$ 4,141	1.0%
Teen Parenting	\$ 113,840	\$ 115,081	\$ 115,081	\$ 116,232	\$ 1,151	1.0%
Thomasville City Schools	\$ 3,143,575	\$ 3,137,325	\$ 3,256,043	\$ 3,126,720	\$ (10,605)	-0.3%
Grand Total	\$ 39,540,292	\$ 39,960,269	\$ 39,960,269	\$ 39,682,185	\$ (278,084)	-0.7%
Total Revenue	\$ 1,763,585	\$ 1,877,000	\$ 1,877,000	\$ 1,202,407	\$ (674,593)	-35.9%
County Funds	\$ 37,776,707	\$ 38,083,269	\$ 38,083,269	\$ 38,479,778	\$ 396,509	1.0%

FY 2019 Education Revenues Total = \$1,202,407



EDUCATION - OTHER

Casey Smith, Assistant County Manager

913 Greensboro Street Lexington, NC 27292 (336) 242-2213

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating	\$1,250,834	\$1,286,669	\$1,286,669	\$1,250,419	\$1,299,036	\$12,367	1.0%
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$1,250,834	\$1,286,669	\$1,286,669	\$1,250,419	\$1,299,036	\$12,367	1.0%
Revenues							
Appropriated Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net County Funds	\$1,250,834	\$1,286,669	\$1,286,669	\$1,250,419	\$1,299,036	\$12,367	1.0%
Authorized Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

Davidson County contributes funding to education in a variety of ways. Majority of education funding goes either directly to the schools / community college or to specific agencies for program specific purposes. Four programs are included within the County budget and those programs include:

- Stoner-Thomas - Operating funding for the school.
- Teen Parenting - The Teen Parent Program was developed in 1988 to serve parenting students in our county's three school systems.
- Developmental Center - South Lexington Developmental Center serves approximately 30 school-aged students, ages 5-21, with multiple disabilities.
- Scholarships – A program created as a tool to encourage graduates of public and private schools in Davidson County to enter the teaching profession and return to Davidson County to teach.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases county funding to Other Education by \$12,367 or 1.0%. This increase correlates exactly to the increase provided to the primary education institutions such as the three county school systems and local community college, and is equal to the expected growth in property tax for the County as well.

DAVIDSON COUNTY COMMUNITY COLLEGE

Dr. Mary E. Rittling, President

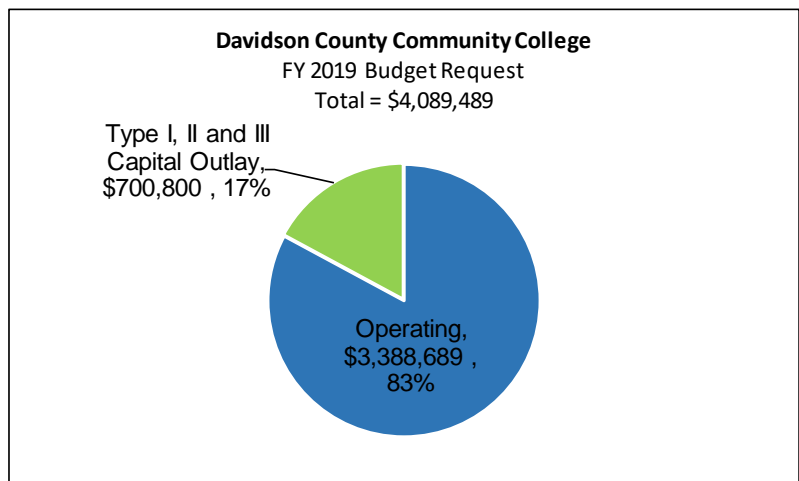
297 DCC Road Thomasville, NC 27360 (336) 249-8186

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating	\$3,230,702	\$3,252,752	\$3,252,752	\$3,252,752	\$3,306,639	\$53,887	1.7%
Capital Outlay	\$407,000	\$402,000	\$402,000	\$402,000	\$406,000	\$4,000	1.0%
Total	\$3,637,702	\$3,654,752	\$3,654,752	\$3,654,752	\$3,712,639	\$57,887	1.6%
Revenues							
Appropriated Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$57,887	\$57,887	0.0%
Total	\$0	\$0	\$0	\$0	\$57,887	\$57,887	0.0%
Net County Funds	\$3,637,702	\$3,654,752	\$3,654,752	\$3,654,752	\$3,654,752	\$0	0.0%
Authorized Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

Davidson County Community College provides addressable and comprehensive instructional programs committed to excellence in teaching and successful student achievement; develops and maintains programs that are responsive to the changing educational and training needs of the people served through basic skills and lifelong learning opportunities; and develops and maintains programs that support and enhance the economic development needs of the local community.



The Community College’s Board of Trustees has requested a total budget of \$4,089,489 from Davidson County for FY 2019 (\$3,388,689 in operating funds and \$700,800 in capital outlay funds). This request, detailed on the following page, is \$140,937 or 3.6% higher than the current year’s budget (Excluding Type I Capital Outlay allocation).

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget maintains the same level of county funding to Davidson County Community College but increases total funding by \$57,887 or 0.5%. These funds will cover majority of the regular operating cost requested by the college as well as provide funding for some of the general facility repairs, renovations and equipment listed below. The new expenses for the Allied Health Building will be covered via Article 44 Sale Tax revenues (\$57K).

Davidson County Community College (DCCC)
FY 2019 Budget Request

Category	Operating	Type II Capital Outlay	Type I Capital Outlay	Total
Payroll & Contracted Services	\$ 2,044,581	\$ -	\$ -	\$ 2,044,581
Utilities	\$ 620,030	\$ -	\$ -	\$ 620,030
Telecommunications	\$ 104,900	\$ -	\$ -	\$ 104,900
Insurance	\$ 108,308	\$ -	\$ -	\$ 108,308
Lease / Rental	\$ 19,820	\$ -	\$ -	\$ 19,820
Supplies, Equipment Repair and Other Cost	\$ 407,600	\$ -	\$ -	\$ 407,600
New Allied Health Building Needs - Maintenance Position	\$ 32,050	\$ -	\$ -	\$ 32,050
New Allied Health Building Needs - Additional Plant Maintenance	\$ 5,000	\$ -	\$ -	\$ 5,000
New Allied Health Building Needs	\$ 46,400	\$ -	\$ -	\$ 46,400
Energy Costs (Electricity, gas, water and telecommunications)				
General Facility Repairs, Renovations and Equipment	\$ -	\$ 407,000	\$ -	\$ 407,000
Parking Lot Maintenance	\$ -	\$ -	\$ 110,000	\$ 110,000
Briggs Roofing and Campus Renovations	\$ -	\$ -	\$ 183,800	\$ 183,800
Total	\$ 3,388,689	\$ 407,000	\$ 293,800	\$ 4,089,489

Information	FY 2018 Adopted				FY 2019 Adopted			Operating		Capital		
	Agency	ADM FY 2018-19 Projection	Operating	Type II & III Capital	Per Pupil	Operating	Type II & III Capital	Per Pupil	% Change	\$ Change	% Change	\$ Change
DCS		19,147	\$ 23,036,050	\$ 1,283,250	\$ 1,202.80	\$ 23,275,032	\$ 1,296,083	\$ 1,215.60	1.0%	\$ 238,982	1.0%	\$ 12,833
Lexington City		3,094	\$ 3,654,120	\$ 256,500	\$ 1,202.80	\$ 3,761,065	\$ 259,065	\$ 1,215.60	2.9%	\$ 106,945	1.0%	\$ 2,565
Thomasville City		2,293	\$ 2,801,325	\$ 336,000	\$ 1,202.80	\$ 2,787,360	\$ 339,360	\$ 1,215.60	-0.5%	\$ (13,965)	1.0%	\$ 3,360
DCCC		-	\$ 3,252,752	\$ 402,000	\$ -	\$ 3,306,639	\$ 406,000	\$ -	1.7%	\$ 53,887	1.0%	\$ 4,000
Total		24,534	\$ 32,744,247	\$ 2,277,750	\$ 1,202.80	\$ 33,130,096	\$ 2,300,508	\$ 1,215.60	1.2%	\$ 385,849	1.0%	\$ 22,758

Total Funding Increase (Three School Districts) \$ 350,720

Cumulative Per Pupil Funding % Increase 1.06%

DCCC

THE COLLEGE OF
DAVIDSON AND DAVIE COUNTIES

February 7, 2018

The Honorable Steve Shell
Chairman, Davidson County Commissioners
PO Box 1067
Lexington, NC 27293-1067

Dear Chairman Shell:

On behalf of the Board of Trustees, thank you for the opportunity to present the college's budget request for the 2018-2019 fiscal year. Davidson County Community College (DCCC) is committed to providing state-of-the-art and equitable learning opportunities to our community. DCCC educates approximately 14,000 students annually with student success strategies on the forefront of everything we do in an effort to improve our community's quality of life.

Construction of our new Health Sciences Center is well under way and is estimated to be complete in the Fall of 2018. This Center will accommodate the demand our community sees in health related fields. The design of the Health Sciences Center will prove to be of great benefit to our community and campus. We will now have the ability to expand our nursing program as well as our nurse aide program.

The Health Sciences Center provides an opportunity to free-up much needed space to expand our program offerings. For example, programs such as Dental Assisting will begin in the Spring of 2019. DCCC has been working closely with Egger to help provide precise training opportunities for its new facility in Davidson County. In addition, we continue to grow customized hiring and training programs with local companies. DCCC is expanding our apprenticeship program allowing us to provide even more assistance to our local partners.

The Board of Trustees of Davidson County Community College approved the Davidson County Budget Request for 2018-2019 on February 6, 2018. The approved budget is enclosed. The total 2018-2019 budget request is \$4,089,489 (\$3,338,689 general expense + \$700,800 capital expense). The general expense request includes approved (per the initial funding request) budget needs to operate the new Health Sciences Center. The capital expense request includes \$183,800 to replace the roof on the Briggs Technology building, renovations to the Briggs Technology buildings, and \$110,000 for parking lot improvements. The Briggs Technology building is over 20 years old and is in need of repairs and renovations to provide a clean and safe environment for our students and faculty, as well as expanding program offerings.

The enclosed budget includes a two percent raise for staff and a half percent retirement rate increase. The budget also includes an increase for the cost of health care. On behalf of our students, we

Davidson Campus
P.O. Box 1287
Lexington, NC 27293-1287
336.249.8186

Davie Campus
1205 Salisbury Road
Mocksville, NC 27028
336.751.2885

appreciate the support the Davidson County Commissioners have provided the College. Your continued support of quality educational services is requested.

Please let us know if you have questions or need additional information. Thank you for your continued support of DCCC!

Sincerely,



Ken White
Chairman, Board of Trustees
Davidson County Community College

cc: Zeb Hanner, County Manager ✓
Dr. Mary E. Rittling
Laura L. Yarbrough

Davidson County Community College
Davidson Campus Budget Request
2018-2019

	2018-2019 Budget Requests	2017-2018 Budget Requests	Change vs. P/Y Request
GENERAL EXPENSE:			
Payroll & Contracted Services	\$ 2,044,581	\$ 1,970,596	
Utilities	\$ 620,030	\$ 645,150	
Telecommunications	\$ 104,900	\$ 104,900	
Insurance	\$ 108,308	\$ 105,576	
Lease/Rental	\$ 19,820	\$ 20,100	
Supplies, Equipment Repairs, & Other Costs	\$ 407,600	\$ 408,100	
Subtotal General Expense	<u>\$ 3,305,239</u>	<u>\$ 3,254,422</u>	1.56%
New Building (Health Sciences Center) Needs			
Maintenance Position	\$ 32,050		
Additional Plant Maintenance	\$ 5,000		
Energy Costs (electricity, gas, water, telecommunications)	\$ 46,400		
Total New Building Needs	<u>\$ 83,450</u>		
Total General Expense	<u>\$ 3,388,689</u>		
CAPITAL			
General Facility Repairs, Renovations & Equipment	\$ 407,000	\$ 402,000	1.24%
Parking Lot Maintenance	\$ 110,000		
Briggs Roofing and Campus Renovations*	\$ 183,800	\$ 248,800	
Total Capital Expense	<u>\$ 700,800</u>	<u>\$ 650,800</u>	7.68%
Grand Total Budget Request	<u><u>\$ 4,089,489</u></u>	<u><u>\$ 3,905,222</u></u>	

*Per Capital Renovations Request

DAVIDSON COUNTY SCHOOLS

Dr. Emily W. Lipe, Superintendent

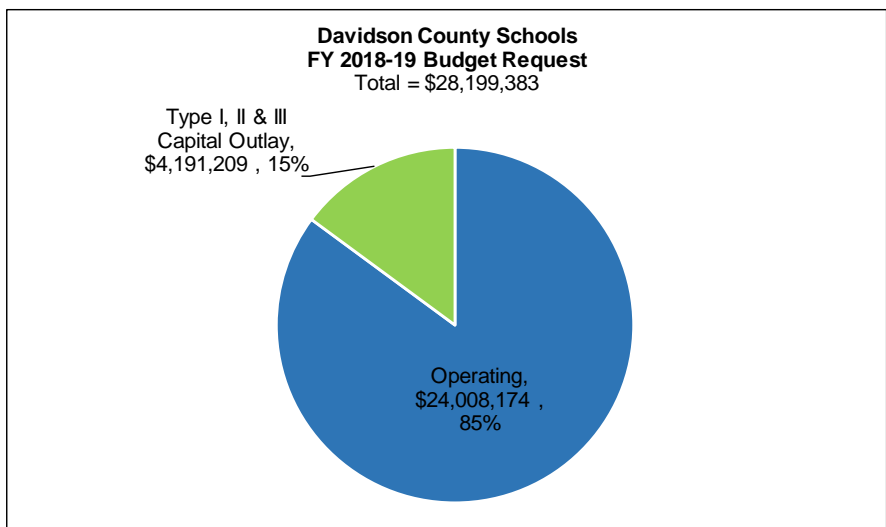
250 County School Road Lexington, NC 27292 (336) 249-1062

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating	\$22,727,000	\$23,036,050	\$23,036,050	\$23,036,050	\$23,275,032	\$238,982	1.0%
Capital Outlay	\$1,270,000	\$1,283,250	\$1,283,250	\$1,283,250	\$1,296,083	\$12,833	1.0%
Total	\$23,997,000	\$24,319,300	\$24,319,300	\$24,319,300	\$24,571,115	\$251,815	1.0%
Revenues							
Appropriated Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$377,000	\$377,000	\$304,450	\$350,720	(\$26,280)	-7.0%
Total	\$0	\$377,000	\$377,000	\$304,450	\$350,720	(\$26,280)	-7.0%
Net County Funds	\$23,997,000	\$23,942,300	\$23,942,300	\$24,014,850	\$24,220,395	\$278,095	1.2%
Authorized Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

Davidson County Schools are comprised of thirty-five schools that distinguish themselves as safe and orderly places where a diverse student body excels in academics, arts and athletics. Their ADM is 19,147, and their mission is to empower students to achieve high academic goals and to challenge educators to attain high professional standards. Although public education is primarily a responsibility of the state, all counties are required to fund a portion of the operating and capital expenses for local public school systems. Most counties, including Davidson County, provide funding above and beyond the legal



mandates. This additional funding is used to pay for local enhancements, such as extra teaching positions to reduce class sizes, teacher and staff salary supplements, and other programs and services in response to unique local school system needs.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

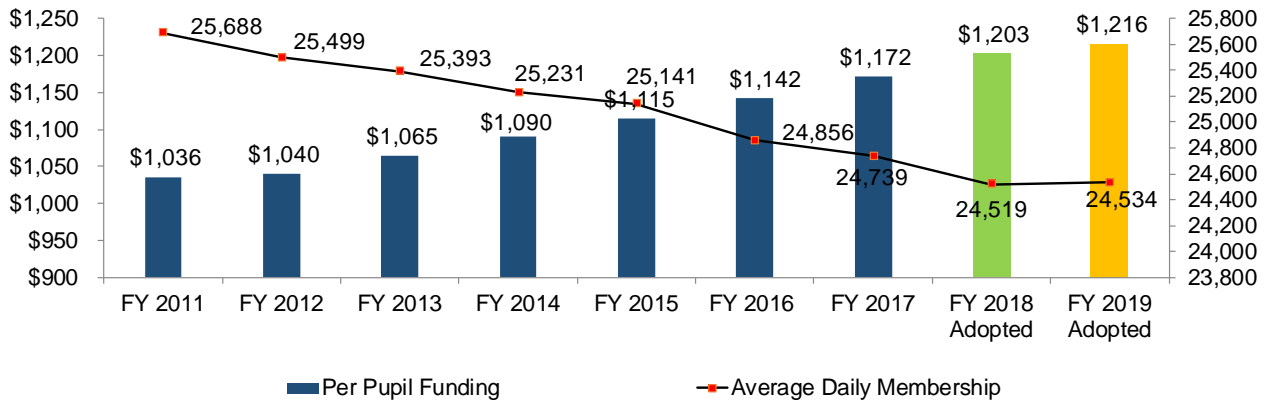
- The FY 2019 Adopted Budget increases county funding to the Davidson County School System by \$278,095 or 1.2%. The increase in operating funds for FY 2019 increases per pupil funding contributed by the county from \$1,202.80 to \$1,215.60. The capital outlay budget for FY 2019 is 1.0% greater than for FY 2018. The capital outlay budget provides funding for replacement of equipment, computers and buses.

Information	FY 2018 Adopted				FY 2019 Adopted			Operating		Capital	
	Agency	ADM FY 2018-19 Projection	Operating	Type II & III Capital	Per Pupil	Operating	Type II & III Capital	Per Pupil	% Change	\$ Change	% Change
DCS	19,147	\$ 23,036,050	\$ 1,283,250	\$ 1,202.80	\$ 23,275,032	\$ 1,296,083	\$ 1,215.60	1.0%	\$ 238,982	1.0%	\$ 12,833
Lexington City	3,094	\$ 3,654,120	\$ 256,500	\$ 1,202.80	\$ 3,761,065	\$ 259,065	\$ 1,215.60	2.9%	\$ 106,945	1.0%	\$ 2,565
Thomasville City	2,293	\$ 2,801,325	\$ 336,000	\$ 1,202.80	\$ 2,787,360	\$ 339,360	\$ 1,215.60	-0.5%	\$ (13,965)	1.0%	\$ 3,360
DCCC	-	\$ 3,252,752	\$ 402,000	\$ -	\$ 3,306,639	\$ 406,000	\$ -	1.7%	\$ 53,887	1.0%	\$ 4,000
Total	24,534	\$ 32,744,247	\$ 2,277,750	\$ 1,202.80	\$ 33,130,096	\$ 2,300,508	\$ 1,215.60	1.2%	\$ 385,849	1.0%	\$ 22,758

Total Funding Increase (Three School Districts) \$ 350,720

Cumulative Per Pupil Funding % Increase 1.06%

Per Pupil Funding Summary
All Three Davidson County School Systems





Davidson County Schools 2018/2019 Proposed Budgets May 07, 2018

- **Local Current Expense - Fund 2**
- **Capital Outlay - Fund 4**
- **Other Local Restricted - Fund 8**

Davidson County Schools 2018-2019

Mission

The mission of Davidson County Schools is to empower students to achieve high academic goals and to challenge educators to attain high professional standards.

Vision

The vision of Davidson County Schools is to graduate all students future ready and globally competitive.

Our Schools

Elementary (Grades PK-5).....	18
Middle (Grades 6-8).....	7
High (Grades 9-12).....	10
Special Needs (K-12).....	1

Our Students

Pk3,PK4.....	251
Elementary (Grades K-5).....	8,335
Middle (Grades 6-8).....	4,539
High (Grades 9-12).....	6,040
Super Seniors.....	19

American Indian.....	51/<1%
Asian.....	227/1.2%
Hispanic.....	1,874/9.8%
Black.....	721/3.8%
White.....	15,823/82.2%
Pacific Islander.....	5/<1%

Our Employees

Full time Employees.....	2,468
Certified Teachers.....	1,246
Master's Degree Held.....	355
NBPTS Certified Teachers.....	123

Per Pupil Funding

Davidson County Funding.....	\$ 1,203
North Carolina.....	\$ 5,482



The Vision of
Davidson County Schools is to
graduate **ALL** students fu-
ture ready and globally
competitive.

Auxiliary Services

Daily breakfasts served (avg).....	3,332
Daily lunches served (avg).....	9,295
Free and reduced lunch.....	43.89%
Buses operating daily.....	190
Students transported daily.....	10,355
Average miles per day.....	11,352
Chromebooks.....	13,000
Desktops and laptops.....	18,600
iPads.....	3,000
Gmail accounts.....	27,996

In compliance with Federal law, Davidson County Schools administers all education programs, employment activities and admissions without discrimination against any person on the basis of gender, race, color, religion, national origin, age or disability.



Our mission is to empower students to achieve high academic goals & to challenge educators to attain high professional standards.

Proficiency Data

Grade Level Composite.....63.1
Career & College Ready Composite...53.1
ACT Proficiency....61.0%
ACT WorkKey Proficiency....74.3%
Math Rigor Percentage....>95.0%
Math 1....67.0%
Biology....62.0%
English 2....62.2%
4 Year Cohort Graduation Rate...88.0%
5 Year Cohort Graduation Rate...86.7%

Growth Data

Teachers Exceeding Growth.....221
Teachers Meeting Growth.....553
Teachers Not Meeting Growth.....80
Schools Exceeding Growth.....10
Schools Meeting Growth.....18
Schools Not Meeting Growth.....5

For More Information

Visit our website:
www.davidson.k12.nc.us

Visit NC School Report Cards:

<http://ncreportcards.ondemand.sas.com/erc>



250 County Home Road
Lexington NC 27292

Phone 336.249.8182
Fax 336.249-1062

Goals

2018-2019 Proposed Budgets

Goal 1

Ensure a 21st century learning environment grades K-12 preparing students to be good citizens, globally competitive, and future-ready

Goal 4

Continuously monitor and maintain school system facilities to ensure a conducive safe learning environment.

Goal 2

Distinguish our schools as safe and orderly, therefore allowing our diverse student body to focus on academics, fine arts, and athletics, exhibiting excellence in all arenas

Goal 3

Continue to recruit, develop, and retain a highly qualified work force providing routine career development opportunities.

Challenges:

- ❖ Enrollment has declined in Davidson County Schools over the past 5 Years.

<i>2017-2018</i>	<i>2016-2017</i>	<i>2015-2016</i>	<i>2014-2015</i>	<i>2013-2014</i>
18,908	18,956	19,166	19,459	19,785

- ❖ DCS can no longer rely on its unappropriated fund balance to sustain continual operational funding.
- ❖ House Bill 13 (K-3 Class Reduction) will significantly impact Davidson County Schools as we are required to provide additional classroom teachers and facilities with uncertainty of state funding.

Challenges:

- ❖ Growth in Charter Schools leads to a reduction in the Local Current Expense provided by Davidson County.
- ❖ Beginning with the 2017-18 school year and continuing into the 2018-19 school year, our Cooperative and Innovative High Schools were funded at a lower rate.
- ❖ Increased transportation costs related to Students in Transition have greatly impacted our budget.

Charter Schools Fiscal Year 2013- 2018

School Year	Number of Students	Amt Per ADM	Amount Pd from Local Current Expense	Amount Pd from other Local Expense	Total Payment
2017-2018 April Annualized thru June 2018	268	1,203.00	308,399.40	9,675	318,074.40
2016-2017	231	1,172.58	257,707.74	18,170.88	275,878.62
2015-2016	193	1,142.20	220,444.60	51,292.90	271,737.50
2014-2015	113.5	1,115.38	119,903.47	22,838.43	142,741.90
2013-2014	78	1,089.77	85,425.59	10,183.05	95,608.64
2012-2013	38	1,065.03	43,666.27	3,275.14	46,941.41

Cooperative & Innovative High Schools (5 Year Trend)

- ❖ Yadkin Valley Regional Academy
- ❖ Davidson County Early College

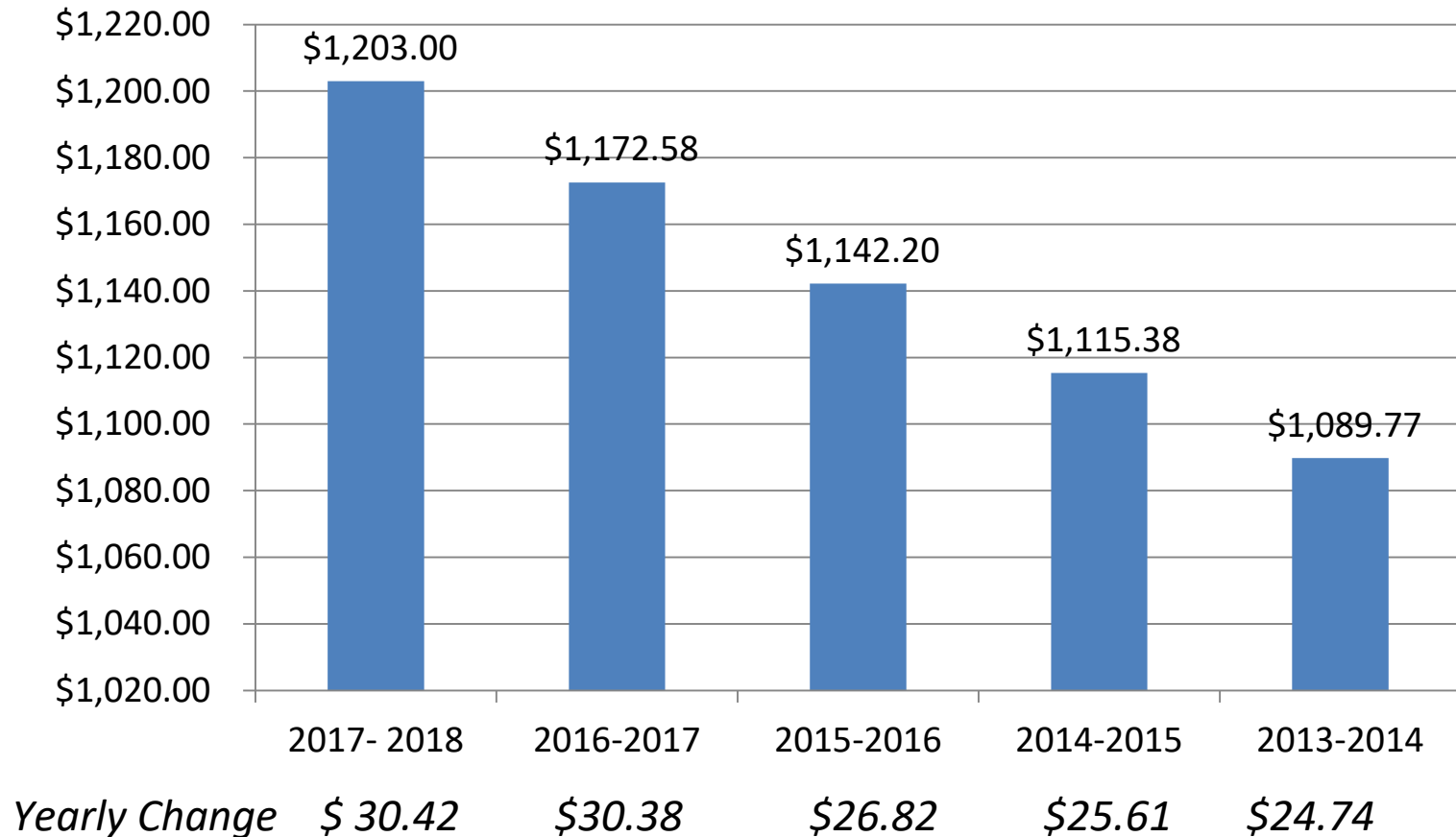
State Funding: Cooperative Innovative High Schools (055)			
Year	Allocated Funding	Dollar Change from Prior Year	Variance from Prior Year
2017/2018	\$400,000.00	(\$233,292.00)	-37%
2016/2017	\$633,292.00	\$0.00	0%
2015/2016	\$633,292.00	\$5,111.00	1%
2014/2015	\$628,181.00	\$1,689.00	0%
2013/2014	\$626,492.00	\$315,823.00	102%

Student in Transition

3 Year Analysis

Students in Transition 3 Year Trend				Students in Transition 3 Year Trend
Year	Number of Students	Variance from Prior Year	Transportation Cost	Variance from Prior Year
2017/2018	163	35%	\$ 169,138.00	89%
2016/2017	121	36%	\$ 89,332.00	116%
2015/2016	89		\$ 41,449.00	

5 Year Comparison - County Allotment Per ADM (Local Current Expense Fund)



Fiscal Year 2019 Budget

- ❖ State Budget (Fund 1)
- ❖ Local Current Expense Budget (Fund 2)
- ❖ Capital Outlay Budget (Fund 4)
- ❖ Other Restricted Use Budget(Fund 8)



2018-2019 - Budget Highlights

Challenges impacting DCS Budget for 2018/2019:

- ❖ Proposed Utility Rate Change: 2%
- ❖ Employer Hospitalization Cost (Proposed by NC Legislation):
 - Increase: \$5,869 to \$6,104 (effective January 1, 2019)
- ❖ Employer Retirement Matching Cost (Proposed by NC Legislation):
 - Increase: 17.13% to 18.44% (effective July 1, 2018)

State Planning Allotment Fund 1

<u>PRC</u>	2018-2019	<u>State Planning Allotment</u>	<u>Positions</u>	<u>Months</u>
001	Classroom Teachers	58,264,127.00	868	
002	Central Office Administration	1,006,627.00		
003	Non-Instructional Support	5,040,831.00		
005	School Building Administration	4,984,294.00		
007	Instructional Support	6,609,680.00	88	
012	Driver Training	361,286.00		
013	Career and Technical Edu -Month of Employment	6,631,504.00		919
014	Career and Technical Edu - Program Support	274,994.00		
024	Disadvantaged Student Supplemental Funding	923,268.00		
027	Teacher Assistants	4,586,561.00		
031	Low Wealth Supplemental	3,992,667.00		
032	Children with Special Needs	11,586,127.00		
034	Academically Gifted	1,025,621.00		
054	Limited English	241,057.00		
056	Transportation	4,221,561.00		
061	Classroom Material	585,313.00		
069	At-Risk Student Services	3,540,657.00		
130	Textbooks	666,507.00		
Total State Planning Allotment		<u><u>\$114,542,682.00</u></u>		

State Planning Allotment Budget Analysis

Fiscal Year 2019 v 2018

PRC	Description:	2018-2019			2017-2018			YOY
		Dollar Amount	Positions 10/months	Months	Dollar Amount	Positions 10/months	Months	Variance:
001	Classroom Teachers	\$ 58,264,127.76	868.35		\$ 54,482,009.00	855		7%
002	Central Office Administration	\$ 1,006,627.48			\$ 1,039,797.00			-3%
003	Non-Instructional Support	\$ 5,040,830.69			\$ 4,942,087.00			2%
005	School Building Administration	\$ 4,984,293.75		614	\$ 4,648,806.00		614	7%
007	Instructional Support	\$ 6,609,680.00	88		\$ 6,371,024.00	88		4%
012	Driver Training	\$ 361,286.00			\$ 361,286.00			0%
013	Career and Technical Edu -Month of Employment	\$ 6,631,504.00		919	\$ 6,213,228.00		914	7%
014	Career and Technical Edu - Program Support	\$ 274,993.96			\$ 272,276.00			1%
024	Disadvantaged Student Supplemental Funding	\$ 923,268.00			\$ 888,964.00			4%
027	Teacher Assistants	\$ 4,586,560.87			\$ 4,519,452.00			1%
031	Low Wealth Supplemental	\$ 3,992,667.00			\$ 3,863,577.00			3%
032	Children with Special Needs	\$ 11,586,127.11			\$ 11,090,091.00			4%
034	Academically Gifted	\$ 1,025,620.54			\$ 1,012,864.00			1%
054	Limited English Proficiency	\$ 241,057.00			\$ 227,081.00			6%
056	Transportation	\$ 4,221,561.00			\$ 4,320,034.00			-2%
061	Classroom Material	\$ 585,312.95			\$ 585,612.00			0%
069	At-Risk Student Services	\$ 3,540,657.00			\$ 3,279,241.00			8%
130	Textbooks	\$ 666,507.07			\$ 700,475.00			-5%
	Total:	\$ 114,542,682.18			\$ 105,047,489.00			

2018-2019 - Local Budget Budget Highlights

Changes to Budget:

- ❖ 4% Increase – Salaries (Certified & Non-Certified) & Local Supplements (Fund 2)
 - Hiring Incentive – Need to be competitive with surrounding School Systems
 - Employee retention

- ❖ 3% Increase- Instructional and Operational Costs (Fund 2)

- ❖ Preventive Maintenance and Ongoing Enhancements to meet the needs of DCS (Fund 4)

- ❖ Additional funding for Cooperative Innovative High Schools and Students in Transition (Fund 8)

2018-2019 Local Current Expense (Fund 2) Budget Resolution

SECTION 3- The following amounts are hereby appropriated for the operations of the schools administrative unit in the Local Current Expense Fund for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

Instructional Services (5000)	\$ 12,649,636
System-Wide Support Services (6000)	\$ 12,005,662
Ancillary Services (7000)	\$ 8,183
Non- Programmed Charges (8000)	<u>\$ 803,693</u>
 Total Local Current Expense Funds Appropriation	 \$ 25,467,174

SECTION 4- The following revenues are estimated to be available to the Local Current Expense Fund for the fiscal year beginning July 1, 2018 and ending June 30, 2019:

Local Funds:	\$ 24,008,174
Fines and Forfeitures	\$ 400,000
Other Operating Revenue	\$ 1,059,000
Fund Balance Appropriated:	<u> -</u>
 Total Local Current Expense Fund Revenue	 \$ 25,467,174

2018-2019 Capital Outlay Fund- 4 Budget (Category I)

<u>Project</u>	<u>Cost</u>
Camera & Safety Equipment Upgrades & Repairs	335,000.00
Fire Alarm Replacements	500,000.00
YVRCA Window Replacement	300,000.00
Exterior Door Replacements (Across District)	140,000.00
Light Conversion T12 Florescent to LED Lighting System	400,000.00
Asbestos Abatement	<u>25,661</u>
TOTAL	\$ 1,700,661.00

2018-2019 Capital Outlay Fund Budget (Category II & III)

Category II – Proposed Capital Outlay Projects

Paving – Parking Lots
Computer Equipment CTE
Computer Hardware (Districtwide)
Furniture & Equipment (Districtwide)

Category III – Proposed Capital Outlay Projects

State Bus Replacement
Activity Bus Purchases
Cars & Trucks (Maintenance/Transportation)

2018-2019 Capital Outlay Needs (CIP Plan for 2018/2019)

New Wallburg Area Elementary and Land Purchase	\$22,226,210.00	Denton Elementary - Replace 2 Wood Light Poles FB Field	\$ 100,000.00
Asbestos Abatement Yearly Needs Until Complete	\$ 125,000.00	Central Middle Baseball Field	\$ 225,000.00
Fire Alarm Upgrades or Replacements (Across District)	\$ 2,000,000.00	Athletic Seating Repairs & Replacement (Across District)	\$ 650,000.00
Southwood Elementary Metal Roof	\$ 1,600,000.00	YVRCA Kitchen	\$ 350,000.00
Wallburg Elementary Metal Roof	\$ 750,000.00	Exterior Door Replacements (Across District)	\$ 140,000.00
Ledford Middle Metal Roof	\$ 1,600,000.00	Floor Covering Replacements (Across District)	\$ 235,000.00
North Senior Metal Roof	\$ 2,200,000.00	Central Davidson High School Elevator to Band Room	\$ 100,000.00
Reeds Elementary Metal Roof	\$ 1,000,000.00	Covered Walkways (Across District)	\$ 1,000,000.00
Tyro Middle Addition Metal Roof	\$ 400,000.00	Friedberg - Replace Boilers	\$ 500,000.00
Silver Valley Addition Metal Roof	\$ 500,000.00	Northwest - Replace Electric Boilers & New Boiler Room	\$ 1,000,000.00
Technology Infrastructure	\$ 3,400,000.00	Replace Boilers (Across District)	\$ 1,700,000.00
Cameras & Safety Equipment Upgrades & Repairs	\$ 835,000.00	Cooling Towers Replaced (Across District)	\$ 2,500,000.00
YVRCA - Replace HVAC	\$ 1,600,000.00	Food Storage Warehouse	\$ 2,500,000.00
AC For 18 School Gyms	\$ 4,000,000.00	Maintenance Warehouse Addition	\$ 500,000.00
AC For 10 Cafeteria Kitchens	\$ 3,000,000.00	Admin Office - Replace Window Units w/ Split A/C Units	\$ 100,000.00
Pilot - Enlarge Dining & Enclose Access	\$ 1,500,000.00	Perimeter Fencing Around Schools	\$ 760,000.00
Davis-Townsend Municipal Sewer Connection	\$ 2,000,000.00	Replace FACS Cabinets In All High Schools	\$ 181,000.00
Tyro Middle Cafeteria Addition	\$ 2,518,384.00	Midway & Pilot Fuel Oil Tank Removal	\$ 80,000.00
YVRCA Window Replacement	\$ 300,000.00	Sow Grass Several Schools	\$ 50,000.00
New Bus Garage - Land & Infrastructure	\$ 6,000,000.00	Playground Equipment Repairs & Upgrades	\$ 300,000.00
Light Conversion - T12 Florescent to LED Lighting Systems	\$ 1,200,000.00	Asbestos Abatement Eliminations Of All Schools	\$ 5,800,000.00
Generators Across the District	\$ 3,100,000.00	Paving (Across District)	\$ 8,300,000.00
Install Suspended Ceiling (Across District)	\$ 760,000.00	County Office Administration Repairs	\$ 250,000.00
YVRCA Add Elevator (ADA)	\$ 250,000.00	Athletic Light Relamping To Meet NCHSAA Standards	\$ 3,000,000.00
Ledford Senior - Replace Wood Light Poles BB Field	\$ 350,000.00	New Administration Office	\$ 6,000,000.00
Ledford Middle - Replace Wood Light Poles BB Field	\$ 350,000.00	Address Traffic Issues (Across District)	\$ 3,000,000.00

\$102,885,594.00

52 Projects at a total of \$102.9MM

2018-2019 Other Restricted Funds Budget” (Fund 8) Budget Resolution

SECTION 11- The following amounts are hereby appropriated for the operations of the schools administrative unit in the Other Restricted Fund for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

Instructional Services (5000)	\$ 2,270,281
System-Wide Support Services (6000)	<u>\$ 137,929</u>
Total Other Restricted Fund Appropriation	\$ 2,408,210

SECTION 12- The following revenues are estimated to be available to the Other Restricted Fund Revenue for the fiscal year beginning July 1, 2018 and ending June 30, 2019:

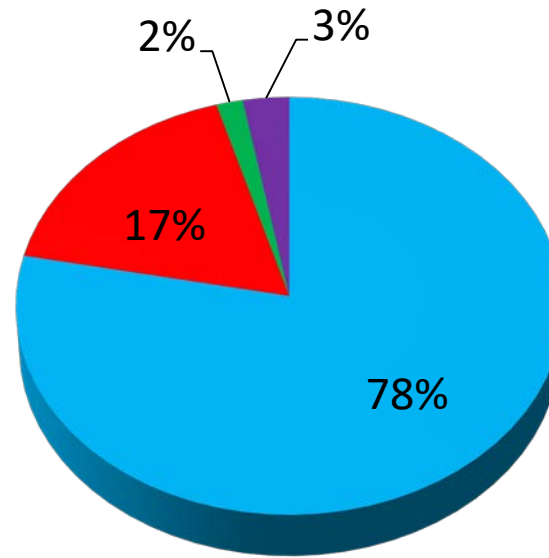
Local Funds:

Stoner-Thomas (County Funded)	\$ 418,205
Teen Parent (County Funded)	\$ 116,232
Truancy	\$ 69,892
Smart Start School Readiness	\$420,299
More at Four Grant	\$ 321,711
Cooperative Innovative High Schools (County Funded)	\$ 233, 292
Students in Transition (Transportation Cost- County Funded)	\$ 25,000
Other Restricted Fund Revenue	<u>\$ 803,579</u>

Total Other Restricted Fund Revenue	\$ 2,408,210
--	---------------------

2018-2019 Total Budgets

State	\$ 114,542,682
Local	\$ 25,467,174
Fund 8	\$ 2,408,211
Capital Outlay	\$ 4,191,209



■ State ■ Local ■ Fund 8 ■ Capital Outlay



For Your Review

Tyler Beck, CFO

LEXINGTON CITY SCHOOLS

Randy Bridges, Superintendent

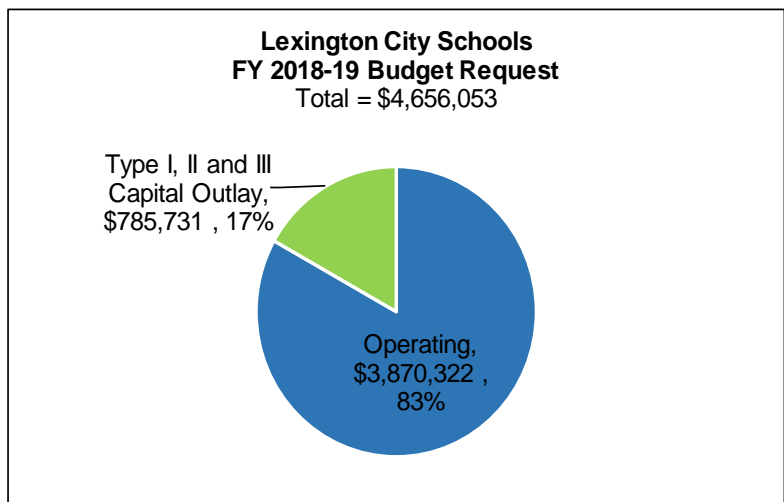
1010 Fair Street Lexington, NC 27292 (336) 242-1527

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating	\$3,612,720	\$3,654,120	\$3,654,120	\$3,654,120	\$3,761,065	\$106,945	2.9%
Capital Outlay	\$254,000	\$256,500	\$256,500	\$256,500	\$259,065	\$2,565	1.0%
Total	\$3,866,720	\$3,910,620	\$3,910,620	\$3,910,620	\$4,020,130	\$109,510	2.8%
Revenues							
Appropriated Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net County Funds	\$3,866,720	\$3,910,620	\$3,910,620	\$3,910,620	\$4,020,130	\$109,510	2.8%
Authorized Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

Lexington City Schools is comprised of seven schools with an ADM of 3,094, and their goal is to meet the educational needs of all students through its programs, services, and facilities within a safe environment. Provide resources to stimulate intellectual curiosity, promote achievement, and develop personal growth. Prepare students to function as lifelong learners in an ever-changing society and encourage the involvement of all educators, families, and community members in the on-going process of school improvements.



FY 2019 ADOPTED BUDGET HIGHLIGHTS

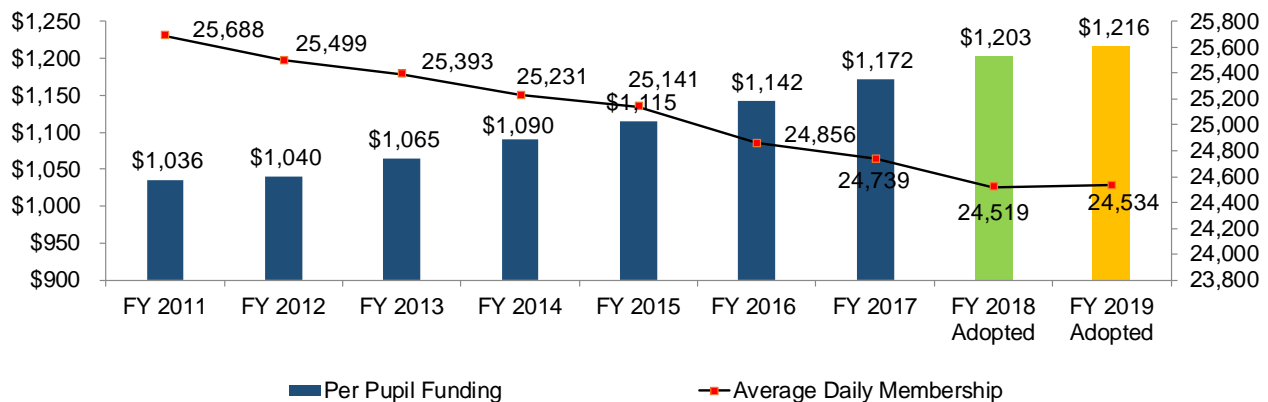
- The FY 2019 Adopted Budget increases county funding to the Lexington City School System by \$109,510 or 2.8%. The increase in operating funds for FY 2019 increases per pupil funding contributed by the county from \$1,202.80 to \$1,215.60. The capital outlay budget for FY 2019 is 1.0% greater than for FY 2018. The capital outlay budget provides funding for replacement of equipment, computers and buses.

Information	FY 2018 Adopted				FY 2019 Adopted			Operating		Capital	
	ADM Agency FY 2018-19 Projection	Operating	Type II & III Capital	Per Pupil	Operating	Type II & III Capital	Per Pupil	% Change	\$ Change	% Change	\$ Change
DCS	19,147	\$ 23,036,050	\$ 1,283,250	\$ 1,202.80	\$ 23,275,032	\$ 1,296,083	\$ 1,215.60	1.0%	\$ 238,982	1.0%	\$ 12,833
Lexington City	3,094	\$ 3,654,120	\$ 256,500	\$ 1,202.80	\$ 3,761,065	\$ 259,065	\$ 1,215.60	2.9%	\$ 106,945	1.0%	\$ 2,565
Thomasville City	2,293	\$ 2,801,325	\$ 336,000	\$ 1,202.80	\$ 2,787,360	\$ 339,360	\$ 1,215.60	-0.5%	\$ (13,965)	1.0%	\$ 3,360
DCCC	-	\$ 3,252,752	\$ 402,000	\$ -	\$ 3,306,639	\$ 406,000	\$ -	1.7%	\$ 53,887	1.0%	\$ 4,000
Total	24,534	\$ 32,744,247	\$ 2,277,750	\$ 1,202.80	\$ 33,130,096	\$ 2,300,508	\$ 1,215.60	1.2%	\$ 385,849	1.0%	\$ 22,758

Total Funding Increase (Three School Districts) \$ 350,720

Cumulative Per Pupil Funding % Increase 1.06%

Per Pupil Funding Summary
All Three Davidson County School Systems



Lexington City Schools 2018/2019 Proposed Budgets

- Local Current Expense Fund
- Other Restricted Fund
- Capital Outlay



LEXINGTON CITY SCHOOLS

2018-19

Request to the Davidson County Commissioners

	<u>2017-18 Budget</u>	<u>Requested Increase</u>	<u>2018-19 Proposed Budget</u>	<u>2018-19 Percentage Increase</u>
<u>Local Current Expense Fund</u>				
County Appropriation	\$3,654,120	\$216,202	\$3,870,322	4% per pupil
<u>Other Restricted Funds - Fund 8</u>				
Developmental Center	\$707,524	\$28,301	\$735,825	4%
<u>Capital Outlay</u>				
Category I	\$499,011	\$19,960	\$518,971	4%
Category II & III	\$256,500	\$10,260	\$266,760	4%
Total	<u>\$5,117,155</u>	<u>\$274,723</u>	<u>\$5,391,878</u>	



LEXINGTON CITY SCHOOLS

2018-19 CAPITAL OUTLAY FUND BUDGET (CATEGORY I)

Proposed Projects

System-wide paving	\$65,000
System-wide HVAC	\$200,000
Roofing	\$159,217
Playground Renovations	\$16,536
Maintenance Shop	\$78,218
Total	\$518,971



LEXINGTON CITY SCHOOLS

2018-19 CAPITAL OUTLAY FUND BUDGET (CATEGORY II & III)

Category II - Proposed Capital Outlay Projects

Computer Equipment and Software	\$180,652
Sound/Intercom Systems	\$16,140
Furniture & Equipment	\$69,968
Total	<u>\$266,760</u>

Category III - Proposed Capital Outlay Projects

None



LEXINGTON CITY SCHOOLS

2018-19

Proposed Local Current Expense Budget

Additional Increases:

1. ADM Increase
2. Supplies & Materials
3. Hospitalization and retirement rate increases
4. Federal funds reduction added to local current expense fund



LEXINGTON CITY SCHOOLS

2018-19

Proposed Other Restricted Funds Budget (Fund 8)

Accounts for moneys restricted in use:

- *Sales Tax
- *Tuition
- *Interest Income
- *Indirect Cost Allocated
- *E-rate
- *Developmental Center (County funded)
- *JROTC
- *Medicaid
- *More at Four
- *Driver Ed Fees
- *Other



OPERATING TRANSFERS - EDUCATION

Casey Smith, Assistant County Manager

913 Greensboro Street Lexington, NC 27292 (336) 242-2213

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating	\$3,644,461	\$3,651,603	\$3,532,885	\$3,532,885	\$2,952,545	(\$699,058)	-19.1%
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$3,644,461	\$3,651,603	\$3,532,885	\$3,532,885	\$2,952,545	(\$699,058)	-19.1%
Revenues							
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$1,763,585	\$1,500,000	\$1,500,000	\$1,211,338	\$793,800	(\$706,200)	-47.1%
Total	\$1,763,585	\$1,500,000	\$1,500,000	\$1,211,338	\$793,800	(\$706,200)	-47.1%
Net County Funds	\$1,880,876	\$2,151,603	\$2,032,885	\$2,321,547	\$2,158,745	\$7,142	0.3%
Authorized Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

Operating transfer consists of contributions from the County's General Fund to other operating funds.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases the county contribution from the general fund to the school capital outlay fund by \$7,142 or 0.3%. The change is attributed to a few factors:
 - ✓ The adopted budget reduces the necessary contribution of school capital to debt service for the QSCB bonds by (\$7,142). This reduction is based on the updated amortization schedule therefore, the proposed budget transfers that difference back to each school system's school capital outlay allocation.
 - ✓ The adopted budget maintains the additional \$500K included during FY 2016, FY 2017 and FY 2018 for all three school systems major capital outlay that was paid for using state lottery proceeds (Paid for via the Article 44 Sales Tax).

- ✓ Lastly, the adopted budget includes (\$294K) for Davidson County Community College to completed two Type I Capital Outlay projects: 1) Briggs Roof replacement (\$184K for a 20 year old roof) and Parking Lot Maintenance (Walkway from Love Resource Center to Smith Health Science Center - \$110K). These projects will be covered via Article 44 Sales Tax.

THOMASVILLE CITY SCHOOLS

Dr. Catherine Gentry, Superintendent

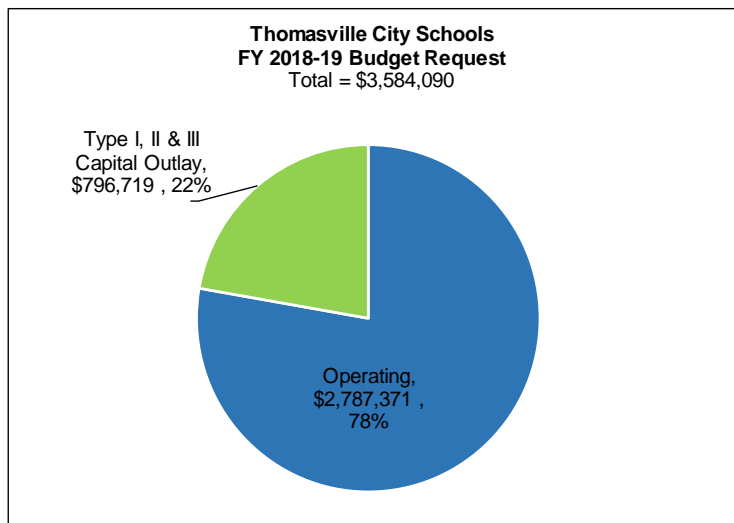
400 Turner Street Thomasville, NC 27360 (336) 474-4200

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating	\$2,808,325	\$2,801,325	\$2,801,325	\$2,801,325	\$2,787,360	(\$13,965)	-0.5%
Capital Outlay	\$335,250	\$336,000	\$454,718	\$454,718	\$339,360	\$3,360	1.0%
Total	\$3,143,575	\$3,137,325	\$3,256,043	\$3,256,043	\$3,126,720	(\$10,605)	-0.3%
Revenues							
Appropriated Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net County Funds	\$3,143,575	\$3,137,325	\$3,256,043	\$3,256,043	\$3,126,720	(\$10,605)	-0.3%
Authorized Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

Thomasville City Schools consists of four schools with an AMD of 2,293, and their mission is to partner with parents, community, and staff to nurture and prepare their students for success in the 21st Century. Educating the whole child and providing them with the tools needed for success in life is paramount. Expectations for a positive learning environment along with rigor, relevance, and relationship building will ensure success for all students.



FY 2019 ADOPTED BUDGET HIGHLIGHTS

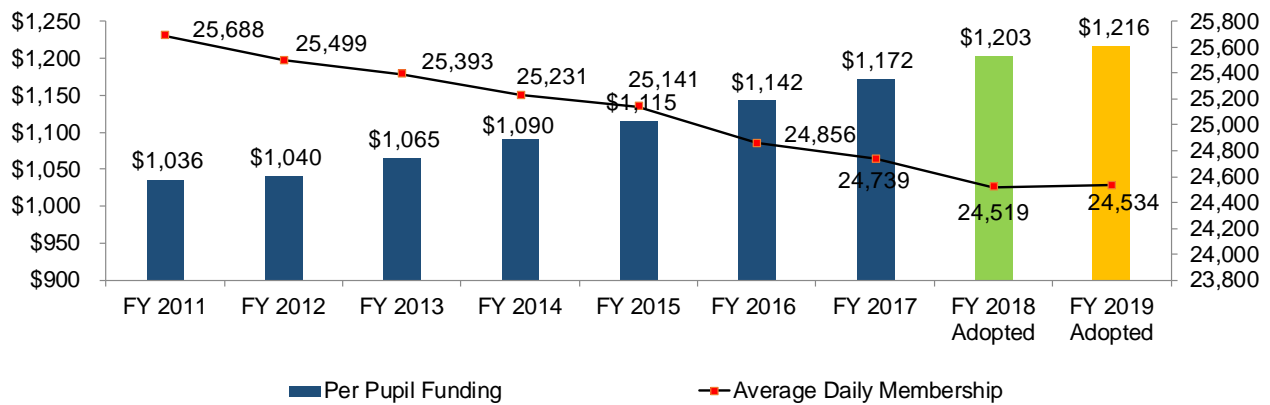
- The FY 2019 Adopted Budget decreases county funding to the Thomasville City School System by (\$10,605) or -0.3%. The decrease in operating funds for FY 2019 still increases per pupil funding contributed by the county from \$1,202.80 to \$1,215.60. The capital outlay budget for FY 2019 is 1.0% greater than for FY 2018. The capital outlay budget provides funding for replacement of equipment, computers and buses.

Information	FY 2018 Adopted				FY 2019 Adopted			Operating		Capital	
	Agency	ADM FY 2018-19 Projection	Operating	Type II & III Capital	Per Pupil	Operating	Type II & III Capital	Per Pupil	% Change	\$ Change	% Change
DCS	19,147	\$ 23,036,050	\$ 1,283,250	\$ 1,202.80	\$ 23,275,032	\$ 1,296,083	\$ 1,215.60	1.0%	\$ 238,982	1.0%	\$ 12,833
Lexington City	3,094	\$ 3,654,120	\$ 256,500	\$ 1,202.80	\$ 3,761,065	\$ 259,065	\$ 1,215.60	2.9%	\$ 106,945	1.0%	\$ 2,565
Thomasville City	2,293	\$ 2,801,325	\$ 336,000	\$ 1,202.80	\$ 2,787,360	\$ 339,360	\$ 1,215.60	-0.5%	\$ (13,965)	1.0%	\$ 3,360
DCCC	-	\$ 3,252,752	\$ 402,000	\$ -	\$ 3,306,639	\$ 406,000	\$ -	1.7%	\$ 53,887	1.0%	\$ 4,000
Total	24,534	\$ 32,744,247	\$ 2,277,750	\$ 1,202.80	\$ 33,130,096	\$ 2,300,508	\$ 1,215.60	1.2%	\$ 385,849	1.0%	\$ 22,758

Total Funding Increase (Three School Districts) \$ 350,720

Cumulative Per Pupil Funding % Increase 1.06%

Per Pupil Funding Summary
All Three Davidson County School Systems



Thomasville City Schools Budget Request 2018-2019



Thomasville City Schools

Superintendent's Budget Message



The proposed Thomasville City Schools 2018-2019 budget request was developed against the background of continued, significant funding challenges for public schools in North Carolina and across the nation. We have struggled through more than a decade of reduced or stagnant revenues and ever-increasing costs as we attempt to provide an appropriate level of educational service for our children.

Our focus has always been to provide the best educational opportunities for students, to invest in our facilities as centers of learning and safe environments for all, and to promote the greater use of newer technologies that keep students and staff competitive across the nation.

Our Current Expense and Capital Outlay requests are “status quo” based on information provided by the second year of the North Carolina Biennial budget and estimates from Davidson County and the City of Thomasville. Over the past decade, higher costs have been passed on to school districts and local governments in the form of funding formula changes and ever-increasing employee costs.

We must care for the immediate needs of our current students and we need the County Commissioners assistance in achieving that goal. Our student population continues to decrease but costs continue to rise. Their time is now and they deserve every opportunity. This budget maintains a focus on our priorities and the District’s commitment to a strong organizational approach that maximizes the dollars we do have. We strive to fulfill the educational hopes and aspirations of the Thomasville community to ensure that their students maximize their potential and prepare themselves well as citizens of this nation and capable learners ready for every challenge and opportunity their futures bring.

We sincerely thank the Board for the Capital Outlay funding Thomasville City receives and we respectfully request that the Board of County Commissioners provide additional per pupil Local Current Expense funding for all three Local Education Agencies in Davidson County as we are all dealing with increased costs passed on by the State of North Carolina.

Any additional increase in Local Current Expense funding for the 2018-2019 will provide:

- Increase in the Local Teacher Supplement by \$250 and teacher-effectiveness bonuses to retain quality teachers
- Signing bonuses to recruit quality teachers in hard-to-staff areas such as Math, Science, and Children with Disabilities
- Cover the ever-increasing employee costs related to locally-paid employees
- Continue progress toward developing a STEM/Advanced Manufacturing curriculum to provide Thomasville City students with the skills and knowledge to become productive adults in the 21st Century and feel that “Bulldog Pride”.
- Increase in athletic coaching supplements to retain and hire quality coaches that work with our student-athletes for many hours after school to keep them on a college or career path.

The investment in our students and staff will always be our priority and we thank you for your continued support of Thomasville City Schools.

Sincerely,

Catherine Gentry, Ed. D.
Interim Superintendent
Thomasville City Schools

Thomasville City Schools

State Funding Formula Changes

THOMASVILLE CITY SCHOOLS
 FUNDING COMPARISONS
 2008-2009 TO 2017-2018

State Allotment	2008-2009				2017-2018 Allotments w/ 08-09 Formulas			2017-2018	State Funding	2018-2019	17-18 to 18-19
	Formula	Amount	ADM	Allotment	Amount	ADM	Allotment	Allotment	Difference	Projections	Difference
Assistant Principals	1 month per 80 in ADM	80	2,613	33	80	2,329	29	24	(5)	23	(1)
Instructional Support	1 position per 200.10 in ADM	200.10	2,613	13	200.10	2,329	12	11	(1)	11	0
Teacher Assistants	\$1,083.00 per K-3 ADM	\$1,083.00	860	\$931,380	\$1,083.00	767	\$830,661	\$649,263	(\$181,398)	\$610,895	(\$38,368)
Classroom Supplies	\$58.77 per ADM	\$58.77	2,613	\$153,566	\$58.77	2,329	\$136,875	\$70,963	(\$65,912)	\$70,004	(\$959)
Textbooks	\$67.15 per ADM	\$67.15	2,613	\$132,391	\$67.15	2,329	\$156,392	\$98,901	(\$57,491)	\$79,819	(\$19,082)
Central Office	\$371,160 Base + 62.66/ADM		2,613	\$534,889		2,329	\$517,095	\$424,908	(\$92,187)	\$407,062	(\$17,846)
Non-Instructional Support	\$273.71 per ADM	\$273.71	2,613	\$867,401	\$273.71	2,329	\$637,471	\$596,102	(\$41,369)	\$603,678	\$7,576

As these position and dollar allotments have been reduced, then the corresponding funds to pay these staff has been shifted to other State and Local funds. For example, as the Central Office category has been reduced, Local funding is having to shoulder more of the burden for directors and central office personnel.

Thomasville City Schools

State Employer Benefit Cost Changes

Matching Retirement and Health Insurance changes since 2008-2009

Year	Retirement	Health Ins
2008-2009	8.14%	\$4,157
2009-2010	8.75%	\$4,527
2010-2011	10.51%	\$4,929
2011-2012	13.12%	\$4,931
2012-2013	14.23%	\$5,192
2013-2014	14.69%	\$5,285
2014-2015	15.21%	\$5,378
2015-2016	15.32%	\$5,471
2016-2017	16.59%	\$5,659
2017-2018	17.13%	\$5,869
2018-2019	18.44%	\$6,104
% Increase since 2008-2009	126.54%	46.84%

These changes are updated each year by the General Assembly.
Late passage of State budgets it produces a rippling effect on staff paid with Local funds.



Thomasville City Schools



Public Schools of North Carolina
North Carolina Department of Public Instruction

Allotted ADM History Lookup

LEA Name Thomasville City

LEA Number 292

Enter LEA No.

Year	Allotted ADM	% Change
2007-08	2,617	-1.76%
2008-09	2,613	-0.15%
2009-10	2,558	-2.10%
2010-11	2,472	-3.36%
2011-12	2,448	-0.97%
2012-13	2,449	0.04%
2013-14	2,472	0.94%
2014-15	2,348	-5.02%
2015-16	2,404	2.39%
2016-17	2,395	-0.37%
2017-18	2,329	-2.76%

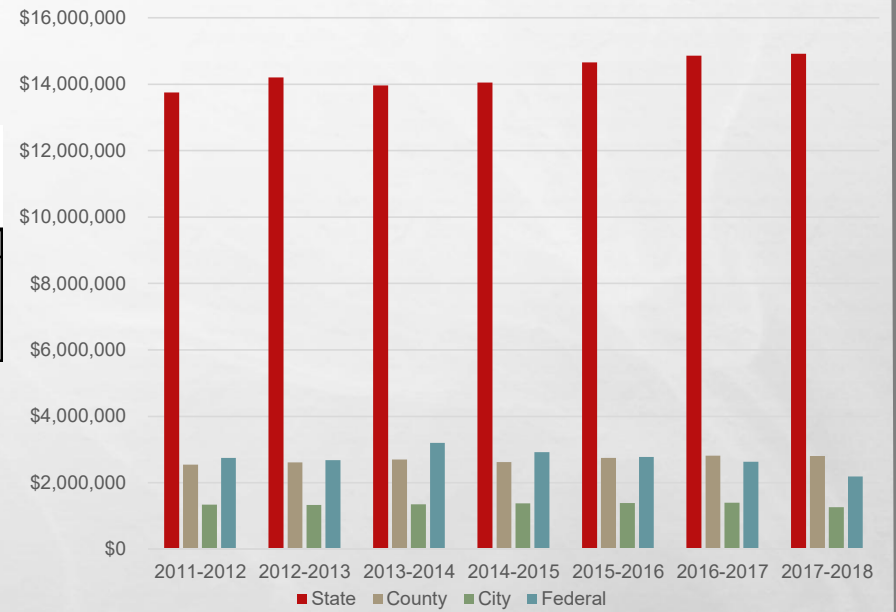


Thomasville City Schools

**THOMASVILLE CITY SCHOOLS
SCHOOL FUNDING DATA
2011 - 2018**

Source	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
State	\$13,744,051	\$14,196,609	\$13,960,159	\$14,046,607	\$14,653,558	\$14,854,642	\$14,910,173
County	\$2,545,920	\$2,608,253	\$2,693,910	\$2,618,910	\$2,745,860	\$2,808,325	\$2,801,325
City	\$1,339,490	\$1,332,376	\$1,345,681	\$1,378,144	\$1,389,493	\$1,394,730	\$1,373,600
Federal	\$2,747,863	\$2,674,331	\$3,194,906	\$2,917,426	\$2,776,972	\$2,629,388	\$2,187,344

Funding Source Comparisons



Thomasville City Schools

Total Funding Chart Takeaways

- Total State funding has increased since 2015-2016 due to legislators prioritizing teacher pay raises, making cuts in other areas such as Central Office, and our declining Average Daily Membership (ADM).
- Total Federal funding is seeing a decrease due to sequestration cuts before 2017-2018, the loss on the 21st Century grant, and cuts to education funding in the 2017-2018 Federal budget.
- County and City funding has remained steady since 2011-2012 even though the State and Federal governments are shifting more funding to local agencies such as the employer benefits costs shown earlier.



Thomasville City Schools

Local Current Expense Budget Request 2018-2019



**THOMASVILLE CITY SCHOOLS
BUDGET SUMMARY BY PURPOSE
LOCAL CURRENT EXPENSE FUND: DAVIDSON COUNTY
2018-2019**

REVENUE		
Account	Description	Proposed 2018-2019 Budget
4110	County Appropriation	\$2,787,371
4410	Fines and Forfeitures	60,000
Total Revenue		\$2,847,371
EXPENDITURES		
Account	Description	Proposed 2017-2018 Budget
5100	Regular Instruction	\$519,825
5200	Special Population Services	59,600
5300	Alternative Programs & Services	23,407
5400	School Leadership	228,254
5500	Co-Curricular Services	120,257
5800	School Based Support Services	109,681
6100	Support & Development Services	81,106
6200	Special Population Support	47,174
6300	Alternative Programs & Services Support	28,005
6400	Technology Support	85,000
6500	Operational Support Services	845,000
6600	Financial & Human Resource Services	405,847
6700	Accountability Services	88,710
6800	System-wide Pupil Support	68,540
6900	Policy and Leadership	45,715
7100	Community Services	0
7200	Nutrition Services	29,250
8100	Payments to Other Government Units	62,000
Total Expenditures		\$2,847,371

NOTES: The estimated 2018-2019 per pupil appropriation of funds provided from Davidson County is \$1,215.60. The county appropriation calculation is based on our projected Average Daily Membership of 2,293 for 2018-2019. City LEAs receive the same per pupil appropriation as the County LEA per State Statute.

Thomasville City Schools

Local Current Expense Fund

The largest portions of our Local Current Expense Budget goes to the following expenditures:

- Local Teacher Supplements – 20%
- Maintenance and Utilities – 32%
- Finance and Human Resources (includes insurance premiums) – 14%

The remainder goes to system support activities such as Board stipends, student testing support, and payments to charter schools. Currently about 2% of our budget are for payments to local charter schools.



Thomasville City Schools

Capital Outlay Budget Request 2018-2019



**THOMASVILLE CITY SCHOOLS
BUDGET SUMMARY
CAPITAL OUTLAY FUNDS
2018-2019**

REVENUE		
Account	Description	Proposed 2018-2019 Budget
3460	Public School Capital Building Fund-Lottery	\$39,227
3700	QSCB Bond Revenue	91,845
4110	County Appropriation - Category I	1,477,075
4110	County Appropriation - Category II & III	339,360
Total Revenue		\$1,947,507
EXPENDITURES		
Account	Description	Proposed 2018-2019 Budget
Category I Projects		
Project #		
334	QSCB Bonds	\$91,845
601	Roofing-SCTROF	35,706
602	Renovate Air Conditioning-SCTRAC	504,964
603	Auditorium Renovations-SCTAUD	71,265
604	TCS Building & Grounds Improvements-SCTBGI	87,456
606	Central Office Projects-SCTCWB	25,000
609	Gymnasium Roof-Lottery-SCTGRF	39,227
611	System Security Projects-SCTSSP	165,000
612	Track/Athletic Field-SCTTAF	28,782
613	Technology Infrastructure-SCTTCH	202,349
616	Waterproofing Treatments-SCTWAT	13,169
617	THS Bathroom Replacements-SCT	301,025
619	TCS Paving Projects	42,359
999	Undesignated Projects	0
Category II & III Projects		
5400	School Furniture & Equipment	36,000
5500	Athletic Equipment	10,000
6400	Technology Services	75,000
6540	Custodial Services	10,000
6580	Maintenance Equipment & Vehicles	32,500
8500	Contingency	10,000
9000	Central Office Furniture & Equipment	11,500
9001	Plumbing	10,000
9002	Floor Covering	10,000
9003	Painting	15,000
9004	Roof Repairs	10,000
9005	Weatherization	5,000
9006	Landscaping	20,500
9007	Field Chemicals	2,500
9008	Electrical	10,000
9009	Building Repairs & Improvements	20,000
9010	Paving Repairs	10,000
9011	HVAC	20,000
9012	Safety & Security Equipment	11,000
9013	Finch Auditorium	10,360
Total Expenditures		\$1,947,507

Thomasville City Schools

Capital Outlay Fund

THOMASVILLE CITY SCHOOLS
 CATEGORY I ALLOCATION
 2018-2019

Allocation Estimate

\$457,359.00

Item	County Project Code	Amount	Description
THS Bathroom Replacements		\$50,000.00	Additional projects costs after pre-bid walk-through; replace partitions
HVAC Projects	SCTRAC	\$50,000.00	Additional project estimates for HVAC replacement at THS Math & Social Studies building
Finch Auditorium	SCTAUD	\$40,000.00	Bathroom and audio/visual upgrades
TCS Building & Grounds Projects	SCTBGI	\$75,000.00	Concrete sidewalk replacements and updating the Physical Education areas of the THS gymnasium
Safety & Security Projects	SCTSSP	\$100,000.00	Secure all campuses with video surveillance, keyless door entry, and visitor identification technology
Technology Projects	SCTTCH	\$100,000.00	Continue effort to upgrade technology infrastructure to handle move to digital recourses and testing
TCS Paving Projects	New Code Needed	42,359.00	Repair and/or replace paving needs at all schools.
Total:		\$457,359.00	



Thomasville City Schools

Capital Outlay Fund

The Capital Outlay Fund contains the following projects that Thomasville City is using and intends to use the funding:

- Thomasville High School restroom replacements
- Updating the Physical Education areas and locker rooms at the THS gymnasium
- Upgrade school safety and security at all schools with video surveillance, keyless door, and visitor identification technology
- Replace the HVAC units at Thomasville High's Math & Social Studies buildings; these are the oldest units on campus
- Continue our technology infrastructure upgrades while preparing for our new STEM/Advanced Manufacturing program



Thomasville City Schools

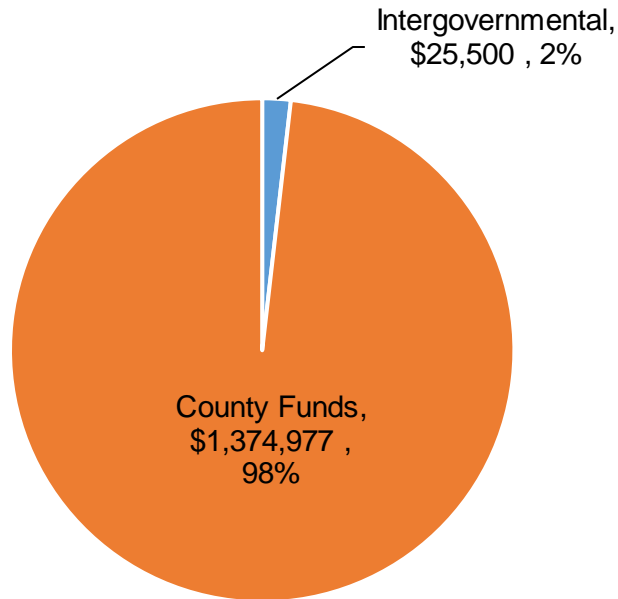
On behalf of the Thomasville City Board of Education, the staff, and students of Thomasville City Schools, we would like to thank the Davidson County Board of County Commissioners and the Davidson County staff for their support of our district.



Environmental Protection Summary

Department	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	<u>vs. Adopted</u>	
					\$ Change	% Change
Integrated Solid Waste	\$1,373,133	\$1,171,060	\$1,229,736	\$1,192,527	\$ 21,467	1.8%
Operating Transfers - Sewer Fund	\$ 905,482	\$ -	\$ 891,032	\$ -	\$ -	0.0%
Soil & Water	\$ 211,111	\$ 215,391	\$ 227,912	\$ 207,950	\$ (7,441)	-3.5%
Grand Total	\$2,489,726	\$1,386,451	\$2,348,680	\$1,400,477	\$ 14,026	1.0%
Total Revenue	\$ 172,534	\$ 25,500	\$ 25,500	\$ 25,500	\$ -	0.0%
County Funds	\$2,317,192	\$1,360,951	\$2,323,180	\$1,374,977	\$ 14,026	1.0%

FY 2019 Environmental Protection Revenues Total = \$25,500



INTEGRATED SOLID WASTE - SANITATION

Zeb Hanner, County Manager

1242 Old US HWY 29 Thomasville, NC 27360 (336) 242-2284

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$745,390	\$674,960	\$674,960	\$517,755	\$628,281	(\$46,679)	-6.9%
Operating	\$526,915	\$425,883	\$425,883	\$379,700	\$443,995	\$18,112	4.3%
Capital Outlay	\$100,827	\$70,217	\$128,893	\$127,156	\$120,251	\$50,034	71.3%
Total	\$1,373,133	\$1,171,060	\$1,229,736	\$1,024,612	\$1,192,527	\$21,467	1.8%
Revenues							
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$146,292	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$146,292	\$0	\$0	\$0	\$0	\$0	0.0%
Net County Funds	\$1,226,841	\$1,171,060	\$1,229,736	\$1,024,612	\$1,192,527	\$21,467	1.8%
Authorized Positions	16.00	14.00	14.00	14.00	13.00	(1.00)	-7.1%

DEPARTMENTAL PURPOSE & GOALS

Sanitation division staffs twelve Recycling Centers throughout the County and operates a fleet of waste collection vehicles to ensure proper transportation and disposal of materials generated at those sites. The division also provides waste collection and disposal services for Davidson County Schools.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases local funding to Sanitation by \$21,467 or 1.8%. Changes in personnel reflect a reduction of one full time position (Recycling Center Attendant) offset by inclusion of employee pay raises equal to that of FY 2018 which totaled \$500 + 1.5% per employee.
- Also included in the adopted budget are the following capital outlay items / equipment totaling \$120K:

- ✓ Replace two trash compactors (one is a 1991 model and the other is a recycle compactor at the Silver Valley recycle center location) = \$58K.
- ✓ Replace two 40 yd. compactor receiver boxes = \$16K.
- ✓ Replace one 30 yd. self-contained recycle compactor = \$20K.
- ✓ Replace one (out-of-warranty) desktop computer = \$1K.
- ✓ Complete two (10 x 50 x 6, 4,000 psi) concrete pads = \$6K.
- ✓ Electrical installation of new compactors = \$9K.
- ✓ Asphalt paving at Southmont Center = \$10K.

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

- Continued to reduce equipment maintenance and repair cost.

KEY PERFORMANCE MEASURES

Measures	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
Increase Landfill Fund Balance (-) CAPEX	\$1,287,600	\$ 570,650	\$1,044,489	\$ 1,150,010
Recycle C&D Materials, Metals & Inert Debris	2,700	2,500	2,500	2,400
Reduce Equipment Maintenance and Repair Costs	-5%	0%	-2%	-2%
Reduce OSHA Recordable Accidents < 3	0	0	<3	<3
MSW Tons / Cubic Yards Compacted	105,980	132,953	92,600	91,500
C&D Tons/ Cubic Yards Compacted	25,950	10,000	10,000	11,000
Solid Waste Tons / Cubic Yards Diverted	2,300	117	3,000	3,100
Ferrous & Nonferrous Metals Tons Recycled	675	484	350	375
Inert Debris Tons Recycled	2,500	517	1,750	1,900
Generate \$30,000 in Recycle Material Sales	\$ 7,650	\$ 62,119	\$ 15,000	\$ 36,000
Garbage Boxes Pulled	1,880	2,137	2,100	2,200
Recycle Boxes Pulled	1,515	1,493	1,400	1,500
Increase tons per load in recycle boxes	1.42	1.46	1.6	1.6
Provide Community Outreach to the County School Staff at (10) County Schools	30	10	11	11
Transport at Least 1,525 Tons of Recyclables	2,500	2,174	1,900	2,000

FUTURE ISSUES

- Equipment maintenance and repair cost will continue to be evaluated to ensure safety and efficiency in terms of the hauling services utilized by the county.

OPERATING TRANSFERS – ENVIRONMENTAL PROTECTION

Casey Smith, Assistant County Manager

913 Greensboro Street Lexington, NC 27292 (336) 242-2213

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating	\$905,482	\$0	\$891,032	\$891,032	\$0	\$0	0.0%
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$905,482	\$0	\$891,032	\$891,032	\$0	\$0	0.0%
Revenues							
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net County Funds	\$905,482	\$0	\$891,032	\$891,032	\$0	\$0	0.0%
Authorized Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

Operating transfer consists of contributions from the County's General Fund to other operating funds.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget provides no contribution from the general fund to the sewer fund for environmental protection purposes.

SOIL & WATER

Andy Miller, Director

301 East Center Street Lexington, NC 27292 (336) 242-2075

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$201,338	\$204,173	\$216,694	\$187,500	\$198,525	(\$5,648)	-2.8%
Operating	\$8,482	\$11,218	\$11,218	\$8,666	\$9,425	(\$1,793)	-16.0%
Capital Outlay	\$1,291	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$211,111	\$215,391	\$227,912	\$196,166	\$207,950	(\$7,441)	-3.5%
Revenues							
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$26,242	\$25,500	\$25,500	\$26,393	\$25,500	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$26,242	\$25,500	\$25,500	\$26,393	\$25,500	\$0	0.0%
Net County Funds	\$184,869	\$189,891	\$202,412	\$169,774	\$182,450	(\$7,441)	-3.9%
Authorized Positions	3.00	3.00	3.00	3.00	3.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

The Soil and Water Department exists to help the citizens of Davidson County manage the natural resources of the County in a manner that provides for their needs both now and in the future. This is accomplished by providing technical assistance directly to land users and through an informational program for all the citizens of Davidson County. To enhance the ability of land users to provide for the needs of their property, the Department provides financial assistance from the Federal and State governments to qualifying land users for the implementation of Best Management Practices that protect and improve natural resources.

The goals of the Soil and Water Department are to work with land users to reduce soil erosion from all sources, improve water quality, protect and improve all natural resources, and to provide a comprehensive program that informs the citizens of Davidson County on how they can best manage the natural resources of the County.

The mission of the Davidson Soil and Water Conservation District is to provide technical and informational assistance for the conservation of our natural resources.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget reduces local funding to Soil & Water by (\$7,441) or -3.9%. Majority of the cost savings is due to reduced personnel expenses as a result of a retirement of a long term employee. This reduction more than offsets the continued inclusion of the FY 2018 employee pay raise totaling \$500 +1.5% per employee.

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

- The Department's education program produced a State Winner at the NC Envirothon. The High Rock Home School, Mighty Oaks Team advanced as the NC Envirothon winner to compete at the National Conservation Foundation Envirothon held in Emmitsburg, Maryland. The Mighty Oaks placed 11th at the Envirothon that included more than 50 teams from the US, Canada, and China. Over 500,000 students compete annually in Envirothon competitions across the United States and Canada.
- The installation of a large dairy waste management system was completed during the past year. This system protects water quality in High Rock Lake and provides an opportunity for the economic expansion of the farm.
- Ten farms were approved for cost-sharing through the NC Agricultural Cost Share Program to install Best Management Practices that will improve water quality. Funding in the amount of \$41,540 in State cost-sharing fund has been secured to aid in the installation of these measures.
- A demonstration plot showing the benefits of using multi-species cover crops was the centerpiece of a field day that was attended by over 60 individuals. The plot and field day were sponsored by the NC Foundation for Soil and Water Conservation. Using multi-species cover crops is producing soils that are more productive with fewer inputs and providing many additional environmental benefits.

KEY PERFORMANCE MEASURES

Measures	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
State Cost Share Programs				
<i>(Cost-Share Dollars)</i>				
NC Ag. Cost Share	\$ 44,361	\$ 47,214	\$ 41,540	\$ 45,000
NC Comm. Cons. Asst. Prog.	\$ 1,200	\$ -	\$ 1,125	\$ 1,200
Federal Cost Share Programs				
<i>(Cost-Share Dollars)</i>				
Env. Quality Incentives Prog.	\$ 150,329	\$ 118,996	(Note 1)	\$ 100,000
Technical Asst. to Individuals	832	901	950	950
Information Program				
Group Presentations (# of Attendees)	1,632	1,724	1,600	1,600
Envirothon Teams	12	8	7	10
Essay & Poster Contest (# of Students)	1,268	1,528	1,486	1,431

Note 1: No applications approved for this program.

FUTURE ISSUES

- Davidson County continues to grow as the economy improves. This growth increases the demands on the natural resources of the County and often results in the conversion of agricultural or forest land to more developed uses. Assuring an adequate supply of clean water and productive land to grow food and fiber will be a focus of the Soil and Water Department.
- Increasing demands for water require careful planning. The Soil and Water Department will continue efforts to develop water resources and to protect the quality and quantity of the existing resources through wise use. As land uses change the strategies of the Department must adapt to changing needs and conditions.
- The demand for food and fiber will grow as the population continues to grow. Agricultural producers are faced with the challenge of producing more food as the land area available for crop production declines. Increasing the productivity of agricultural land will be a focus for the Department. This will be accomplished through the use of conservation measures and by working to improve the health of the soil. Improving soil health will result in increased productivity and additional environmental benefits.
- The expansion of impervious surfaces associated with a change from agricultural and forest land to other uses creates challenges for managing the run-off. An increase in run-off often results in damaged streambanks and additional sediment loads in the waters of the County.

The Department will work to secure solutions to these challenges by working with all land users.

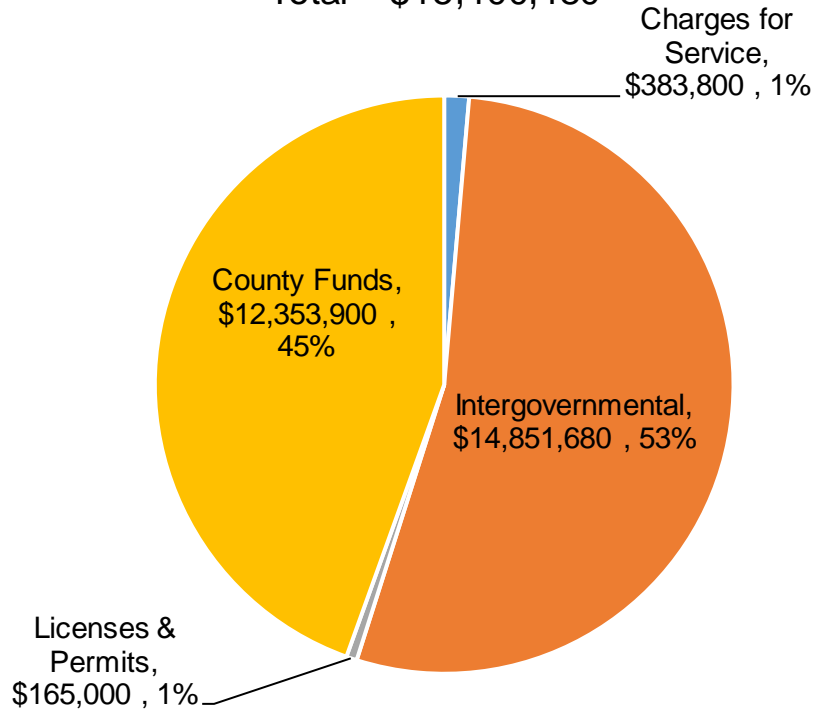
- As the non-farm community continues to grow, efforts will continue to help this group understand the importance of their actions on the natural resources of the County. The Department will work to expand the use of conservation measures that are suitable for non-agricultural lands to protect and improve natural resources.
- Davidson County will continue to grow and change. These changes make it essential that the citizens of the County have accurate information on issues that impact the natural resources of the County. Providing this information through the education programs of the Department will help citizens make informed decisions that are essential to a high quality of life.

Human Services Summary

Department	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	vs. Adopted	
					\$ Change	% Change
Contributions - Family Services Grant	\$ 313,349	\$ 98,069	\$ 301,732	\$ 85,730	\$ (12,339)	-12.6%
Contributions - Life Center Grant	\$ 122,364	\$ 96,726	\$ 119,383	\$ 96,726	\$ -	0.0%
Operating Transfers - Mental Health	\$ 809,344	\$ 824,344	\$ 824,344	\$ 824,344	\$ -	0.0%
Public Health	\$ 6,583,669	\$ 7,223,166	\$ 7,400,208	\$ 7,036,702	\$ (186,464)	-2.6%
Senior Services	\$ 2,156,715	\$ 2,131,585	\$ 2,254,952	\$ 2,174,986	\$ 43,401	2.0%
Social Services	\$21,722,888	\$23,312,186	\$23,624,268	\$17,401,625	\$ (5,910,561)	-25.4%
Veterans Services	\$ 127,521	\$ 133,337	\$ 133,337	\$ 134,267	\$ 930	0.7%
Grand Total	\$31,835,850	\$33,819,413	\$34,658,224	\$27,754,380	\$ (6,065,033)	-17.9%
Total Revenue	\$21,353,778	\$21,629,546	\$22,115,992	\$15,400,480	\$ (6,229,066)	-28.8%
County Funds	\$10,482,072	\$12,189,867	\$12,542,232	\$12,353,900	\$ 164,033	1.3%

FY 2019 Human Services Revenues

Total = \$15,400,480



CONTRIBUTIONS – HUMAN SERVICES

Casey Smith, Assistant County Manager

913 Greensboro Street Lexington, NC 27292 (336) 242-2213

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating	\$435,713	\$194,795	\$421,115	\$373,850	\$182,456	(\$12,339)	-6.3%
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$435,713	\$194,795	\$421,115	\$373,850	\$182,456	(\$12,339)	-6.3%
Revenues							
Appropriated Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$436,213	\$194,795	\$421,115	\$375,149	\$182,456	(\$12,339)	-6.3%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$436,213	\$194,795	\$421,115	\$375,149	\$182,456	(\$12,339)	-6.3%
Net County Funds	(\$500)	\$0	\$0	(\$1,299)	\$0	\$0	0.0%
Authorized Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

Davidson County provides funding to outside agencies that offer services within various related county functional areas such Public Safety, Human Service and Culture and Recreation. In addition Economic Development functions are provided support via the County budget process through agencies such as the Lexington and Thomasville City Chambers of Commerce as well as the Davidson County Economic Development Commission.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget decreases local funding toward Contributions related to Health and Human Service functions by (\$12,339) or -6.3%. The reduction is to match expected Family Services grant revenues with anticipated actuals.

Contribution Summary

Requested Adopted

Functional Area	Agency	FY 2018 Adopted	FY 2018 Amended	FY 2019 Requested	FY 2019 Adopted	\$ Change vs. Adopted	\$ Change vs. Adopted
Culture and Recreation	TOURISM	\$ 58,900	\$ 58,900	\$ 73,360	\$ 73,360	\$ 14,460	\$ 14,460
Culture and Recreation Total		\$ 58,900	\$ 58,900	\$ 73,360	\$ 73,360	\$ 14,460	\$ 14,460
	CHAMBER OF COMM - LEXINGTON	\$ 9,750	\$ 9,750	\$ 9,750	\$ 9,750	\$ -	\$ -
	CHAMBER OF COMM - THOMASVILLE	\$ 9,750	\$ 9,750	\$ 9,750	\$ 9,750	\$ -	\$ -
Economic Development	CHAMBER OF COMM - NORH DAVIDSON	\$ 8,300	\$ 8,300	\$ 8,000	\$ 8,000	\$ (300)	\$ (300)
	PACE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	ECONOMIC DEV COMMISSION	\$248,000	\$ 248,000	\$ 260,000	\$248,000	\$ 12,000	\$ -
	FORESTER	\$102,856	\$ 102,856	\$ 104,554	\$104,554	\$ 1,698	\$ 1,698
	UPTOWN LEXINGTON, INC.	\$ -	\$ -	\$ 15,000	\$ -	\$ 15,000	\$ -
Economic Development Total		\$378,656	\$ 378,656	\$ 407,054	\$380,054	\$ 28,398	\$ 1,398
Human Service Organization	FAMILY SERVICES - GRANT	\$ 98,069	\$ 301,732	\$ 98,069	\$ 85,730	\$ -	\$ (12,339)
	LIFE CENTER - GRANT	\$ 96,726	\$ 119,383	\$ 96,726	\$ 96,726	\$ -	\$ -
Human Service Organization Total		\$194,795	\$ 421,115	\$ 194,795	\$182,456	\$ -	\$ (12,339)
	JUV CRIME PREVENTION	\$ 2,500	\$ 161,669	\$ 2,500	\$ 2,500	\$ -	\$ -
	NATIONAL GUARD LEXINGTON	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	\$ -
	NATIONAL GUARD THOMASVILLE	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	\$ -
Public Safety Organization	RESCUE SQUAD DAV CTY	\$ 27,500	\$ 27,500	\$ 50,000	\$ 50,000	\$ 22,500	\$ 22,500
	RESCUE SQUAD LIFE SUPPORT	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ -	\$ -
	RESCUE SQUAD THOMASVILLE	\$ 17,500	\$ 17,500	\$ 75,000	\$ 22,000	\$ 57,500	\$ 4,500
Public Safety Organization Total		\$ 75,500	\$ 234,669	\$ 155,500	\$102,500	\$ 80,000	\$ 27,000
Grand Total		\$707,851	\$ 1,093,340	\$ 830,709	\$738,370	\$ 122,858	\$ 30,519

OPERATING TRANSFERS – HUMAN SERVICES

Casey Smith, Assistant County Manager

913 Greensboro Street Lexington, NC 27292 (336) 242-2213

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating	\$809,344	\$824,344	\$824,344	\$824,344	\$824,344	\$0	0.0%
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$809,344	\$824,344	\$824,344	\$824,344	\$824,344	\$0	0.0%
Revenues							
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net County Funds	\$809,344	\$824,344	\$824,344	\$824,344	\$824,344	\$0	0.0%
Authorized Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

Operating transfer consists of contributions from the County’s General Fund to other operating funds.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget maintains the same contribution from the general fund to the mental health fund as for last fiscal year, which totals \$824,344.

PUBLIC HEALTH

Lillian Koontz, Director

913 Greensboro Street Lexington, NC 27292 (336) 242-2300

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$5,439,725	\$6,079,468	\$6,019,883	\$5,014,237	\$6,031,056	(\$48,412)	-0.8%
Operating	\$1,094,665	\$1,143,698	\$1,325,311	\$959,083	\$1,005,646	(\$138,052)	-12.1%
Capital Outlay	\$49,279	\$0	\$55,014	\$5,298	\$0	\$0	0.0%
Total	\$6,583,669	\$7,223,166	\$7,400,208	\$5,978,618	\$7,036,702	(\$186,464)	-2.6%
Revenues							
Charges for Service	\$198,524	\$125,000	\$128,804	\$181,304	\$139,000	\$14,000	11.2%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$3,189,039	\$3,077,493	\$3,259,910	\$2,891,607	\$2,985,806	(\$91,687)	-3.0%
Licenses & Permits	\$210,173	\$165,000	\$165,000	\$207,562	\$165,000	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$3,597,736	\$3,367,493	\$3,553,714	\$3,280,473	\$3,289,806	(\$77,687)	-2.3%
Net County Funds	\$2,985,933	\$3,855,673	\$3,846,494	\$2,698,145	\$3,746,896	(\$108,777)	-2.8%
Authorized Positions	99.00	97.00	97.00	97.00	98.00	1.00	1.0%

DEPARTMENTAL PURPOSE & GOALS

The Health Department operates under the direction of the Health Director at the discretion of the Board of Health. The divisions within the Health Department are Clinical and Outreach Nursing, including School Nurses, Community Health Education, Office Support, Public Health Laboratory, Public Health Pharmacy, WIC, Case Management with Social Workers and Nurses, Environmental Health, and Administration; each designed to offer better health care with emphasis on education and prevention and environmental protection to the citizens of Davidson County. We focus on mandated and essential services such as communicable disease control, family planning, vital records management and breast/cervical cancer screening.

Environmental Health conducts on-site water and sewage investigations and inspections and manufactured home park inspections, in addition to food and lodging inspections, vector control and disease education, methamphetamine lab investigations, and lead poisoning investigations. The department also works to mobilize the community in the event of wide-spread health-related issues affecting the community as a whole. The Davidson County Health Department's mission is to assess, protect, promote, and assure the quality of life and health of all people within the county.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget decreases local funding for the Health Department by (\$108,777) or -2.8%. Majority of the decrease is due to the elimination of contract service dollars for a position (Community Health Liaison) at the Thomasville location which administers Child Health programs. The contract position was funded via state grant funds, which have been eliminated for FY 2019. Alternatively, the department was notified in June, 2018 they would be receiving additional WIC revenue to take Breast Feeding Peer Counselor PT position to FT for FY 2018-19. Lastly, employee pay raises of (\$500 + 1.5%) are equal to that which was approved for FY 2018.

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

- PBB savings used to remodel Environmental Health workspace to a more customer friendly entrance, and more usable workspace for staff.
- PBB savings used to purchase new computers for clinic team.
- Billing staff found new ways to bill insurance for payment.
- Hired a full-time provider after over two year search, which increased capacity for patient visits.

KEY PERFORMANCE MEASURES

Measures	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
Personal Health				
Immunization Rates for Children (DCHD) Benchmark Age = 24 Months	98%	85%	90%	90%
Total Unduplicated Patients (Clinic)	7,172	7,345	7,250	7,250
Total Unduplicated Visits (Clinic)	11,410	11,906	11,500	11,500
Environmental Health				
Average Number of Working Days to Make Initial Site Visit for New On-site Wastewater Applications	4.88	5.28	5.70	6.10
Average Number of Working Days to Make Initial Site Visit for Repairs to an Existing System	1.40	1.60	1.60	1.70
Average Number of Working Days to Make a Site Visit in Response to a Complaint	1.71	1.83	1.75	1.70
% of Quality Control Inspections Completed	100.00%	100.00%	100.00%	100.00%

FUTURE ISSUES

- Continued cuts from the state on Maternal Health, Child Health, and Family Planning are concerning as the needs are not diminishing.
- Medicaid transformation in North Carolina is on the horizon. Payment sources for the provision of services is uncertain.
- The opioid crisis continues to be a financial and social burden on our community.
- Almost half of management team is within five years of retirement, so succession planning will become a high priority of the next several years.

SENIOR SERVICES

Thessia Everhart-Roberts, Director

555-B West Center Street Extension, Lexington NC 27295 (336) 242-2290

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$1,118,693	\$1,174,279	\$1,211,336	\$1,049,107	\$1,202,069	\$27,790	2.4%
Operating	\$988,542	\$957,306	\$1,023,116	\$809,060	\$971,934	\$14,628	1.5%
Capital Outlay	\$49,480	\$0	\$20,500	\$0	\$983	\$983	0.0%
Total	\$2,156,715	\$2,131,585	\$2,254,952	\$1,858,167	\$2,174,986	\$43,401	2.0%
Revenues							
Charges for Service	\$82,016	\$77,800	\$85,800	\$76,515	\$80,800	\$3,000	3.9%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$1,187,119	\$1,021,684	\$1,027,684	\$1,007,513	\$1,192,599	\$170,915	16.7%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$1,269,135	\$1,099,484	\$1,113,484	\$1,084,028	\$1,273,399	\$173,915	15.8%
Net County Funds	\$887,580	\$1,032,101	\$1,141,468	\$774,139	\$901,587	(\$130,514)	-12.6%
Authorized Positions	22.00	22.00	22.00	22.00	22.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

Davidson County Senior Services is the lead agency for aging services in Davidson County, and serves as a “one-stop shop” resource for older and disabled adults. Citizens can take advantage of activities beginning at age 55, and if eligible, access nutrition and home care services at age 60. Disabled Adults, 18 and older, may qualify for home healthcare services. All services are designed to afford citizens an opportunity to live independently in their own homes as opposed to institutional placement.

Senior Services mission is to support, assist, and advocate for older and disabled adults and their families. The agency does this by offering an evolving array of programs and services to meet their present and future needs regarding well-being, independence, community involvement, and the ability for them to remain in their own home.

Services provided include Home Delivered Meals, Congregate Nutrition, In-Home Aide Services, Transportation, Community Alternatives Program for Disabled Adults or CAP/DA, Information and Options Counseling, and two Senior Centers which are nationally accredited by the National Institute of Senior Centers and state certified as “Centers of Excellence” by the NC Division of Aging and Adult Services. The centers provide programs to promote the physical, social and emotional well-being of older adults.

Goal 1: Empower older adults, their families, and other consumers to make informed decisions and to easily access existing health and long term care options

Objective 1.1: Educate the public on availability of services to foster independence, self-sufficiency and their planning for long-term needs

Objective 1.2: Streamline access to long-term services and supports to facilitate informed decision-making

Objective 1.3: Ensure inclusion of diverse cultures and abilities in all aspects of the aging and adult services

Goal 2: Enable older adults to remain independent and age in place of their choice with appropriate services and supports

Objective 2.1: Maintain and expand the availability of community-based services and supports

Objective 2.2: Promote flexibility in services and supports to offer older adults and their caregiver more opportunities to choose how and where they receive services.

Goal 3: Empower older adults to have optimal health status and a healthy lifestyle

Objective 3.1: Promote engagement in health and wellness programs and initiatives strategies.

Objective 3.2: Expand access to, and increase participation in evidence-based health promotion and disease prevention programs.

Goal 4: Protect the safety and rights of older adults and vulnerable adults and prevent their abuse, neglect and exploitation

Objective 4.1: Maximize collaboration, outreach and training to stop or prevent abuse, neglect, and exploitation

Objective 4.2: Strengthen emergency preparedness and response for older adults

Goal 5: Empower older adults to engage in the community through volunteerism, lifelong learning, and civic activities

Objective 5.1: Promote volunteerism and other active engagement

Objective 5.2: Promote older workers as vital for businesses seeking a trained, qualified and reliable workforce

Objective 5.2: Offer senior leadership opportunities that recognize the importance of older adult involvement in addressing issues affecting seniors

Goal 6: Ensure public accountability and responsiveness

Objective 6.1: Implement operational improvements and managerial efficiencies for critical services and supports

Objective 6.2: Promote effective and efficient management policies, including the use of performance-based standards and outcomes

Objective 6.3: Strengthen performance-based standards and outcomes

Goal 7: Prepare and plan for a demographic shift in the aging population

Objective 7.1: Maintain and expand the availability of community based services and supports

Objective 7.2: Advocate for increased funding and enhanced facilities to accommodate the growing aging population

Objective 7.3: Develop business and organizational relationships that will result in partnerships for facilitating programs and services

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget decreases county funding to Senior Services by (\$130,514) or -12.6%. This decrease is largely due to changes made to the 5310 transportation grant. While it previously required a 50% local match, it would now be submitted as an 80% Federal, 10% State, and 10% Local capital grant. This change has resulted in a significant reduction in required local funds for the upcoming fiscal year.
- Although net county funds to Senior Services have been reduced, personnel costs have increased due to the inclusion of employee pay raises equal to that of FY 2018, totaling \$500 + 1.5% per employee. Increases to operating and capital expenses are the result of contracting for an In-Home Service Social Worker, and replacing an out-of-warranty desktop computer.

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

- Senior Centers received national Senior Center accreditation from the National Council on Aging, National Institute of Senior Centers.
- Secured \$2,500 in grants from Meals on Wheels of America and PetSmart Charities to operate Meals on Wheels Loves Pets food program for low-income clients who may not be able to afford food for their pets.

- Secured an \$11,880 grant from Meals on Wheels of America's Subaru Share the Love Campaign. Funds were used to implement a new Meals on Wheels route in the Fairgrove community.
- Collaborated with the North Carolina Baptist Aging Ministry and the Office of the State Fire Marshal, department installed smoke detectors in forty elderly homes at no cost to the county.

KEY PERFORMANCE MEASURES

Measures	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
Increase Total Sponsorship Revenue by 15%	100%	70%	100%	N/A
Recruit 10% of the active Meals on Wheels volunteer base from 2017-2018	100%	99%	100%	100%
Mail a Response Letter to All In-Home Aide Services Referrals within (3) Business Days	N / A	100%	100%	N/A
Market Information and Options Counseling and departmental services at (10) events	N / A	N/A	N/A	100%
Maintain a Daily Client Fill Rate for Meals on Wheels - Goal = 96%	N / A	100%	100%	100%
Increase participation in Senior Center Fitness Rooms by 15%	N / A	N / A	N / A	100%
Mail exit survey with case closure letter to all clients being discharged from In-Home Services programs	N / A	N / A	N / A	100%

FUTURE ISSUES

Wait List for Services

- Senior Services maintains a waitlist for critical community based care services. In-Home Services, Home Delivered Meals and Transportation. In addition, Senior Centers often have waitlist for special events due to facility capacity.

DC is Aging (Babyboomers)

- 2010 census reported 33,567 adults age 60 and older in Davidson County; this number is

projected to increase 52% by 2030. An increased population equates to an increased need for programs and services.

Facilities (Space Needs)

- Both the Lexington and Thomasville facilities have space and parking issues; this will intensify as the population ages and demand for services rise.

Insufficient Funding

- As decreases in Federal and State funding become more apparent; the need for funding sources to supplement and maintain programs; Transportation, Meals on Wheels, Congregate Nutrition, In-Home Services, and Senior Center Operations will become necessary.
- As the population shifts, service needs will increase. Additional funding will be imperative to service citizens to ensure older citizens receive vital services that help them remain in their homes contributing to society and the economy.

SOCIAL SERVICES & CHILD SUPPORT

Dale Moorefield, Director

913 Greensboro Street Lexington, NC 27292 (336) 242-2500

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$10,368,182	\$10,893,172	\$10,943,437	\$9,475,486	\$11,377,716	\$484,544	4.4%
Operating	\$11,288,130	\$12,419,014	\$12,585,831	\$4,714,924	\$6,023,909	(\$6,395,105)	-51.5%
Capital Outlay	\$66,576	\$0	\$95,000	\$83,574	\$0	\$0	0.0%
Total	\$21,722,888	\$23,312,186	\$23,624,268	\$14,273,985	\$17,401,625	(\$5,910,561)	-25.4%
Revenues							
Charges for Service	\$173,646	\$175,437	\$178,037	\$73,667	\$164,000	(\$11,437)	-6.5%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$15,875,047	\$16,790,337	\$16,847,642	\$7,681,648	\$10,488,819	(\$6,301,518)	-37.5%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$16,048,693	\$16,965,774	\$17,025,679	\$7,755,315	\$10,652,819	(\$6,312,955)	-37.2%
Net County Funds	\$5,674,195	\$6,346,412	\$6,598,589	\$6,518,670	\$6,748,806	\$402,394	6.3%
Authorized Positions	194.50	199.50	199.50	199.50	205.50	6.00	3.0%

DEPARTMENTAL PURPOSE & GOALS

The mission of Davidson County Department of Social Services is to provide opportunities and essential services, which assure personal dignity and self-sufficiency for all citizens in an efficient and timely manner. Davidson County and this department are mandated to provide a wide variety of economic services within state and federal guidelines as well as provide safety and permanence for vulnerable children and adults in accordance with federal and state laws and statutes. In providing these services to our citizens and residents, our department strives to provide these services in a very accurate and timely manner while minimizing County costs.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases local funding to the Department of Social Services by \$402,394 or 6.3%. Majority of the increase is due to three key areas:
 - ✓ The adopted budget includes employee pay raises equal to that of FY 2018 which totaled \$500 + 1.5% per employee.

- ✓ The adopted budget also eliminates (\$5.75M) in state funding which is a pass-thru for child daycare subsidies, as these funds will now be paid directly to the provider.
- ✓ Similarly, the adopted budget recommends moving two Office Support III positions to Office Support IV (pay grades 57 to 59). This change in pay grade has been reviewed and recommend by the NC Office of State Personnel, as these two positions are performing such job duties currently.
- ✓ Lastly, the adopted budget includes six additional positions to assist with ever growing workload within CPS and Foster Care areas. The total net county cost of the positions equal \$166K. The workload justifications can be seen within the table below:

Position	# of	Workload Justification
SW III	2.00	Foster Care - Currently 25-30 kids per position (State Standard = 15). Also need to perform more "home studies" to increase the number of licensed foster homes within the county.
SW I / A / T	3.00	Child Protective Services - Currently have 17 positions state recommends 29 for Davidson County (State records show Davidson County is at 59% of the recommend staffing total, with the peer group average = 87%)
SW Supervisor	1.00	Needed to reduce the number of staff to supervisor (Currently 1:6 ratio)
	6.00	

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

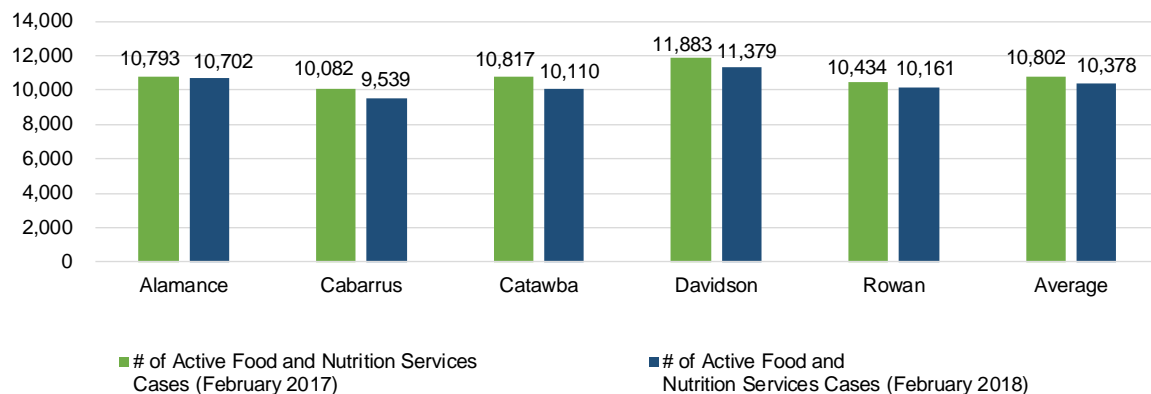
- Overall, Davidson County DSS met 97.6% of the department's goals, which means clients, and county residents received a high standard of timely and accurate service.
- The Economic Services area processed Medicaid, Food and Nutrition Services (FNS), Work First, and Childcare Assistance applications and did so with 98% overall timeliness; exceeding state standards in most programs.
- DSS provided timely and effective investigation of abuse and neglect, providing safety for the county's most vulnerable populations of children and adults; exceeding state standards in Adult Protective Services.
- The Child Support Enforcement area exceeded all five state goals including collection of \$13,216,444 in Child Support payments for families in Davidson County.
- More than 93% of foster care monthly visits / contacts were in the homes where the children live.
- 87 of 254 (34%) children in DSS custody found permanence.

- 99% of families completing in-home services had no repeat maltreatment within six months.
- Minimized county costs to just 37.5% in providing mandated services by effectively utilizing state and federal reimbursements.

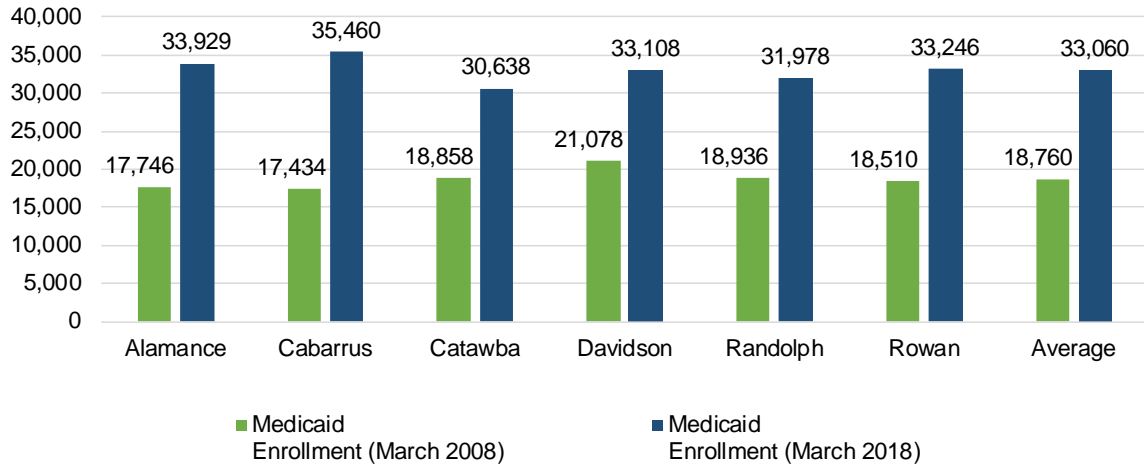
KEY PERFORMANCE MEASURES

Measures	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
Timely Processing of Medicaid Applications (State Standard = 90%)	96%	97%	97%	98%
Timely Processing of Food and Nutrition Services (FSN) Applications (State Standard = 95%)	97%	98%	98%	99%
Child Support Collections (State Goal = \$13,055,306 Per Year)	\$13,055,306	\$13,216,444	\$13,216,444	\$13,400,000
Adult Services Abuse Reports Initiated Within (8) Hours (Goal = 99%)	100%	93%	99%	99%
Adult Services Neglect Reports Initiated Within (40) Hours (Goal = 93%)	100%	98%	95%	98%
Child Protective Services Timely Initiation of CPS Abuse & Neglect Reports (Goal = 100%)	96%	95%	96%	98%
Closed CPS Cases With No Maltreatment for (6) Months	98%	99%	99%	99%
Foster Care Visits in the Child's Home	95%	93%	95%	95%

Number of Active Food and Nutrition Services Cases
(February 2017 vs. February 2018)



Medicaid Eligibles
(March 2007 vs. 2017)



FUTURE ISSUES

- DSS continues to implement NCFAST.
- DSS Continues to deal the effects of substance abuse within Davidson County.
- Office space will also continue to be needed for the future, as DSS continues to deal with ever growing service demands.

VETERANS

Rick Johnson, Director

301 East Center Street Lexington, NC 27292 (336) 242-2075

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$119,027	\$122,418	\$120,719	\$105,035	\$122,184	(\$234)	-0.2%
Operating	\$8,494	\$9,909	\$9,909	\$7,847	\$12,083	\$2,174	21.9%
Capital Outlay	\$0	\$1,010	\$2,709	\$901	\$0	(\$1,010)	-100.0%
Total	\$127,521	\$133,337	\$133,337	\$113,782	\$134,267	\$930	0.7%
Revenues							
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$2,000	\$2,000	\$2,000	\$2,175	\$2,000	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$2,000	\$2,000	\$2,000	\$2,175	\$2,000	\$0	0.0%
Net County Funds	\$125,521	\$131,337	\$131,337	\$111,607	\$132,267	\$930	0.7%
Authorized Positions	2.00	2.00	2.00	2.00	2.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

The Veterans Services Department assists all Davidson County veterans, their spouses and dependents to apply for and to obtain all federal, state and local veteran benefits for which they are legally eligible.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases local funding to the Veterans Services Department by \$930 or 0.7%. This increase is largely due to two factors:
 - ✓ The continued inclusion of the FY 2018 employee pay raise totaling \$500 + 1.5% per employee.

- ✓ Replace outdated furniture within the department (2 – Adjustable desk risers, 8 customer / staff chairs + an old printer = \$3K).

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

- Veterans Services hired a new Veteran Services Director.

KEY PERFORMANCE MEASURES

Measures	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
Total Veteran Population	10,705	10,596	10,478	10,353

FUTURE ISSUES

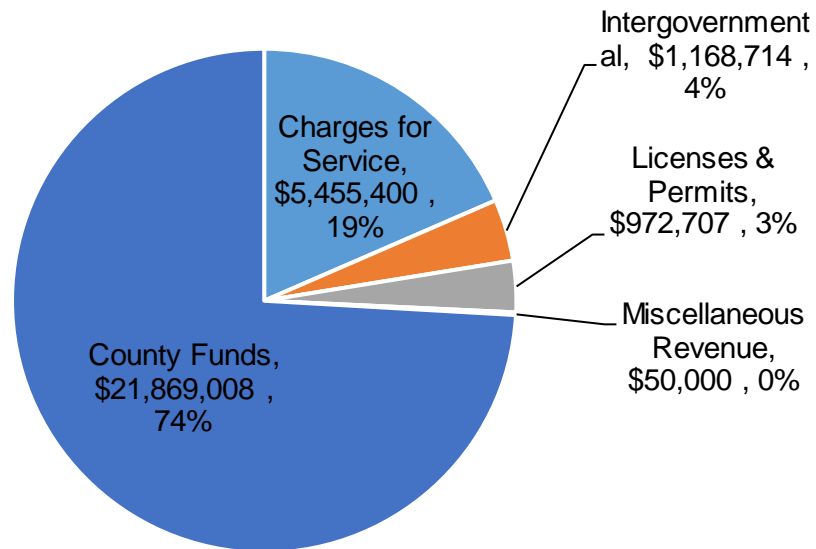
- Accurately projecting veteran growth and surviving spouses covered under the widow's pension plan.
- Staff workload due to several factors, including:
 - ✓ Growing numbers of post - 9 / 11 veterans.
 - ✓ Higher rates of service disability claims.
 - ✓ Increased VA benefit usage rates.
 - ✓ New presumptive illnesses added to the Agent Orange Law.
- Staff will need to offer application assistance for Veteran ID cards. This includes the need for dedicated computer kiosk and digital camera.

Public Safety Summary

Department	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	vs. Adopted	
					\$ Change	% Change
Animal Shelter	\$ 515,195	\$ 548,912	\$ 581,155	\$ 555,733	\$ 6,821	1.2%
Contributions - Rescue Squads & National Guards	\$ 71,500	\$ 73,000	\$ 73,000	\$ 100,000	\$ 27,000	37.0%
JCPC Operating Supplies + Program Grant	\$ 162,092	\$ 2,500	\$ 161,669	\$ 2,500	\$ -	0.0%
Emergency Communications	\$ 1,991,138	\$ 2,090,688	\$ 2,009,059	\$ 2,310,726	\$ 220,038	10.5%
Emergency Services	\$ 7,418,069	\$ 8,067,182	\$ 8,157,488	\$ 8,459,955	\$ 392,773	4.9%
Inspections	\$ 947,372	\$ 939,044	\$ 969,664	\$ 978,056	\$ 39,012	4.2%
Sheriff	\$ 15,737,855	\$ 16,714,903	\$ 17,268,573	\$ 17,108,859	\$ 393,956	2.4%
Grand Total	\$ 26,843,221	\$ 28,436,229	\$ 29,220,608	\$ 29,515,829	\$ 1,079,600	3.8%
Total Revenue	\$ 7,699,385	\$ 7,474,146	\$ 7,489,396	\$ 7,646,821	\$ 172,675	2.3%
County Funds	\$ 19,143,836	\$ 20,962,083	\$ 21,731,212	\$ 21,869,008	\$ 906,925	4.3%

FY 2019 Public Safety Revenues

Total = \$7,646,821



ANIMAL SHELTER

Donna Grooms, Animal Shelter Manager

490 Glendale Road Lexington, NC 27292 (336) 242-3039

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$278,507	\$286,210	\$303,453	\$262,933	\$297,782	\$11,572	4.0%
Operating	\$236,688	\$262,702	\$271,167	\$258,746	\$257,951	(\$4,751)	-1.8%
Capital Outlay	\$0	\$0	\$6,535	\$4,918	\$0	\$0	0.0%
Total	\$515,195	\$548,912	\$581,155	\$526,597	\$555,733	\$6,821	1.2%
Revenues							
Charges for Service	\$106,505	\$98,000	\$98,000	\$88,561	\$98,000	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$106,505	\$98,000	\$98,000	\$88,561	\$98,000	\$0	0.0%
Net County Funds	\$408,691	\$450,912	\$483,155	\$438,036	\$457,733	\$6,821	1.5%
Authorized Positions	6.00	6.00	6.00	6.00	6.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

The mission of the Davidson County Animal Shelter is to provide shelter and care to domestic companion animals, to reunite lost pets with their owners, to aid in the relief of suffering among animals and the encouragement of animal population control. The department hopes to promote responsible pet ownership by utilizing spay and neuter programs for animals adopted from the County's animal shelter.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases local funding for the Animal Shelter by \$6,821 or 1.5%. The increase is due to including employee pay raises at the existing amount of \$500 + 1.5%. No change in the cost of group insurance for the employee and / or the County is expected for the upcoming fiscal year.

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

- Established an agreement with new contract veterinarian.
- Continued with equipment replacement (New commercial washer / dryer + new HVAC for facility cooler).

KEY PERFORMANCE MEASURES

Measures	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
Adoption %	19%	16%	18%	19%
Rescue %	25%	30%	32%	33%
Return To Owner %	6%	8%	8%	8%

FUTURE ISSUES

- Staffing and adequate facilities to handle the ever increasing animal population.

CONTRIBUTIONS – PUBLIC SAFETY

Casey Smith, Assistant County Manager

913 Greensboro Street Lexington, NC 27292 (336) 242-2213

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating	\$233,592	\$75,500	\$234,669	\$192,803	\$102,500	\$27,000	35.8%
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$233,592	\$75,500	\$234,669	\$192,803	\$102,500	\$27,000	35.8%
Revenues							
Appropriated Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net County Funds	\$233,592	\$75,500	\$234,669	\$192,803	\$102,500	\$27,000	35.8%
Authorized Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

Davidson County provides funding to outside agencies that offer services within various related county functional areas such Public Safety, Human Service and Culture and Recreation. In addition Economic Development functions are provided support via the County budget process through agencies such as the Lexington and Thomasville City Chambers of Commerce as well as the Davidson County Economic Development Commission.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases local funding to Public Safety Contributions by \$27,000 or 35.8%. The increase will go the Davidson County and Thomasville City Rescue Squads for use to replace outdated equipment and purchase new communication radios for the upcoming 800 MHz radio system upgrade.

Contribution Summary

Requested Adopted

Functional Area	Agency	FY 2018 Adopted	FY 2018 Amended	FY 2019 Requested	FY 2019 Adopted	\$ Change vs. Adopted	\$ Change vs. Adopted
Culture and Recreation	TOURISM	\$ 58,900	\$ 58,900	\$ 73,360	\$ 73,360	\$ 14,460	\$ 14,460
Culture and Recreation Total		\$ 58,900	\$ 58,900	\$ 73,360	\$ 73,360	\$ 14,460	\$ 14,460
	CHAMBER OF COMM - LEXINGTON	\$ 9,750	\$ 9,750	\$ 9,750	\$ 9,750	\$ -	\$ -
	CHAMBER OF COMM - THOMASVILLE	\$ 9,750	\$ 9,750	\$ 9,750	\$ 9,750	\$ -	\$ -
Economic Development	CHAMBER OF COMM - NORH DAVIDSON	\$ 8,300	\$ 8,300	\$ 8,000	\$ 8,000	\$ (300)	\$ (300)
	PACE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	ECONOMIC DEV COMMISSION	\$248,000	\$ 248,000	\$ 260,000	\$248,000	\$ 12,000	\$ -
	FORESTER	\$102,856	\$ 102,856	\$ 104,554	\$104,554	\$ 1,698	\$ 1,698
	UPTOWN LEXINGTON, INC.	\$ -	\$ -	\$ 15,000	\$ -	\$ 15,000	\$ -
Economic Development Total		\$378,656	\$ 378,656	\$ 407,054	\$380,054	\$ 28,398	\$ 1,398
Human Service Organization	FAMILY SERVICES - GRANT	\$ 98,069	\$ 301,732	\$ 98,069	\$ 85,730	\$ -	\$ (12,339)
	LIFE CENTER - GRANT	\$ 96,726	\$ 119,383	\$ 96,726	\$ 96,726	\$ -	\$ -
Human Service Organization Total		\$194,795	\$ 421,115	\$ 194,795	\$182,456	\$ -	\$ (12,339)
	JUV CRIME PREVENTION	\$ 2,500	\$ 161,669	\$ 2,500	\$ 2,500	\$ -	\$ -
	NATIONAL GUARD LEXINGTON	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	\$ -
Public Safety Organization	NATIONAL GUARD THOMASVILLE	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	\$ -
	RESCUE SQUAD DAV CTY	\$ 27,500	\$ 27,500	\$ 50,000	\$ 50,000	\$ 22,500	\$ 22,500
	RESCUE SQUAD LIFE SUPPORT	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ -	\$ -
	RESCUE SQUAD THOMASVILLE	\$ 17,500	\$ 17,500	\$ 75,000	\$ 22,000	\$ 57,500	\$ 4,500
Public Safety Organization Total		\$ 75,500	\$ 234,669	\$ 155,500	\$102,500	\$ 80,000	\$ 27,000
Grand Total		\$707,851	\$ 1,093,340	\$ 830,709	\$738,370	\$ 122,858	\$ 30,519

EMERGENCY COMMUNICATIONS

Terry Bailey, Director

949 North Main Street Lexington, NC 27292 (336) 242-2132

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$1,787,876	\$1,981,172	\$1,881,172	\$1,551,347	\$2,081,475	\$100,303	5.1%
Operating	\$135,016	\$109,516	\$121,625	\$90,362	\$109,251	(\$265)	-0.2%
Capital Outlay	\$68,247	\$0	\$6,262	\$7,671	\$120,000	\$120,000	0.0%
Total	\$1,991,138	\$2,090,688	\$2,009,059	\$1,649,381	\$2,310,726	\$220,038	10.5%
Revenues							
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net County Funds	\$1,991,138	\$2,090,688	\$2,009,059	\$1,649,381	\$2,310,726	\$220,038	10.5%
Authorized Positions	33.00	33.00	33.00	33.00	34.00	1.00	3.0%

DEPARTMENTAL PURPOSE & GOALS

Davidson County 9-1-1 Emergency Communication's mission is to serve as the communications link between the citizens and the public safety agencies; to accurately identify each caller's location; to quickly and accurately activate needed public safety services; and to provide communications support and coordination for all city / county safety and applicable support agencies. The goal is to provide courteous, accurate and responsive service to the citizens and agencies served in a professional timely manner.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases local funding for Emergency Communications by \$220,038 or 10.5%. Majority of the increase is due to the addition of one full-time Radio Communications Manager and funding for an additional part-time Radio Communications Technician (\$84K). These positions are necessary to manage and maintain the upcoming 911 Radio System upgrade. As part of operating / maintaining the system the County will

also need to purchasing various pieces of equipment / software as well as a vehicle in order to mobility for the manager to visit outlying locations within the County (\$120K).

- The budget also maintains the existing County employee pay raise at \$500 + 1.5% for the upcoming fiscal year as well as maintains the current group insurance rates for employees. The County portion group insurance cost is also not expect to increase for FY 2019.

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

- Staff training continues to help with maintaining a high level of service quality / effectiveness.
- Repurposed an existing vehicle from P&R for use by Signs Technician.

KEY PERFORMANCE MEASURES

Measures	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
# of Calls Entered in to CAD System	262,179	267,235	275,292	277,383
Average Dispatch Time				
EMS	2 mins 28 sec	2 mins 30 sec	2 mins 30 sec	2 mins 30 sec
Fire	2 mins 11 sec	2 mins 31 sec	2 mins 31 sec	2 mins 31 sec
Law Enforcement	3 mins 02 sec	3 mins 04 sec	3 mins 04 sec	3 mins 04 sec
# of Days to Replace or Repair Reported Down / Missing / Damaged Green Street Name Road Signs	3.6 days	3.5 days	3.5 days	3.5 days
(Goal is 10 Working Days 95% of the Time and Includes Performing the Utility Locate)				

Note:
Dispatch Times Above Represent an Average of Emergency calls

FUTURE ISSUES

- Staffing levels will continue to be an issue as 911 dispatch calls increase.
- Transition from old Public Safety radio system to new 800 MHz Radio System.

EMERGENCY SERVICES

Larry James, Director

935 N. Main St. Lexington, NC 27292 (336) 242-2270

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$5,856,802	\$6,695,489	\$6,609,292	\$5,594,975	\$6,750,760	\$55,271	0.8%
Operating	\$1,087,170	\$1,003,549	\$1,156,695	\$1,045,462	\$1,112,054	\$108,505	10.8%
Capital Outlay	\$474,097	\$368,144	\$391,501	\$342,301	\$597,141	\$228,997	62.2%
Total	\$7,418,069	\$8,067,182	\$8,157,488	\$6,982,738	\$8,459,955	\$392,773	4.9%
Revenues							
Charges for Service	\$5,023,030	\$5,045,100	\$5,045,100	\$4,668,743	\$5,146,100	\$101,000	2.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$62,759	\$35,000	\$35,000	\$53,017	\$35,000	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$5,085,788	\$5,080,100	\$5,080,100	\$4,721,760	\$5,181,100	\$101,000	2.0%
Net County Funds	\$2,332,281	\$2,987,082	\$3,077,388	\$2,260,978	\$3,278,855	\$291,773	9.8%
Authorized Positions	91.50	91.50	91.50	91.50	95.50	4.00	4.4%

DEPARTMENTAL PURPOSE & GOALS

Davidson County Emergency Services will provide emergency medical care, fire marshal and emergency management services and meet the needs of our citizens by providing appropriate, timely and courteous care through a comprehensive and effective system. We will strive to continuously educate our community about accident and fire prevention and the importance of the EMS System.

To achieve the mission, Emergency Services will generate a total quality culture by:

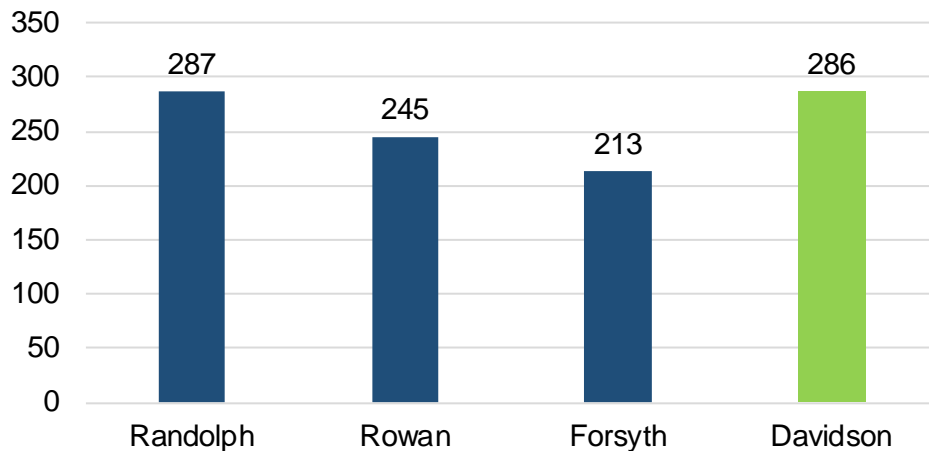
- Anticipating, understanding and responding to our patients and citizens.
- Investing in staff development and training.
- Communicating effectively with our staff and the public.
- Fostering a sense of team spirit and ownership among staff.

- Encouraging and rewarding innovation.
- Demanding an open and responsible style of management and leadership.
- Remembering that a continuous vision will always encourage and enhance change

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases local funding to the Emergency Services Department by \$291,773 or 9.8%. The increase is largely due to the replacement of three high mileage ambulances (Two regular + one remount) and one staff vehicle within the Fire Marshal’s Office (\$491K). The proposed budget also replaces cardiac monitors, toughbooks for ambulances as well as SCBA equipment / bottles.
- Further, the FY 2019 Adopted Budget also an additional \$37K for Medical Examiner services. The increased cost is largely due to the growing opioid crisis within Davidson County.
- In addition, the FY 2019 Adopted Budget includes the full year cost (\$38K) of the new Mass Emergency Communication System.
- Finally, the FY 2019 Adopted Budget includes four additional EMT-P positions within EMS totaling (\$209K). The additional positions are needed to handle the ever increasing call volume. As shown below the County has high (per EMT) calls relative to neighboring counties, which is driving the need for the additional staff. Many of these calls are related to the current opioid crisis within Davidson County.

Calls per Full-Time EMT



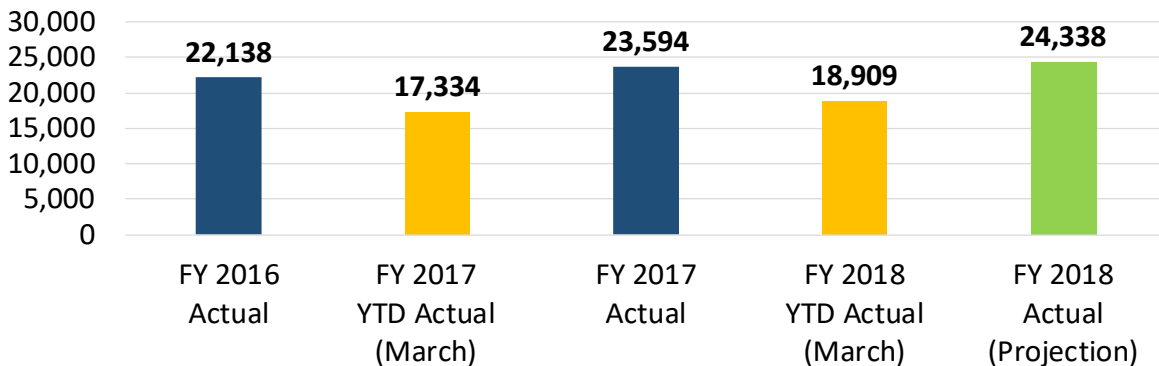
FY 2018 SIGNIFICANT ACCOMPLISHMENTS

- Implemented the Code Red countywide emergency notification system.
- Fire Marshal division staff travelled to Austria to review the coming EGGER plant facilities and evaluate fire suppression systems currently utilized by the company.

KEY PERFORMANCE MEASURES

Measures	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
Track number and % of successful IV starts	73%	74%	74%	74%
Provide a minimum of 24 hours continuing education to EMS employees	31 Hours	30 hours	38 hours	38 hours
Complete all call reports electronically and upload to billing	100%	100%	100%	100%
Projected number of fire inspections to complete within the fiscal year	1,738	1,947	1,772	1,750
Conduct or participate in a minimum of four (4) multi-agency training excercises annually	4	4	5	4

EMS Dispatched Calls



FUTURE ISSUES

- Possible addition of a western Davidson County QRV staffed with a Paramedic to mirror the successful operation currently being used in the southern part of Davidson County.
- The need for increased staffing in the Fire Marshal division for the increased inspections and investigations workload.
- Replacement of the Lexington EMS base.
- Replacement of the Midway EMS base.

CENTRAL PERMITTING & INSPECTIONS

Tod Hancock, Director

913 Greensboro Street Lexington, NC 27292 (336) 242-2807

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$744,955	\$818,598	\$821,031	\$710,323	\$820,779	\$2,181	0.3%
Operating	\$125,954	\$120,446	\$121,853	\$120,528	\$122,313	\$1,867	1.6%
Capital Outlay	\$76,463	\$0	\$26,780	\$27,583	\$34,964	\$34,964	0.0%
Total	\$947,372	\$939,044	\$969,664	\$858,434	\$978,056	\$39,012	4.2%
Revenues							
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$999,523	\$800,000	\$800,000	\$927,639	\$889,707	\$89,707	11.2%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$999,523	\$800,000	\$800,000	\$927,639	\$889,707	\$89,707	11.2%
Net County Funds	(\$52,151)	\$139,044	\$169,664	(\$69,205)	\$88,349	(\$50,695)	-36.5%
Authorized Positions	12.00	13.00	13.00	13.00	13.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

The Central Permitting & Inspections Department is a state-mandated program that falls under the Public Safety Service Area. The overall goal of the department is to protect the lives, health and property of Davidson County citizens via enforcement of the International Building Code with North Carolina Amendments and per North Carolina General Statute (NCGS) 153A, Article 18 (more specifically, NCGS 153A-352). The department also strives to provide the absolute best in customer service, with responsibilities including the review of building construction plans and specifications; issuance and tracking of permit and inspection data; performing all required state and local field inspections for code compliance, and issuance of Certificate of Occupancies (CO).

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget decreases local funding to the Inspections Department by (\$50,695) or -36.5%. The change is largely due to the expected increase in building

permits revenue for the upcoming fiscal year. The adopted budget also includes funding for employee pay raise totaling the same amount per employee as was approved for FY 2018 which totaled \$500 + 1.5%. Lastly, the adopted budget includes funding (\$31K) to replace a high mileage staff vehicle (2006 Ford Escape – 166K miles) + three (out-of-warranty) staff desktops and one laptop.

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

- Completed the hiring / training of existing inspections staff.
- Continued with staff succession plan within the permit technician area as retirements have recently occurred.

KEY PERFORMANCE MEASURES

Measures	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
Total # of Building Permits	6,391	6,141	6,300	6,350
Total # of Inspections	17,848	21,793	18,500	19,000
# of Inspections per Day per Inspector	17	17	17	17

FUTURE ISSUES

- Workload in relation to the amount staff particularly, in terms of available inspectors.
- Continue to evaluate the need for centralized central permitting software.

SHERIFF

David Grice, Sheriff

110 West Center Street Lexington, NC 27292 (336) 242-2100

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$11,882,161	\$12,680,240	\$12,438,784	\$10,507,258	\$13,061,307	\$381,067	3.0%
Operating	\$3,177,817	\$3,462,211	\$4,160,679	\$3,133,387	\$3,347,912	(\$114,299)	-3.3%
Capital Outlay	\$677,876	\$572,452	\$669,110	\$461,236	\$699,640	\$127,188	22.2%
Total	\$15,737,855	\$16,714,903	\$17,268,573	\$14,101,881	\$17,108,859	\$393,956	2.4%
Revenues							
Charges for Service	\$232,879	\$251,300	\$255,650	\$201,038	\$211,300	(\$40,000)	-15.9%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$1,040,353	\$1,059,746	\$1,070,646	\$952,334	\$1,133,714	\$73,968	7.0%
Licenses & Permits	\$156,439	\$135,000	\$135,000	\$133,437	\$83,000	(\$52,000)	-38.5%
Miscellaneous Revenue	\$77,898	\$50,000	\$50,000	\$58,458	\$50,000	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$1,507,569	\$1,496,046	\$1,511,296	\$1,345,267	\$1,478,014	(\$18,032)	-1.2%
Net County Funds	\$14,230,286	\$15,218,857	\$15,757,277	\$12,756,614	\$15,630,845	\$411,988	2.7%
Authorized Positions	193.00	195.00	196.00	196.00	197.00	2.00	1.0%

DEPARTMENTAL PURPOSE & GOALS

The Davidson County Sheriff's Office is responsible for the protection and security of all County residents. The department is comprised of five divisions:

- Law Enforcement / Administration
- Detention
- School Resources Officers
- Davidson County Community College – School Resources Officers
- Animal Control

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases local funding to the Sheriffs' Office by \$411,989 or 2.7%. Majority of the change is due to the inclusion of employee pay raises equal to that of FY 2018 which totaled \$500 + 1.5%. However, (56) positions with the job classification of Major, Captain, Lieutenant, Sergeant and Deputy Investigator are expected to receive 5% raises (in lieu of the approved pay raise) as part of the final adjustments approved for "front line" deputies during FY 2018. This action will ensure salary "compression" amongst staff positions is kept to a minimum. The total cost of this adjustment equals approximately \$80K.
- On April 5, 2018 the Board of Commissioners added a School Resource Intelligence Officer. This position will create a "single point of contact" between the Davidson County Sheriff's Office and the county school system as well as other outside law enforcement agencies. The goal is to reduce violence as well as any and all other threats within the county school system that may bring harm to attending students. The adopted budget also includes an additional SRO to cover the newly opened Oak Grove High School.
- Lastly, the adopted budget includes \$699K to replace (14) "high mileage" patrol vehicles and one detention transport van. These funds also include replacement of digital forensic lab equipment, vice surveillance equipment, MCT for patrol vehicles and (out-of-warranty) desktop computers.

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

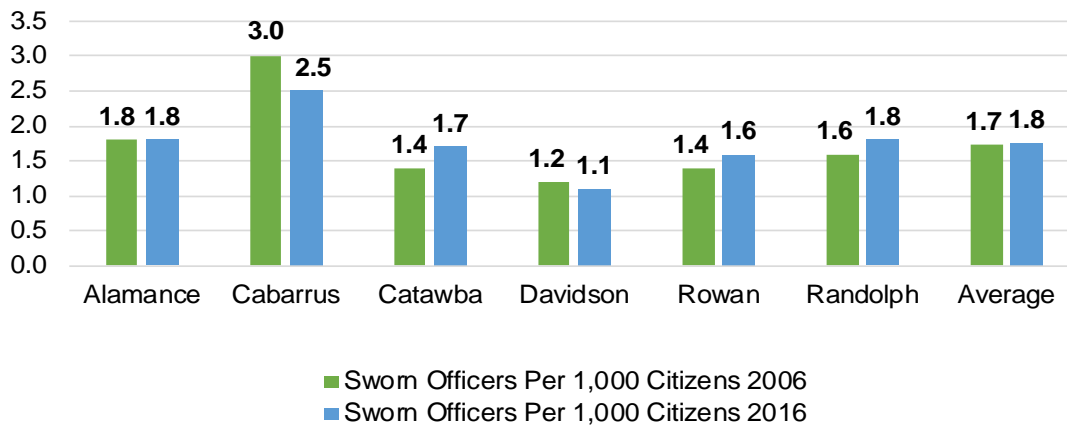
- Charged two people in the Drug related double murder on Hwy 64.
- Successful prosecution of defendants in "High Profile" Corbett / Irish Murder Case.
- Several major drug investigations resulting in seizures of large quantities of drugs, weapons, cash and vehicles.
- Created / Implemented Church Security Class-reaching 92 Churches and have started Business Security Classes.
- In 2017 all personnel successfully completed mandated in-service Deputy, Detention, Telecommunicator Training and Firearms Training.
- Continued aggressive Community Watch and Elder Crime Prevention program. Now up to 64 Community Watch programs.
- Implemented "Signing Bonus" for new Deputies and Detention Officer's.
- Continued monthly Sheriff-Police Chiefs-911 Center-Highway Patrol and District Attorney Information sharing meetings.
- Updated Jail Security Camera System.
- Purchase a Bomb Dog.

- Purchased a DARE Truck.

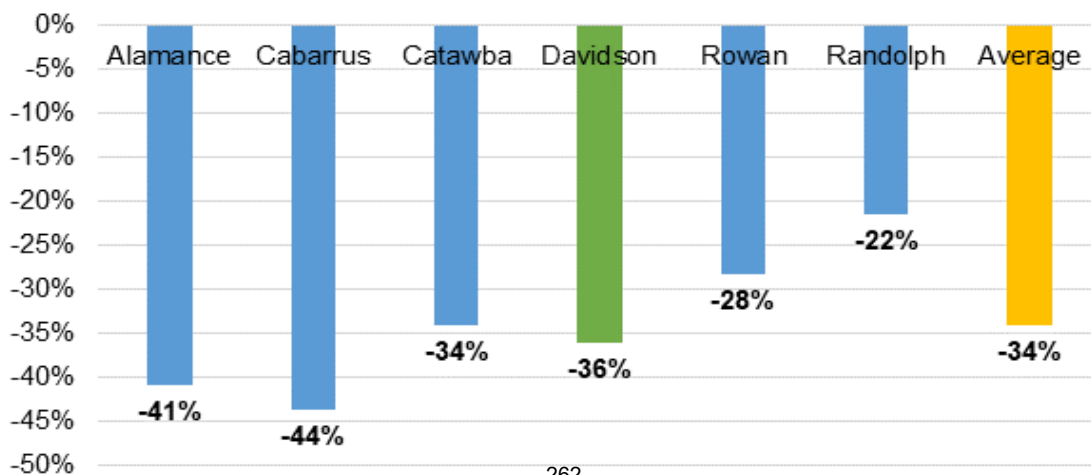
KEY PERFORMANCE MEASURES

Measures	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
# of Total Arrests	2,497	2,525	2,550	2,550
# of Dispatched Calls	55,923	54,695	54,750	55,000
Average Daily Jail Population	238	284	295	300

Sworn Officers Per 1,000 Citizens
(Per UCR Reports 2006 vs. 2016)



Total Crime Index Change
(Per UCR Reports 2006 vs. 2016)



FUTURE ISSUES

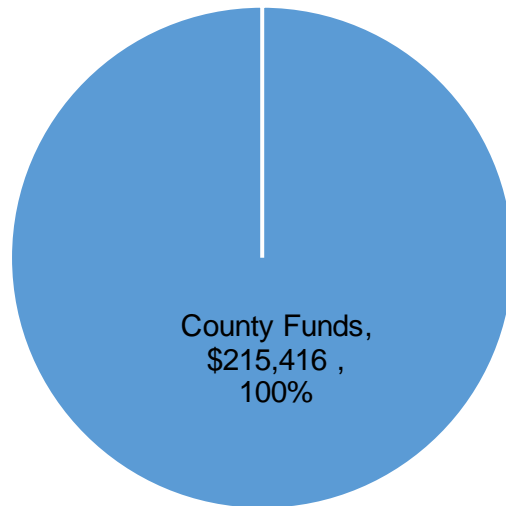
- Continued aggressive Community Watch and Elder Crime Prevention Program. Now up to 64 Community Watch programs.
- Continue monthly meeting for Sheriff's-Police Chiefs-Highway Patrol-911 Center-District Attorney for information sharing and discussions.
- Employ a person to install and maintain emergency equipment for Sheriff's Office and EMS.
- Continue to maintain low Part 1 Crime Rate.
- Become fully functional with the new radio system.
- Raise the number of patrol vehicles to be replaced due to the large number high mileage vehicles currently in the fleet per recommendation of insurance carrier.
- Achieve full employment for the jail and patrol.
- Reduce turn-over through competitive salary increases both criminal/civil divisions and jail divisions.
- Continue SRO-DARE-CRO
- Reduce the availability of heroin in Davidson County through enforcement efforts in Davidson County and neighboring cities and counties.

Transportation Summary

vs. Adopted

Department	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	\$ Change	% Change
Airport	\$ 119,317	\$ 119,317	\$ 119,317	\$ 119,317	\$ -	0.0%
Transportation	\$ 26,862	\$ 110,284	\$ 115,284	\$ 96,099	\$ (14,185)	-12.9%
Grand Total	\$ 146,179	\$ 229,601	\$ 234,601	\$ 215,416	\$ (14,185)	-6.2%
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
County Funds	\$ 146,179	\$ 229,601	\$ 234,601	\$ 215,416	\$ (14,185)	-6.2%

FY 2019 Transportation Revenues Total = \$0 (All County Funds)



OPERATING TRANSFERS - TRANSPORTATION

Casey Smith, Assistant County Manager

913 Greensboro Street Lexington, NC 27292 (336) 242-2213

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating	\$146,179	\$229,601	\$234,601	\$234,601	\$215,416	(\$14,185)	-6.2%
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$146,179	\$229,601	\$234,601	\$234,601	\$215,416	(\$14,185)	-6.2%
Revenues							
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Net County Funds	\$146,179	\$229,601	\$234,601	\$234,601	\$215,416	(\$14,185)	-6.2%
Authorized Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

Operating transfer consists of contributions from the County's General Fund to other operating funds.

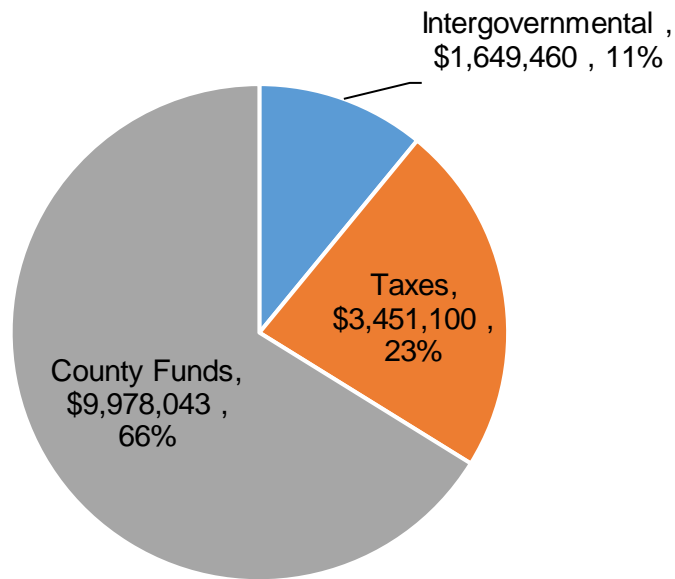
FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget decreases the county contribution from the general fund to the transportation fund (\$14,185) or -6.2%. The decrease is due to less local match required for the grants associated with operating various transportation services within the county.
- The adopted budget maintains the contribution to the airport fund of \$119,317, as this is the same amount that was approved for FY 2018.

Debt Service Summary

Department	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	<u>vs. Adopted</u>	
					\$ Change	% Change
Debt Service	\$ 13,685,222	\$ 14,879,320	\$ 13,488,288	\$ 15,078,603	\$ 199,283	1.3%
Grand Total	\$ 13,685,222	\$ 14,879,320	\$ 13,488,288	\$ 15,078,603	\$ 199,283	1.3%
Total Revenue	\$ 6,059,568	\$ 5,119,760	\$ 5,119,760	\$ 5,100,560	\$ (19,200)	-0.4%
County Funds	\$ 7,625,654	\$ 9,759,560	\$ 8,368,528	\$ 9,978,043	\$ 218,483	2.2%

FY 2019 Debt Service Revenues Total = \$5,100,560



DEBT SERVICE

Jane Kiker, Director

913 Greensboro Street Lexington, NC 27292 (336) 242-2020

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating	\$13,685,222	\$14,879,320	\$13,488,288	\$13,338,873	\$15,078,603	\$199,283	1.3%
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$13,685,222	\$14,879,320	\$13,488,288	\$13,338,873	\$15,078,603	\$199,283	1.3%
Revenues							
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$1,649,460	\$1,649,460	\$1,649,460	\$0	\$1,649,460	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$1,500	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$4,408,608	\$3,470,300	\$3,470,300	\$2,488,009	\$3,451,100	(\$19,200)	-0.6%
Total	\$6,059,568	\$5,119,760	\$5,119,760	\$2,488,009	\$5,100,560	(\$19,200)	-0.4%
Net County Funds	\$7,625,654	\$9,759,560	\$8,368,528	\$10,850,864	\$9,978,043	\$218,483	2.2%
Authorized Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

Davidson County issues debt using a variety of tools such as:

- Voter-Approved General Obligation Debt
- Certificates of Participation
- Installment Purchase Financing
- Limited Obligation Bond Debt

These financing tools help fund large capital projects, including new schools, administrative buildings, and other public infrastructure needs

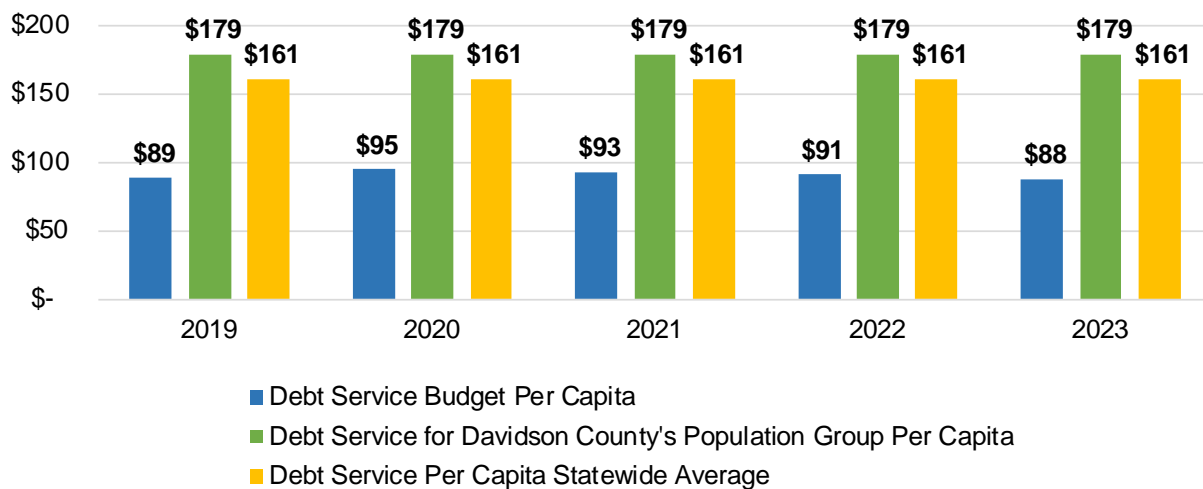
FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases county funding to the debt service by \$218,483 or 2.2%.
- The adopted budget includes \$140K to begin the process of paying back the federal loans allocated to the county for the I-85 Corporate Center. These loans totaling \$9 million

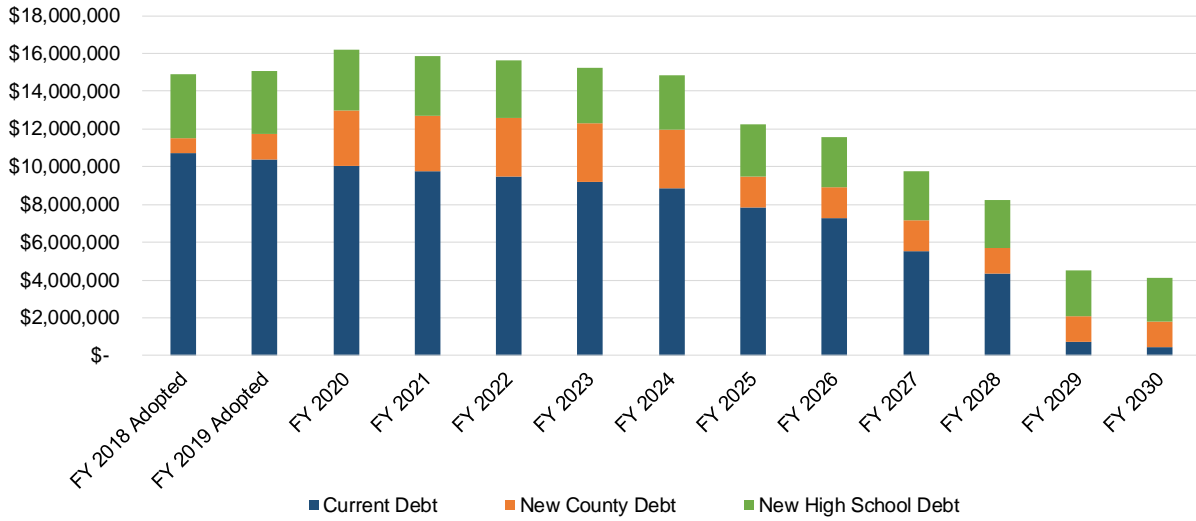
dollars have been allocated to Davidson County to cover construction cost related to the park.

- In addition the adopted budget includes \$1.2M to cover debt service related to any of the three architect options (Phase I Option A, D, or F) for the proposed courthouse / clerk of court renovation projects (\$887K – Courthouse and \$327K – Clerk of Court).
- The remaining tables / graphs highlight the County's per capita debt service figures vs. our peers as well as provides a summary of the legal debt margin, a fifteen year debt service summary, and principal / interest schedule for existing debt only for FY 2018-2030.

Debt Service Comparison Summary



Debt Service Summary



Legal Debt Margin Calculation for Fiscal Year 2017

Assessed Value of Taxable Property		<u>\$ 13,766,758,593</u>
Debt Limit - 8% of Assessed Value		\$ 1,101,340,686
Amount of Debt Applicable to Debt Limit:		
Bonded Debt	\$ 43,010,000	
Certificates of Participation	\$ 5,965,000	
Limited Obligation Bonds	\$ 48,985,000	
Qualified School Construction Bonds	<u>\$ 15,757,716</u>	
 Total Amount of Debt Applicable to Legal Debt Limit		 <u>\$ 113,717,716</u>
 Legal Debt Margin		 <u>\$ 987,622,970</u>

Current Debt Service
Bonds - Principal

Fiscal Year	Series 2016 Refunding	Series 2007 GO	Sewer 2009A Sewer	Series 2009B School	Total
2019	\$ 2,755,000	\$ -	\$ 50,000	\$ 1,475,000	\$ 4,280,000
2020	\$ 4,135,000	\$ -	\$ -	\$ -	\$ 4,135,000
2021	\$ 4,100,000	\$ -	\$ -	\$ -	\$ 4,100,000
2022	\$ 4,015,000	\$ -	\$ -	\$ -	\$ 4,015,000
2023	\$ 3,980,000	\$ -	\$ -	\$ -	\$ 3,980,000
2024	\$ 3,925,000	\$ -	\$ -	\$ -	\$ 3,925,000
2025	\$ 3,900,000	\$ -	\$ -	\$ -	\$ 3,900,000
2026	\$ 3,895,000	\$ -	\$ -	\$ -	\$ 3,895,000
2027	\$ 4,085,000	\$ -	\$ -	\$ -	\$ 4,085,000
2028	\$ 3,105,000	\$ -	\$ -	\$ -	\$ 3,105,000
2029	\$ -	\$ -	\$ -	\$ -	\$ -
2030	\$ -	\$ -	\$ -	\$ -	\$ -
2031	\$ -	\$ -	\$ -	\$ -	\$ -
2032	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 37,895,000	\$ -	\$ 50,000	\$ 1,475,000	\$39,420,000

Interest

Fiscal Year	Series 2016 Refunding	Series 2007 GO	Sewer 2009A Sewer	Series 2009B School	Total
2019	\$ 1,614,400	\$ -	\$ 1,625	\$ 59,000	\$ 1,675,025
2020	\$ 1,504,200	\$ -	\$ -	\$ -	\$ 1,504,200
2021	\$ 1,338,800	\$ -	\$ -	\$ -	\$ 1,338,800
2022	\$ 1,226,800	\$ -	\$ -	\$ -	\$ 1,226,800
2023	\$ 1,061,550	\$ -	\$ -	\$ -	\$ 1,061,550
2024	\$ 871,550	\$ -	\$ -	\$ -	\$ 871,550
2025	\$ 697,150	\$ -	\$ -	\$ -	\$ 697,150
2026	\$ 502,150	\$ -	\$ -	\$ -	\$ 502,150
2027	\$ 307,400	\$ -	\$ -	\$ -	\$ 307,400
2028	\$ 103,150	\$ -	\$ -	\$ -	\$ 103,150
2029	\$ -	\$ -	\$ -	\$ -	\$ -
2030	\$ -	\$ -	\$ -	\$ -	\$ -
2031	\$ -	\$ -	\$ -	\$ -	\$ -
2032	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 9,227,150	\$ -	\$ 1,625	\$ 59,000	\$ 9,287,775

Current Debt Service
Installment - Principal

Fiscal Year	BB&T QSCB	2016 LOBS Sewer	LOB QSCB	LOBS Sewer Jail Refinancing	2013 Refinancing Schools, Sewer	Sheriff's Office 2016 LOBs	High School 2016 LOBs	Total
2019	\$ 338,465	\$ 410,000	\$ 870,000	\$ 135,000	\$ 905,000	\$ 345,000	\$ 1,830,000	\$ 4,833,465
2020	\$ 338,465	\$ 425,000	\$ 870,000	\$ 135,000	\$ 880,000	\$ 345,000	\$ 1,830,000	\$ 4,823,465
2021	\$ 338,465	\$ 445,000	\$ 870,000	\$ 135,000	\$ 850,000	\$ 345,000	\$ 1,830,000	\$ 4,813,465
2022	\$ 338,465	\$ 470,000	\$ 870,000	\$ 135,000	\$ 825,000	\$ 340,000	\$ 1,830,000	\$ 4,808,465
2023	\$ 338,465	\$ 490,000	\$ 870,000	\$ 130,000	\$ 800,000	\$ 345,000	\$ 1,830,000	\$ 4,803,465
2024	\$ 338,465	\$ 515,000	\$ 870,000	\$ 130,000	\$ 775,000	\$ 345,000	\$ 1,825,000	\$ 4,798,465
2025	\$ 338,465	\$ 540,000	\$ 870,000	\$ 130,000	\$ -	\$ 345,000	\$ 1,825,000	\$ 4,048,465
2026	\$ -	\$ 570,000	\$ 870,000	\$ 130,000	\$ -	\$ 345,000	\$ 1,830,000	\$ 3,745,000
2027	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ 345,000	\$ 1,830,000	\$ 2,775,000
2028	\$ -	\$ 630,000	\$ -	\$ -	\$ -	\$ 340,000	\$ 1,830,000	\$ 2,800,000
2029	\$ -	\$ 265,000	\$ -	\$ -	\$ -	\$ 345,000	\$ 1,830,000	\$ 2,440,000
2030	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 345,000	\$ 1,830,000	\$ 2,175,000
2031	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 340,000	\$ 1,825,000	\$ 2,165,000
2032	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 345,000	\$ 1,830,000	\$ 2,175,000
2033	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 345,000	\$ 1,830,000	\$ 2,175,000
2034	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 345,000	\$ 1,825,000	\$ 2,170,000
2035	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 345,000	\$ 1,825,000	\$ 2,170,000
2036	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 345,000	\$ 1,825,000	\$ 2,170,000
Total	\$ 2,369,253	\$ 5,360,000	\$ 6,960,000	\$ 1,060,000	\$ 5,035,000	\$ 6,195,000	\$ 32,910,000	\$ 59,889,253

Interest

Fiscal Year	BB&T QSCB	2016 LOBS Sewer	LOB QSCB	LOBS Sewer Jail Refinancing	2013 Refinancing Schools, Sewer	Sheriff's Office 2016 LOBs	High School 2016 LOBs	Total
2019	\$ 49,991	\$ 263,900	\$ 717,750	\$ 44,675	\$ 99,693	\$ 278,700	\$ 1,481,100	\$ 2,935,809
2020	\$ 42,850	\$ 247,500	\$ 717,750	\$ 39,950	\$ 81,774	\$ 264,900	\$ 1,407,900	\$ 2,802,624
2021	\$ 35,708	\$ 226,250	\$ 717,750	\$ 34,550	\$ 64,350	\$ 247,650	\$ 1,316,400	\$ 2,642,658
2022	\$ 28,566	\$ 204,000	\$ 717,750	\$ 29,150	\$ 47,520	\$ 230,400	\$ 1,224,900	\$ 2,482,286
2023	\$ 21,425	\$ 180,500	\$ 717,750	\$ 23,075	\$ 31,185	\$ 213,400	\$ 1,133,400	\$ 2,320,735
2024	\$ 14,283	\$ 156,000	\$ 717,750	\$ 17,225	\$ 15,345	\$ 196,150	\$ 1,041,900	\$ 2,158,653
2025	\$ 7,142	\$ 130,250	\$ 717,750	\$ 11,863	\$ -	\$ 178,900	\$ 950,650	\$ 1,996,554
2026	\$ -	\$ 103,250	\$ 717,750	\$ 6,013	\$ -	\$ 161,650	\$ 859,400	\$ 1,848,063
2027	\$ -	\$ 74,750	\$ -	\$ -	\$ -	\$ 144,400	\$ 767,900	\$ 987,050
2028	\$ -	\$ 44,750	\$ -	\$ -	\$ -	\$ 127,150	\$ 676,400	\$ 848,300
2029	\$ -	\$ 13,250	\$ -	\$ -	\$ -	\$ 110,150	\$ 584,900	\$ 708,300
2030	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 92,900	\$ 493,400	\$ 586,300
2031	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,650	\$ 401,900	\$ 477,550
2032	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 58,650	\$ 310,650	\$ 369,300
2033	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,400	\$ 219,150	\$ 260,550
2034	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,050	\$ 164,250	\$ 195,300
2035	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,700	\$ 109,500	\$ 130,200
2036	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,350	\$ 54,750	\$ 65,100
Total	\$ 199,965	\$ 1,644,400	\$ 5,742,000	\$ 206,500	\$ 339,867	\$ 2,484,150	\$ 13,198,450	\$ 23,815,332

**DAVIDSON COUNTY
BUDGET 2018-2019
VEHICLE LISTING**

Department	Current Vehicles	Current Trailers	Current Boats	Current Motor Cycles	Total	New Vehicles Approved	Replacement Vehicles Requested	New / Replacement Vehicles in FY 2019 Adopted Budget
Animal Shelter	1				1			
Ambulance	20	4			24		4	3
911	2				2	1		1
Fire Marshal	5	4			9		1	1
Emergency Management	2	2			4			
Garage	4				4			
Environmental Health	5				5			
Health	2				2			
Risk Management	1				1			
Inspections	8				8		1	1
Library	1				1			
Planning	3				3			
Public Buildings	12	3			15		2	2
Purchasing	1				1			
Recreation	5	1			6			
Sheriff	157	12	2	2	173		21	15
DSS	10				10			
Transportation	11				11		4	4
Tax	11				11			
Sanitation	8				8			
Landfill	9	5			14			
Recycle	1	4			5			
Senior Services	3				3			
Soil & Water	1				1			
Sewer	2	2			4			
Motor Pool	9				9			
TOTAL	293	37	2	2	334	1	33	27

FY 2018 - 19 Capital Outlay / Other Improvements Summary

Fund	Department	Division	Type	Item	Quantity	Cost Per Item	Total Amount Adopted
DavidsonWorks	DavidsonWorks	WIA Youth Program	EQUIPMENT	Replace (2) Desktop Computers (Out-of-Warranty)	2	\$ 1,050	\$ 2,100
DavidsonWorks	DavidsonWorks	WIA-Dislocated Worker Program	EQUIPMENT	Replace (2) Desktop Computers + (1) Laptop (Out-of-Warranty)	3	\$ 1,050	\$ 3,150
DavidsonWorks	DavidsonWorks	WIA Adult Program	EQUIPMENT	Replace (3) Desktop Computers (Out-of-Warranty)	3	\$ 1,050	\$ 3,150
Sub-Total					8	\$ 3,150	\$ 8,400
General	Board of Elections	Board of Elections	EQUIPMENT	Replace (2) Out-of-Warranty Computers	2	\$ 983	\$ 1,966
General	Board of Elections	Board of Elections	EQUIPMENT	Replace (4) Aging Scanners	4	\$ 500	\$ 2,000
Sub-Total					6	\$ 1,483	\$ 3,966
General	Emergency Communications	Emergency Communications	EQUIPMENT	Provide Equipment for New Radio Programmer and Technician (Includes \$35K for Staff Vehicle)	1	\$ 120,000	\$ 120,000
Sub-Total					1	\$ 120,000	\$ 120,000
General	Emergency Services	Emergency Medical Services	EQUIPMENT	Replace high mileage ambulances (190K miles for both)	2	\$ 159,308	\$ 318,616
General	Emergency Services	Emergency Medical Services	EQUIPMENT	Replace high mileage ambulance Remount (190K miles)	1	\$ 114,057	\$ 114,057
General	Emergency Services	Emergency Medical Services	EQUIPMENT	Vehicle Equipment: Striping, Radio, Lights, AVL Mount, Installation	1	\$ 14,900	\$ 14,900
General	Emergency Services	Emergency Medical Services	EQUIPMENT	Phillips Cardiac Monitors (On-going Replacement Plan)	2	\$ 25,900	\$ 51,800
General	Emergency Services	Emergency Medical Services	EQUIPMENT	Replace Panasonic Toughbooks (Out of Warranty)	3	\$ 5,326	\$ 15,978

FY 2018 - 19 Capital Outlay / Other Improvements Summary

Fund	Department	Division	Type	Item	Quantity	Cost Per Item	Total Amount Adopted
General	Emergency Services	Emergency Medical Services	EQUIPMENT	Replace AVL Table Computers (Out of Warranty)	2	\$ 2,500	\$ 5,000
General	Emergency Services	Emergency Medical Services	EQUIPMENT	Replace Desktop Computers (Out of Warranty)	2	\$ 1,000	\$ 2,000
General	Emergency Services	Fire Marshal	EQUIPMENT	Replace non-compliant SCBA Equipment	3	\$ 6,400	\$ 19,200
General	Emergency Services	Fire Marshal	EQUIPMENT	Replace SCBA Bottles	6	\$ 915	\$ 5,490
General	Emergency Services	Fire Marshal	EQUIPMENT	Vehicle Equipment: Warning Lights, Slide Tray, Radio, Graphics & Striping	1	\$ 13,000	\$ 13,000
General	Emergency Services	Fire Marshal	EQUIPMENT	Replace High Mileage Vehicle (2004 Dodge Durango = 180K miles)	1	\$ 30,000	\$ 30,000
General	Emergency Services	Emergency Management	EQUIPMENT	Replace (Out-of-Warranty) computer in the EOC	1	\$ 1,200	\$ 1,200
General	Emergency Services	Emergency Management	EQUIPMENT	Interactive applications viewing monitor with stand	1	\$ 5,900	\$ 5,900
Sub-Total					26	\$ 380,406	\$ 597,141
General	Human Resources	HR Administration	EQUIPMENT	Replace (3) Desktop Computers and (1) Laptop (Out of Warranty)	4	\$ 1,075	\$ 4,301
General	Human Resources	HR Administration	EQUIPMENT	Spare AED (Automatic Defibrillator) for Special Events	1	\$ 1,500	\$ 1,500
Sub-Total					5	\$ 2,575	\$ 5,801
General	Information Technology	Information Technology	EQUIPMENT	Cisco Fiber Switch Replacements	1	\$ 11,938	\$ 11,938
Sub-Total					1	\$ 11,938	\$ 11,938

FY 2018 - 19 Capital Outlay / Other Improvements Summary

Fund	Department	Division	Type	Item	Quantity	Cost Per Item	Total Amount Adopted
General	Inspections	Inspections	EQUIPMENT	2018 Chevy Silverado 4x4 - (Replacing a 2006 Ford Escape - 166K miles)	1	\$ 30,663	\$ 30,663
General	Inspections	Inspections	EQUIPMENT	Replace (3) Desktop Computers and (1) Laptop (Out of Warranty)	4	\$ 1,075	\$ 4,301
Sub-Total					5	\$ 31,738	\$ 34,964
General	Integrated Solid Waste	Sanitation	EQUIPMENT	Marathon RJ450 Trash Compactor	2	\$ 29,250	\$ 58,500
General	Integrated Solid Waste	Sanitation	EQUIPMENT	Baker 40 yd. Compactor Receiver Boxes	2	\$ 8,164	\$ 16,328
General	Integrated Solid Waste	Sanitation	EQUIPMENT	Marathon 30 yd. Self-Contained Recycle Compactor	1	\$ 20,000	\$ 20,000
General	Integrated Solid Waste	Sanitation	EQUIPMENT	Replacement Desktop Computer (Out of Warranty)	1	\$ 983	\$ 983
General	Integrated Solid Waste	Sanitation	EQUIPMENT	Concrete Pad (10 x 50 x 6, 4,000 PSI)	2	\$ 3,020	\$ 6,040
General	Integrated Solid Waste	Sanitation	EQUIPMENT	Electrical Installation Work	1	\$ 4,000	\$ 4,000
General	Integrated Solid Waste	Sanitation	EQUIPMENT	Electrical Installation for New Compactor	1	\$ 4,400	\$ 4,400
General	Integrated Solid Waste	Sanitation	EQUIPMENT	Asphalt Paving at Southmont Center	1	\$ 10,000	\$ 10,000
Sub-Total					11	\$ 79,817	\$ 120,251
General	Library	Library	EQUIPMENT	Replace Desktop Computers (Out of Warranty)	26	\$ 983	\$ 25,558

FY 2018 - 19 Capital Outlay / Other Improvements Summary

Fund	Department	Division	Type	Item	Quantity	Cost Per Item	Total Amount Adopted
General	Library	Library	EQUIPMENT	Replace Laptop Computers (Out of Warranty)	3	\$ 1,324	\$ 3,973
General	Library	Library	EQUIPMENT	Intercom / Communication System (16 Handsets, Chargers, Wifi Programming Interface, Speakers)	1	\$ 11,138	\$ 11,138
General	Library	Library	EQUIPMENT	Security Cameras - North Davidson Library	1	\$ 5,709	\$ 5,709
General	Library	Library	EQUIPMENT	Replace Bookmobile	1	\$ 154,102	\$ 154,102
Sub-Total					32	\$ 173,256	\$ 200,480
General	Recreation	Recreation	EQUIPMENT	Replace 20 Year Old Lawn Mower (Replacement)	1	\$ 8,400	\$ 8,400
General	Recreation	Recreation	OTHER IMPROVEMENTS	General Parks Improvements	1	\$ 15,000	\$ 15,000
General	Recreation	Lake-Thom-A-Lex	EQUIPMENT	Replace 34 Year Old Utility Vehicle	1	\$ 8,600	\$ 8,600
General	Recreation	Lake-Thom-A-Lex	OTHER IMPROVEMENTS	Replace Underground Well at Lake-Thom-A-Lex	1	\$ 5,600	\$ 5,600
Sub-Total					4	\$ 37,600	\$ 37,600
General	Senior Services	Administration	EQUIPMENT	Replacement Desktop Computer (Out of Warranty)	1	\$ 983	\$ 983
Sub-Total					1	\$ 983	\$ 983
General	Sheriff	Administration	EQUIPMENT	Vice Surveillance Equipment	1	\$ 15,000	\$ 15,000
General	Sheriff	Administration	EQUIPMENT	Replace MCT-Computer Tokens	10	\$ 618	\$ 6,180

FY 2018 - 19 Capital Outlay / Other Improvements Summary

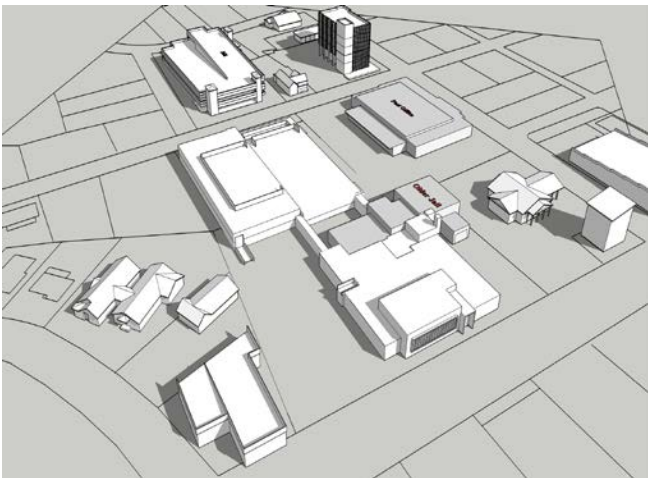
Fund	Department	Division	Type	Item	Quantity	Cost Per Item	Total Amount Adopted
General	Sheriff	Administration	EQUIPMENT	Replace MDT (Mobile Data Terminals)	16	\$ 2,074	\$ 33,190
General	Sheriff	Administration	EQUIPMENT	Replacement Desktop Computers (Out of Warranty)	10	\$ 983	\$ 9,830
General	Sheriff	Administration	EQUIPMENT	Digital Forensic Lab Equipment	1	\$ 65,500	\$ 65,500
General	Sheriff	Administration	EQUIPMENT	Replacement High Mileage Patrol Vehicles	14	\$ 26,668	\$ 373,352
General	Sheriff	Administration	EQUIPMENT	Equipment for Replacement Patrol Vehicles	14	\$ 11,542	\$ 161,588
General	Sheriff	Jail	EQUIPMENT	Replace Jail Transport Van	1	\$ 35,000	\$ 35,000
Sub-Total					67	\$ 157,385	\$ 699,640
General	Support Services	Public Buildings	EQUIPMENT	Replace (2) High Mileage Vehicles	2	\$ 29,491	\$ 58,982
General	Support Services	Public Buildings	OTHER IMPROVEMENTS	Repairing Governmental Center Exterior	1	\$ 403,319	\$ 403,319
General	Support Services	Public Buildings	OTHER IMPROVEMENTS	Update HVAC Fleet	1	\$ 52,000	\$ 52,000
General	Support Services	Public Buildings	OTHER IMPROVEMENTS	Roof Repair Fleet	1	\$ 24,000	\$ 24,000
General	Support Services	Public Buildings	OTHER IMPROVEMENTS	Tear Down House at 34 Vance Circle	1	\$ 12,000	\$ 12,000

FY 2018 - 19 Capital Outlay / Other Improvements Summary

Fund	Department	Division	Type	Item	Quantity	Cost Per Item	Total Amount Adopted
General	Support Services	Public Buildings	OTHER IMPROVEMENTS	CNG Station Rebuild	1	\$ 12,000	\$ 12,000
General	Support Services	Public Buildings	OTHER IMPROVEMENTS	Lexington Library Exterior Repair	1	\$ 80,000	\$ 80,000
General	Support Services	Purchasing	EQUIPMENT	Replace Jury Chairs at Courthouse (Total Replacement = 58 Chairs with partial charged to Purchasing and the other portion charged to an existing Courthouse Renovations Capital Project)	20	\$ 354	\$ 7,022
Sub-Total					28	\$ 613,164	\$ 649,323
General	Tax	Tax	EQUIPMENT	Desktop Computers w/ Monitors (Broken or Out of Warranty)	12	\$ 1,430	\$ 17,160
General	Tax	Tax	EQUIPMENT	Tablets (Broken or Out of Warranty)	9	\$ 1,307	\$ 11,763
Sub-Total					21	\$ 2,737	\$ 28,923
Internal Service	Public Services	Garage	EQUIPMENT	Desktop Computer (Out of Warranty)	1	\$ 983	\$ 983
Internal Service	Public Services	Garage	EQUIPMENT	Laptop (Out of Warranty)	1	\$ 1,053	\$ 1,053
Sub-Total					2	\$ 2,036	\$ 2,036
Enterprise Fund	Landfill - MSW	MSW	Capital Outlay	New Landfill Scale Software - "Waste Works"	1	\$ 117,000	\$ 117,000
Sub-Total					1	\$ 117,000	\$ 117,000
Special Revenue	Airport	Capital Improvement Project Plan	OTHER IMPROVEMENTS	Capital Outlay	1	\$ 16,667	\$ 16,667
Sub-Total					1	\$ 16,667	\$ 16,667

FY 2018 - 19 Capital Outlay / Other Improvements Summary

Fund	Department	Division	Type	Item	Quantity	Cost Per Item	Total Amount Adopted
Special Revenue	Public Services	Transportation	EQUIPMENT	Replacing (2) 2009 Vans	2	\$ 67,000	\$ 134,000
Special Revenue	Public Services	Transportation	EQUIPMENT	Replacing (2) PTD Vans	2	\$ 85,000	\$ 170,000
Sub-Total					4	\$ 152,000	\$ 304,000
Grand Total - All Funds					224		\$ 2,959,113



DAVIDSON COUNTY CAPITAL IMPROVEMENT PLAN (CIP)

FY 2018-2023

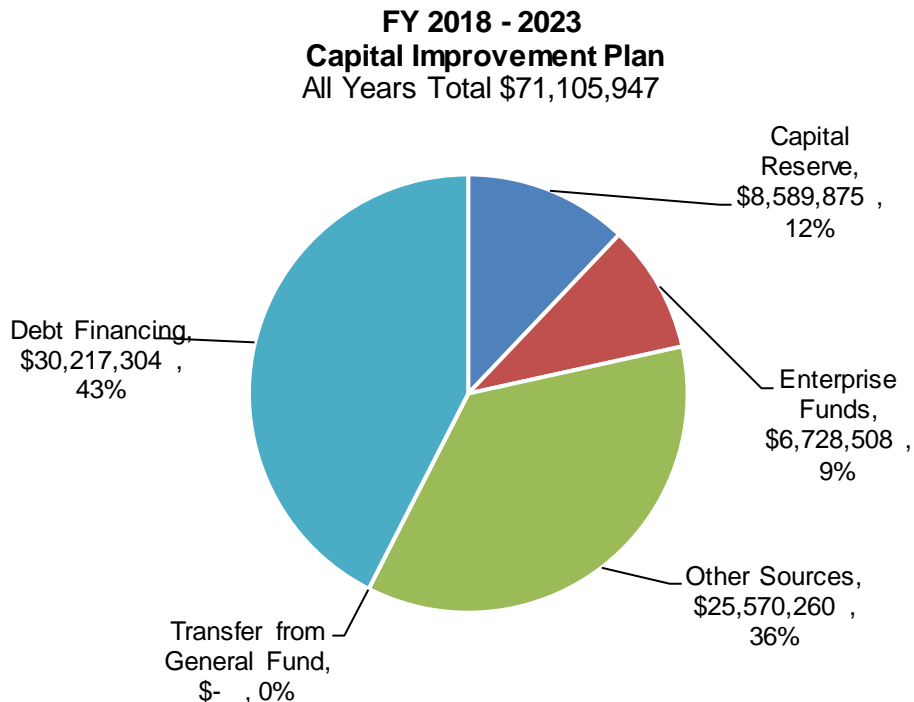
Capital Improvement Plan FY 2018 - 2023

Capital Planning Process

The Capital Improvement Program is a planning process established to develop an annual Capital Improvement Plan (CIP). The CIP is a 5-year plan for the funding of major purchases, construction and renovation projects, and land acquisitions. Generally, projects included in the CIP are expected to cost at least \$100,000, have an expected life of at least 10 years, and are expected to take more than one year to complete. Other projects may be included in the CIP if they represent significant expenditures of county funds. Typical CIP projects include the construction of Emergency Medical Services bases, schools, and major system upgrades. The Capital Improvement Program is a planning process, not a funding process or project authorization process. Once projects are identified and revenue and expenditure estimates are prepared, the Board of Commissioners must initiate each project through the approval and adoption of a capital project ordinance.

Impact on the Annual Operating Budget

In addition to planning for the construction of new projects, the County must also plan for new operating expenses related to new facilities proposed in the CIP. A new Emergency Medical Services base, for instance, will require additional expenses beyond those used to construct the facility. Additional personnel, equipment, and facility expenses will be required to operate the new base. These anticipated expenses are included on the CIP project pages and are incorporated into the County's annual operating budget planning process where the Board has initiated / approved related projects.



Davidson County
 Capital Improvements Plan (CIP)
 School / Community College Requests Not Included Within Five Year Plan

Project	Request
Davidson County Schools	
Fire Alarm Upgrades or Replacements	\$ 2,000,000
Southwood Elementary Metal Roof	\$ 1,600,000
Wallburg Elementary School Metal Roof	\$ 750,000
Ledford Middle School Metal Roof	\$ 1,600,000
North Senior High School Metal Roof	\$ 2,200,000
Reeds Elementary School Metal Roof	\$ 1,000,000
Tyro Middle School Addition Metal Roof	\$ 400,000
Silver Valley Addition Metal Roof	\$ 500,000
Technology Infrastructure	\$ 3,400,000
Cameras and Safety Equipment Upgrades and Repairs	\$ 835,000
YVRCA - Replace HVAC	\$ 1,600,000
Pilot Elementary School Enlarge Dining / Enclose Access	\$ 1,500,000
YVRCA Window Replacement	\$ 300,000
Air Condition (18 School Gyms)	\$ 4,000,000
Air Condition (10 Cafeteria Kitchens)	\$ 3,000,000
Davis Townsend Elementary School Municipal Sewer Connection	\$ 2,000,000
Tyro Middle School New Cafeteria	\$ 2,518,384
New Wallburg Area Elementary and Land Purchase	\$ 22,226,210
New Bus Garage Land and Infrastructure	\$ 6,000,000
YVRCA Elevator for ADA	\$ 250,000
Athletic Seating Repairs and Replacement	\$ 650,000
Install Suspended Ceilings Across District	\$ 760,000
Covered Walkways	\$ 1,000,000
Replace Boilers	\$ 1,700,000
Friedberg - Replace Boilers	\$ 500,000
Northwest - Replace Electric Boilers (Requires New Boiler Room)	\$ 1,000,000
Light Conversion - T12 Florescent LED Lighting Systems	\$ 1,200,000
Generators Across the District	\$ 3,100,000
Cooling Towers Replaced	\$ 2,500,000
Food Storage Warehouse	\$ 2,500,000
Maintenance Warehouse Addition	\$ 500,000
Perimeter Fencing Around Schools	\$ 760,000
Asbestos Abatement Elimination for all Schools	\$ 5,800,000
Athletic Light Relamping to Meet NCHSAA Standards	\$ 3,000,000
Address Traffic Issues (Across District)	\$ 3,000,000
Paving - All Schools	\$ 8,300,000
New Administration Office	\$ 6,000,000
Total	\$ 99,949,594

Davidson County
 Capital Improvements Plan (CIP)
 School / Community College Requests Not Included Within Five Year Plan

Project	Request
Lexington City Schools	
Roof Replacements	\$ 4,708,800
HVAC Replacement / Chillers	\$ 1,925,000
Renovate Lexington High School	\$ 10,323,325
Total	<u>\$ 16,957,125</u>
Thomasville City Schools	
Roof Replacements:	
THS CTE (Oldest Roof in TCS)	\$ 400,000
THS Gym Roofing for Lower Roof	\$ 350,000
TMS Roof Replacement	\$ 405,000
LDS Roof Replacement	\$ 200,000
Total	<u>\$ 1,355,000</u>
HVAC/ Electrical Upgrades:	
THS Gym Heat / Air With Electronical Upgrade	\$ 500,000
THS CTE and Math HVAC	\$ 650,000
Central HVAC for Certain Areas of the Building	\$ 175,000
Temp Control Updates	\$ 150,000
Finch Auditorium Chiller	\$ 275,000
Total	<u>\$ 1,750,000</u>
Renovations:	
Gym Renovations (Excludes Roof and HVAC)	\$ 1,500,000
Fire Alarm Upgrades, All schools	\$ 500,000
THS Tennis Courts	\$ 300,000
Finch Auditorium Replace Flooring	\$ 125,000
Finch Auditorium Renovations	\$ 260,000
Total	<u>\$ 2,685,000</u>
Total	<u>\$ 5,790,000</u>
Davidson County Community College	
DCCC Learning Resource Center (LRC) Building Phase II Renovations	\$ 65,000

Davidson County
Capital Improvements Plan (CIP)
School / Community College Requests Not Included Within Five Year Plan

Project	Request
Sewer Expansion for Future Campus Growth (Thomasville Side)	\$ 3,818,000
Total	<u>\$ 3,883,000</u>
Total All Requests	<u><u>\$ 126,579,719</u></u>

Davidson County Schools
 Capital Improvements Plan (CIP) FY 2018-2023
 Large Project Request - Five Year Plan

Davidson County Schools	Request	Project Description / Justification	Possible Alternatives Evaluated	Priority Ranking	School Growth Trends / Key Stats	Life Safety Issue (Yes / No)	Timeframe to Implement
Fire Alarm Upgrades or Replacements	\$ 2,000,000	Schools across the district need to have their fire alarms upgraded or replaced.	None at this time.	1	We are currently have more problems with our alarms which cause false alarms and more inconveniences for fire departments.	Yes	Half 1-2 years Half 3-5 years
Southwood Elementary Metal Roof	\$ 1,600,000	1977 asphalt single ply roof.	Continue to make costly repairs.	2	Roofs have reached their life expectancy.	Yes	1-2 years
Wallburg Elementary Metal Roof	\$ 750,000	1952,61, 63, 94 shingle asphalt roof.	Continue to make costly repairs.	3	Roofs have reached their life expectancy.	Yes	1-2 years
Ledford Middle Metal Roof	\$ 1,600,000	1956 asphalt single ply roof.	Continue to make costly repairs.	4	Roofs have reached their life expectancy.	Yes	1-2 years
North Senior High School Roof	\$ 2,200,000	1952, 68, 75, ballast, rubber, and flat built up roof.	Continue to make costly repairs.	5	Roofs have reached their life expectancy.	Yes	1-2 years
Reeds Elementary Metal Roof	\$ 1,000,000	1951, 61, 75 roof with extensive repairs done in 1987.	Continue to make costly repairs.	6	Roofs have reached their life expectancy.	Yes	1-2 years
Tyro Middle Addition Metal Roof	\$ 400,000	1994 built up roof.	Continue to make costly repairs.	7	Roofs have reached their life expectancy.	Yes	1-2 years
Silver Valley Addition Metal Roof	\$ 500,000	1995 roof	Continue to make costly repairs.	8	Roofs have reached their life expectancy.	Yes	1-2 years
Technology Infrastructure	\$ 3,400,000	Schools are mandated by NCDPI to be in compliant with their set standards.	Using E-Rate and general fund money to meet NCDPI standards.	9	DCS General Funds have been used to upgrade our current system.	No	3-5 years
Cameras & Safety Equipment Upgrades & Repairs	\$ 835,000	Schools need to provide a safe environment. We have been working on placing a minimum number of cameras in every school.	Looking for grants, but there are none. Will continue to look for grants.	10	School systems across America must continue to improve safety measures.	Yes	3-5 years
YVRCA - Replace HVAC	\$ 1,600,000	School need to replace boiler and window AC units.	Continue to make costly repairs.	11	Most expensive utility bills of all of our schools.	No	1-2 years

Davidson County Schools
 Capital Improvements Plan (CIP) FY 2018-2023
 Large Project Request - Five Year Plan

Davidson County Schools	Request	Project Description / Justification	Possible Alternatives Evaluated	Priority Ranking	School Growth Trends / Key Stats	Life Safety Issue (Yes / No)	Timeframe to Implement
Pilot - Enlarge Dinning & Enclose Access	\$ 1,500,000	Safety to keep students inside the school when going to the cafeteria.	Continue to operate with safety measures in place.	12	Safety of the students when walking to and from the lunch room will need to be monitored.	Yes	3-5 years
YVRCA Window Replacement	\$ 300,000	Wood window frames have rotted and are not energy efficient.	Need to be replaced.	13	Original windows installed when the school was built in 1930.	No	1-2 years
AC For 18 School Gyms	\$ 4,000,000	Health concerns for heat related possible injury's to students, staff, and spectators.	Industrial large floor fans are used at many of the school to keep air moving.	14	Temperatures and air flow could be a factor of heat related injuries.	Yes	3-5 years
AC For 10 Cafeteria Kitchens	\$ 3,000,000	Health concerns for employees to better the working conditions for the staff and to better serve students with proper food preparation management.	No other alternatives will work.	15	Room temperatures rise over 100 degrees in the kitchen area. Creating an unsafe working environment.	Yes	3-5 years
Davis Townsend Municipal Sewer Connection	\$ 2,000,000	Only school that is not on county sewer.	Working fine now, but could be a problem in the future.	16	Do not want to close school because of current site conditions for waste.	No	5-10 years
Tyro Middle New Cafeteria	\$ 2,518,384	Lunches served from 10:50 to 1:30. Area is very small where students and staff can eat.	Non-Applicable	17	Overcrowded and can not be used for another purposes.	No	3-5 years
New Wallburg Area Elementary and Land Purchase	\$ 22,226,210	Relieve overcrowding and accommodate area growth.	Redistricting would overcrowd Friendship, Midway and Friedberg Elementary.	18	School is operating at 138% (DPI figures) overcapacity environment.	No	3-5 years
New Bus Garage Land & Infrastructure	\$ 6,000,000	New buses will not fit inside work bays.	Continue using garages with garage door bays open.	19	All new buses will not be able to fit inside of garage bay area.	Yes	1-5 years
YVRCA Elevator for ADA	\$ 250,000	Safety measure for current ADA standards.	Future need for handicap access.	20	As the school grows in numbers, we may need to accommodate handicap students upstairs.	Yes	3-5 years
Athletic Seating Repairs & Replacement	\$ 650,000	Many schools across the district are in need of repair.	Do not use sections that are dangerous.	21	We must continue to make repairs to keep our schools safe.	Yes	2-3 years
Install Suspended Ceilings Across District	\$ 760,000	Many schools across the district are in need of having suspended ceiling installed.	None at this time.	22	None	No	3-5 years

Davidson County Schools
 Capital Improvements Plan (CIP) FY 2018-2023
 Large Project Request - Five Year Plan

Davidson County Schools	Request	Project Description / Justification	Possible Alternatives Evaluated	Priority Ranking	School Growth Trends / Key Stats	Life Safety Issue (Yes / No)	Timeframe to Implement
Covered Walkways	\$ 1,000,000	Covered Walkways are needed across the district to protect students and staff from weather conditions.	None.	23	None	No	3-5 years
Replace Boilers	\$ 1,700,000	Boilers have internally condensated and have rusted inside.	Boilers will eventually fail.	24	Boilers will eventually fail and repairs continue to be costly and time consuming.	Yes	3-5 years
Friedberg - Replace Boilers	\$ 500,000	Two Boilers need to be replaced	Boilers will eventually fail.	25	Boilers will eventually fail and repairs continue to be costly and time consuming.	Yes	1-2 years
Northwest - Replace Electric Boilers- Requires New Boiler Room	\$ 1,000,000	Energy savings and continuous maintenance issues.	Non-Applicable	26	Cost saving and less maintenance issues.	Yes	1-2 years
Light Conversion - T12 Florescent to LED Lighting Systems	\$ 1,200,000	Energy savings.	None at this time.	27	Cost saving and better lighting.	No	3-5 years
Generators Across the District	\$ 3,100,000	Allows us to continue school when power is out. Allows us to have shelters for emergencies.	None at this time.	28	We have been losing power on a more consistent bases and causes concerns.	Yes	Quarter 1-2 yr. Quarter 3-5 yr. Half 6-10 years
Cooling Towers Replaced	\$ 2,500,000	Needed repairs and replacements.	None at this time.	29	Cost savings with better efficiency.	Yes	3-5 years
Food Storage Warehouse	\$ 2,500,000	Need a larger building to house a larger freezer and cooler so that we do not need to rent space for frozen foods.	Continue to rent space for frozen food.	30	Currently paying to store 55 pallets of frozen food off school grounds.	No	1-5 years
Maintenance Warehouse Addition	\$ 500,000	More storage is needed to store more maintenance items on site.	Continue to store equipment outside storage containers.	31	Inventory has been stolen from outside storage containers and storage areas.	No	1-5 years
Perimeter Fencing Around Schools	\$ 760,000	Safety measures to protect students from being abducted.	Use of cameras for surveillance.	32	Safety measures and a way to secure our schools from vandalism.	Yes	5 years
Asbestos Abatement Elimination of all Schools	\$ 5,800,000	Remove all Asbestos from all schools would provide an safer environment for our students, staff and community.	Continue to remove asbestos when making repairs in our schools.	33	We will continue to monitor and inspect asbestos in all of our schools to provide a safe environment.	Yes	N/A

Davidson County Schools
 Capital Improvements Plan (CIP) FY 2018-2023
 Large Project Request - Five Year Plan

Davidson County Schools	Request	Project Description / Justification	Possible Alternatives Evaluated	Priority Ranking	School Growth Trends / Key Stats	Life Safety Issue (Yes / No)	Timeframe to Implement
Athletic Light Relamping to Meet NCHSAA Standards	\$ 3,000,000	Most of DCS athletic fields do not meet the standards to hold playoff games and is a safety issue.	N/A	34	N/A	Yes	3-5 years
Address Traffic Issues (Across District)	\$ 3,000,000	Many of our older schools do not have enough room on campus to get cars off the main road entering schools for student pick up and drop off lines.	N/A	35	N/A	Yes	3-5 years
Paving- All Schools	\$ 8,300,000	Safety concern with a cost saving for long-term life expectancy.	Continue to patch and repair until funds become available.	36	Many of our schools parking lots and driveway were recently paved and many are in good shape.	Yes	3-5 years
New Administration Office	\$ 6,000,000	Better working conditions, energy savings, up to date ADA standards and larger offices and meeting areas.	Continue to spend money up keeping a dangerous building	37	Building was built in 1910 and is limited in space and additions would not be prudent.	Yes	1-5 years
Total Davidson County Schools	<u>\$ 99,949,594</u>						

Lexington City Schools
 Capital Improvement Plan (CIP) FY 2018-2023
 Large Project Requests - Five Year Plan

Lexington City Schools	Request	Project Description / Justification	Possible Alternatives Evaluated	Priority Ranking	School Growth Trends / Key Stats	Life Safety Issue (Yes / No)	Timeframe to Implement
		Lexington High School: Gym (1992), ROTC (1998), Kitchen (1988), Auditorium/band room (1990), Annex bldg (1984) , Vocational bldg, (1993), Health Occupations bldg (1989), Science bldg (1998), Fieldhouse (2000), Concessions Stands & Outbuildings, Home Concession (1987/recoated 2000) Total of 117,022 sf * \$12 = \$1,404,264.				y	
Roof Replacements	\$ 4,708,800	Lexington Middle School: Main bldg (1994-1996), Gym/Shop addition (1985) Total of 83,897 sf * \$12 = \$1,006,764 Pickett Elementary School: Original bldg (1986-1987), Media center addition (1995), Classroom addition (2001) Total of 52,780 sf * \$12 = \$633,360 Southwest Elementary School: Original bldg (1987-88) Total of 62,117 sf * \$12 = \$745,404 South Lexington Dev. Center: (1992) Total of 17,135 sf * \$12 = \$205,620 South Lexington Primary School: Total of 50,629 sf * \$12 = \$607,548 Administrative offices: Total of 8,820 sf * \$12 = \$105,840		1		y y y y y	2-6 Years
		Change out all R22 systems. Refrigerant will no longer be available beginning 2020 because refrigerant is an ozone depleting product. Currently the refrigerant for R22 systems has doubled in price. Total cost = \$954,000				y	
HVAC Replacement / Chillers	\$ 1,925,000	Change out 8 atmosphere "energy hog" boilers to high efficiency boilers. Total of 8 * \$80,000 = \$640,000 Replace 1987 Central Office AC & furnace: \$7,000 Replace 1992 Chiller at South Lexington Elementary: \$154,000 Replace 1990 Chillers at Lexington High School: \$325,000. <i>*LSHS chillers will be replaced during 16/17 FY.</i> Replace 1995 Chiller at Lexington Middle School: \$170,000 Replace 1993 chiller at Pickett Elementary: \$150,000		2		y y y y y	2-6 Years
		Renovated instructional areas & new offices (3,566 sf * \$250 = \$891,500) Security related entry (5,823 sf * \$5 = \$29,115) Student protection canopy (1,958 sf * \$55 = \$107,690) Student protection canopy (763 sf * \$300 = \$228,900) Safety drop-off/pick-up driveway (28,557 sf * \$8 = \$228,456) Parking lot infrastructure (29,478 sf * \$3 = \$88,434) Repave football stadium parking lot (63,488 sf * \$3 = \$ 190,464) Reconfigure for safety rear drop-off lot (38,412 sf * \$8 = \$307,296)				n y y y y n n y	
Renovate Lexington High School	\$ 10,323,325	Repave bus/gym parking lot (39,135 sf * \$3 = \$117,405) Foodservice dock area & dumpster improvements \$200,000 Outdoor student safety canopy (574 sf * \$300 = \$172,200) Outdoor student safety canopy 2,163 sf * \$55 = \$118,965) New sidewalks (3,500 sf * \$5 = \$17,500) Asbestos removal, floor lighting & wall renovations + technology additions (111,108 sf * \$50 = \$5,555,400)	Build a New High School	3		n n y y n y	2-6 Years

Lexington City Schools
 Capital Improvement Plan (CIP) FY 2018-2023
 Large Project Requests - Five Year Plan

Lexington City Schools	Request	Project Description / Justification	Possible Alternatives Evaluated	Priority Ranking	School Growth Trends / Key Stats	Life Safety Issue (Yes / No)	Timeframe to Implement
		New rear entrance/student commons (2,500 sf * \$180 = \$450,000)				n	
		New connector classroom addition (9,000 sf * \$180 = \$1,620,000)				n	
Total Lexington City Schools	<u>\$ 16,957,125</u>						

Thomasville City Schools
 Capital Improvements Plan (CIP) FY 2018-2023
 Large Projects Requests - Five Year Plan

Thomasville City Schools	Request	Project Description / Justification	Possible Alternatives Evaluated	Priority Ranking for the Category	School Growth Trends / Key Stats	Life Safety Issue (Yes / No)	Timeframe to Implement
Roofing Needs							
THS CTE Building Roofing (Oldest Roof in TCS)	\$ 400,000	Replace roof with metal roof. Existing roof was installed in 1988. Several areas have leaks. Remainder of the campus has been updated to metal roofs. Approx. 19,224 sq. ft.	Replacement with another built up is possible but will not match rest of campus.	Priority 2	No growth anticipated	Yes	2018-2019
THS Gym Roofing for Lower Roof	\$ 350,000	Replace existing adhered EPDM roof. Roof has reached end of life stage.	Roof is not a good candidate for coating or other preservation due to existing large repairs to storm damaged area and age of the roof.	Priority 3	No growth anticipated	Yes	2018-2019
TMS Roof Replacement	\$ 405,000	Roof is reaching end of life stage.	Different materials can be examined.	Priority 1	No growth anticipated	Yes	2018-2019
LDS Roof Replacement	\$ 200,000	Ballasted EPDM Roof reaching end of life stage. Replace with metal to match older section of the building.	Replacement with PVC is possible but will not match rest of campus.	Priority 4	No growth anticipated	No	2018-2019
Total	<u>\$ 1,355,000</u>						

Thomasville City Schools
 Capital Improvements Plan (CIP) FY 2018-2023
 Large Projects Requests - Five Year Plan

Thomasville City Schools	Request	Project Description / Justification	Possible Alternatives Evaluated	Priority Ranking for the Category	School Growth Trends / Key Stats	Life Safety Issue (Yes / No)	Timeframe to Implement
HVAC / Electrical Upgrades							
THS Gym Heat / Air with Electronical Upgrade	\$ 500,000	Install air conditioning in main gym area and replace boilers. Gym was never air conditioned except for office and classroom areas. Boilers are oil fired and 50 years old.	Install gas fired boilers and air conditioning for gym.	Priority 2	No growth anticipated	No	2018-2019
THS CTE & Math HVAC	\$ 650,000	Replace HVAC units and piping in classrooms. Existing HVAC system is 45 years old. The existing units are inefficient are difficult to maintain.	Replacement can be done in each building in different years to spread cost over two budget years.	Priority 1	No growth anticipated	No	2018-2019
Central HVAC for Certain Areas of the Building	\$ 175,000	Replace gas pack units with high efficiency heat pumps. Current gas pack systems are reaching end of life stage. Division of interior office space creates hot and cold spots.	Replacement can be done in different phases to spread cost over different budget years.	Priority 5	N/A	No	2022-2023
Temp Control Updates	\$ 150,000	Replace HVAC energy management controls. Current system is obsolete and uses "dial up" modems for remote access to buildings.	Replacement can be done in different phases to spread cost over different budget years.	Priority 4	N/A	No	2020-2021

Thomasville City Schools
 Capital Improvements Plan (CIP) FY 2018-2023
 Large Projects Requests - Five Year Plan

Thomasville City Schools	Request	Project Description / Justification	Possible Alternatives Evaluated	Priority Ranking for the Category	School Growth Trends / Key Stats	Life Safety Issue (Yes / No)	Timeframe to Implement
Finch Auditorium Chiller	\$ 275,000	Replace existing Chiller. Existing chiller has become unreliable. Repairs and routine maintenance are costly.	Replace water cooled system with air cooled system.	Priority 3	No growth anticipated	No	2020-2021
Total	<u>\$ 1,750,000</u>						
Renovations & Facility / Property Upgrades							
Gym Renovations (Excludes Roof and HVAC)	\$ 1,500,000	General renovations needed. Restrooms are not ADA compliant. Dressing rooms need renovation and plumbing needs repair and fixture replacement. Additional classroom space needed.	Replacement can be done in different phases to spread cost over different budget years.	Priority 1	N/A	No	2022-2023
Fire Alarm Upgrades, All schools	\$ 500,000	Replace obsolete panels, upgrade devices.	N/A	Priority 4	N/A	Yes	2022-2023
THS Tennis Courts	\$ 300,000	Underlying asphalt is deteriorating. Cracks keep opening on the court play surface. Trip and fall Hazard	Different surface combinations will be considered.	Priority 2	N/A	No	2022-2023
Finch Auditorium Replace Flooring	\$ 125,000	Replace carpet in auditorium area. Current carpet is 40 years old. Carpet is worn in traffic areas and may pose a tripping hazard.	Reduce carpeted area. Paint concrete floor in low traffic areas.	Priority 3	N/A	No	2022-2023

Thomasville City Schools
 Capital Improvements Plan (CIP) FY 2018-2023
 Large Projects Requests - Five Year Plan

Thomasville City Schools	Request	Project Description / Justification	Possible Alternatives Evaluated	Priority Ranking for the Category	School Growth Trends / Key Stats	Life Safety Issue (Yes / No)	Timeframe to Implement
Finch Auditorium Renovations	\$ 260,000	Repair or replace existing seating, replace stage curtains,	Repair seats and change cushions if possible.	Priority 5	N/A	No	2022-2023
Total	<u>\$ 2,685,000</u>						
Total Thomasville City Schools	<u>\$ 5,790,000</u>						

Davidson County

County Government Projects not Included in the FY 2018- 2023 CIP but are Considered "Horizon Issues"

Project	Estimated Cost	Estimated Offsetting Revenues	Net County Cost	First Year Operating Cost
Sports Facility Complex - Potential county owned premier outdoor sports complex / facility for travel ball leagues and citizen recreation purposes. Plan also includes a premier competition BMX Track and Archery Range.	\$ 40,000,000	\$ -	\$ 40,000,000	\$ 573,189
Spay / Neuter Truck - Potential county owned spay / neuter truck that would be utilized to provide low cost spay / neuter services within the county.	\$ 200,000	\$ -	\$ 200,000	\$ 220,000
Phase I Future Jail Construction / Renovation - Construct / renovate a new detention / courthouse facility.	\$ 41,106,153	\$ -	\$ 41,106,153	\$ -
Phase II Future Jail / Courthouse Construction / Renovation - Additional space for clerk of court / courthouse and detention facility needs.	\$ 29,882,868	\$ -	\$ 29,882,868	\$ -
Economic Development Commission - Administrative Building at Davidson County Airport - County to potentially provide matching funds in order for the Economic Development Commission (EDC) to construct a new administrative building located at the Davidson County Airport.	\$ 250,000	\$ -	\$ 250,000	\$ -
Linwood Park Renovations - Add lights to small ballfield and replace the ones utilized on the larger field. Small ballfield grading, playground and restrooms upgrades and driveway and dugout renovations.	\$ 1,140,000	\$ -	\$ 1,140,000	\$ -
Hughes Park Renovations - Additional ballfields, walking track, disc golf course, splash pad and picnic shelters.	\$ 2,424,000	\$ 900,000	\$ 1,524,000	\$ -
Denton Park Renovations - Renovate restrooms, walking track as well as add new ballfield lights, and fencing.	\$ 370,000	\$ -	\$ 370,000	\$ -
Southmont Park Renovations - Replace lights on large ballfield and renovate restrooms.	\$ 100,000	\$ -	\$ 100,000	\$ -
Boone's Cave Park Renovations - Add a non-conventional playground, resurface road and renovate bathhouse and camp sites.	\$ 525,000	\$ -	\$ 525,000	\$ -
Optimist Park Renovations - Add playground and renovate restrooms and other facilities as well as pave walking trails.	\$ 148,000	\$ -	\$ 148,000	\$ -
West Campus Renovations - Add additional space and gym to current facility.	\$ 2,500,000	\$ -	\$ 2,500,000	\$ -
Lake Thom-A-Lex - Replace fishing piers and Miracle Playground.	\$ 155,000	\$ 51,667	\$ 103,333	\$ -
Wil-Cox Bridge Upgrades - Add amenities such as parking lot, benches, a boardwalk, better boating access, picnic shelters, landscaping and planters.	\$ 3,210,000	\$ 1,600,000	\$ 1,610,000	\$ -

Davidson County

County Government Projects not Included in the FY 2018- 2023 CIP but are Considered "Horizon Issues"

Project	Estimated Cost	Estimated Offsetting Revenues	Net County Cost	First Year Operating Cost
Hughes Park Multi-Sports Center - 58,000 sq. ft. facility with 5,000 auditorium.	\$ 3,000,000	\$ -	\$ 3,000,000	\$ -
Public Land Acquisition (Alcoa - Greenways).	\$ 10,000,000	\$ -	\$ 10,000,000	\$ -
Agriculture Center / Livestock Arena - 21,000 sq. ft. facility including land acquisition.	\$ 5,225,000	\$ -	\$ 5,225,000	\$ -
Davis Townsend Elementary School Sewer Extension - Extending the sewer line from I-85 / Hwy 64 to Davis Townsend Elementary School and replacing the existing septic tank.	\$ 1,500,000	\$ -	\$ 1,500,000	\$ -
Buoys for High Rock Lake - Partner with Rowan County to strategically place buoys throughout High Rock Lake.	\$ 150,000	\$ -	\$ 150,000	\$ 15,000
Additional Airport Hangers - State to provide funding for additional airport hanger space.	\$ 600,000	\$ 600,000	\$ -	\$ -
Total	<u>\$ 142,486,021</u>	<u>\$ 3,151,667</u>	<u>\$ 139,334,354</u>	<u>\$ 808,189</u>

FY 2018 - 2023 Capital Improvement Plan Summary (All Projects)

Project	Department	2018	2019	2020	2021	2022	2023	Total
Voting Equipment Replacement	Elections	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
State Clerk of Court Renovations	Courts	\$ -	\$ 5,460,811	\$ -	\$ -	\$ -	\$ -	\$ 5,460,811
Courthouse Renovations / Expansion	Courts	\$ -	\$ 11,875,794	\$ -	\$ -	\$ -	\$ -	\$ 11,875,794
EMS Lexington Base	EMS	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000
EMS Administration Expansion	EMS	\$ -	\$ -	\$ 282,200	\$ -	\$ -	\$ -	\$ 282,200
EMS Silver Valley Base	EMS	\$ -	\$ -	\$ -	\$ -	\$ 275,000	\$ -	\$ 275,000
911 Communication System	911	\$ 7,248,452	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,248,452
I-85 Corporate Center	EDC	\$ 20,096,382	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,096,382
Airport Approach Lighting System	Airport	\$ -	\$ 678,889	\$ 2,498,111	\$ -	\$ -	\$ -	\$ 3,177,000
Airport Runway Strengthening	Airport	\$ -	\$ -	\$ 7,200,000	\$ -	\$ -	\$ -	\$ 7,200,000
Arcadia & Hwy 150	Sewer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000	\$ 850,000
West Lexington Sewer 109 Sewer	Sewer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,645,000	\$ 1,645,000
Southeast Quadrant I-85 / US 64	Sewer	\$ 951,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 951,800
Welcome / North Davidson	Sewer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,225,000	\$ 1,225,000
Southmont Sewer	Sewer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,240,000	\$ 1,240,000
Allied Health Building	DCCC	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
C & D Closure (7.6 ac)	Landfill	\$ -	\$ 356,508	\$ -	\$ -	\$ -	\$ -	\$ 356,508
Landfill Road Bridge Repair / Replacement	Landfill	\$ -	\$ -	\$ -	\$ 534,000	\$ -	\$ -	\$ 534,000
Cell Construction Phase II Area 3 - Cell 1	Landfill	\$ -	\$ 3,401,000	\$ -	\$ -	\$ -	\$ -	\$ 3,401,000
Cell Construction Phase II Area 3 - Cell 2	Landfill	\$ -	\$ -	\$ -	\$ -	\$ 2,437,000	\$ -	\$ 2,437,000
Total		\$ 29,296,634	\$ 23,623,002	\$ 9,980,311	\$ 534,000	\$ 2,712,000	\$ 4,960,000	\$ 71,105,947

Note: The Six Sewer Projects Listed Above Are Placeholder Projects Should Any Private Demand Increase Growth To Where The Sewer Project Is Needed.

FY 2018 - 2023 Capital Improvement Plan - Summary by Function

Category / Function	Current Year FY 2018	2019 Estimated	2020 Estimated	2021 Estimated	2022 Estimated	2023 Estimated	Total (All Years)
Expenses							
General Government	\$ 27,344,834	\$ 19,865,494	\$ 9,980,311	\$ -	\$ 275,000	\$ -	\$ 57,465,639
Education	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Sewer	\$ 951,800	\$ -	\$ -	\$ -	\$ -	\$ 4,960,000	\$ 5,911,800
Landfill	\$ -	\$ 3,757,508	\$ -	\$ 534,000	\$ 2,437,000	\$ -	\$ 6,728,508
Total	\$ 29,296,634	\$ 23,623,002	\$ 9,980,311	\$ 534,000	\$ 2,712,000	\$ 4,960,000	\$ 71,105,947
Source of Funds							
Capital Reserve	\$ 6,182,675	\$ 1,850,000	\$ 282,200	\$ -	\$ 275,000	\$ -	\$ 8,589,875
Enterprise Funds	\$ -	\$ 3,757,508	\$ -	\$ 534,000	\$ 2,437,000	\$ -	\$ 6,728,508
Other Sources	\$ 14,113,959	\$ 1,758,190	\$ 9,698,111	\$ -	\$ -	\$ -	\$ 25,570,260
Transfer from General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Financing	\$ 9,000,000	\$ 16,257,304	\$ -	\$ -	\$ -	\$ 4,960,000	\$ 30,217,304
Total	\$ 29,296,634	\$ 23,623,002	\$ 9,980,311	\$ 534,000	\$ 2,712,000	\$ 4,960,000	\$ 71,105,947

FY 2018 - 2023 Capital Improvement Plan - Summary by Project
(General Government and Education)

Category / Project	Current Year FY 2018	2019 Estimated	2020 Estimated	2021 Estimated	2022 Estimated	2023 Estimated	Total (All Years)
Expenses							
General Government							
Voting Equipment Replacement	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Clerk of Court Renovations	\$ -	\$ 5,460,811	\$ -	\$ -	\$ -	\$ -	\$ 5,460,811
Courthouse Renovations / Expansion	\$ -	\$ 11,875,794	\$ -	\$ -	\$ -	\$ -	\$ 11,875,794
EMS Lexington Base	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000
EMS Administration Expansion	\$ -	\$ -	\$ 282,200	\$ -	\$ -	\$ -	\$ 282,200
EMS Silver Valley Base	\$ -	\$ -	\$ -	\$ -	\$ 275,000	\$ -	\$ 275,000
911 Communications System Upgrade	\$ 7,248,452	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,248,452
I-85 Corporate Center	\$ 20,096,382	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,096,382
Grant for Airport Approach Lighting System	\$ -	\$ 678,889	\$ 2,498,111	\$ -	\$ -	\$ -	\$ 3,177,000
Grant for Airport Runway, Taxiway and Apron Strengthening	\$ -	\$ -	\$ 7,200,000	\$ -	\$ -	\$ -	\$ 7,200,000
Sub-Total	\$ 27,344,834	\$ 19,865,494	\$ 9,980,311	\$ -	\$ 275,000	\$ -	\$ 57,465,639
Education							
DCCC New Allied Health Building	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Sub-Total	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total	\$ 28,344,834	\$ 19,865,494	\$ 9,980,311	\$ -	\$ 275,000	\$ -	\$ 58,465,639
Source of Funds							
Capital Reserve	\$ 6,182,675	\$ 1,850,000	\$ 282,200	\$ -	\$ 275,000	\$ -	\$ 8,589,875
Other Sources	\$ 16,220,844	\$ 1,758,190	\$ 9,698,111	\$ -	\$ -	\$ -	\$ 27,677,145
Transfer from General Fund	\$ 5,941,315	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,941,315
Debt Financing	\$ -	\$ 16,257,304	\$ -	\$ -	\$ -	\$ -	\$ 16,257,304
Total	\$ 28,344,834	\$ 19,865,494	\$ 9,980,311	\$ -	\$ 275,000	\$ -	\$ 58,465,639

Davidson County
Summary of Projected Interest and Principal Debt Payments

	Budget Year	Budget Year	Budget Year	Budget Year	Budget Year
	2018	2019	2020	2021	2022
	2019	2020	2021	2022	2023
Debt Service Payments (General Fund)					
General Obligation (GO) Bonds	\$ 5,955,025	\$ 5,639,200	\$ 5,438,800	\$ 5,241,800	\$ 5,041,550
Limited Obligation Bonds (LOBs)	\$ 5,793,068	\$ 5,657,024	\$ 5,494,200	\$ 5,335,970	\$ 5,176,560
QSCB's	\$ 1,976,206	\$ 1,969,064	\$ 1,961,923	\$ 1,954,781	\$ 1,947,640
Total Current Debt Payments	<u>\$ 13,724,299</u>	<u>\$ 13,265,288</u>	<u>\$ 12,894,923</u>	<u>\$ 12,532,551</u>	<u>\$ 12,165,750</u>
New Borrowing	<u>\$ 1,354,304</u>	<u>\$ 2,949,413</u>	<u>\$ 2,949,413</u>	<u>\$ 3,093,685</u>	<u>\$ 3,093,685</u>
Total Principal and Interest Debt Service	<u>\$ 15,078,603</u>	<u>\$ 16,214,701</u>	<u>\$ 15,844,336</u>	<u>\$ 15,626,236</u>	<u>\$ 15,259,435</u>
Debt Service as a Percentage of Operating Budget	11%	12%	11%	11%	11%
Population (Per NC Office of Budget and Management)	169,100	170,091	171,087	172,080	173,074
Debt Service Budget Per Capita (Estimated with Existing + New)	\$89	\$95	\$93	\$91	\$88
Existing Debt Service for Davidson County Per Capita As of 6/30/17 Financial Statements	\$89	\$89	\$89	\$89	\$89
Debt Service for Davidson County's Population Group Per Capita As of 6/30/17 on the LGC Website	\$179	\$179	\$179	\$179	\$179
Debt Service Per Capita Statewide Average As of 6/30/17 on the LGC Website	\$161	\$161	\$161	\$161	\$161

Davidson County
Summary Outstanding Debt Schedule

	Budget Year	Budget Year	Budget Year	Budget Year	Budget Year
	2018	2019	2020	2021	2022
	2019	2020	2021	2022	2023
Debt Service Obligations (General Fund)					
QSCBs	\$15,271,218	\$13,295,012	\$11,325,948	\$ 9,364,025	\$ 7,409,244
General Obligation (GO) Bonds	\$48,707,775	\$42,752,750	\$37,113,550	\$ 31,674,750	\$ 26,432,950
Limited Obligation Bonds (LOBs)	\$68,433,367	\$62,640,299	\$56,983,275	\$ 51,489,075	\$ 46,153,105
Total Current Debt Outstanding	\$ 132,412,360	\$ 118,688,061	\$ 105,422,773	\$ 92,527,850	\$ 79,995,299
Debt from New Borrowing	\$ 24,798,602	\$ 23,734,594	\$ 20,659,865	\$ 17,589,390	\$ 15,645,083
Total Outstanding Debt	\$ 157,210,962	\$ 142,422,655	\$ 126,082,638	\$ 110,117,240	\$ 95,640,382

Projected Property Taxes

	Budget Year		Budget Year		Budget Year		Budget Year		Budget Year	
	2018		2019		2020		2021		2022	
	2019		2020		2021		2022		2023	
Property Tax Revenue	\$72,489,646		\$73,448,303		\$74,211,925		\$74,464,423		\$75,170,704	
Collection Rate	96.75%		96.75%		96.75%		96.75%		96.75%	
Tax Rate	0.5400		0.5400		0.5400		0.5400		0.5400	
Property Tax Base	13,874,944,250	1.32%	14,058,436,832	1.04%	14,204,598,545	0.34%	14,252,928,164	0.95%	14,388,114,531	
Revaluation										
1 penny =	\$1,342,401		\$1,360,154		\$1,374,295		\$1,378,971		\$1,392,050	
Increase from Previous Year	\$ 717,719		\$ 958,657		\$ 763,622		\$ 252,498		\$ 706,281	
Tax Rate Change (Revenue-Neutral)										
Total Dollar Effect of Tax Increase (Decrease)										
Total Growth	\$717,719		\$958,657		\$763,622		\$252,498		\$706,281	
Net Growth of Tax Base	\$717,719		\$958,657		\$763,622		\$252,498		\$706,281	
Revaluation Growth										
Revenue Neutral Effect										
Tax Rate	54.00		54.00		54.00		54.00		54.00	

Davidson County

Estimated Revenue Redistributed Sales Tax - Article 44

Estimated Revenue per NCACC Estimated (for FY 2017-2018) \$ 2,720,300

2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
\$ 2,828,441	\$ 2,922,076	\$ 2,912,990	\$ 2,912,990	\$ 2,912,990

Davidson County
Estimated Revenue Article 46 Sales Tax

FY 2016-17 Year End Actual	\$ 3,086,667
FY 2017-18 Adopted Budget	\$ 2,875,000

2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
\$ 3,025,000	\$ 3,055,250	\$ 3,085,803	\$ 3,116,661	\$ 3,147,827

Davidson County
Financial Model

Category	FY 2018 - 2019 Adopted		FY 2019 - 2020 Estimated		FY 2020 - 2021 Estimated		FY 2021 - 2022 Estimated		FY 2022 - 2023 Estimated		
Previous Year's General Fund Budget	\$ 137,613,034		\$ 133,958,449		\$ 136,960,454		\$ 138,506,806		\$ 140,809,307		
Operating Effects to General Government											
Base Personnel (Excluding Insurance + Retirement)	\$ 942,623	2.28%	\$ 1,054,132	2.49%	\$ 1,080,379	2.49%	\$ 1,107,281	2.49%	\$ 1,134,852		
Additional Positions	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -		
Group Health Insurance	\$ 139,441	1.77%	\$ 400,585	5.00%	\$ 420,614	5.00%	\$ 441,645	5.00%	\$ 463,727		
Retirement Contribution	\$ 171,276	4.82%	\$ 55,841	1.50%	\$ 56,679	1.50%	\$ 57,529	1.50%	\$ 58,392		
Operating Expenses	\$ (6,070,149)	-19.05%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -		
General Fund Capital Outlay	\$ 612,221	35.07%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -		
Contribution To County Capital Reserve	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -		
Contribution To Economic Development Reserve	\$ -	-	\$ -	-	\$ -	-	\$ -	-	\$ -		
Operating Effects to the Schools											
Current Expense And Capital To School System	\$ 350,720	1.32%	\$ 355,350	1.04%	\$ 359,045	0.34%	\$ 360,266	0.95%	\$ 363,688		
Increase (Decrease) Current Debt Schedule	\$ (1,155,021)		\$ (459,011)		\$ (370,366)		\$ (362,372)		\$ (366,801)		
Projected Budget Assuming No Growth	<u>\$ 132,604,145</u>		<u>\$ 135,365,345</u>		<u>\$ 138,506,806</u>		<u>\$ 140,111,155</u>		<u>\$ 142,463,166</u>		
Capital Improvement Plan											
Projects Funded By Debt											
Community College	\$ -		\$ -		\$ -		\$ -		\$ -		
Schools	\$ -		\$ -		\$ -		\$ -		\$ -		
Sewer	\$ -		\$ -		\$ -		\$ 144,272		\$ -		
General Government	\$ 1,354,304		\$ 1,595,109		\$ -		\$ -		\$ -		
Capital Improvements Impact on Budget	\$ -		\$ -		\$ -		\$ 553,880		\$ -		
Total Growth for the General Fund	<u>\$ 133,958,449</u>		<u>\$ 136,960,454</u>		<u>\$ 138,506,806</u>		<u>\$ 140,809,307</u>		<u>\$ 142,463,166</u>		
One-Time Capital Expenditures											
CIP Projects Funded by General Fund	\$ -		\$ -		\$ -		\$ -		\$ -		
CIP Projects Funded by the Capital Reserve	\$ 1,850,000		\$ 282,200		\$ -		\$ 275,000		\$ -		
Sales Tax Pay as You Go	\$ -		\$ -		\$ -		\$ -		\$ -		
Total Expenditures	<u>\$ 135,808,449</u>		<u>\$ 137,242,654</u>		<u>\$ 138,506,806</u>		<u>\$ 141,084,307</u>		<u>\$ 142,463,166</u>		
Revenue Summary											
Previous Year's General Fund Budget	\$ 137,613,034		\$ 133,960,040		\$ 136,166,338		\$ 138,101,752		\$ 139,570,013		

Davidson County
Financial Model

Category	FY 2018 - 2019 Adopted		FY 2019 - 2020 Estimated		FY 2020 - 2021 Estimated		FY 2021 - 2022 Estimated		FY 2022 - 2023 Estimated	
Increase In Revenue Growth										
1/4 Cent Sales Tax	\$ 150,000	5.22%	\$ 30,250	1.00%	\$ 30,553	1.00%	\$ 30,858	1.00%	\$ 31,167	
Property Tax	\$ 717,719	1.32%	\$ 958,657	1.04%	\$ 763,622	0.34%	\$ 252,498	0.95%	\$ 706,281	
Base Sales Tax	\$ 825,950	4.25%	\$ 786,536	3.89%	\$ 809,732	3.85%	\$ 840,907	3.85%	\$ 873,282	
Redistributed Sales Tax	\$ 108,141	3.98%	\$ 93,634	3.31%	\$ (9,085)	-0.31%	\$ -	0.00%	\$ -	
Other Revenue	\$ (5,454,805)	-13.92%	\$ 337,220	1.00%	\$ 340,592	1.00%	\$ 343,998	1.00%	\$ 382,182	
Total Growth for the General Fund	\$ 133,960,040		\$ 136,166,338		\$ 138,101,752		\$ 139,570,013		\$ 141,562,925	
One Time Revenue Source										
Capital Reserve Proceeds	\$ 1,850,000		\$ 282,200		\$ -		\$ 275,000		\$ -	
Total Revenues	\$ 135,810,040		\$ 136,448,538		\$ 138,101,752		\$ 139,845,013		\$ 141,562,925	
Tax Increase (Decrease)	\$ -		\$ -		\$ -		\$ -		\$ -	
Beginning Fund Balance	\$ 48,533,852		\$ 45,481,346		\$ 41,634,723		\$ 37,383,046		\$ 31,892,075	
Increase (Decrease) Fund Balance	\$ (3,052,506)		\$ (3,846,623)		\$ (4,251,677)		\$ (5,490,971)		\$ (6,391,212)	
Ending Fund Balance	\$ 45,481,346		\$ 41,634,723		\$ 37,383,046		\$ 31,892,075		\$ 25,500,862	
Fund Balance %	33.49%		30.51%		27.07%		22.81%		18.01%	
Tax Rate	54.00		54.00		54.00		54.00		54.00	



Project Description: Effective January 1, 2019 in accordance with the State Board of Elections, all certified voting systems must be capable of generating a paper ballot in order to avoid decertification. This will require the acquisition of new voting equipment, voting booths, ballot boxes, transfer cases and the printing of paper ballots to accommodate each precinct in Davidson County.

Project Funding: Project entirely funded from Capital Fund Balance (100%).

Operating Impacts: Operating impacts have not been determined at this time.

Category	Current Year FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2018-2023
Expenses							
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Equipment / Furnishings	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	1,500,000
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Site Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Total	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	1,500,000
Revenues							
Capital Fund Balance	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	1,500,000
Debt Financing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Enterprise Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Transfer from General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
School Capital Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Total	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	1,500,000
Operating Budget Impacts							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Sub-Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
LESS: Available Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
# Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.00



Project Description: The Davidson County Court House is located at 110 W. Center Street, Lexington, NC. The original Courthouse was built in 1958. The building has been added to several times with the latest addition occurring in 1998. This renovation project would consist of adding approximately 25,164 sq. ft. of new space to better accommodate the State Clerk of Court's needs.

Project Funding: Project funding from Debt Proceeds (80%) and Transfers from Other Sources / Projects (20%).

Operating Impacts: Operating impacts have not been determined at this time.

Category	Current Year FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2018-2023
Expenses							
Construction	\$ -	\$ 5,460,811	\$ -	\$ -	\$ -	\$ -	\$ 5,460,811
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment / Furnishings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Site Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ 5,460,811	\$ -	\$ -	\$ -	\$ -	\$ 5,460,811
Revenues							
Capital Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Financing	\$ -	\$ 4,381,510	\$ -	\$ -	\$ -	\$ -	\$ 4,381,510
Enterprise Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Sources	\$ -	\$ 1,079,301	\$ -	\$ -	\$ -	\$ -	\$ 1,079,301
Transfer from General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
School Capital Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ 5,460,811	\$ -	\$ -	\$ -	\$ -	\$ 5,460,811
Operating Budget Impacts							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sub-Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LESS: Available Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
# Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.00



Project Description: The Davidson County Court House is located at 110 W. Center Street, Lexington, NC. The original Courthouse was built in 1958. The building has been added to several times with the latest addition occurring in 1998. This renovation project would consist of adding approximately 41,179 sq. ft. of new space to better accommodate court system's needs.

Project Funding: Project funding entirely from Debt Proceeds (100%).

Operating Impacts: Operating impacts have not been determined at this time.

Category	Current Year FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2018-2023
Expenses							
Construction	\$ -	\$ 11,875,794	\$ -	\$ -	\$ -	\$ -	\$ 11,875,794
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment / Furnishings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Site Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ 11,875,794	\$ -	\$ -	\$ -	\$ -	\$ 11,875,794
Revenues							
Capital Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Financing	\$ -	\$ 11,875,794	\$ -	\$ -	\$ -	\$ -	\$ 11,875,794
Enterprise Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
School Capital Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ 11,875,794	\$ -	\$ -	\$ -	\$ -	\$ 11,875,794
Operating Budget Impacts							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sub-Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LESS: Available Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
# Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.00



Project Description: The goal of this project is to cease utilizing the two current bays in operations within the existing EMS Administration Building. Due to safety concerns, EMS staff would like to purchase and develop a new EMS Base #1 located within the City of Lexington. This new base would be better located for access and would also reduce safety hazards that plague the current base operations, as well as provide space for future growth.

Project Funding: Project funding entirely from Capital Fund Balance (100%).

Operating Impacts: Operating impacts have not been determined at this time.

Category	Current Year FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2018-2023
Expenses							
Construction	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment / Furnishings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Site Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Revenues							
Capital Fund Balance	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Debt Financing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Enterprise Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
School Capital Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Operating Budget Impacts							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sub-Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LESS: Available Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
# Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.00



Project Description: This project would allow for the expansion of the Emergency Operation Center (EOC) as well as administrative office space within the building. By moving the current base operations potentially up the street within the City of Lexington, this base will no longer have to strictly utilize the two small bays for ambulance operations, which are definite safety hazards.

Project Funding: Project funding entirely from Capital Fund Balance (100%).

Operating Impacts: Operating impacts have not been determined at this time.

Category	Current Year FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2018-2023
Expenses							
Construction	\$ -	\$ -	\$ 282,200	\$ -	\$ -	\$ -	\$ 282,200
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment / Furnishings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Site Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 282,200	\$ -	\$ -	\$ -	\$ 282,200
Revenues							
Capital Fund Balance	\$ -	\$ -	\$ 282,200	\$ -	\$ -	\$ -	\$ 282,200
Debt Financing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Enterprise Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
School Capital Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 282,200	\$ -	\$ -	\$ -	\$ 282,200
Operating Budget Impacts							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sub-Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LESS: Available Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
# Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.00



Project Description: Based on the 2014 Ambulance Placement Study conducted by the Piedmont Triad Regional Council (PTRC), the area located near Silver Valley was identified as a location for a future EMS base. The proposed base located off Hwy 109 / Hwy 64 would provide increased service and better response times for that area of the County.

Project Funding: Project funding entirely from Capital Fund Balance (100%).

Operating Impacts: Operating impacts for FY 2022 would include adding a new EMS unit (This includes the cost associated with eight additional full time positions plus the one-time cost for a new ambulance).

Category	Current Year FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2018-2023
Expenses							
Construction	\$ -	\$ -	\$ -	\$ -	\$ 275,000	\$ -	\$ 275,000
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment / Furnishings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Site Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ 275,000	\$ -	\$ 275,000
Revenues							
Capital Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ 275,000	\$ -	\$ 275,000
Debt Financing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Enterprise Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
School Capital Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ 275,000	\$ -	\$ 275,000
Operating Budget Impacts							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ 400,880	\$ -	\$ 400,880
Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ 153,000	\$ -	\$ 153,000
Sub-Total	\$ -	\$ -	\$ -	\$ -	\$ 553,880	\$ -	\$ 553,880
LESS: Available Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
# Positions	0.00	0.00	0.00	0.00	8.00	0.00	0.00



Project Description: Davidson County 911 Emergency Communication's mission is to serve as the communications link between the citizens and the public safety agencies in order to accurately identify and quickly respond to all public safety needs. The communications system currently being used is a 20+ year old analog system. In possible partnership with the state VIPER system, this system upgrade would provide increased area signal coverage throughout the County. It would also provide interoperability with all radio users, both outside and within the county, joining Fire, EMS, Rescue, Sheriff, Landfill, etc. County operations could also be linked with responders from the City of Thomasville and other municipalities with P25 systems. It will provide much needed GPS technology, and provide an upgrade in digital technology that is crucial to providing the most efficient and reliable service for the safety and well-being of the citizens of Davidson County.

Project Funding: Project funding from Capital Reserve (85%) and Other Sources of Revenue (15%).

Operating Impacts: No operating impacts have been estimated at this time.

Category	Current Year FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2018-2023
Expenses							
Construction	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	2,000,000
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Equipment / Furnishings	\$ 5,248,452	\$ -	\$ -	\$ -	\$ -	\$ -	5,248,452
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Site Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Total	\$ 7,248,452	\$ -	\$ -	\$ -	\$ -	\$ -	7,248,452
Revenues							
Capital Fund Balance	\$ 6,182,675	\$ -	\$ -	\$ -	\$ -	\$ -	6,182,675
Debt Financing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Enterprise Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Sources	\$ 1,065,777	\$ -	\$ -	\$ -	\$ -	\$ -	1,065,777
Transfer from General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
School Capital Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Total	\$ 7,248,452	\$ -	\$ -	\$ -	\$ -	\$ -	7,248,452
Operating Budget Impacts							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Sub-Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
LESS: Available Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
# Positions	0.00	0.00	3.00	0.00	0.00	0.00	0.00



Project Description: The I-85 Corporate Center will be located at Belmont Road near Linwood. It will eventually encompass approximately 1,000 acres and will be used as a multi-user industrial park which will provide 1,100 jobs when complete. Phase 1 of the project will consist of purchasing 431 acres of land, planning, grading, sewer and other infrastructure preparations. Davidson County is working in conjunction with Davidson Progress, the Davidson County Economic Development Commission, and the City of Lexington to monitor the progress and ensure the success of this project. The total cost of the project is expected to be around \$20 million dollars. The County has already funded approximately \$4.5 million dollars in prior years for the purchase of the land and to design / engineer the sewer system. The remaining portion will be used for sewer construction and installation of a natural gas line.

Project Funding: Project funding from Federal / State Revenue (low interest loans from the Federal Government) and a grant from the Golden Leaf Foundation totaling (75%). The County also covered (25%) of the total cost to purchase 431 acres of land.

Operating Impacts: Operating impacts have not been determined at this time.

Category	Current Year FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2018-2023
Expenses							
Construction	\$ 20,096,382	\$ -	\$ -	\$ -	\$ -	\$ -	20,096,382
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Equipment / Furnishings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Site Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Total	\$ 20,096,382	\$ -	\$ -	\$ -	\$ -	\$ -	20,096,382
Revenues							
Capital Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt Financing	\$ 9,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	9,000,000
Enterprise Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Sources	\$ 6,155,067	\$ -	\$ -	\$ -	\$ -	\$ -	6,155,067
Transfer from General Fund	\$ 4,941,315	\$ -	\$ -	\$ -	\$ -	\$ -	4,941,315
School Capital Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Total	\$ 20,096,382	\$ -	\$ -	\$ -	\$ -	\$ -	20,096,382
Operating Budget Impacts							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Sub-Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
LESS: Available Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
# Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.00



Project Description: Grant match for Airport MALSR Approach Lighting System on Runway #6. The newly installed lighting system will provide for better safety and hopefully attract additional corporate clients.

Project Funding: Project funding from Federal / State Revenue (100%).

Operating Impacts: Operating impacts have not been determined at this time.

Category	Current Year FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2018-2023
Expenses							
Construction	\$ -	\$ 678,889	\$ 2,498,111	\$ -	\$ -	\$ -	\$ 3,177,000
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment / Furnishings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Site Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ 678,889	\$ 2,498,111	\$ -	\$ -	\$ -	\$ 3,177,000
Revenues							
Capital Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Financing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Enterprise Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Sources	\$ -	\$ 678,889	\$ 2,498,111	\$ -	\$ -	\$ -	\$ 3,177,000
Transfer from General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
School Capital Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ 678,889	\$ 2,498,111	\$ -	\$ -	\$ -	\$ 3,177,000
Operating Budget Impacts							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sub-Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LESS: Available Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
# Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.00



Project Description: Runway strengthening grant (includes taxiway and apron). This three phase project will strengthen the runway, taxiway and apron at the Davidson County Airport. This strengthening will allow heavier aircraft (currently excluded) the ability to utilize the local airport.

Project Funding: Project funding from Federal / State Revenue (100%).

Operating Impacts: Operating impacts have not been determined at this time.

Category	Current Year FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2018-2023
Expenses							
Construction	\$ -	\$ -	\$ 7,200,000	\$ -	\$ -	\$ -	\$ 7,200,000
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment / Furnishings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Site Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 7,200,000	\$ -	\$ -	\$ -	\$ 7,200,000
Revenues							
Capital Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Financing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Enterprise Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Sources	\$ -	\$ -	\$ 7,200,000	\$ -	\$ -	\$ -	\$ 7,200,000
Transfer from General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
School Capital Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 7,200,000	\$ -	\$ -	\$ -	\$ 7,200,000
Operating Budget Impacts							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sub-Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LESS: Available Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

# Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.00
-------------	------	------	------	------	------	------	------



Project Description: Sanitary sewer extension and improvement on Highway 150 at Northwest Elementary School. This project includes 8" PVC Sewer and 8" DIP Sewer. It also includes manholes, service stub and clean out, stabilization stone and erosion control. Engineering fees and easement acquisition are included in the cost of this project. This project develops the infrastructure necessary for economic growth.

Project Funding: Project funding entirely from Debt Financing (100%).

Operating Impacts: Operating impacts have not been determined at this time.

Category	Current Year FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2018-2023
Expenses							
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000	\$ 850,000
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment / Furnishings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Site Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000	\$ 850,000
Revenues							
Capital Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Financing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000	\$ 850,000
Enterprise Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
School Capital Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000	\$ 850,000
Operating Budget Impacts							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sub-Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LESS: Available Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
# Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.00



Project Description: NC 109 / Old Greensboro Road area option A is for Service to Intersection and option B includes Service to Intersection & Future Expansion. Either option includes gravity sewer, main holes, road crossings, stabilization stone, erosion control and a pump station. Including the Future Expansion in this project increases the cost by 50%. This project develops the infrastructure necessary for economic growth.

Project Funding: Project funding entirely from Debt Financing (100%).

Operating Impacts: Operating impacts have not been determined at this time.

Category	Current Year FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2018-2023
Expenses							
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,645,000	\$ 1,645,000
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment / Furnishings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Site Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,645,000	\$ 1,645,000
Revenues							
Capital Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Financing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,645,000	\$ 1,645,000
Enterprise Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
School Capital Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,645,000	\$ 1,645,000
Operating Budget Impacts							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sub-Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LESS: Available Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
# Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.00



Project Description: This project is for sanitary sewer improvement to the east side of the interchange of the southeast quadrant of I-85 and US-64. This project is for a pump station and Bowers Road and gravity sewer under I-85. The project includes, 1,250 LF of gravity sewer, manholes, interstate crossings, forcemain, air release valve in MH, erosion control, wastewater pump station. Also included in the costs are engineering, construction administration and easement mapping fees. This project develops the infrastructure necessary for economic growth.

Project Funding: Project funding from Existing Capital Projects (35%), Available Economic Development Fund Balance (60%) and Grant Funding from the State of North Carolina (5%).

Operating Impacts: Operating impacts have not been determined at this time.

Category	Current Year FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2018-2023
Expenses							
Construction	\$ 951,800	\$ -	\$ -	\$ -	\$ -	\$ -	951,800
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Equipment / Furnishings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Site Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Total	\$ 951,800	\$ -	\$ -	\$ -	\$ -	\$ -	951,800
Revenues							
Capital Fund Balance	\$ 334,893	\$ -	\$ -	\$ -	\$ -	\$ -	334,893
Debt Financing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Enterprise Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Sources	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
Transfer from General Fund	\$ 566,907	\$ -	\$ -	\$ -	\$ -	\$ -	566,907
School Capital Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Total	\$ 951,800	\$ -	\$ -	\$ -	\$ -	\$ -	951,800
Operating Budget Impacts							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Sub-Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
LESS: Available Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
# Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.00



Project Description: Sewer system improvement in the Welcome/North Davidson area will develop the infrastructure necessary for economic growth in the area. This project includes 12" of gravity sewer, manholes, forcemain, road crossing, railroad crossing, erosion control. It also consists of ACP pump station upgrade, engineering design fees, CA & inspection, and easement acquisition.

Project Funding: Project funding entirely from Debt Financing (100%).

Operating Impacts: Operating impacts have not been determined at this time.

Category	Current Year FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2018-2023
Expenses							
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,225,000	\$ 1,225,000
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment / Furnishings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Site Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,225,000	\$ 1,225,000
Revenues							
Capital Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Financing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,225,000	\$ 1,225,000
Enterprise Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
School Capital Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,225,000	\$ 1,225,000
Operating Budget Impacts							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sub-Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LESS: Available Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
# Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.00



Project Description: The Southmont area business district sewer system improvements is to develop the infrastructure necessary for economic growth and development in the Southmont area. The project includes 6,400 LF of 8" gravity sewer, forcemain, manholes, air relief valve in manholes, road crossings, railroad crossings, erosion control and a pump station. Other necessary services are included in the cost of this project such as engineering fees, inspection and easement preparation.

Project Funding: Project funding entirely from Debt Financing (100%).

Operating Impacts: Operating impacts have not been determined at this time.

Category	Current Year FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2018-2023
Expenses							
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,240,000	\$ 1,240,000
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment / Furnishings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Site Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,240,000	\$ 1,240,000
Revenues							
Capital Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Financing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,240,000	\$ 1,240,000
Enterprise Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
School Capital Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,240,000	\$ 1,240,000
Operating Budget Impacts							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sub-Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LESS: Available Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
# Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.00



Project Description: New community college facility partially funded via a private donation / federal grant revenue to continue with providing the ever-growing core health sciences curriculum. The new 40,000 square foot \$10.45 million dollar facility is expected to have state-of-the-art classroom space as well as technology.

Project Funding: Project funding as a Transfer from the General Fund (100%).

Operating Impacts: Annual operating impacts for opening the new facility (utilities / maintenance etc.) totaling approximately \$46,400 and are expected to begin in FY 2018.

Category	Current Year FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2018-2023
Expenses							
Construction	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	1,000,000
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Equipment / Furnishings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Site Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Total	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	1,000,000
Revenues							
Capital Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt Financing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Enterprise Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Transfer from General Fund	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	1,000,000
School Capital Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Total	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	1,000,000
Operating Budget Impacts							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Expenses	\$ 46,400	\$ -	\$ -	\$ -	\$ -	\$ -	46,400
Sub-Total	\$ 46,400	\$ -	\$ -	\$ -	\$ -	\$ -	46,400
LESS: Available Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
# Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.00



Project Description: The C&D closure consisted of shutting down 7.6 acres at the Davidson County Landfill in the 2016-2017, when maximum capacity had been reached. Construction and demolition debris will still be accepted in the MSW area of the Landfill and then transferred to Abbey Green, Inc. in Winston-Salem, NC or to Todco in Lexington.

Project Funding: Project funding entirely from Enterprise Funds (Fees collected within the Landfill - 100%).

Operating Impacts: Operating impacts have not been determined at this time.

Category	Current Year FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2018-2023
Expenses							
Construction	\$ -	\$ 356,508	\$ -	\$ -	\$ -	\$ -	\$ 356,508
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment / Furnishings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Site Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ 356,508	\$ -	\$ -	\$ -	\$ -	\$ 356,508
Revenues							
Capital Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Financing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Enterprise Funds	\$ -	\$ 356,508	\$ -	\$ -	\$ -	\$ -	\$ 356,508
Other Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
School Capital Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ 356,508	\$ -	\$ -	\$ -	\$ -	\$ 356,508
Operating Budget Impacts							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sub-Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LESS: Available Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
# Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.00



Project Description: The access bridge to the County owned landfill facility off Roy Lopp Road is in need of repair / renovation work per a recent inspection performed by Simpson Engineers and Associates.

Project Funding: Project funding entirely from Enterprise Funds (Fees collected within the Landfill - 100%).

Operating Impacts: Operating impacts have not been determined at this time.

Category	Current Year FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2018-2023
Expenses							
Construction	\$ -	\$ -	\$ -	\$ 534,000	\$ -	\$ -	\$ 534,000
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment / Furnishings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Site Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ 534,000	\$ -	\$ -	\$ 534,000
Revenues							
Capital Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Financing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Enterprise Funds	\$ -	\$ -	\$ -	\$ 534,000	\$ -	\$ -	\$ 534,000
Other Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
School Capital Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ 534,000	\$ -	\$ -	\$ 534,000
Operating Budget Impacts							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sub-Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LESS: Available Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
# Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.00



Project Description: This project consist of an estimated 7.3 acres. This will provide approximately 2.5 additional years of space for disposal of municipal solid waste. Studies indicate construction of this phase should start in 2018-2019. This project will be necessary to comply with sub Title D rules and to eliminate the need to transfer waste, which would increase tipping fees and create inefficiencies in Landfill processes.

Project Funding: Project funding entirely from Enterprise Funds (Fees collected within the Landfill - 100%).

Operating Impacts: Operating impacts have not been determined at this time.

Category	Current Year FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2018-2023
Expenses							
Construction	\$ -	\$ 3,401,000	\$ -	\$ -	\$ -	\$ -	\$ 3,401,000
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment / Furnishings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Site Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ 3,401,000	\$ -	\$ -	\$ -	\$ -	\$ 3,401,000
Revenues							
Capital Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Financing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Enterprise Funds	\$ -	\$ 3,401,000	\$ -	\$ -	\$ -	\$ -	\$ 3,401,000
Other Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
School Capital Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ 3,401,000	\$ -	\$ -	\$ -	\$ -	\$ 3,401,000
Operating Budget Impacts							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sub-Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LESS: Available Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
# Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.00



Project Description: Phase 2 Area 3 Cell 1 is a +/- 5.9 acre lateral expansion of the existing Phase 2 landfill unit. Area 3 Cell 1 is scheduled to be constructed by FY 2018-19. It is anticipated that Area 3 Cell 2 will need to be constructed in FY 2021-22.

This expansion is required to maintain sufficient capacity for continued operation of the landfill.

Project Funding: Project funding entirely from Enterprise Funds (Fees collected within the Landfill - 100%).

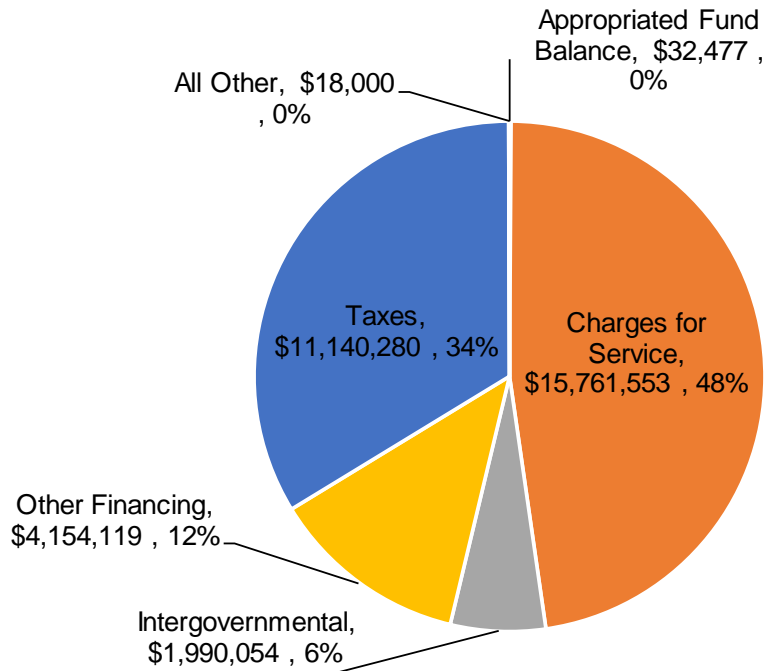
Operating Impacts: Operating impacts have not been determined at this time.

Category	Current Year FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total FY 2018-2023
Expenses							
Construction	\$ -	\$ -	\$ -	\$ -	2,437,000	\$ -	2,437,000
Contingency	\$ -	\$ -	\$ -	\$ -	-	\$ -	-
Equipment / Furnishings	\$ -	\$ -	\$ -	\$ -	-	\$ -	-
Planning	\$ -	\$ -	\$ -	\$ -	-	\$ -	-
Site Acquisition	\$ -	\$ -	\$ -	\$ -	-	\$ -	-
Total	\$ -	\$ -	\$ -	\$ -	2,437,000	\$ -	2,437,000
Revenues							
Capital Fund Balance	\$ -	\$ -	\$ -	\$ -	-	\$ -	-
Debt Financing	\$ -	\$ -	\$ -	\$ -	-	\$ -	-
Enterprise Funds	\$ -	\$ -	\$ -	\$ -	2,437,000	\$ -	2,437,000
Other Sources	\$ -	\$ -	\$ -	\$ -	-	\$ -	-
Transfer from General Fund	\$ -	\$ -	\$ -	\$ -	-	\$ -	-
School Capital Funds	\$ -	\$ -	\$ -	\$ -	-	\$ -	-
Total	\$ -	\$ -	\$ -	\$ -	2,437,000	\$ -	2,437,000
Operating Budget Impacts							
Personnel	\$ -	\$ -	\$ -	\$ -	-	\$ -	-
Other Expenses	\$ -	\$ -	\$ -	\$ -	-	\$ -	-
Sub-Total	\$ -	\$ -	\$ -	\$ -	-	\$ -	-
LESS: Available Funds	\$ -	\$ -	\$ -	\$ -	-	\$ -	-
Net Impact	\$ -	\$ -	\$ -	\$ -	-	\$ -	-
# Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.00

All Other Funds Summary

Department	FY 2017 Actual	FY 2018 Adopted Budget	FY 2018 Amended Budget	FY 2019 Adopted Budget	<u>vs. Adopted</u>	
					\$ Change	% Change
Enterprise Funds	\$ 7,407,205	\$ 2,972,168	\$ 6,197,319	\$ 3,024,023	\$ 51,855	1.7%
DavidsonWorks	\$ 1,297,458	\$ 1,245,105	\$ 1,386,488	\$ 1,275,865	\$ 30,760	2.5%
Internal Service Funds	\$ 13,069,070	\$ 13,018,392	\$ 13,018,392	\$ 13,047,048	\$ 28,656	0.2%
Mental Health	\$ 809,244	\$ 824,344	\$ 824,344	\$ 824,344	\$ -	0.0%
Special Revenue Funds	\$ 42,649,720	\$ 15,250,522	\$ 15,556,876	\$ 14,925,203	\$ (325,319)	-2.1%
Grand Total	\$ 65,232,698	\$ 33,310,531	\$ 36,983,419	\$ 33,096,483	\$ (214,048)	-0.6%
Total Revenue	\$ 39,618,029	\$ 33,310,531	\$ 36,983,419	\$ 33,096,483	\$ (214,048)	-0.6%
County Funds	\$ 25,614,669	\$ -	\$ -	\$ -	\$ -	0.0%

FY 2019 All Other Funds Revenues Total = \$33,096,483



ENTERPRISE / SPECIAL REVENUE FUND - AIRPORT

Casey Smith, Assistant County Manager

913 Greensboro Street Lexington, NC 27292 (336) 242-2213

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating	\$962,099	\$368,817	\$488,817	\$286,092	\$368,817	\$0	0.0%
Capital Outlay	\$369,563	\$16,667	\$16,667	\$16,667	\$16,667	\$0	0.0%
Total	\$1,331,662	\$385,484	\$505,484	\$302,759	\$385,484	\$0	0.0%
Revenues							
Charges for Service	\$343,562	\$231,500	\$351,500	\$324,466	\$231,500	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$1,609,902	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$18,657	\$18,000	\$18,000	\$17,102	\$18,000	\$0	0.0%
Other Financing	\$203,873	\$135,984	\$135,984	\$135,984	\$135,984	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$2,175,994	\$385,484	\$505,484	\$477,552	\$385,484	\$0	0.0%
Net County Funds	(\$844,332)	\$0	\$0	(\$174,793)	\$0	\$0	0.0%
Authorized Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

The Davidson County Airport is a general aviation facility that is open to the public. It is situated on seventy-five acres of land and maintains one asphalt surface runway. The County contracts services for management of the airport with an outside source and an appointed Airport Authority Board makes decisions and oversees maintenance and operations. This enterprise fund accounts for the expenditures associated with operating the airport facility and for hangar rent, fuel flow commissions and other rental revenues the airport generates. Finally, included above is the contribution from the General Fund of (\$135,984) to address operating / capital project needs at the airport. These funds also assist with local matching requirements associated with state grant opportunities.

ENTERPRISE FUNDS - INTEGRATED SOLID WASTE

Zeb Hanner, County Manager

1242 Old US HWY 29 Thomasville, NC 27360 (336) 242-2284

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$827,229	\$949,546	\$949,546	\$896,330	\$986,150	\$36,604	3.9%
Operating	\$3,963,329	\$1,087,036	\$1,087,036	\$931,996	\$1,083,762	(\$3,274)	-0.3%
Capital Outlay	\$709,649	\$120,775	\$3,044,676	\$93,012	\$117,000	(\$3,775)	-3.1%
Total	\$5,500,207	\$2,157,357	\$5,081,258	\$1,921,337	\$2,186,912	\$29,555	1.4%
Revenues							
Charges for Service	\$4,452,466	\$1,937,557	\$1,937,557	\$4,261,194	\$1,951,556	\$13,999	0.7%
Interest Earnings	\$145,190	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$129,251	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$2,923,901	\$0	\$0	\$0	0.0%
Taxes	\$350,099	\$219,800	\$219,800	\$333,879	\$235,356	\$15,556	7.1%
Total	\$4,947,754	\$2,157,357	\$5,081,258	\$4,724,324	\$2,186,912	\$29,555	1.4%
Net County Funds	\$552,452	\$0	\$0	(\$2,802,987)	\$0	\$0	0.0%
Authorized Positions	13.00	15.00	15.00	15.00	15.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

The Integrated Solid Waste (ISW) Department provides environmentally sound waste disposal and recycling services for the citizens and businesses of Davidson County. These services include operating a Municipal Solid Waste Landfill, Transfer Station, and Materials Recovery Center drop-off facility. The landfill also offers services including document destruction, used appliances and electronic waste recycling and provides refrigerant removal certification. The (ISW) Sanitation division staffs twelve Recycling Centers throughout the County and operates a fleet of waste collection vehicles to ensure proper transportation and disposal of materials generated at those sites. .

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases funding for the Landfill Fund by \$29,555 or 1.4%. The adopted budget includes employee pay raises equal to that of FY 2018 which totaled \$500 + 1.5% per employee.
- The adopted budget also includes \$117K for new landfill scale software – “Waste Works.”

- Lastly, the adopted budget includes some slight fee changes as shown in “green” within the table below:

Davidson County		
Landfill Tipping Fee Schedule		
(July 1, 2018 - June 30, 2019)		
Municipal Solid Waste Landfill		
1160 Old Highway 29, Thomasville, NC		
Material Type	2018 Current Fees	2019 Approved Fees
MSW Ton:	\$36.00	\$36.00
C&D Waste Ton:	\$36.00	Not Accepted
Fiberglass Ton:	\$32.00	\$32.00
Interdepartmental Ton:	\$18.00	\$18.00
* Vehicle Cubic Yard:	\$13.00	\$13.00
** Inert Debris Ton:	\$8.00	\$8.00
Yard Waste:	Not Accepted	Not Accepted
Out of County:	Not Accepted	Not Accepted
E-Waste	\$10.00	\$8.00
Convenience Center		
220 Davidson County Landfill Road, Lexington, NC		
Material Type	2018 Current Fees	2019 Approved Fees
MSW Ton:	\$36.00	Not Accepted
MSW Cubic Yard:	Not Accepted	\$13.00
* Vehicle Cubic Yard:	\$13.00	\$13.00
Passenger Vehicle Minimum:	\$10.00	\$8.00
Yard Waste:	Not Accepted	Not Accepted
Out of County:	Not Accepted	Not Accepted
E-Waste	\$10.00	\$8.00
MRF / Transfer Station		
220 Davidson County Landfill Road, Lexington, NC		
Material Type	2018 Current Fees	2019 Approved Fees
MSW Ton:	\$36.00	Not Accepted
C&D Ton:	\$28.00	Not Accepted
MSW Cubic Yard:	Not Accepted	\$13.00
* Vehicle Cubic Yard:	\$13.00	\$13.00
Passenger Vehicle Minimum:	\$10.00	\$8.00
Yard Waste:	Not Accepted	Not Accepted

* **Mattresses:** \$10.00 Each, or \$13.00 Per Cubic Yard

** **Inert Debris:** Unpainted Brick, Block, Concrete, Asphalt, Transfer Station Residual

*** **No Charge:** Uncontaminated Soil to be Used for Daily Cover

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

- Continued to increase the available reserves within the Landfill Fund.
- Continued to replace outdated equipment.
- Continued to generate at least \$30K in recycled material sales.

KEY PERFORMANCE MEASURES

Measures	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
Increase Landfill Fund Balance (-) CAPEX	\$1,287,600	\$ 570,650	\$1,044,489	\$ 1,150,010
Recycle C&D Materials, Metals & Inert Debris	2,700	2,500	2,500	2,400
Reduce Equipment Maintenance and Repair Costs	-5%	0%	-2%	-2%
Reduce OSHA Recordable Accidents < 3	0	0	<3	<3
MSW Tons / Cubic Yards Compacted	105,980	132,953	92,600	91,500
C&D Tons/ Cubic Yards Compacted	25,950	10,000	10,000	11,000
Solid Waste Tons / Cubic Yards Diverted	2,300	117	3,000	3,100
Ferrous & Nonferrous Metals Tons Recycled	675	484	350	375
Inert Debris Tons Recycled	2,500	517	1,750	1,900
Generate \$30,000 in Recycle Material Sales	\$ 7,650	\$ 62,119	\$ 15,000	\$ 36,000
Garbage Boxes Pulled	1,880	2,137	2,100	2,200
Recycle Boxes Pulled	1,515	1,493	1,400	1,500
Increase tons per load in recycle boxes	1.42	1.46	1.6	1.6
Provide Community Outreach to the County School Staff at (10) County Schools	30	10	11	11
Transport at Least 1,525 Tons of Recyclables	2,500	2,174	1,900	2,000

FUTURE ISSUES

- Continue to monitor equipment in order to plan accordingly for properly replacement.
- Continue to develop a culture of “safety” as it related to landfill operations.
- Finalize the latest Phase II cell development.

ENTERPRISE FUND - SEWER

Dwayne Childress, Director

913 Greensboro Street Lexington, NC 27292 (336) 242-2030

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$79,069	\$70,142	\$77,592	\$69,187	\$71,901	\$1,759	2.5%
Operating	\$1,009,287	\$375,852	\$549,652	\$455,833	\$396,393	\$20,541	5.5%
Capital Outlay	\$40,595	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$1,128,951	\$445,994	\$627,244	\$525,020	\$468,294	\$22,300	5.0%
Revenues							
Charges for Service	\$613,849	\$445,994	\$627,244	\$543,954	\$468,294	\$22,300	5.0%
Interest Earnings	\$283	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$1,609,944	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$2,224,076	\$445,994	\$627,244	\$543,954	\$468,294	\$22,300	5.0%
Net County Funds	(\$1,095,124)	\$0	\$0	(\$18,934)	\$0	\$0	0.0%
Authorized Positions	1.00	1.00	1.00	1.00	1.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

The Sewer Fund is used to account for the operations, maintenance and development of various County sewer lines.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases total funding to the Sewer Fund by \$22,300 or 5.0%. The increase is largely due to the inclusion of employee pay raises at \$500 + 1.5% per employee (the same as for FY 2018). Finally, the adopted budget includes an estimated 5.0% fee increase which has been approved (May 14, 2018) and will be imposed on the county by its waste water treatment provider the City / County Commission (Winston-Salem / Forsyth County).

DAVIDSON COUNTY, NORTH CAROLINA
SEWERAGE SYSTEM POLICY

Effective
July 1, 2018

Sec. 88. Rates.

(a) *Connections:*

	<i>Cost</i>
Standard lateral connection, Max. length 30 feet	\$1,650.00- 4inch
Non-standard lateral Connection	Actual cost+ 15% \$1,650.00 minimum

(b) *Capital Recovery Fee (CRF):*

Residential	\$650/residential dwelling unit
Bona Fide Non-Profit Churches & Schools	\$650/building
Business, Commercial & Industrial	\$1,080/acre for wastewater flows of 3,000 c.f./acre/month or less. Min. of \$1,080.00 For wastewater flows greater than 3,000 c.f./ acre/month, the CRF shall be \$380.00/1,000 c.f./acre/month

(c) *Plan review fee* \$0.25/linear foot sewer

(d) *Construction inspection fee* \$0.50/linear foot sewer

Effective
July 1, 2018

(e) and (f) below are estimated new service rates potentially effective as of October 1, 2018.

(e) *Service where public water also provided:*

- (1) Volume rate \$12.36 per 100 cu.ft. of water metered, excluding first 267 cu. ft. (2,000 gal)
- (2) Base fee \$31.04 per month; base fee includes up to 267 cu. ft. (2,000 gal)

(f) *Service where public water not provided:*

County Monthly Rates

A Single-family, two-family residence and mobile home	\$ 55.40
B Multifamily, per unit	34.72
C Hotel or motel per unit	23.84
D Supermarket	196.69
E Launderette	569.75
F Commercial establishment w/ restrooms & fountains only	55.40
G Beauty or barbershop	55.40
H Professional or commercial office building (max. of four (4) restrooms)	55.40
I Professional or commercial office building, each additional restroom over four (4)	23.84
J Service station or garage	55.40
K School, rate per student	0.90
L Drug store w/ soda fountain or food service	171.85
M Drug store w/o soda fountain or food service	55.40
N Restaurant, café or grill	328.03
O Manufacturing plant or other use not listed	Rate established by director based upon discharge

Estimated new rates reflect potential W-S Forsyth Utility commission sewer fee increases for FY 2018-19. Additional fees may apply; refer to Section 88 of the Davidson County Sewerage System Policy for a complete listing.

SPECIAL REVENUE FUND - DAVIDSONWORKS

Pam Walton, Director

555-A West Center Street Extension Lexington, NC 27295 (336) 242-2065

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$896,012	\$1,021,081	\$922,674	\$742,073	\$864,170	(\$156,911)	-15.4%
Operating	\$393,733	\$215,624	\$455,414	\$277,771	\$403,295	\$187,671	87.0%
Capital Outlay	\$7,713	\$8,400	\$8,400	\$7,230	\$8,400	\$0	0.0%
Total	\$1,297,458	\$1,245,105	\$1,386,488	\$1,027,074	\$1,275,865	\$30,760	2.5%
Revenues							
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$1,153,121	\$1,080,655	\$1,218,558	\$825,343	\$1,130,718	\$50,063	4.6%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$165,357	\$164,450	\$167,930	\$164,450	\$145,147	(\$19,303)	-11.7%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$1,318,478	\$1,245,105	\$1,386,488	\$989,793	\$1,275,865	\$30,760	2.5%
Net County Funds	(\$21,020)	\$0	\$0	\$37,281	\$0	\$0	0.0%
Authorized Positions	17.00	16.00	16.00	16.00	15.00	(1.00)	-6.3%

DEPARTMENTAL PURPOSE & GOALS

It is the mission of DavidsonWorks to provide cutting edge, globally competitive career counseling, placement and training solutions to individuals and businesses.

Our goals are:

- To increase the number of citizens gainfully employed.
- To enhance job opportunities through occupational skills training in high-growth cluster areas.
- To provide academic and training services, thus enhancing the employability and job retention of youth.
- To increase services provided to business and industry to promote economic development within Davidson County

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases funding to DavidsonWorks by \$30,760 or 2.5%. Majority of the change is due the inclusion of employee pay raises at \$500 + 1.5%, which is equal to that of FY 2018. Lastly, although total funding is expected to increase, local funding for FY 2019 will be reduced by (\$19,303) or -11.7%.

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

- With added space in our new Lexington location, DavidsonWorks has been able to serve more job seeking customers and more employer customers. The goal for PY 2018 is to provide 120 recruiting events, and 63 have already occurred through December (this includes events in both the Lexington and Thomasville offices). Providing space and staff support to recruiting businesses helps our customers and all Davidson County citizens who are searching for new or better employment opportunities. It also helps businesses, who are usually smaller employers, who do not have the space or staff to handle recruitment events.
- Also, in PY 2018, there has been an approximate 22% increase in the number of intensive services provided to job seeking customers. Intensive services include resume and interviewing workshops, mock interviews, and job clubs. Providing these services to our customers helps prepare them to obtain and *retain* employment.
- DavidsonWorks surveys customers each quarter to determine satisfaction with services and staff. These are blind surveys, and no information is recorded on who fills out the surveys beyond customers who come in to the Resource Room in either Thomasville or Lexington. While the goal is to maintain a 90% satisfaction rate, most of the time our customer satisfaction is between 98 and 100%. Currently, it is 99%.

KEY PERFORMANCE MEASURES

Measures	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
The number of intensive services provided to Adult and Dislocated Worker customers (workshops, job clubs or short term training) will increase over previous by at least 5% in the new year	257	291	306	321
The Business & Industry unit will increase the number of new business orientations by 5% from the previous year to the current year	58	62	65	68
80% of all new Training vouchers will be in high-growth cluster fields	94%	97%	90%	90%
90% of customers surveyed will indicate a positive, friendly experience with DavidsonWorks or the Career Center	99%	99%	99%	99%

FUTURE ISSUES

- State budget cuts continue to be a concern. In FY 2017, DavidsonWorks experienced a budget cut of around 20%, and only about 5% of that cut was restored in FY 2018. It is not certain at this point whether more will be restored for FY 2019, and it is certainly possible that further cuts could take place. Any further cuts in funding could have an effect on staffing levels and services provided.

INTERNAL SERVICE FUND - INSURANCE

Kathy Cashion, Director

913 Greensboro Street Lexington, NC 27292 (336) 242-2210

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$17,990	\$17,842	\$17,842	\$16,307	\$18,408	\$566	3.2%
Operating	\$10,776,428	\$10,514,196	\$10,514,196	\$9,193,491	\$10,537,926	\$23,730	0.2%
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$10,794,418	\$10,532,038	\$10,532,038	\$9,209,798	\$10,556,334	\$24,296	0.2%
Revenues							
Charges for Service	\$9,907,849	\$10,532,038	\$10,532,038	\$9,568,985	\$10,556,334	\$24,296	0.2%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$9,907,849	\$10,532,038	\$10,532,038	\$9,568,985	\$10,556,334	\$24,296	0.2%
Net County Funds	\$886,569	\$0	\$0	(\$359,187)	\$0	\$0	0.0%
Authorized Positions	0.25	0.25	0.25	0.25	0.25	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

The purpose of this fund is to account for the county's self-funded employee health care program.

INTERNAL SERVICE FUND - WORKERS COMPENSATION

Kathy Cashion, Director

913 Greensboro Street Lexington, NC 27292 (336) 242-2210

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating	\$748,341	\$788,340	\$788,340	\$553,692	\$793,894	\$5,554	0.7%
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$748,341	\$788,340	\$788,340	\$553,692	\$793,894	\$5,554	0.7%
Revenues							
Charges for Service	\$819,547	\$788,340	\$788,340	\$772,235	\$793,894	\$5,554	0.7%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$819,547	\$788,340	\$788,340	\$772,235	\$793,894	\$5,554	0.7%
Net County Funds	(\$71,206)	\$0	\$0	(\$218,542)	\$0	\$0	0.0%
Authorized Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

The purpose of this fund is to account for the county's self-funded worker's compensation insurance program.

INTERNAL SERVICE FUND - GARAGE

Zeb Hanner, County Manager

925 North Main Street Lexington, NC 27292 (336) 242-2007

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$300,645	\$304,699	\$304,699	\$258,205	\$296,432	(\$8,267)	-2.7%
Operating	\$1,225,527	\$1,390,615	\$1,390,615	\$1,153,591	\$1,398,352	\$7,737	0.6%
Capital Outlay	\$140	\$2,700	\$2,700	\$0	\$2,036	(\$664)	-24.6%
Total	\$1,526,312	\$1,698,014	\$1,698,014	\$1,411,796	\$1,696,820	(\$1,194)	-0.1%
Revenues							
Charges for Service	\$1,704,888	\$1,698,014	\$1,698,014	\$1,520,800	\$1,696,820	(\$1,194)	-0.1%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$5,934	\$0	\$0	\$3,285	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$61,121	\$0	\$0	\$14,198	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$1,771,943	\$1,698,014	\$1,698,014	\$1,538,283	\$1,696,820	(\$1,194)	-0.1%
Net County Funds	(\$245,631)	\$0	\$0	(\$126,487)	\$0	\$0	0.0%
Authorized Positions	5.00	5.00	5.00	5.00	5.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

The Fleet Maintenance division provides timely, reliable and cost effective vehicle repairs and maintenance services for the County's motor vehicle fleet. The division also operates the County's motor pool.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget decreases local funding to the Garage by (\$1,194) or -0.1%. Majority of the change is due to turnover within personnel and including employee pay raise equal to that of FY 2018 which totaled \$500 + 1.5%.
- Lastly, the adopted budget includes \$2K to replace one (out-of-warranty) desktop and one laptop computer.

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

- Continued to increase preventative maintenance (PMs) performed annually.
- Continued to lower the cost per PM.

KEY PERFORMANCE MEASURES

Measures	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
Number of preventative maintenance (PMs) performed per quarter	181	191	190	195
Number of tech inspections per quarter	84	195	80	90
Number of repair orders per quarter	437	346	400	375
Number of vehicle services per day	9.8	11.7	9.0	9.0

FUTURE ISSUES

- Evaluate potential “co-location” opportunity with the City of Lexington.
- Continue to evaluate the cost of the garage in total and its impact on other county operations.

SPECIAL REVENUE FUND – MENTAL HEALTH

Casey Smith, Assistant County Manager

913 Greensboro Street Lexington, NC 27292 (336) 242-2213

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating	\$809,244	\$824,344	\$824,344	\$650,100	\$824,344	\$0	0.0%
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$809,244	\$824,344	\$824,344	\$650,100	\$824,344	\$0	0.0%
Revenues							
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$809,344	\$824,344	\$824,344	\$824,344	\$824,344	\$0	0.0%
Taxes	\$25,564	\$0	\$0	\$21,948	\$0	\$0	0.0%
Total	\$834,908	\$824,344	\$824,344	\$846,292	\$824,344	\$0	0.0%
Net County Funds	(\$25,664)	\$0	\$0	(\$196,192)	\$0	\$0	0.0%
Authorized Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

Appropriated funding for costs associated with mental health services contracted through Cardinal Innovations Healthcare Solutions. Cardinal manages community services for people with mental health, intellectual and developmental disabilities and substance use / addiction conditions. This partnership connects Davidson County citizens with resources and ideas through culturally appropriate efforts.

SPECIAL REVENUE FUND - 911 FUND

Terry Bailey, Director

949 North Main Street Lexington, NC 27292 (336) 242-2132

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating	\$433,912	\$552,778	\$552,778	\$405,993	\$582,173	\$29,395	5.3%
Capital Outlay	\$179,194	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$613,105	\$552,778	\$552,778	\$405,993	\$582,173	\$29,395	5.3%
Revenues							
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$2,652	\$0	\$0	\$5,560	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$480,218	\$552,778	\$552,778	\$463,672	\$582,173	\$29,395	5.3%
Total	\$482,870	\$552,778	\$552,778	\$469,231	\$582,173	\$29,395	5.3%
Net County Funds	\$130,236	\$0	\$0	(\$63,238)	\$0	\$0	0.0%
Authorized Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

Davidson County 9-1-1 Emergency Communication's mission is to serve as the communications link between the citizens and the public safety agencies; to accurately identify each caller's location; to quickly and accurately activate needed public safety services; and to provide communications support and coordination for all city/county safety and applicable support agencies. The goal is to provide courteous, accurate and responsive service to the citizens and agencies served in a professional timely manner.

SPECIAL REVENUE FUND – RURAL FIRE DISTRICTS

Casey Smith, Assistant County Manager

913 Greensboro Street Lexington, NC 27292 (336) 242-2213

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating	\$8,615,244	\$8,598,375	\$8,735,255	\$8,601,770	\$8,815,586	\$217,211	2.5%
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$8,615,244	\$8,598,375	\$8,735,255	\$8,601,770	\$8,815,586	\$217,211	2.5%
Revenues							
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$953	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$8,650,648	\$8,598,375	\$8,735,255	\$8,653,187	\$8,815,586	\$217,211	2.5%
Total	\$8,651,602	\$8,598,375	\$8,735,255	\$8,653,187	\$8,815,586	\$217,211	2.5%
Net County Funds	(\$36,358)	\$0	\$0	(\$51,417)	\$0	\$0	0.0%
Authorized Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

The county has twenty-six fire protection districts that provide fire response service in areas of the county not serviced by a municipal fire department. Their main goal is to protect lives, property and the environment. The primary funding for each district comes from property tax revenue generated by a special district tax. The tax, which is in addition to the county's general property tax, is levied on the real property and personal property registered to owners living in each district and the revenues generated are dedicated for use in the district where they are raised. The Board of Commissioners, with the adoption of the annual budget ordinance, establishes the rate for each district annually. All other funding comes from direct contributions and fundraising events sponsored by each fire district

FY 2019 ADOPTED BUDGET HIGHLIGHTS

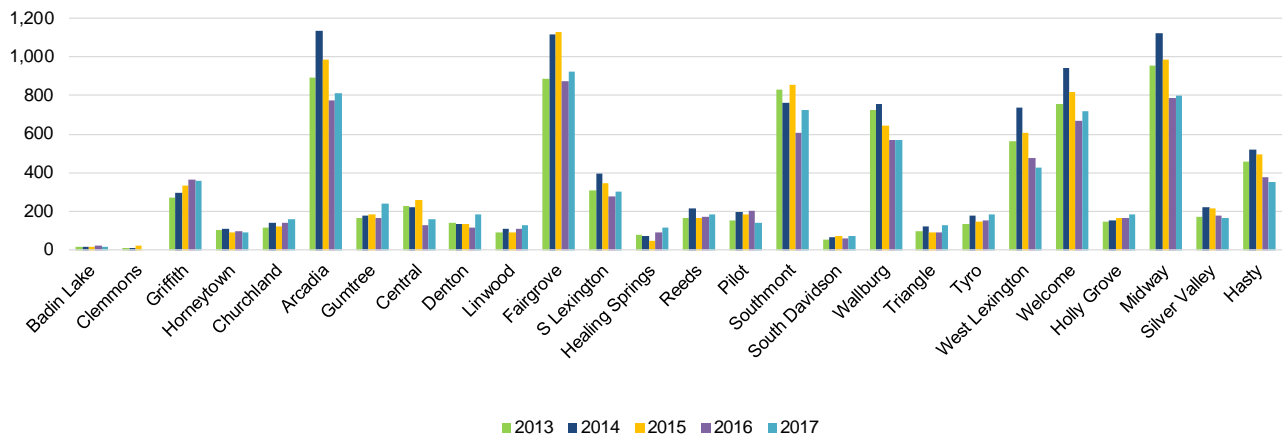
- The FY 2019 Adopted Budget increases funding to the fire districts by \$217,211 or 2.5%. The changes in tax rates and funding can be seen as displayed in the table below. Two districts are asking for a tax rate increase and are shown in green. Each of those two districts met the requirements (to submit for a tax rate increase) as stated by the contract with the county. Each individual district's line-item budget request for FY 2019 follows this summary on the proceeding pages.

Fire Districts Summary
FY 2018-2019

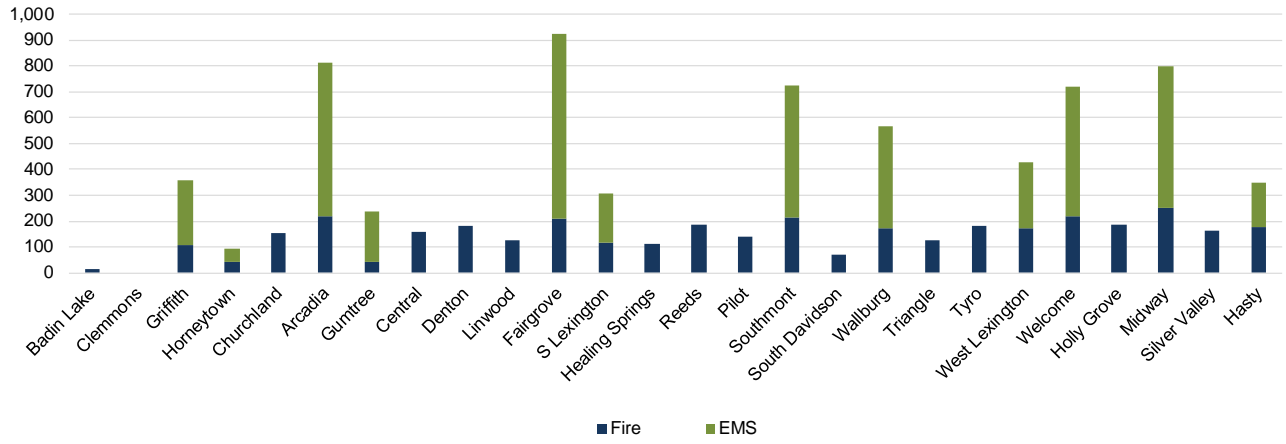
District	Tax Rate		Change		Budget		Change		Increase Justification
	FY 2018 Adopted	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted	FY 2018 Adopted	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted	
ARCH	\$ 0.0800	\$ 0.0800	\$ -		\$ 762,485	\$ 780,200	\$ 17,715	2.3%	
Central	\$ 0.0900	\$ 0.0900	\$ -		\$ 316,830	\$ 316,830	\$ -	-	
Churchland	\$ 0.0900	\$ 0.0900	\$ -		\$ 223,400	\$ 223,400	\$ -	-	
Fairgrove	\$ 0.1000	\$ 0.1000	\$ -		\$ 415,871	\$ 416,000	\$ 129	0.0%	
Gumtree	\$ 0.1000	\$ 0.1000	\$ -		\$ 133,673	\$ 134,503	\$ 830	0.6%	
Healing Spring	\$ 0.0900	\$ 0.0900	\$ -		\$ 281,666	\$ 282,212	\$ 546	0.2%	
Holly Grove	\$ 0.0800	\$ 0.0800	\$ -		\$ 223,493	\$ 222,990	\$ (503)	-0.2%	
Linwood	\$ 0.0900	\$ 0.1000	\$ 0.0100	11.1%	\$ 295,209	\$ 316,268	\$ 21,059	7.1%	Renovations to substation and purchasing equipment in anticipation of new business park opening (Also total dispatched calls have increased by 15% from 2016 vs. 2017).
Midway	\$ 0.1077	\$ 0.1077	\$ -		\$ 900,335	\$ 942,000	\$ 41,665	4.6%	
N.Lexington	\$ 0.1100	\$ 0.1100	\$ -		\$ 210,280	\$ 215,000	\$ 4,720	2.2%	
Pilot	\$ 0.0850	\$ 0.0850	\$ -		\$ 285,600	\$ 288,100	\$ 2,500	-	
Reeds	\$ 0.0400	\$ 0.0400	\$ -		\$ 188,348	\$ 193,800	\$ 5,452	2.9%	
Silver Valley	\$ 0.1100	\$ 0.1100	\$ -		\$ 401,122	\$ 401,122	\$ -	-	
South Emmons	\$ 0.0600	\$ 0.0600	\$ -		\$ 73,308	\$ 73,308	\$ -	-	
S.Lexington	\$ 0.1100	\$ 0.1100	\$ -		\$ 256,657	\$ 256,657	\$ -	-	
Southmont	\$ 0.0850	\$ 0.0850	\$ -		\$ 684,935	\$ 689,335	\$ 4,400	0.6%	
Hasty	\$ 0.0800	\$ 0.1000	\$ 0.0200	25.0%	\$ 414,650	\$ 506,515	\$ 91,865	22.2%	District needs to add an additional position to ensure enough personnel are dispatched per call / truck (Fire calls increased by 13% from 2016 vs. 2017).
Tyro	\$ 0.0800	\$ 0.0800	\$ -		\$ 331,796	\$ 335,000	\$ 3,204	1.0%	
Wallburg	\$ 0.1000	\$ 0.1000	\$ -		\$ 770,500	\$ 791,500	\$ 21,000	2.7%	
Welcome	\$ 0.1100	\$ 0.1100	\$ -		\$ 571,685	\$ 572,044	\$ 359	0.1%	
W.Lexington	\$ 0.1000	\$ 0.1000	\$ -		\$ 252,274	\$ 255,460	\$ 3,186	-	
S.Davidson	\$ 0.1000	\$ 0.1000	\$ -		\$ 112,800	\$ 113,300	\$ 500	0.4%	
Hometown	\$ 0.1300	\$ 0.1300	\$ -		\$ 161,741	\$ 160,852	\$ (889)	-0.5%	
Griffith	\$ 0.0800	\$ 0.0800	\$ -		\$ 222,401	\$ 222,400	\$ (1)	0.0%	
Clemmons	\$ 0.0600	\$ 0.0600	\$ -		\$ 67,316	\$ 66,790	\$ (526)	-0.8%	
Badin Lake	\$ 0.0550	\$ 0.0550	\$ -		\$ 40,000	\$ 40,000	\$ -	-	
Total					\$ 8,598,375	\$ 8,815,586	\$ 217,211	2.5%	

KEY PERFORMANCE MEASURES

County Rural Fire Districts Total Dispatched Calls



County Rural Fire Districts Dispatched Calls - 2017



To: Davidson County Board of County Commissioners

From: Arcadia - Reedy Creek - Hampton Volunteer Fire & Rescue Department
 1374 Ruff Leonard Rd.
 Lexington, North Carolina 27295

Re: Budget Request For Fiscal Year 2018-2019

The Board of Directors of Arcadia-Reedy Creek-Hampton Volunteer Fire & Rescue Department estimates the cost of operations for fiscal year 2018-2019 to be as follows:

ITEM OF EXPENSE -----	LAST YEAR BUDGET -----	CURRENT YEAR BUDGET -----	REQUESTED BUDGET -----	ADOPTED BUDGET -----
Pension Fund	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Building & Grounds	\$ 35,000	\$ 35,000	\$ 40,000	\$ 40,000
Vehicle Fund	\$ 46,300	\$ 46,300	\$ 40,000	\$ 40,000
Communications	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000
Truck Operations	\$ 30,000	\$ 30,000	\$ 35,000	\$ 30,000
Fire Equipment	\$ 26,000	\$ 26,000	\$ 26,000	\$ 26,000
Furniture & Fixtures	\$ 2,000	\$ 2,000	\$ 5,000	\$ 5,000
Point System	\$ 20,000	\$ 15,000	\$ 15,000	\$ 15,000
Insurance	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Training & Books	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000
Office Expenses	\$ 7,000	\$ 7,000	\$ 8,500	\$ 8,500
Computer Expense	\$ 4,600	\$ 4,600	\$ 5,000	\$ 5,000
Public Fire Education Expense	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
Membership Dues	\$ 3,925	\$ 3,925	\$ 5,000	\$ 5,000
Utilities	\$ 22,000	\$ 22,000	\$ 20,000	\$ 20,000
Rescue Squad Equipment	\$ 10,500	\$ 14,500	\$ 14,500	\$ 14,500
Rescue Equipment	\$ 14,000	\$ 14,000	\$ 14,500	\$ 14,500
Salaries	\$ 353,100	\$ 360,160	\$ 379,300	\$ 365,000
Protective Clothing	\$ 18,000	\$ 20,000	\$ 20,000	\$ 20,000
Mobile Documents	\$ 16,000	\$ 12,500	\$ 12,500	\$ 12,500
Health & Disability	\$ 54,000	\$ 54,000	\$ 57,000	\$ 57,000
Travel Expense	\$ 11,400	\$ 11,400	\$ 11,400	\$ 11,400
Uniforms	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Contract Labor-Maintenance	\$ 7,800	\$ 10,100	\$ 16,800	\$ 16,800
TOTAL	\$ 755,625	\$ 762,485	\$ 799,500	\$ 780,200
Original or Amended Budget	\$ 755,625	\$ 762,485	\$ 799,500	\$ 780,200
YTD Revenues	\$ 779,131	\$ 717,973	\$ -	\$ -
Amount (Over) or Under Original Budget	\$ (23,506)	\$ 44,512	\$ 799,500	\$ 780,200
Current Year Tax Rate	\$ 0.08	\$ 0.08	\$ 0.08	\$ 0.08
Total Tax Valuation	\$ 949,277,696	\$ 949,989,655	\$ 950,464,650	\$ 950,464,650

We do hereby request that sufficient tax be levied in the ARCH Volunteer Fire & Rescue Department to fund the above described needs. The requested tax rate for fiscal year 2018-2019 is not to exceed \$0.08.

Respectfully Submitted,

Lacy Hanes
 Board Chairman

Jim Wikle
 Secretary to Board

Gray Hutchins
 Treasurer to Board

To: Davidson County Board of County Commissioners

From: Central Volunteer Fire Department
 572 Becks Church Road
 Lexington, North Carolina 27292

Re: Budget Request For Fiscal Year 2018-2019

The Board of Directors of Central Volunteer Fire Department estimates
 Rescue Department estimates the cost of operations for fiscal year 2018-2019

ITEM OF EXPENSE -----	LAST YEAR BUDGET -----	CURRENT YEAR BUDGET -----	REQUESTED BUDGET -----	ADOPTED BUDGET -----
Salaries	\$ 73,000	\$ 78,000	\$ 78,000	\$ 78,000
Fire Station	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Repairs	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000
Truck Operations (Gas & Oil)	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000
Equipment	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Insurance	\$ 24,000	\$ 24,000	\$ 24,000	\$ 24,000
Telephone	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500
Electric	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Heating	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
County Water	\$ 450	\$ 450	\$ 450	\$ 450
Miscellaneous	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Travel Reimbursement	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Dues	\$ 1,700	\$ 2,200	\$ 2,200	\$ 2,200
Waste Disposal	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Training	\$ 3,140	\$ 3,140	\$ 3,140	\$ 3,140
Pest Control	\$ 600	\$ 600	\$ 600	\$ 600
Truck Payment	\$ 65,340	\$ 65,340	\$ 65,340	\$ 65,340
Truck Maintenance	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000
Fraternal Benefit Fund	\$ 2,000	\$ 1,500	\$ 1,500	\$ 1,500
Building & Ground Maintenance	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Future Truck Reserve	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Hydrants	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Retirement	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Professional Services	\$ 3,600	\$ 3,600	\$ 3,600	\$ 3,600
	\$ 10,000	\$ 5,000	\$ 5,000	\$ 5,000
TOTAL	\$ 316,830	\$ 316,830	\$ 316,830	\$ 316,830
Original or Amended Budget	\$ 316,830	\$ 316,830	\$ 316,830	\$ 316,830
YTD Revenues	\$ 323,220	\$ 291,420	\$ -	\$ -
Amount (Over) or Under Original Budget	\$ (6,390)	\$ 25,410	\$ 316,830	\$ 316,830
Current Year Tax Rate	\$ 0.09	\$ 0.09	\$ 0.09	\$ 0.09
Total Tax Valuation	\$ 356,591,677	\$ 356,627,336	\$ 356,805,650	\$ 356,805,650

We do hereby request that sufficient tax be levied in the Central Volunteer Fire Department to fund the above described needs. The requested tax rate for fiscal year 2018-2019 is not to exceed \$0.09.

Respectfully Submitted,

Robert Swing
 Board Chairman

Tim Hedrick
 Secretary to Board

Becky Tucker
 Treasurer to Board

To: Davidson County Board of County Commissioners

From: Churchland Rural Volunteer Fire Department
 166 Will Snider Rd.
 Linwood, North Carolina 27299

Re: Budget Request For Fiscal Year 2018-2019

The Board of Directors of Churchland Rural Volunteer Fire Department estimates the cost of operations for fiscal year 2018-2019 to be as follows:

ITEM OF EXPENSE -----	LAST YEAR BUDGET -----	CURRENT YEAR BUDGET -----	REQUESTED BUDGET -----	ADOPTED BUDGET -----
Vehicle Fund	\$ 25,000	\$ 77,000	\$ 51,000	\$ 51,000
Building Repairs	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Truck Operations (Gas & Oil)	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Equipment	\$ 24,000	\$ 24,000	\$ 24,000	\$ 24,000
Insurance	\$ 20,100	\$ 20,100	\$ 20,100	\$ 20,100
Utilities	\$ 10,000	\$ 1,000	\$ 10,000	\$ 10,000
Training	\$ 5,000	\$ 5,000	\$ 2,500	\$ 2,500
Miscellaneous	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
Telephone	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Legal & Professional Fees	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Building Payment	\$ 13,800	\$ 13,800	\$ 13,800	\$ 13,800
Communications Equipment	\$ 8,000	\$ 8,000	\$ 10,000	\$ 10,000
Truck Maintenance	\$ 15,000	\$ 15,000	\$ 22,500	\$ 22,500
Office Equipment	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
Clerical	\$ 37,000	\$ 37,000	\$ 47,000	\$ 47,000
TOTAL	\$ 180,400	\$ 223,400	\$ 223,400	\$ 223,400
Original or Amended Budget	\$ 180,400	\$ 223,400	\$ 223,400	\$ 223,400
YTD Revenues	\$ 183,774	\$ 205,836	\$ -	\$ -
Amount (Over) or Under Original Budget	\$ (3,374)	\$ 17,564	\$ 223,400	\$ 223,400
Current Year Tax Rate	\$ 0.07	\$ 0.09	\$ 0.09	\$ 0.09
Total Tax Valuation	\$ 260,505,936	\$ 260,678,358	\$ 260,704,426	\$ 260,704,426

We do hereby request that sufficient tax be levied in the Churchland Rural Volunteer Fire Department to fund the above described needs. The requested tax rate for fiscal year 2018-2019 is not to exceed \$0.09.

Respectfully Submitted,

Robbie Young
 Board Chairman

Ken Dorsett
 Secretary to Board

Ken Dorsett
 Treasurer to Board

To: Davidson County Board of County Commissioners

From: Fairgrove Volunteer Fire Department c/o Darren Fuller
 440 Sullivan Rd.
 Thomasville, North Carolina 27360

Re: Budget Request For Fiscal Year 2018-2019

The Board of Directors of Fair Grove Volunteer Fire Department estimates the cost of operations for fiscal year 2018-2019 to be as follows:

ITEM OF EXPENSE	LAST YEAR BUDGET	CURRENT YEAR BUDGET	REQUESTED BUDGET	ADOPTED BUDGET
Building Fund-Mortgage	\$ 29,000	\$ 31,267	\$ 30,852	\$ 30,852
Vehicle Fund	\$ 22,050	\$ 45,210	\$ 44,785	\$ 44,785
Building Repairs	\$ 1,313	\$ 2,269	\$ 2,488	\$ 2,488
Equipment Repairs	\$ 4,016	\$ 4,287	\$ 8,459	\$ 8,459
Truck Operations (Gas & Oil)	\$ 21,263	\$ 23,702	\$ 27,369	\$ 27,369
Equipment	\$ 14,083	\$ 9,582	\$ 9,455	\$ 9,455
Insurance	\$ 26,500	\$ 28,745	\$ 31,349	\$ 31,349
Utilities	\$ 14,250	\$ 12,860	\$ 13,684	\$ 13,684
Supplies	\$ 9,819	\$ 11,448	\$ 11,545	\$ 11,545
Miscellaneous	\$ 1,838	\$ 2,572	\$ 3,010	\$ 3,010
Compensation	\$ 157,500	\$ 178,497	\$ 174,163	\$ 174,163
Professional Services	\$ 3,413	\$ 10,086	\$ 9,952	\$ 9,952
Protective Clothing	\$ 10,763	\$ 10,842	\$ 10,698	\$ 10,698
Building Fund-Capital	\$ 3,400	\$ 31,267	\$ 29,856	\$ 29,856
Truck Payments	\$ 5,565	\$ 5,043	\$ -	\$ -
Training Expense	\$ 2,625	\$ 1,639	\$ 1,866	\$ 1,866
SCBA Fund	\$ 500	\$ 6,556	\$ 6,469	\$ 6,469
TOTAL	\$ 327,898	\$ 415,871	\$ 416,000	\$ 416,000
Original or Amended Budget	\$ 327,898	\$ 415,871	\$ 416,000	\$ 416,000
YTD Revenues	\$ 340,506	\$ 382,508	\$ -	\$ -
Amount (Over) or Under Original Budget	\$ (12,608)	\$ 33,363	\$ 416,000	\$ 416,000
Current Year Tax Rate	\$ 0.08	\$ 0.10	\$ 0.10	\$ 0.10
Total Tax Valuation	\$ 418,418,771	\$ 418,837,190	\$ 419,046,609	\$ 419,046,609

We do hereby request that sufficient tax be levied in the Fair Grove Volunteer Fire Department to fund the above described needs. The requested tax rate for fiscal year 2018-2019 is not to exceed \$0.10.

Respectfully Submitted,

George R. Bates
 Board Chairman

Timothy Zander
 Secretary to Board

Daren Fuller
 Treasurer to Board

To: Davidson County Board of County Commissioners

From: Gumtree Fire & Rescue Department
 2466 Gumtree Road
 Winston-Salem, North Carolina 27107

Re: Budget Request For Fiscal Year 2018-2019

The Board of Directors of Gumtree Fire & Rescue Department estimates the cost of operations for fiscal year 2018-2019 to be as follows:

ITEM OF EXPENSE -----	LAST YEAR BUDGET -----	CURRENT YEAR BUDGET -----	REQUESTED BUDGET -----	ADOPTED BUDGET -----
Truck Payments	\$ -	\$ -	\$ -	\$ -
Truck Repairs & Maintenance	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000
Building Repairs	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Equipment Repairs	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Truck Operations (Gas & Oil)	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Equipment	\$ 3,970	\$ 3,970	\$ 4,400	\$ 4,400
Insurance	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000
Utilities	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
Supplies	\$ 1,100	\$ 1,100	\$ 1,500	\$ 1,500
Training & Conference	\$ 750	\$ 750	\$ 750	\$ 750
Legal Fees/Office Supply	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500
Squad Supplies & Equipment	\$ 3,800	\$ 3,800	\$ 3,800	\$ 3,800
Uniforms / Turn Out Gear	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Membership Dues & Subscription	\$ 11,500	\$ 11,500	\$ 11,500	\$ 11,500
New Truck Down Payment	\$ -	\$ -	\$ -	\$ -
Salaries	\$ 22,000	\$ 22,000	\$ 22,000	\$ 22,000
Medical	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500
Building payment	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Reporting Software	\$ 1,553	\$ 1,553	\$ 1,553	\$ 1,553
TOTAL	\$ 133,673	\$ 133,673	\$ 134,503	\$ 134,503
Original or Amended Budget	\$ 133,673	\$ 133,673	\$ 134,503	\$ 134,503
YTD Revenues	\$ 136,313	\$ 118,924	\$ -	\$ -
Amount (Over) or Under Original Budget	\$ (2,640)	\$ 14,749	\$ 134,503	\$ 134,503
Current Year Tax Rate	\$ 0.10	\$ 0.10	\$ 0.10	\$ 0.10
Total Tax Valuation	\$ 135,010,693	\$ 135,027,163	\$ 135,094,677	\$ 135,094,677

We do hereby request that sufficient tax be levied in the Gumtree Fire & Rescue Department to fund the above described needs. The requested tax rate for fiscal year 2018-2019 is not to exceed \$0.10.

Respectfully Submitted,

Frank Williams
 Board Chairman

Debbie Noah
 Secretary to Board

John Little
 Treasurer to Board

To: Davidson County Board of County Commissioners

From: Healing Springs Volunteer Fire Department
P O Box 1076
Denton, North Carolina 27239

Re: Budget Request For Fiscal Year 2018-2019

The Board of Directors of Healing Springs Volunteer Fire Department estimates the cost of operations for fiscal year 2018-2019 to be as follows:

ITEM OF EXPENSE -----	LAST YEAR BUDGET -----	CURRENT YEAR BUDGET -----	REQUESTED BUDGET -----	ADOPTED BUDGET -----
Truck Payment	\$ -	\$ -	\$ 10,000	\$ 10,000
Telephone	\$ -	\$ -	\$ -	\$ -
Building Repairs	\$ 6,000	\$ 8,000	\$ 5,500	\$ 5,500
Equipment Repairs	\$ 5,000	\$ 5,000	\$ 3,000	\$ 3,000
Truck Operations (Gas & Oil)	\$ 15,000	\$ 12,000	\$ 13,000	\$ 13,000
Equipment	\$ 35,483	\$ 25,316	\$ 49,262	\$ 49,262
Insurance	\$ 22,000	\$ 22,000	\$ 20,000	\$ 20,000
Utilities	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000
Supplies	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Contingency Fund	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Training	\$ 5,000	\$ 5,000	\$ 14,000	\$ 14,000
Squad Funds	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
Dumpster Service	\$ 350	\$ 350	\$ 350	\$ 350
Retirement	\$ 4,000	\$ 4,000	\$ 3,000	\$ 3,000
Building Fund	\$ 86,300	\$ 90,000	\$ 50,000	\$ 50,000
Part Time Salaries	\$ 70,000	\$ 80,000	\$ 86,000	\$ 86,000
Alltel Land Line Phone	\$ 2,200	\$ 2,400	\$ -	\$ -
Account. Service	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600
Dues	\$ 2,000	\$ 2,000	\$ 2,500	\$ 2,500
TOTAL	\$ 278,933	\$ 281,666	\$ 282,212	\$ 282,212
Original or Amended Budget	\$ 278,933	\$ 281,666	\$ 282,212	\$ 282,212
YTD Revenues	\$ 283,503	\$ 262,711	\$ -	\$ -
Amount (Over) or Under Original Budget	\$ (4,570)	\$ 18,955	\$ 282,212	\$ 282,212
Current Year Tax Rate	\$ 0.09	\$ 0.09	\$ 0.09	\$ 0.09
Total Tax Valuation	\$ 313,381,110	\$ 313,412,448	\$ 313,569,154	\$ 313,569,154

We do hereby request that sufficient tax be levied in the Healing Springs Volunteer Fire Department to fund the above described needs. The requested tax rate for fiscal year 2018-2019 is not to exceed \$0.09.

Respectfully Submitted,

Marion Grubb
Board Chairman

Rhae Auman
Secretary to Board

Rhae Auman
Treasurer to Board

To: Davidson County Board of County Commissioners

From: Holly Grove Fire Department
 2211 E. Holly Grove Rd.
 Lexington, North Carolina 27292

Re: Budget Request For Fiscal Year 2018-2019

The Board of Directors of Holly Grove Volunteer Fire Department estimates the cost of operations for fiscal year 2018-2019 to be as follows:

ITEM OF EXPENSE	LAST YEAR BUDGET	CURRENT YEAR BUDGET	REQUESTED BUDGET	ADOPTED BUDGET
Fire Prevention	\$ 800	\$ 800	\$ 1,000	\$ 1,000
Wages	\$ 45,000	\$ 45,000	\$ 53,000	\$ 53,000
Telephone	\$ 2,700	\$ 2,700	\$ 4,000	\$ 4,000
Building Repairs	\$ 8,000	\$ 8,000	\$ 3,000	\$ 3,000
Equipment Repairs	\$ 2,243	\$ 2,243	\$ 3,000	\$ 3,000
Truck Operations (Gas & Oil)	\$ 30,000	\$ 30,000	\$ 33,000	\$ 33,000
Equipment	\$ 20,800	\$ 20,800	\$ 15,910	\$ 15,910
Insurance	\$ 19,500	\$ 19,500	\$ 19,500	\$ 19,500
Utilities	\$ 10,500	\$ 10,500	\$ 9,400	\$ 9,400
Supplies	\$ 6,000	\$ 6,000	\$ 4,000	\$ 4,000
Reserve for Capital	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Fraternal Benefit	\$ 4,500	\$ 4,500	\$ 7,000	\$ 7,000
Employee Travel & Incentive	\$ 4,000	\$ 4,000	\$ 2,200	\$ 2,200
Meals	\$ 600	\$ 600	\$ 2,300	\$ 2,300
Training	\$ 200	\$ 300	\$ 300	\$ 300
Health Physicals	\$ 2,000	\$ 2,000	\$ 1,000	\$ 1,000
Dues & Subscription	\$ 1,200	\$ 2,000	\$ 5,000	\$ 5,000
Garbage Service	\$ 450	\$ 600	\$ 700	\$ 700
Truck Payment	\$ 48,950	\$ 48,950	\$ 43,590	\$ 43,590
Pension Fund	\$ 500	\$ 1,000	\$ 1,000	\$ 1,000
Uniforms	\$ 800	\$ 1,000	\$ 1,000	\$ 1,000
Legal and Professional	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
TOTAL	\$ 221,743	\$ 223,493	\$ 222,900	\$ 222,900
Original or Amended Budget	\$ 221,743	\$ 223,493	\$ 222,900	\$ 222,900
YTD Revenues	\$ 228,364	\$ 200,099	\$ -	\$ -
Amount (Over) or Under Original Budget	\$ (6,621)	\$ 23,394	\$ 222,900	\$ 222,900
Current Year Tax Rate	\$ 0.08	\$ 0.08	\$ 0.08	\$ 0.08
Total Tax Valuation	\$278,571,144	\$ 278,599,001	\$278,738,301	\$278,738,301

We do hereby request that sufficient tax be levied in the Holly Grove Volunteer Fire Department to fund the above described needs. The requested tax rate for fiscal year 2018-2019 is not to exceed \$0.08.

Respectfully Submitted,

Todd Warford
 Board Chairman

Tiffany Poole
 Secretary to Board

Herbert Frank
 Treasurer to Board

To: Davidson County Board of County Commissioners

From: Linwood Volunteer Fire Department
P O Box 173
Linwood, North Carolina 27299

Re: Budget Request For Fiscal Year 2018-2019

The Board of Directors of Linwood Volunteer Fire Department estimates the cost of operations for fiscal year 2018-2019 to be as follows:

ITEM OF EXPENSE	LAST YEAR BUDGET	CURRENT YEAR BUDGET	REQUESTED BUDGET	ADOPTED BUDGET
Salary	\$ 97,995	\$ 120,000	\$ 123,000	\$ 111,665
Record Supplies & Accounting	\$ 4,300	\$ 4,000	\$ 4,000	\$ 4,000
Equipment Repairs	\$ 12,000	\$ 5,000	\$ 8,600	\$ 8,600
Truck Operations (Gas & Oil) & Maintenance	\$ 20,111	\$ 15,000	\$ 15,000	\$ 15,000
Equipment	\$ 23,000	\$ 16,000	\$ 26,000	\$ 26,000
Insurance	\$ 34,447	\$ 52,000	\$ 50,000	\$ 50,000
Utilities & Telephone	\$ 7,288	\$ 10,000	\$ 10,000	\$ 10,000
Supplies, Fire Fighting	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Reserve for Capital	\$ -	\$ -	\$ 13,000	\$ 13,000
Miscellaneous	\$ 442	\$ 3,000	\$ 5,000	\$ 5,000
Mowing	\$ 450	\$ -	\$ -	\$ -
Building Maintenance	\$ 3,000	\$ 5,000	\$ 8,000	\$ 8,000
School & Dues	\$ 157	\$ 3,000	\$ 2,800	\$ 2,800
Firemen's Gas to Fires	\$ 13,133	\$ 7,006	\$ 7,000	\$ 7,000
Maint for Mobile Air	\$ 500	\$ 500	\$ 500	\$ 500
New Truck	\$ 34,703	\$ 34,703	\$ 34,703	\$ 34,703
TOTAL	\$ 271,526	\$ 295,209	\$ 327,603	\$ 316,268
Original or Amended Budget	\$ 271,526	\$ 295,209	\$ 327,603	\$ 316,268
YTD Revenues	\$ 277,319	\$ 274,910	\$ -	\$ -
Amount (Over) or Under Original Budget	\$ (5,793)	\$ 20,299	\$ 327,603	\$ 316,268
Current Year Tax Rate	\$ 0.085	\$ 0.090	\$ 0.100	\$ 0.100
Total Tax Valuation	\$ 326,826,525	\$ 326,859,208	\$ 326,891,894	\$ 326,891,894

We do hereby request that sufficient tax be levied in the Linwood Volunteer Fire Department to fund the above described needs. The requested tax rate for fiscal year 2018-2019 is not to exceed \$0.10.

Respectfully Submitted,

LARRY ANDERSON
Board Chairman

CARLA L. TYSINGER
Secretary to Board

STEVIE HEDRICK
Treasurer to Board

LINWOOD FIRE DEPARTMENT

4297 OLD LINWOOD ROAD LEXINGTON NC 27292, PO BOX 173 LINWOOD NC 27299
PHONE 336-956-2040 FAX 336-956-1343



Linwood Rural Fire Department Inc
4297 Old Linwood Road
Lexington NC 27292

Linwood Rural Fire Department Inc
PO Box 173
Linwood NC 27299

Chief Terry Leonard Phone # 336-956-2040, Fax #336-956-1343, Cell # 336-239-6998

Commissioner's

The Linwood Rural Fire Department asking for a one a cent increase in our budget (9 to 10). The reason is the increase of operations, insurance and We are trying to add a 2 or 3 bay substation to provide better and quicker response to our tax payers and by doing so everyone in our district will go to a straight 5 ISO rating. Also, we may need to get new equipment that may be needed for the new Business Park once it starts to grow. We have always been very cost efficient at Linwood and have always try to put needs before wants. We notified our tax payers by a notice in the Dispatch of the public meeting on this increase on Feb.20 2018 at 7:00 at the station and no one opposed. Hopefully once the park gets going we can lower it back

Thanks, Chief Terry Leonard

*Thanks Chief Leonard
2/20/2018*

*Thanks "Steve" Skelch
Treasurer*

LINWOOD RURAL FIRE DEPARTMENT, INC.
Linwood, North Carolina
INDEPENDENT ACCOUNTANTS' COMPILATION REPORT
AND
FINANCIAL STATEMENT
For the Year Ended
October 31, 2017



Turlington and Company, L.L.P.
Certified Public Accountants

INDEPENDENT ACCOUNTANTS' COMPILATION REPORT

To the Board of Directors
Linwood Rural Fire Department, Inc.
Linwood, North Carolina

Management is responsible for the accompanying statement of cash receipts and disbursements of Linwood Rural Fire Department, Inc. (a nonprofit organization) for the year ended October 31, 2017, and the related notes to the financial statement in accordance with the cash basis of accounting, and for determining that the cash basis of accounting is an acceptable financial reporting framework. We have performed a compilation engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the statement of cash receipts and disbursements nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an opinion, a conclusion, nor provide any form of assurance on the statement of cash receipts and disbursement.

We draw attention to Note 2 of the financial statement, which describes the basis of accounting. The statement of cash receipts and disbursements is prepared in accordance with the cash basis of accounting, which is a basis of accounting other than accounting principles generally accepted in the United States of America.

Turlington and Company, L.L.P.

Lexington, North Carolina
December 7, 2017

LINWOOD RURAL FIRE DEPARTMENT, INC.

STATEMENT OF CASH RECEIPTS AND DISBURSEMENTS
Year Ended October 31, 2017

	NOW Account Checking	Mobile Air Checking Account	Certificate of Deposit	Total
Cash in bank - November 1, 2016	\$ 97,605.21	\$ 14,353.87	\$ 130,509.76	\$ 242,468.84
Receipts:				
Revenue	246,651.53			246,651.53
Interest			208.41	208.41
Mobile air unit income		3,300.00		3,300.00
Net transfers in (out)	89,000.00		(89,000.00)	-
Total receipts	335,651.53	3,300.00	(88,791.59)	250,159.94
Disbursements:				
Work and fireman gas payments	9,444.18			9,444.18
Taxes	9,253.82			9,253.82
Salaries	112,230.65			112,230.65
Equipment and gear	25,895.29			25,895.29
Compressed air foam system	8,547.11			8,547.11
Building maintenance	8,332.94			8,332.94
Vehicle/Building gas	4,340.05	527.26		4,867.31
Truck maintenance	8,630.17	2,862.70		11,492.87
Dues and subscriptions	3,693.50			3,693.50
School for firemen	240.00			240.00
Insurance	26,781.78			26,781.78
Health insurance	23,980.00			23,980.00
Office supplies	5,909.33	907.30		6,816.63
Maintenance of books	3,400.00			3,400.00
Miscellaneous	742.31			742.31
Grocery supplies	825.71			825.71
Utilities	9,841.48			9,841.48
Pension	360.00			360.00
Annual meeting	1,203.00			1,203.00
Christmas party/gifts	7,703.73			7,703.73
Payment on truck	34,703.21			34,703.21
Total disbursements	306,058.26	4,297.26	-	310,355.52
Cash in bank - October 31, 2017	\$ 127,198.48	\$ 13,356.61	\$ 41,718.17	\$ 182,273.26

The accompanying notes are an integral part of the statement of cash receipts and disbursements
See independent accountants' compilation report

LINWOOD RURAL FIRE DEPARTMENT, INC.

NOTES TO FINANCIAL STATEMENT
Year Ended October 31, 2017

1. Nature of Operations and Concentration of Credit Risk:

Linwood Rural Fire Department, Inc. (the Organization) is a tax-exempt organization which operates as a fire department in Linwood, North Carolina.

The Organization places its cash and cash equivalents on deposit with financial institutions insured by the Federal Deposit Insurance Corporation. Deposits held in noninterest-bearing transaction accounts are aggregated with any interest-bearing deposits the owner may hold in the same ownership category, and the combined total is insured up to at least \$250,000. During the year, the Organization from time to time may have had amounts on deposit in excess of the insured limit. As of October 31, 2017, the Organization's cash was fully insured.

2. Summary of Significant Accounting Policies:

The accompanying statement of cash receipts and disbursements has been prepared on the cash basis of accounting. Under that basis, the only asset recognized is cash, and no liabilities are recognized. All transactions are recognized as either cash receipts or disbursements, and noncash transactions are not recognized. The cash basis differs from accounting principles generally accepted in the United States of America primarily because the effects of outstanding revenues and obligations unpaid at the date of the statement of cash receipts and disbursements are not included in the statement.

Receipts from food and beverage reimbursements are not included in the statement of cash receipts and disbursements, as they are kept in a separate fund. Expenditures from this separate fund are also not included.

The Organization has determined that it has no uncertain income tax positions as of October 31, 2017. Also, the Organization does not anticipate any increase or decrease in unrecognized tax benefits during the next twelve months that would result in a material change to its financial position.

3. Pension Plan:

The Organization contributes to a pension plan covering substantially all of the firemen. Total disbursements for the year ended October 31, 2017 were \$360.00.

4. Long-Term Debt:

A summary of the Organization's long-term debt as of October 31, 2017 follows:

NewBridge Bank:

Interest rate of 4.910%; payable \$34,703.00 per annum,
with unpaid balance due April 11, 2018; secured by firetruck \$ 33,289.04

Maturities on the above debt should approximate the following:

<u>Year Ending October 31</u>	<u>Amount</u>
2018	<u>\$ 33,289.04</u>

5. Subsequent Events:

The Organization's management has evaluated all subsequent events through December 7, 2017, the date the financial statement was available to be issued.

To: Davidson County Board of County Commissioners

From: Midway Volunteer Fire & Rescue Department
228 Midway School Road
Lexington, North Carolina 27295

Re: Budget Request For Fiscal Year 2018-2019

The Board of Directors of Midway Volunteer Fire & Rescue Department estimates the cost of operations for fiscal year 2018-2019 to be as follows:

ITEM OF EXPENSE	LAST YEAR BUDGET	CURRENT YEAR BUDGET	REQUESTED BUDGET	ADOPTED BUDGET
Salary	\$ 471,630	\$ 473,305	\$ 486,637	\$ 483,637
Telephone	\$ 8,200	\$ 8,200	\$ 8,200	\$ 8,200
Truck Repairs	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000
Equipment Repairs	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Truck Operations (Gas & Oil)	\$ 31,200	\$ 31,200	\$ 31,200	\$ 31,200
Equipment	\$ 21,580	\$ 21,580	\$ 21,580	\$ 21,580
Insurance	\$ 131,839	\$ 133,513	\$ 140,180	\$ 140,180
Utilities	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Supplies, EMS	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
Miscellaneous & Office Supplies	\$ 6,700	\$ 6,700	\$ 6,700	\$ 6,700
Training	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Fire Station & Truck Payments	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000
Radio & Communication Equipment	\$ 12,800	\$ 12,800	\$ 30,800	\$ 30,800
Calls, Frat. Benefits & Phys	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000
Fuel for Building	\$ 14,040	\$ 14,040	\$ 14,040	\$ 14,040
Physicals	\$ 700	\$ 700	\$ 700	\$ 700
Building Maintenance	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000
Capital Improvements	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000
Legal & Accounting	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
Salary-Part Time	\$ 12,797	\$ 12,797	\$ 19,463	\$ 19,463
Uniforms	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000
Garbage Service	\$ 500	\$ 500	\$ 500	\$ 500
TOTAL	\$ 896,986	\$ 900,335	\$ 945,000	\$ 942,000
Original or Amended Budget	\$ 896,986	\$ 900,335	\$ 945,000	\$ 942,000
YTD Revenues	\$ 942,012	\$ 868,279	\$ -	\$ -
Amount (Over) or Under Original Budget	\$ (45,026)	\$ 32,056	\$ 945,000	\$ 942,000
Current Year Tax Rate	\$ 0.1077	\$ 0.1077	\$ 0.1077	\$ 0.1077
Total Tax Valuation	\$ 837,040,913	\$ 837,124,617	\$ 837,543,179	\$ 837,543,179

We do hereby request that sufficient tax be levied in the Midway Volunteer Fire & Rescue Department to fund the above described needs. The requested tax rate for fiscal year 2018-2019 is not to exceed \$0.1077.

Respectfully Submitted,

Zachary Medlin
Board Chairman

Eric Harmon
Secretary to Board

Daniel Fleming
Treasurer to Board

To: Davidson County Board of County Commissioners

From: North Lexington Triangle Fire Department
 2976 Greensboro St. Ext.
 Lexington, North Carolina 27295

Re: Budget Request For Fiscal Year 2018-2019

The Board of Directors of North Lexington Triangle Fire Department estimates the cost of operations for fiscal year 2018-2019 to be as follows:

ITEM OF EXPENSE	LAST YEAR BUDGET	CURRENT YEAR BUDGET	REQUESTED BUDGET	ADOPTED BUDGET
Maintenance	\$ 16,000	\$ 16,000	\$ 15,000	\$ 15,000
Truck Fund	\$ 14,687	\$ 15,000	\$ 15,000	\$ 15,000
Contingency	\$ 500	\$ 500	\$ 500	\$ 500
Truck Operations (Gas & Oil)	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
Equipment	\$ 27,280	\$ 27,280	\$ 28,900	\$ 28,900
Insurance	\$ 20,500	\$ 20,500	\$ 22,000	\$ 22,000
Utilities	\$ 13,500	\$ 13,500	\$ 15,000	\$ 15,000
Training	\$ 4,000	\$ 4,000	\$ 3,000	\$ 3,000
Miscellaneous	\$ 2,500	\$ 2,500	\$ 2,000	\$ 2,000
Fuel Cost	\$ 5,000	\$ 5,000	\$ 4,000	\$ 4,000
Building Payment	\$ 86,000	\$ 60,000	\$ 60,000	\$ 60,000
Audit/Review	\$ 2,633	\$ 3,600	\$ 3,600	\$ 3,600
Salaries	\$ 11,400	\$ 36,400	\$ 40,000	\$ 40,000
TOTAL	\$ 210,000	\$ 210,280	\$ 215,000	\$ 215,000
Original or Amended Budget	\$ 210,000	\$ 210,280	\$ 215,000	\$ 215,000
YTD Revenues	\$ 223,497	\$ 196,878	\$ -	\$ -
Amount (Over) or Under Original Budget	\$ (13,497)	\$ 13,402	\$ 215,000	\$ 215,000
Current Year Tax Rate	\$ 0.11	\$ 0.11	\$ 0.11	\$ 0.11
Total Tax Valuation	\$ 202,558,466	\$ 202,934,310	\$ 203,137,244	\$ 203,137,244

We do hereby request that sufficient tax be levied in the North Lexington Triangle Fire Department to fund the above described needs. The requested tax rate for fiscal year 2018-2019 is not to exceed \$0.11.

Respectfully Submitted,

Richard Tucker
 Board Chairman

Melissa Gregory
 Secretary to Board

Lavon Edwards
 Treasurer to Board

To: Davidson County Board of County Commissioners

From: Pilot Volunteer Fire Department
PO Box 1889
Thomasville, North Carolina 27360

Re: Budget Request For Fiscal Year 2018-2019

The Board of Directors of Pilot Volunteer Fire Department estimates the cost of operations for fiscal year 2018-2019 to be as follows:

ITEM OF EXPENSE -----	LAST YEAR BUDGET -----	CURRENT YEAR BUDGET -----	REQUESTED BUDGET -----	ADOPTED BUDGET -----
New Station Fund	\$ 53,600	\$ 53,600	\$ 53,600	\$ 53,600
Truck Fund	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
New Pagers, Radio & Crystals	\$ 3,000	\$ 3,000	\$ 4,000	\$ 4,000
Truck Operations (Gas & Oil)	\$ 8,800	\$ 8,800	\$ 8,800	\$ 8,800
Equipment	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
Insurance	\$ 13,500	\$ 13,500	\$ 13,500	\$ 13,500
Utilities	\$ 22,000	\$ 22,000	\$ 22,000	\$ 22,000
Training	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
Miscellaneous	\$ 3,700	\$ 3,700	\$ 3,700	\$ 3,700
Building Repairs & Maintenance	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Office Supplies & Equipment	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Salary	\$ 60,000	\$ 60,000	\$ 61,500	\$ 61,500
Payroll Tax Expense	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000
Hepatitis B Vaccine Immunization	\$ 300	\$ 300	\$ 300	\$ 300
Protective Clothing	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000
Dues & Memberships	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,300
Personnel & Contracted Services	\$ 6,400	\$ 6,400	\$ 6,400	\$ 6,400
Fire Prevention Program	\$ 500	\$ 500	\$ 500	\$ 500
Maintenance on Trucks	\$ 9,600	\$ 9,600	\$ 9,600	\$ 9,600
Maintenance on Equipment	\$ 5,100	\$ 5,100	\$ 5,100	\$ 5,100
Pension & Fraternal Benefit Funds	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Truck Payments	\$ 33,800	\$ 33,800	\$ 33,800	\$ 33,800
TOTAL	\$ 285,600	\$ 285,600	\$ 288,100	\$ 288,100
Original or Amended Budget	\$ 285,600	\$ 285,600	\$ 288,100	\$ 288,100
YTD Revenues	\$ 289,796	\$ 257,627	\$ -	\$ -
Amount (Over) or Under Original Budget	\$ (4,196)	\$ 27,973	\$ 288,100	\$ 288,100
Current Year Tax Rate	\$ 0.085	\$ 0.085	\$ 0.085	\$ 0.085
Total Tax Valuation	\$ 342,835,413	\$ 343,026,665	\$ 343,369,692	\$ 343,369,692

We do hereby request that sufficient tax be levied in the Pilot Volunteer Fire Department to fund the above described needs. The requested tax rate for fiscal year 2018-2019 is not to exceed \$0.085.

Respectfully Submitted,

Tim Robertson
Board Chairman

Jesse Myers
Secretary to Board

Terry Bailey
Treasurer to Board

To: Davidson County Board of County Commissioners

From: Reeds Volunteer Fire Department
 186 South NC Hwy 150
 Lexington, North Carolina 27292

Re: Budget Request For Fiscal Year 2018-2019

The Board of Directors of Reeds Volunteer Fire Department estimates the cost of operations for fiscal year 2018-2019 to be as follows:

ITEM OF EXPENSE	LAST YEAR BUDGET	CURRENT YEAR BUDGET	REQUESTED BUDGET	ADOPTED BUDGET
Equipment Maintenance	\$ 21,200	\$ 21,200	\$ 31,950	\$ 22,852
Truck Fund	\$ -	\$ -	\$ -	\$ -
Truck Operations (Gas & Oil)	\$ 7,374	\$ 7,374	\$ 8,500	\$ 7,374
Equipment	\$ 18,000	\$ 18,000	\$ 57,000	\$ 18,000
Insurance	\$ 31,500	\$ 31,500	\$ 31,500	\$ 31,500
Utilities	\$ 12,600	\$ 12,600	\$ 12,600	\$ 12,600
Supplies	\$ 3,474	\$ 3,474	\$ 4,200	\$ 3,474
Miscellaneous	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500
Benefits	\$ 4,900	\$ 4,900	\$ 4,900	\$ 4,900
Building Maint.	\$ 16,200	\$ 16,200	\$ 15,000	\$ 16,200
Fire Station Employee	\$ 64,000	\$ 64,000	\$ 79,000	\$ 67,800
Benevolence - Burn-Out	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600
TOTAL	\$ 188,348	\$ 188,348	\$ 253,750	\$ 193,800
Original or Amended Budget	\$ 188,348	\$ 188,348	\$ 253,750	\$ 193,800
YTD Revenues	\$ 193,891	\$ 173,129	\$ -	\$ -
Amount (Over) or Under Original Budget	\$ (5,543)	\$ 15,219	\$ 253,750	\$ 193,800
Current Year Tax Rate	\$ 0.04	\$ 0.04	\$ 0.04	\$ 0.04
Total Tax Valuation	\$ 479,323,061	\$ 479,327,854	\$ 479,567,518	\$ 479,567,518

We do hereby request that sufficient tax be levied in the Reeds Volunteer Fire Department to fund the above described needs. The requested tax rate for fiscal year 2018-2019 is not to exceed \$0.04.

Respectfully Submitted,

Larry Potts
 Board Chairman

Tommy Sink
 Secretary to Board

Gary Michael
 Treasurer to Board

To: Davidson County Board of County Commissioners

From: Silver Valley Volunteer Fire Department
 11450 S. NC Highway 109
 Lexington, North Carolina 27292

Re: Budget Request For Fiscal Year 2018-2019

The Board of Directors of Silver Valley Volunteer Fire Department estimates the cost of operations for fiscal year 2018-2019 to be as follows:

ITEM OF EXPENSE	LAST YEAR BUDGET	CURRENT YEAR BUDGET	REQUESTED BUDGET	ADOPTED BUDGET
Truck Maintenance	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Truck Fund	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Debt Service	\$ 62,500	\$ 62,500	\$ 62,500	\$ 62,500
Truck Operations (Gas & Oil)	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000
Equipment	\$ 20,000	\$ 25,000	\$ 25,000	\$ 25,000
Insurance	\$ 40,000	\$ 42,500	\$ 42,500	\$ 42,500
Utilities	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000
Supplies	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Miscellaneous	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Medical Supplies	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Building Maintenance	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Telephone	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000
Equipment Maintenance	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
Training	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Legal Fees	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
New Station # 92 Payment	\$ 91,422	\$ 91,422	\$ 91,422	\$ 91,422
Salary	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
Bookkeeping	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Pension & Death Benefit	\$ 2,500	\$ 2,700	\$ 2,700	\$ 2,700
TOTAL	\$ 393,422	\$ 401,122	\$ 401,122	\$ 401,122
Original or Amended Budget	\$ 393,422	\$ 401,122	\$ 401,122	\$ 401,122
YTD Revenues	\$ 410,874	\$ 368,448	\$ -	\$ -
Amount (Over) or Under Original Budget	\$ (17,452)	\$ 32,674	\$ 401,122	\$ 401,122
Current Year Tax Rate	\$ 0.11	\$ 0.11	\$ 0.11	\$ 0.11
Total Tax Valuation	\$ 374,816,626	\$ 374,854,108	\$ 375,041,535	\$ 375,041,535

We do hereby request that sufficient tax be levied in the Silver Valley Volunteer Fire Department to fund the above described needs. The requested tax rate for fiscal year 2018-2019 is not to exceed \$0.11.

Respectfully Submitted,

MILTON HEDRICK
 Board Chairman

JERRY STANLEY
 Secretary to Board

ERNEST ANTHONY
 Treasurer to Board

To: Davidson County Board of County Commissioners

From: South Emmons Fire District
12539 Hwy 47
Denton, North Carolina 27239

Re: Budget Request For Fiscal Year 2018-2019

The Board of Directors of South Emmons Fire District estimates the cost of operations for fiscal year 2018-2019 to be as follows:

ITEM OF EXPENSE -----	LAST YEAR BUDGET -----	CURRENT YEAR BUDGET -----	REQUESTED BUDGET -----	ADOPTED BUDGET -----
Contract - Town of Denton	\$ 71,885	\$ 73,308	\$ 73,308	\$ 73,308
TOTAL	\$ 71,885	\$ 73,308	\$ 73,308	\$ 73,308
Original or Amended Budget	71,885	73,308	73,308	\$ 73,308
YTD Revenues	74,302	66,688	\$ -	\$ -
Amount (Over) or Under Original Budget	\$ (2,417)	\$ 6,620	\$ 73,308	\$ 73,308
	=====	=====	=====	=====
Current Year Tax Rate	\$ 0.06	\$ 0.06	\$ 0.06	\$ 0.06
Total Tax Valuation	\$ 122,607,890	\$ 122,794,672	\$ 122,917,467	\$ 122,917,467

We do hereby request that sufficient tax be levied in the South Emmons Fire District to fund the above described needs. The requested tax rate for fiscal year 2018-2019 is not to exceed \$0.06.

Respectfully Submitted,

Woody Sturdivant
Board Chairman

Leroy Hinesley
Secretary to Board

Genie M. Russell
Treasurer to Board

To: Davidson County Board of County Commissioners

From: South Lexington Fire Department
 2000 Cotton Grove Rd.
 Lexington, North Carolina 27293-0031

Re: Budget Request For Fiscal Year 2018-2019

The Board of Directors of South Lexington Fire Department estimates the cost of operations for fiscal year 2018-2019 to be as follows:

ITEM OF EXPENSE -----	LAST YEAR BUDGET -----	CURRENT YEAR BUDGET -----	REQUESTED BUDGET -----	ADOPTED BUDGET -----
Truck Maintenance	\$ 15,000	\$ 15,000	\$ 10,000	\$ 10,000
Truck Operations (Gas & Oil)	\$ 6,000	\$ 8,000	\$ 6,000	\$ 6,000
Equipment	\$ 65,657	\$ 25,000	\$ 20,000	\$ 20,000
Insurance	\$ 23,100	\$ 23,000	\$ 23,000	\$ 23,000
Utilities	\$ 10,000	\$ 20,000	\$ 15,000	\$ 15,000
Miscellaneous	\$ 1,000	\$ 2,157	\$ 2,157	\$ 2,157
Officer Compensation	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
Pension Fund	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Building Maintenance	\$ 2,500	\$ 2,500	\$ 1,500	\$ 1,500
Telephone	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Equipment Maintenance	\$ 3,000	\$ 3,500	\$ 2,500	\$ 2,500
Training	\$ 3,000	\$ 3,000	\$ 2,000	\$ 2,000
Legal Fees	\$ -	\$ -	\$ -	\$ -
Accounting Fees	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500
Building Fund	\$ 86,000	\$ 87,000	\$ 87,000	\$ 87,000
Paid Personnel	\$ 23,900	\$ 20,000	\$ 45,000	\$ 45,000
Physicals	\$ -	\$ -	\$ -	\$ -
Future Truck Fund	\$ -	\$ 30,000	\$ 25,000	\$ 25,000
TOTAL	\$ 256,657	\$ 256,657	\$ 256,657	\$ 256,657
Original or Amended Budget	\$ 256,657	\$ 256,657	\$ 256,657	\$ 256,657
YTD Revenues	\$ 261,260	\$ 233,551	\$ -	\$ -
Amount (Over) or Under Original Budget	\$ (4,603)	\$ 23,106	\$ 256,657	\$ 256,657
Current Year Tax Rate	\$ 0.11	\$ 0.11	\$ 0.11	\$ 0.11
Total Tax Valuation	\$ 235,117,670	\$ 235,141,182	\$ 235,258,753	\$ 235,258,753

We do hereby request that sufficient tax be levied in the South Lexington Fire Department to fund the above described needs. The requested tax rate for fiscal year 2018-2019 is not to exceed \$0.11.

Respectfully Submitted,

Eddie Leonard
 Board Chairman

Cari Perry
 Secretary to Board

Lori Clement
 Treasurer to Board

To: Davidson County Board of County Commissioners

From: Southmont Volunteer Fire Department
P O Box 769
Southmont, North Carolina 27351-0769

Re: Budget Request For Fiscal Year 2018-2019

The Board of Directors of Southmont Volunteer Fire Department estimates the cost of operations for fiscal year 2018-2019 to be as follows:

ITEM OF EXPENSE	LAST YEAR BUDGET	CURRENT YEAR BUDGET	REQUESTED BUDGET	ADOPTED BUDGET
Truck / Building Payment	\$ 82,274	\$ 138,240	\$ 126,240	\$ 126,240
Insurance	\$ 38,000	\$ 40,000	\$ 45,000	\$ 44,000
Training	\$ 10,500	\$ 6,800	\$ 5,200	\$ 5,200
Communications	\$ 5,150	\$ 3,400	\$ 13,250	\$ 13,250
Personnel Expenses	\$ 345,430	\$ 351,945	\$ 375,945	\$ 375,945
Apparatus Expenses	\$ 37,900	\$ 34,900	\$ 34,300	\$ 34,300
Long Range Fund	\$ 32,442	\$ -	\$ -	\$ -
Operating Expenses	\$ 119,091	\$ 107,850	\$ 88,600	\$ 88,600
Contract Staff	\$ 1,801	\$ 1,800	\$ 1,800	\$ 1,800
TOTAL	\$ 672,588	\$ 684,935	\$ 690,335	\$ 689,335
Original or Amended Budget	\$ 672,588	\$ 684,935	\$ 690,335	\$ 689,335
YTD Revenues	\$ 689,302	\$ 633,920	\$ -	\$ -
Amount (Over) or Under Original Budget	\$ (16,714)	\$ 51,015	\$ 690,335	\$ 689,335
Current Year Tax Rate	\$ 0.085	\$ 0.085	\$ 0.085	\$ 0.085
Total Tax Valuation	\$ 811,636,816	\$ 811,717,979	\$ 812,123,838	\$ 812,123,838

We do hereby request that sufficient tax be levied in the Southmont Volunteer Fire Department to fund the above described needs. The requested tax rate for fiscal year 2018-2019 is not to exceed \$0.085.

Respectfully Submitted,

Perry Tyler
Board Chairman

Mary Hand
Secretary to Board

Sherry Falk
Treasurer to Board

To: Davidson County Board of County Commissioners

From: Hasty Fire Department
 1306 Joe Moore Rd.
 Thomasville, North Carolina 27360

Re: Budget Request For Fiscal Year 2018-2019

The Board of Directors of Hasty Fire Department estimates the cost of operations for fiscal year 2018-2019 to be as follows:

ITEM OF EXPENSE -----	LAST YEAR BUDGET -----	CURRENT YEAR BUDGET -----	REQUESTED BUDGET -----	ADOPTED BUDGET -----
New Building	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Salaries	\$ 169,348	\$ 179,228	\$ 240,000	\$ 221,357
Truck Payment	\$ 56,061	\$ 56,000	\$ 56,000	\$ 56,000
Truck Operations (Gas & Oil)	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000
Equipment	\$ 40,000	\$ 39,565	\$ 34,508	\$ 34,508
Insurance	\$ 24,000	\$ 10,000	\$ 10,000	\$ 10,000
Utilities	\$ 16,000	\$ 24,000	\$ 24,000	\$ 24,000
Miscellaneous	\$ 2,000	\$ 7,807	\$ 2,000	\$ 2,000
Office Supplies	\$ 6,000	\$ 2,000	\$ 2,000	\$ 2,000
Building Maintenance	\$ 9,000	\$ 1,500	\$ 9,000	\$ 9,000
Equipment Maintenance	\$ 18,000	\$ 9,000	\$ 18,000	\$ 18,000
Training & Dues	\$ 6,500	\$ 18,000	\$ 6,500	\$ 6,500
Gifts & Contributions	\$ 4,550	\$ 4,550	\$ 4,550	\$ 4,550
Squad Supplies	\$ 3,000	\$ 1,000	\$ 3,000	\$ 3,000
Pension Fund	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
Legal & Professional	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
Uniforms	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
Employee Benefits & Insurance	\$ 4,000	\$ 4,000	\$ 57,600	\$ 57,600
Fire Prevention	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
Turnout Gear	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Fire Fighter Physicals	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
TOTAL	\$ 416,459	\$ 414,650	\$ 525,158	\$ 506,515
Original or Amended Budget	\$ 416,459	\$ 414,650	\$ 525,158	\$ 506,515
YTD Revenues	\$ 423,754	\$ 386,240	\$ -	\$ -
Amount (Over) or Under Original Budget	\$ (7,295)	\$ 28,410	\$ 525,158	\$ 506,515
Current Year Tax Rate	\$ 0.08	\$ 0.08	\$ 0.10	\$ 0.10
Total Tax Valuation	\$ 523,189,922	\$ 523,268,400	\$ 523,530,034	\$ 523,530,034

We do hereby request that sufficient tax be levied in the Hasty Fire Department to fund the above described needs. The requested tax rate for fiscal year 2018-2019 is not to exceed \$0.10.

Respectfully Submitted,

JEFF CECIL
 Board Chairman

JANICE BRISTOW
 Secretary to Board

SANDRA SINK
 Treasurer to Board



Casey,

Hasty is in need of more personnel which is in reflection of our tax budget request for increase. We need to staff the station with two people vs one. Volunteer activity is more and more hard to come by so on most calls sometimes it's just one man and a truck. It's no longer safe for 1 personnel. Not saying this happens a lot but most of our volunteers work 8/5 jobs which leaves our part of the county vulnerable. Along with staffing comes insurance premiums. This also has been reflected in our new budget. The listed reasons are why we have to request an increase. We feel that this is staying in line with surrounding departments. If you have any questions please don't hesitate to call.

Thanks,

A handwritten signature in cursive script, appearing to read 'Zach Jordan'.

Zach Jordan
Fire Chief
Hasty Fire Department

HASTY

Incident Type Report (Summary)

Alarm Date Between {01/01/2017} And {12/01/2017}

Incident Type	Count	Pct of Incidents	Total Est Loss	Pct of Losses
1 Fire				
100 Fire, Other	4	1.10%	\$0	0.00%
111 Building fire	13	3.58%	\$440,000	93.12%
112 Fires in structure other than in a building	2	0.55%	\$0	0.00%
114 Chimney or flue fire, confined to chimney	1	0.27%	\$0	0.00%
121 Fire in mobile home used as fixed residence	1	0.27%	\$0	0.00%
130 Mobile property (vehicle) fire, Other	1	0.27%	\$30,000	6.34%
131 Passenger vehicle fire	3	0.82%	\$2,500	0.52%
140 Natural vegetation fire, Other	1	0.27%	\$0	0.00%
142 Brush or brush-and-grass mixture fire	7	1.92%	\$0	0.00%
143 Grass fire	1	0.27%	\$0	0.00%
150 Outside rubbish fire, Other	2	0.55%	\$0	0.00%
151 Outside rubbish, trash or waste fire	1	0.27%	\$0	0.00%
	<u>37</u>	<u>10.19%</u>	<u>\$472,500</u>	<u>100.00%</u>
2 Overpressure Rupture, Explosion, Overheat(no fire)				
221 Overpressure rupture of air or gas	2	0.55%	\$0	0.00%
240 Explosion (no fire), Other	1	0.27%	\$0	0.00%
251 Excessive heat, scorch burns with no	1	0.27%	\$0	0.00%
	<u>4</u>	<u>1.10%</u>	<u>\$0</u>	<u>0.00%</u>
3 Rescue & Emergency Medical Service Incident				
300 Rescue, EMS incident, other	3	0.82%	\$0	0.00%
311 Medical assist, assist EMS crew	52	14.32%	\$0	0.00%
320 Emergency medical service, other	16	4.40%	\$0	0.00%
321 EMS call, excluding vehicle accident with	66	18.18%	\$0	0.00%
322 Motor vehicle accident with injuries	14	3.85%	\$0	0.00%
324 Motor Vehicle Accident with no injuries	18	4.95%	\$0	0.00%
352 Extrication of victim(s) from vehicle	1	0.27%	\$0	0.00%
	<u>170</u>	<u>46.83%</u>	<u>\$0</u>	<u>0.00%</u>
4 Hazardous Condition (No Fire)				
400 Hazardous condition, Other	4	1.10%	\$0	0.00%
410 Combustible/flammable gas/liquid condition,	2	0.55%	\$0	0.00%
412 Gas leak (natural gas or LPG)	1	0.27%	\$0	0.00%
444 Power line down	1	0.27%	\$0	0.00%
460 Accident, potential accident, Other	1	0.27%	\$0	0.00%
463 Vehicle accident, general cleanup	2	0.55%	\$0	0.00%

HASTY

Incident Type Report (Summary)

Alarm Date Between {01/01/2017} And {12/01/2017}

Incident Type	Count	Pct of Incidents	Total Est Loss	Pct of Losses
4 Hazardous Condition (No Fire)				
	11	3.03%	\$0	0.00%
5 Service Call				
500 Service Call, other	18	4.95%	\$0	0.00%
510 Person in distress, Other	4	1.10%	\$0	0.00%
531 Smoke or odor removal	4	1.10%	\$0	0.00%
550 Public service assistance, Other	9	2.47%	\$0	0.00%
551 Assist police or other governmental agency	3	0.82%	\$0	0.00%
553 Public service	6	1.65%	\$0	0.00%
571 Cover assignment, standby, moveup	5	1.37%	\$0	0.00%
	49	13.49%	\$0	0.00%
6 Good Intent Call				
600 Good intent call, Other	5	1.37%	\$0	0.00%
611 Dispatched & cancelled en route	52	14.32%	\$0	0.00%
622 No Incident found on arrival at dispatch	4	1.10%	\$0	0.00%
631 Authorized controlled burning	2	0.55%	\$0	0.00%
	63	17.35%	\$0	0.00%
7 False Alarm & False Call				
700 False alarm or false call, Other	17	4.68%	\$0	0.00%
733 Smoke detector activation due to	5	1.37%	\$0	0.00%
735 Alarm system sounded due to malfunction	1	0.27%	\$0	0.00%
743 Smoke detector activation, no fire -	3	0.82%	\$0	0.00%
744 Detector activation, no fire -	1	0.27%	\$0	0.00%
745 Alarm system activation, no fire -	2	0.55%	\$0	0.00%
	29	7.98%	\$0	0.00%

Total Incident Count: 363

Total Est Loss:

\$472,500

HASTY

Calculated Total Staff Hours by Type of Alarm

Alarm Date Between {01/01/2017} And {12/31/2017}

Incident	Date	Response	Alarm	Cleared	#Staff	Stf Hrs	Prop Use
<No Alarm Type>							
17-7000265-000	01/04/2017	00:08:47	07:58:30	08:45:01	5	3.87	960 Street, Other
17-7000320-000	01/04/2017	00:05:28	20:10:18	20:15:53	4	0.37	419 1 or 2 family
17-7000325-000	01/04/2017	00:04:26	21:50:32	22:20:32	3	1.50	419 1 or 2 family
17-7000448-000	01/06/2017	00:05:20	10:29:33	10:55:12	5	2.13	419 1 or 2 family
17-7000537-000	01/07/2017	00:14:41	08:59:16	09:13:57	4	0.97	419 1 or 2 family
17-7000547-000	01/07/2017	00:11:22	10:48:38	11:02:00	2	0.44	419 1 or 2 family
17-7000720-000	01/09/2017	00:06:20	11:12:04	11:45:18	3	1.66	419 1 or 2 family
17-7000716-000	01/09/2017	00:04:37	10:03:32	15:56:57	2	11.78	
17-7000757-000	01/09/2017	00:04:05	18:30:55	18:45:00	4	0.93	419 1 or 2 family
17-7000811-000	01/10/2017	00:04:51	12:31:07	14:34:16	6	12.31	419 1 or 2 family
17-7000800-000	01/10/2017	00:00:00	10:17:34	15:08:23	4	19.38	419 1 or 2 family
17-7000897-000	01/11/2017	00:07:26	16:14:22	16:37:58	4	1.57	511 Convenience store
17-7000888-000	01/11/2017	00:05:50	11:53:48	17:31:00	11	61.82	419 1 or 2 family
17-7000918-000	01/11/2017	00:06:43	18:53:32	19:19:51	6	2.63	419 1 or 2 family
17-7000958-000	01/12/2017	00:06:35	09:00:46	09:26:09	2	0.84	419 1 or 2 family
17-7000978-000	01/12/2017	00:07:20	12:02:14	12:22:41	6	2.04	962 Residential
17-7000983-000	01/12/2017	00:00:00	13:37:11	15:23:31	7	12.40	419 1 or 2 family
17-7001131-000	01/14/2017	00:03:54	15:21:59	15:25:53	3	0.19	
17-7001180-000	01/15/2017	00:09:41	00:47:06	01:21:58	4	2.32	400 Residential,
17-7001264-000	01/16/2017	00:06:57	03:02:58	03:49:28	2	1.55	419 1 or 2 family
17-7001269-000	01/16/2017	00:01:43	08:05:35	08:30:15	3	1.23	419 1 or 2 family
17-7001301-000	01/16/2017	00:03:45	18:03:34	18:31:46	2	0.94	419 1 or 2 family
17-7001331-000	01/17/2017	00:05:29	07:40:10	07:47:50	3	0.38	419 1 or 2 family
17-7001398-000	01/18/2017	00:01:42	10:04:18	10:28:11	2	0.79	960 Street, Other
17-7001427-000	01/18/2017	00:04:10	16:26:18	16:59:06	4	2.18	419 1 or 2 family
17-7001462-000	01/19/2017	00:04:59	07:02:01	07:21:00	1	0.31	400 Residential,
17-7001691-000	01/21/2017	00:07:13	21:26:15	21:58:07	10	5.31	961 Highway or
17-7001717-000	01/22/2017	00:04:48	08:29:54	08:48:31	3	0.93	419 1 or 2 family
17-7001851-000	01/24/2017	00:05:28	07:46:32	07:53:00	3	0.32	
17-7001888-000	01/24/2017	00:04:04	16:12:25	16:36:04	5	1.97	419 1 or 2 family
17-7002003-000	01/26/2017	00:07:12	00:37:56	02:36:14	5	9.85	
17-7002018-000	01/26/2017	00:05:45	09:01:32	09:23:29	6	2.19	419 1 or 2 family
17-7002108-000	01/27/2017	00:12:31	13:25:20	13:37:56	5	1.05	960 Street, Other
17-7002132-000	01/27/2017	00:07:21	18:24:58	18:54:34	3	1.48	419 1 or 2 family
17-7002304-000	01/30/2017	00:06:00	12:25:33	12:47:14	3	1.08	215 High
17-7002315-000	01/30/2017	00:05:01	15:08:39	15:26:04	5	1.45	213 Elementary
17-7002317-000	01/30/2017	00:03:39	16:18:49	16:44:44	3	1.29	419 1 or 2 family
17-7002426-000	02/01/2017	00:15:58	07:33:33	07:49:31	4	1.06	700 Manufacturing,
17-7002554-000	02/02/2017	00:14:01	19:38:38	19:52:43	4	0.93	900 Outside or
17-7002674-000	02/04/2017	00:05:17	12:41:43	12:47:07	7	0.63	960 Street, Other

HASTY

Calculated Total Staff Hours by Type of Alarm

Alarm Date Between {01/01/2017} And {12/31/2017}

Incident	Date	Response	Alarm	Cleared	#Staff	Stf Hrs	Prop Use
<No Alarm Type>							
17-7002773-000	02/05/2017	00:05:38	18:19:54	18:34:32	2	0.48	938 Graded and
17-7002786-000	02/05/2017	00:08:35	21:22:05	21:35:28	5	1.11	142 Clubhouse
17-7002818-000	02/06/2017	00:04:44	10:36:44	10:51:39	4	0.99	419 1 or 2 family
17-7002845-000	02/06/2017	00:06:17	17:36:42	17:42:59	3	0.31	419 1 or 2 family
17-7002917-000	02/07/2017	00:07:38	13:25:36	15:06:42	9	15.16	900 Outside or
17-7002959-000	02/07/2017	00:04:26	21:00:43	21:28:09	3	1.37	419 1 or 2 family
17-7003030-000	02/09/2017	00:08:00	00:36:23	01:52:03	10	12.61	961 Highway or
17-7003031-000	02/09/2017	00:07:45	01:53:20	02:17:10	3	1.19	400 Residential,
17-7003143-000	02/10/2017	00:05:18	09:46:06	10:08:42	2	0.75	419 1 or 2 family
17-7003153-000	02/10/2017	00:05:55	11:34:20	11:56:13	2	0.72	400 Residential,
17-7003155-000	02/10/2017	00:06:07	12:16:52	12:30:54	2	0.46	960 Street, Other
17-7003171-000	02/10/2017	00:05:11	14:53:01	14:58:12	3	0.25	419 1 or 2 family
17-7003181-000	02/10/2017	00:07:38	16:30:36	17:42:01	8	9.52	808 Out building or
17-7003204-000	02/10/2017	00:11:38	23:51:26	00:03:04	1	0.19	
17-7003300-000	02/12/2017	00:10:29	04:06:25	04:37:41	4	2.08	419 1 or 2 family
17-7003324-000	02/12/2017	00:04:05	11:37:17	12:07:06	6	2.98	960 Street, Other
17-7003394-000	02/13/2017	00:06:13	09:40:16	10:05:19	5	2.08	419 1 or 2 family
17-7003452-000	02/13/2017	00:02:45	19:13:08	19:15:53	1	0.04	419 1 or 2 family
17-7003489-000	02/14/2017	00:02:00	09:00:00	10:16:43	2	2.55	419 1 or 2 family
17-7003735-000	02/17/2017	00:00:40	14:01:38	15:49:19	7	12.56	700 Manufacturing,
17-7003774-000	02/18/2017	00:42:15	00:28:15	01:10:30	2	1.40	
17-7003785-000	02/18/2017	00:03:11	09:03:43	09:24:09	4	1.36	419 1 or 2 family
17-7003819-000	02/18/2017	00:06:35	16:19:09	16:42:38	3	1.17	900 Outside or
17-7003901-000	02/19/2017	00:08:22	16:57:59	17:52:00	7	6.30	960 Street, Other
17-7004080-000	02/21/2017	00:05:06	13:55:08	14:03:13	6	0.80	960 Street, Other
17-7004161-000	02/22/2017	00:01:15	15:23:45	15:29:35	5	0.48	419 1 or 2 family
17-7004226-000	02/23/2017	00:04:47	15:17:47	16:00:00	6	4.22	931 Open land or
17-7004256-000	02/24/2017	00:12:05	00:07:39	00:55:35	4	3.19	419 1 or 2 family
17-7004482-000	02/26/2017	00:00:00	14:36:22	14:43:41	3	0.36	900 Outside or
17-7004506-000	02/26/2017	00:09:03	20:02:18	20:33:26	4	2.07	419 1 or 2 family
17-7004531-000	02/27/2017	00:13:07	05:25:05	08:47:37	11	37.13	808 Out building or
17-7004738-000	03/01/2017	00:06:21	15:12:54	15:28:29	3	0.77	419 1 or 2 family
17-7004766-000	03/01/2017	00:04:46	20:14:26	20:24:26	9	1.50	700 Manufacturing,
17-7004777-000	03/01/2017	00:00:59	21:30:01	21:38:41	6	0.86	961 Highway or
17-7004818-000	03/02/2017	00:11:01	12:09:10	13:15:31	2	2.21	960 Street, Other
17-7004827-000	03/02/2017	00:07:14	13:37:45	14:07:35	2	0.99	961 Highway or
17-7004900-000	03/03/2017	00:05:37	09:35:21	10:03:46	5	2.36	599 Business office
17-7005278-000	03/08/2017	00:04:07	02:05:15	02:44:21	4	2.60	419 1 or 2 family
17-7005416-000	03/09/2017	00:06:04	17:52:33	18:05:23	2	0.42	160 Eating, drinking
17-7005482-000	03/10/2017	00:03:00	15:56:24	17:01:09	2	2.15	962 Residential

HASTY

Calculated Total Staff Hours by Type of Alarm

Alarm Date Between {01/01/2017} And {12/31/2017}

Incident	Date	Response	Alarm	Cleared	#Staff	Stf Hrs	Prop Use
<No Alarm Type>							
17-7005531-000	03/11/2017	00:08:03	10:17:16	10:36:57	2	0.65	419 1 or 2 family
17-7005694-000	03/13/2017	00:06:07	10:41:39	11:06:28	2	0.82	700 Manufacturing,
17-7005729-000	03/13/2017	00:09:21	20:34:45	21:16:25	9	6.25	
17-7005813-000	03/15/2017	00:11:39	01:59:38	03:03:10	8	8.47	
17-7005948-000	03/16/2017	00:07:46	18:21:15	18:54:19	2	1.10	400 Residential,
17-7006021-000	03/17/2017	00:05:55	17:00:36	17:16:55	4	1.08	419 1 or 2 family
17-7006030-000	03/17/2017	00:09:00	19:03:25	19:37:41	9	5.14	419 1 or 2 family
17-7006187-000	03/19/2017	00:07:11	16:40:29	16:59:06	5	1.55	419 1 or 2 family
17-7006189-000	03/19/2017	00:09:30	17:32:46	17:48:00	6	1.52	931 Open land or
17-7006181-000	03/19/2017	00:05:22	15:40:42	17:51:16	3	6.52	
17-7006269-000	03/20/2017	00:05:46	13:59:46	14:38:16	4	2.56	400 Residential,
17-7006304-000	03/20/2017	00:04:24	21:41:26	23:06:00	12	16.91	960 Street, Other
17-7006527-000	03/23/2017	00:07:24	09:51:13	10:13:03	2	0.72	400 Residential,
17-7006769-000	03/25/2017	00:04:31	20:43:10	21:05:31	1	0.37	419 1 or 2 family
17-7006987-000	03/28/2017	00:08:09	16:53:13	17:38:29	6	4.52	931 Open land or
17-7006993-000	03/28/2017	00:15:34	18:36:37	20:09:53	3	4.66	0001 Fire Department
17-7007003-000	03/28/2017	00:14:36	20:10:36	20:25:12	4	0.97	900 Outside or
17-7007039-000	03/29/2017	00:07:57	10:36:41	10:55:30	3	0.94	131 Church, mosque,
17-7007089-000	03/29/2017	00:05:16	20:34:25	20:48:09	4	0.91	419 1 or 2 family
17-7007091-000	03/29/2017	00:05:52	20:46:56	21:10:34	4	1.57	419 1 or 2 family
17-7007112-000	03/30/2017	00:06:58	07:56:52	08:21:57	3	1.25	215 High
17-7007196-000	03/31/2017	00:06:16	07:59:41	08:10:00	4	0.68	419 1 or 2 family
17-7007212-000	03/31/2017	00:01:14	11:47:35	13:07:31	3	3.99	938 Graded and
17-7007262-000	03/31/2017	00:05:56	21:17:13	21:59:00	2	1.39	400 Residential,
17-7007330-000	04/01/2017	00:07:03	17:53:23	18:42:49	2	1.64	419 1 or 2 family
17-7007337-000	04/01/2017	00:03:56	19:05:25	19:59:16	3	2.69	419 1 or 2 family
17-7007380-000	04/02/2017	00:07:25	10:47:47	10:55:12	3	0.37	419 1 or 2 family
17-7007470-000	04/03/2017	00:07:13	10:52:30	11:22:10	4	1.97	419 1 or 2 family
17-7007715-000	04/06/2017	00:04:33	09:10:49	09:19:14	3	0.42	960 Street, Other
17-7007721-000	04/06/2017	01:18:06	09:54:35	11:12:41	3	3.90	960 Street, Other
17-7007929-000	04/08/2017	00:06:44	21:51:16	22:12:17	3	1.05	419 1 or 2 family
17-7007959-000	04/09/2017	00:06:04	10:50:41	11:02:21	2	0.38	419 1 or 2 family
17-7008026-000	04/10/2017	00:05:22	09:21:32	09:50:55	5	2.44	419 1 or 2 family
17-7008070-000	04/10/2017	00:06:31	17:27:04	18:08:00	1	0.68	419 1 or 2 family
17-7008321-000	04/13/2017	00:06:17	17:53:11	18:11:05	5	1.49	419 1 or 2 family
17-7008478-000	04/15/2017	00:07:35	16:48:06	17:16:42	8	3.81	900 Outside or
17-7008515-000	04/15/2017	00:03:24	22:34:25	23:21:16	3	2.34	
17-7008601-000	04/16/2017	00:04:16	22:55:44	23:00:00	1	0.07	
17-7008710-000	04/18/2017	00:07:25	08:26:39	08:54:39	2	0.93	400 Residential,
17-7008731-000	04/18/2017	00:02:27	14:56:51	14:59:18	2	0.08	419 1 or 2 family

HASTY

Calculated Total Staff Hours by Type of Alarm

Alarm Date Between {01/01/2017} And {12/31/2017}

Incident	Date	Response	Alarm	Cleared	#Staff	Stf Hrs	Prop Use
<No Alarm Type>							
17-7008800-000	04/19/2017	00:03:30	09:33:14	09:51:39	5	1.53	419 1 or 2 family
17-7008837-000	04/19/2017	00:00:00	18:09:24	18:35:34	2	0.87	419 1 or 2 family
17-7008870-000	04/20/2017	00:06:56	06:09:30	06:43:10	3	1.68	419 1 or 2 family
17-7008890-000	04/20/2017	00:08:15	10:04:30	10:39:43	4	2.34	419 1 or 2 family
17-7008948-000	04/20/2017	00:04:31	21:43:06	21:47:37	3	0.22	
17-7009015-000	04/21/2017	00:08:27	18:23:07	19:33:11	2	2.33	
17-7009299-000	04/25/2017	00:04:44	06:28:12	06:32:56	2	0.15	
17-7009611-000	04/28/2017	00:07:01	16:49:01	17:14:56	2	0.86	419 1 or 2 family
17-7009900-000	05/02/2017	00:08:33	09:43:31	10:20:45	3	1.86	419 1 or 2 family
17-7009905-000	05/02/2017	00:04:41	10:39:33	11:45:28	4	4.39	419 1 or 2 family
17-7009930-000	05/02/2017	00:06:08	18:05:12	18:44:38	6	3.94	960 Street, Other
17-7010133-000	05/05/2017	00:08:06	07:24:12	08:00:40	2	1.21	419 1 or 2 family
17-7010251-000	05/06/2017	00:05:38	10:30:10	10:45:22	2	0.50	419 1 or 2 family
17-7010269-000	05/06/2017	00:06:24	16:04:07	16:30:21	3	1.31	961 Highway or
17-7010343-000	05/07/2017	00:03:45	19:12:13	19:18:56	2	0.22	
17-7010391-000	05/08/2017	00:09:09	11:10:04	11:19:13	2	0.30	419 1 or 2 family
17-7010400-000	05/08/2017	00:08:44	13:56:28	14:29:56	2	1.11	419 1 or 2 family
17-7010475-000	05/09/2017	00:08:31	12:21:02	13:09:26	2	1.61	419 1 or 2 family
17-7010479-000	05/09/2017	00:04:37	13:00:59	13:05:36	2	0.15	419 1 or 2 family
17-7010536-000	05/10/2017	00:03:25	08:07:33	08:30:00	3	1.12	419 1 or 2 family
17-7010759-000	05/12/2017	00:07:44	21:28:16	22:11:57	7	5.09	962 Residential
17-7010815-000	05/13/2017	00:05:54	18:38:43	19:50:38	1	1.19	419 1 or 2 family
17-7010849-000	05/14/2017	00:07:54	04:02:07	04:41:18	2	1.30	419 1 or 2 family
17-7010909-000	05/14/2017	00:06:59	20:04:53	20:26:03	2	0.70	400 Residential,
17-7010917-000	05/14/2017	00:02:55	21:32:50	22:03:51	2	1.03	400 Residential,
17-7010989-000	05/15/2017	00:03:27	16:20:06	16:31:14	3	0.55	419 1 or 2 family
17-7011195-000	05/17/2017	00:06:33	22:13:40	22:53:33	5	3.32	419 1 or 2 family
17-7011207-000	05/18/2017	00:06:31	04:45:39	05:12:56	2	0.90	419 1 or 2 family
17-7011506-000	05/21/2017	00:06:12	13:42:50	14:27:39	6	4.48	419 1 or 2 family
17-7011544-000	05/22/2017	00:05:29	00:12:28	00:17:57	1	0.09	419 1 or 2 family
17-7011571-000	05/22/2017	00:00:29	08:43:31	08:44:00	2	0.01	700 Manufacturing,
17-7011910-000	05/25/2017	00:00:00	21:50:17	21:59:41	2	0.31	400 Residential,
17-7011917-000	05/25/2017	00:10:56	23:33:48	23:44:58	2	0.37	400 Residential,
17-7011936-000	05/26/2017	07:45:09	06:54:11	14:39:20	2	15.50	
17-7011970-000	05/26/2017	00:05:02	15:20:06	15:41:18	2	0.70	419 1 or 2 family
17-7011976-000	05/26/2017	00:10:32	15:40:33	16:09:54	2	0.97	419 1 or 2 family
17-7012012-000	05/26/2017	00:06:02	22:22:21	22:47:19	6	2.49	962 Residential
17-7012116-000	05/28/2017	00:03:13	03:53:57	04:17:50	1	0.39	419 1 or 2 family
17-7012114-000	05/28/2017	00:04:02	03:36:25	04:28:29	9	7.81	419 1 or 2 family
17-7012204-000	05/29/2017	00:07:01	08:38:44	08:45:45	2	0.23	419 1 or 2 family

HASTY

Calculated Total Staff Hours by Type of Alarm

Alarm Date Between {01/01/2017} And {12/31/2017}

Incident	Date	Response	Alarm	Cleared	#Staff	Stf Hrs	Prop Use
<No Alarm Type>							
17-7012274-000	05/29/2017	00:04:48	21:48:03	22:15:59	2	0.93	419 1 or 2 family
17-7012276-000	05/29/2017	00:05:03	22:24:07	22:45:00	7	2.43	
17-7012298-000	05/30/2017	00:06:19	10:02:49	10:19:24	3	0.82	000 Property Use,
17-7012304-000	05/30/2017	00:08:34	10:41:38	10:50:12	2	0.28	419 1 or 2 family
17-7012500-000	06/01/2017	00:04:05	15:20:41	15:52:05	4	2.09	960 Street, Other
17-7012641-000	06/03/2017	00:08:26	02:28:06	02:53:07	3	1.25	160 Eating, drinking
17-7012742-000	06/04/2017	00:04:16	07:45:14	08:03:21	3	0.90	400 Residential,
17-7012860-000	06/05/2017	00:00:00	15:40:48	15:45:27	1	0.07	400 Residential,
17-7013013-000	06/07/2017	00:07:26	12:51:10	14:15:00	3	4.19	938 Graded and
17-7013031-000	06/07/2017	00:07:52	17:35:12	18:30:00	3	2.74	960 Street, Other
17-7013042-000	06/07/2017	00:06:55	20:59:52	23:51:37	5	14.31	938 Graded and
17-7013150-000	06/09/2017	00:01:59	08:28:24	08:49:10	2	0.69	938 Graded and
17-7013177-000	06/09/2017	00:13:52	14:36:30	15:54:13	2	2.59	960 Street, Other
17-7013438-000	06/13/2017	00:04:03	07:46:00	07:56:42	4	0.71	965 Vehicle parking
17-7013486-000	06/13/2017	00:04:59	17:42:00	18:22:35	3	2.02	
17-7013632-000	06/15/2017	00:05:10	14:28:38	14:48:56	3	1.01	419 1 or 2 family
17-7013645-000	06/15/2017	00:09:09	16:58:48	17:23:48	2	0.83	419 1 or 2 family
17-7013685-000	06/16/2017	00:02:25	02:42:27	02:58:40	2	0.54	962 Residential
17-7013689-000	06/16/2017	00:05:22	04:32:26	05:20:10	2	1.59	
17-7013902-000	06/18/2017	00:11:04	15:50:53	16:04:16	5	1.11	419 1 or 2 family
17-7013951-000	06/19/2017	00:11:02	02:01:50	02:44:41	3	2.14	
17-7014156-000	06/21/2017	00:04:57	16:09:03	16:23:37	2	0.48	419 1 or 2 family
17-7014372-000	06/24/2017	00:01:46	06:49:14	06:56:25	3	0.35	960 Street, Other
17-7014412-000	06/24/2017	00:07:00	16:22:20	16:43:07	7	2.42	962 Residential
17-7014414-000	06/24/2017	00:13:41	16:27:20	17:20:13	8	7.05	962 Residential
17-7014559-000	06/26/2017	00:19:30	12:31:48	12:51:18	4	1.30	419 1 or 2 family
17-7014598-000	06/26/2017	00:04:39	18:39:55	19:00:11	9	3.04	962 Residential
17-7014604-000	06/26/2017	00:07:46	20:00:58	20:14:22	4	0.89	200 Educational,
17-7014674-000	06/27/2017	00:07:23	14:44:56	15:03:10	3	0.91	419 1 or 2 family
17-7014684-000	06/27/2017	00:05:30	17:31:36	18:01:01	2	0.98	419 1 or 2 family
17-7014798-000	06/29/2017	00:05:02	08:04:32	08:16:55	2	0.41	700 Manufacturing,
17-7014937-000	06/30/2017	00:05:16	16:55:51	17:26:55	7	3.62	960 Street, Other
17-7014998-000	07/01/2017	00:04:35	12:49:37	13:34:26	2	1.49	419 1 or 2 family
17-7015046-000	07/01/2017	00:06:16	21:12:53	21:31:57	5	1.58	965 Vehicle parking
17-7015135-000	07/03/2017	00:11:51	08:37:46	08:49:37	5	0.98	419 1 or 2 family
17-7015179-000	07/03/2017	00:06:10	18:11:12	18:27:39	3	0.82	419 1 or 2 family
17-7015273-000	07/04/2017	00:09:24	22:44:53	22:54:17	3	0.47	
17-7015289-000	07/05/2017	00:00:00	07:50:23	08:21:20	5	2.57	960 Street, Other
17-7015377-000	07/06/2017	00:04:32	12:49:38	13:13:32	2	0.79	419 1 or 2 family
17-7015399-000	07/06/2017	00:03:01	16:10:45	17:30:21	5	6.63	960 Street, Other

HASTY

Calculated Total Staff Hours by Type of Alarm

Alarm Date Between {01/01/2017} And {12/31/2017}

Incident	Date	Response	Alarm	Cleared	#Staff	Stf Hrs	Prop Use
<No Alarm Type>							
17-7015562-000	07/08/2017	00:00:00	15:23:38	15:32:40	2	0.30	419 1 or 2 family
17-7015576-000	07/08/2017	00:04:40	17:13:02	17:44:20	1	0.52	419 1 or 2 family
17-7015699-000	07/10/2017	00:04:54	09:44:39	10:16:41	2	1.06	419 1 or 2 family
17-7015775-000	07/10/2017	00:16:44	22:41:37	22:58:21	1	0.27	
17-7015953-000	07/13/2017	00:05:56	09:27:32	09:43:29	3	0.79	419 1 or 2 family
17-7016007-000	07/13/2017	00:05:55	22:08:39	00:23:47	7	15.76	961 Highway or
17-7016022-000	07/14/2017	00:13:07	02:34:17	02:54:43	2	0.68	400 Residential,
17-7016056-000	07/14/2017	00:03:25	12:33:14	14:15:03	9	15.27	962 Residential
17-7016131-000	07/15/2017	00:07:16	08:11:12	08:19:49	3	0.43	960 Street, Other
17-7016176-000	07/15/2017	00:08:54	19:46:30	21:38:19	9	16.77	419 1 or 2 family
17-7016262-000	07/17/2017	03:02:11	00:12:19	03:14:30	2	6.07	400 Residential,
17-7016405-000	07/18/2017	00:07:29	15:50:37	16:54:40	11	11.74	808 Out building or
17-7016596-000	07/20/2017	00:07:39	19:21:14	19:57:09	4	2.39	400 Residential,
17-7016794-000	07/23/2017	00:36:47	13:40:34	14:17:21	2	1.22	
17-7016816-000	07/23/2017	00:06:27	18:14:50	18:27:58	1	0.21	962 Residential
17-7016969-000	07/25/2017	00:01:53	21:53:19	21:55:12	1	0.03	
17-7016996-000	07/26/2017	00:04:59	10:46:33	11:10:05	1	0.39	419 1 or 2 family
17-7017072-000	07/27/2017	00:08:43	00:56:00	01:07:39	2	0.38	400 Residential,
17-7017263-000	07/29/2017	00:09:19	04:21:31	04:48:47	2	0.90	419 1 or 2 family
17-7017315-000	07/29/2017	00:03:41	18:38:39	01:26:04	5	33.95	
17-7017345-000	07/30/2017	00:06:44	08:26:54	08:46:00	4	1.27	938 Graded and
17-7017508-000	08/01/2017	00:06:34	11:40:06	12:07:22	4	1.81	419 1 or 2 family
17-7017619-000	08/02/2017	00:00:00	15:33:32	16:11:12	2	1.25	300 Health care,
17-7017673-000	08/03/2017	00:06:04	04:27:55	05:32:17	2	2.14	960 Street, Other
17-7017695-000	08/03/2017	00:03:17	13:41:06	14:17:43	2	1.22	419 1 or 2 family
17-7017878-000	08/05/2017	00:05:12	22:51:39	23:26:55	2	1.17	419 1 or 2 family
17-7017913-000	08/06/2017	00:03:47	14:35:42	14:53:24	3	0.88	400 Residential,
17-7017922-000	08/06/2017	00:12:24	16:41:56	16:55:24	2	0.44	960 Street, Other
17-7017930-000	08/06/2017	00:05:40	18:14:20	18:30:00	2	0.52	580 General retail,
17-7017931-000	08/06/2017	00:03:09	18:16:20	18:30:45	2	0.48	580 General retail,
17-7017989-000	08/07/2017	00:07:18	11:16:47	11:26:23	3	0.48	960 Street, Other
17-7018032-000	08/07/2017	00:07:11	19:21:01	19:31:15	3	0.51	960 Street, Other
17-7018042-000	08/07/2017	00:09:32	23:23:19	23:32:51	2	0.31	
17-7018178-000	08/09/2017	00:14:13	19:10:19	19:38:57	1	0.47	400 Residential,
17-7018219-000	08/10/2017	00:12:49	10:08:47	10:33:41	4	1.66	419 1 or 2 family
17-7018284-000	08/11/2017	00:09:32	05:22:27	05:49:29	2	0.90	419 1 or 2 family
17-0018464-000	08/13/2017	00:00:00	13:37:00	15:46:00	1	2.15	400 Residential,
17-7018607-000	08/15/2017	00:02:06	11:42:56	11:55:22	4	0.82	962 Residential
17-7018675-000	08/16/2017	00:05:22	09:59:30	10:04:52	3	0.26	400 Residential,
17-7018684-000	08/16/2017	00:05:59	11:41:07	12:10:01	2	0.96	200 Educational,

HASTY

Calculated Total Staff Hours by Type of Alarm

Alarm Date Between {01/01/2017} And {12/31/2017}

Incident	Date	Response	Alarm	Cleared	#Staff	Stf Hrs	Prop Use
<No Alarm Type>							
17-7018705-000	08/16/2017	00:00:00	16:38:46	16:38:46	2	0.00	
17-7018747-000	08/17/2017	00:05:06	03:56:12	04:26:58	3	1.53	400 Residential,
17-7018761-000	08/17/2017	00:05:46	09:58:14	10:51:54	6	5.36	962 Residential
17-7018778-000	08/17/2017	00:00:00	13:03:38	16:05:11	4	12.10	931 Open land or
17-7018791-000	08/17/2017	00:06:23	16:07:32	16:31:27	5	1.99	419 1 or 2 family
17-7018813-000	08/17/2017	00:29:34	20:16:18	20:45:52	1	0.49	580 General retail,
17-7018930-000	08/19/2017	00:11:40	09:00:24	09:18:15	1	0.29	419 1 or 2 family
17-7018928-000	08/19/2017	00:11:21	08:29:07	11:46:28	12	39.47	579 Motor vehicle or
17-7018950-000	08/19/2017	00:07:37	13:48:16	14:49:13	3	3.04	891 Warehouse
17-7018961-000	08/19/2017	00:08:01	16:25:46	16:41:25	4	1.04	419 1 or 2 family
17-7018974-000	08/19/2017	00:22:01	19:15:36	19:37:37	1	0.36	419 1 or 2 family
17-7019052-000	08/20/2017	00:07:28	21:43:00	22:01:39	2	0.62	938 Graded and
17-7019126-000	08/21/2017	00:05:34	20:04:46	20:23:51	5	1.59	400 Residential,
17-7019176-000	08/22/2017	00:06:47	12:12:02	14:05:29	3	5.67	960 Street, Other
17-7019245-000	08/23/2017	00:04:53	09:03:46	09:36:12	3	1.62	400 Residential,
17-7019351-000	08/24/2017	00:04:49	17:46:52	17:52:50	4	0.39	213 Elementary
17-7019415-000	08/25/2017	00:08:21	16:24:57	16:42:38	2	0.58	400 Residential,
17-7019523-000	08/26/2017	00:23:16	23:55:15	00:18:31	1	0.38	419 1 or 2 family
17-7019655-000	08/29/2017	00:03:43	01:46:32	02:09:05	2	0.75	419 1 or 2 family
17-7019674-000	08/29/2017	00:05:20	09:12:16	09:17:36	4	0.35	200 Educational,
17-7019703-000	08/29/2017	00:08:49	16:42:08	16:59:37	2	0.58	419 1 or 2 family
17-7019704-000	08/29/2017	00:13:18	16:56:42	18:00:00	6	6.33	500 Mercantile,
17-7019789-000	08/30/2017	00:04:42	18:20:40	18:33:47	3	0.65	400 Residential,
17-7019912-000	09/01/2017	00:08:53	08:35:45	08:44:38	2	0.29	
17-7020167-000	09/04/2017	00:03:23	11:26:37	12:17:03	2	1.68	400 Residential,
17-7020206-000	09/04/2017	00:08:26	21:48:32	22:21:13	3	1.63	200 Educational,
17-7020334-000	09/06/2017	00:01:29	10:57:20	11:15:03	2	0.59	400 Residential,
17-7020525-000	09/08/2017	00:31:39	15:11:42	15:43:21	3	1.58	
17-7020537-000	09/08/2017	00:02:01	16:34:59	17:04:32	7	3.44	400 Residential,
17-7020701-000	09/10/2017	00:05:23	18:08:19	18:17:23	4	0.60	419 1 or 2 family
17-7020844-000	09/12/2017	00:06:50	14:46:53	15:01:40	6	1.47	500 Mercantile,
17-7020893-000	09/13/2017	00:07:42	09:46:19	10:06:47	5	1.70	419 1 or 2 family
17-7020895-000	09/13/2017	00:16:53	10:51:18	11:08:11	3	0.84	
17-7021120-000	09/16/2017	00:07:46	12:46:31	13:10:22	5	1.98	938 Graded and
17-7021125-000	09/16/2017	00:05:18	14:28:56	14:56:42	7	3.23	419 1 or 2 family
17-7021182-000	09/17/2017	00:04:58	07:58:37	08:48:33	2	1.66	419 1 or 2 family
17-7021207-000	09/17/2017	00:00:00	13:56:50	14:14:17	5	1.45	419 1 or 2 family
17-7021388-000	09/19/2017	00:05:09	17:23:41	18:04:17	6	4.06	960 Street, Other
17-7021398-000	09/19/2017	00:00:46	18:22:36	18:23:22	2	0.02	960 Street, Other
17-7021645-000	09/22/2017	00:10:49	18:12:24	18:23:13	1	0.18	

HASTY

Calculated Total Staff Hours by Type of Alarm

Alarm Date Between {01/01/2017} And {12/31/2017}

Incident	Date	Response	Alarm	Cleared	#Staff	Stf Hrs	Prop Use
<No Alarm Type>							
17-7021676-000	09/23/2017	00:06:05	07:25:37	09:23:18	6	11.76	961 Highway or
17-7021726-000	09/23/2017	00:09:39	17:35:42	18:05:43	1	0.50	938 Graded and
17-7021918-000	09/26/2017	00:07:59	04:10:21	09:09:06	16	79.66	419 1 or 2 family
17-7021963-000	09/26/2017	00:05:57	19:47:32	20:11:25	3	1.19	965 Vehicle parking
17-7021966-000	09/26/2017	00:15:07	20:25:59	20:41:06	6	1.51	
17-7022030-000	09/27/2017	00:06:47	17:47:26	18:10:44	3	1.16	123 Stadium arena
17-7022088-000	09/28/2017	00:08:31	12:40:35	13:08:37	2	0.93	419 1 or 2 family
17-7022083-000	09/28/2017	00:05:45	11:55:09	13:34:33	2	3.31	
17-7022105-000	09/28/2017	00:09:38	14:41:54	14:59:36	2	0.59	419 1 or 2 family
17-7022183-000	09/29/2017	00:04:38	11:36:37	12:07:48	3	1.55	400 Residential,
17-7022239-000	09/30/2017	00:04:01	07:04:23	08:03:54	8	7.93	960 Street, Other
17-7022275-000	09/30/2017	00:05:29	16:28:31	16:59:46	2	1.04	419 1 or 2 family
17-7022625-000	10/05/2017	00:09:26	10:06:11	10:21:35	5	1.28	900 Outside or
17-7022728-000	10/06/2017	00:12:48	13:34:18	13:47:06	2	0.42	
17-7022742-000	10/06/2017	00:09:29	15:44:06	15:55:37	3	0.57	419 1 or 2 family
17-7022961-000	10/09/2017	00:08:13	05:16:28	05:33:09	2	0.55	400 Residential,
17-7023245-000	10/12/2017	00:10:58	12:19:54	12:47:11	6	2.72	400 Residential,
17-7023408-000	10/14/2017	00:03:18	17:05:22	18:10:14	2	2.16	419 1 or 2 family
17-7023601-000	10/17/2017	00:09:45	02:19:27	02:42:36	3	1.15	400 Residential,
17-7023637-000	10/17/2017	00:09:25	12:50:07	13:12:53	3	1.13	400 Residential,
17-7023722-000	10/18/2017	00:10:52	13:51:33	14:02:25	5	0.90	
17-7023755-000	10/18/2017	00:07:19	19:42:27	20:04:37	3	1.10	400 Residential,
17-7023834-000	10/19/2017	00:07:03	16:00:21	17:09:18	2	2.29	961 Highway or
17-7023845-000	10/19/2017	00:06:07	19:11:22	19:19:50	4	0.56	
17-7023872-000	10/20/2017	00:07:06	07:07:04	08:31:20	1	1.40	400 Residential,
17-7023875-000	10/20/2017	00:07:46	08:38:16	09:59:00	5	6.72	960 Street, Other
17-7023888-000	10/20/2017	00:07:27	10:30:33	10:45:00	1	0.24	961 Highway or
17-7023964-000	10/21/2017	00:00:00	08:51:00	12:03:06	6	19.21	961 Highway or
17-7023996-000	10/21/2017	00:00:00	17:02:33	17:02:33	1	0.00	400 Residential,
17-7024032-000	10/22/2017	00:07:19	04:12:37	04:25:31	1	0.21	419 1 or 2 family
17-7024035-000	10/22/2017	00:06:27	06:05:49	13:39:36	3	22.68	
17-7024108-000	10/23/2017	00:09:31	01:26:12	01:35:43	1	0.15	
17-7024215-000	10/24/2017	00:17:31	04:05:43	04:32:37	2	0.89	400 Residential,
17-7024236-000	10/24/2017	00:10:53	11:50:06	12:13:21	4	1.55	419 1 or 2 family
17-7024376-000	10/25/2017	00:06:31	22:05:18	22:40:05	3	1.73	419 1 or 2 family
17-7024460-000	10/26/2017	00:06:20	20:39:39	21:05:30	1	0.43	931 Open land or
17-7024543-000	10/27/2017	00:08:34	19:08:49	21:01:56	3	5.65	429 Multifamily
17-7024592-000	10/28/2017	00:07:58	13:41:59	14:00:24	4	1.22	700 Manufacturing,
17-7024700-000	10/29/2017	00:04:27	17:07:11	17:16:12	2	0.30	962 Residential
17-7024774-000	10/30/2017	00:08:26	16:11:34	16:30:00	5	1.53	400 Residential,

HASTY

Calculated Total Staff Hours by Type of Alarm

Alarm Date Between {01/01/2017} And {12/31/2017}

Incident	Date	Response	Alarm	Cleared	#Staff	Stf Hrs	Prop Use
<No Alarm Type>							
17-7024821-000	10/31/2017	00:15:20	05:24:24	05:46:46	4	1.49	400 Residential,
17-7024992-000	11/02/2017	00:04:02	00:42:51	02:43:21	8	16.06	419 1 or 2 family
17-7025099-000	11/03/2017	00:03:21	10:53:00	11:23:59	3	1.54	400 Residential,
17-7025138-000	11/03/2017	00:00:00	17:35:01	20:33:45	2	5.95	
17-7025208-000	11/04/2017	00:04:09	17:22:34	17:42:36	3	1.00	400 Residential,
17-7025314-000	11/05/2017	00:14:54	20:59:13	21:14:07	3	0.74	
17-7025398-000	11/06/2017	00:05:41	18:44:45	19:07:18	5	1.87	400 Residential,
17-7025624-000	11/09/2017	00:07:06	08:26:03	09:01:17	6	3.52	960 Street, Other
17-7025648-000	11/09/2017	00:02:39	13:22:17	13:24:56	2	0.08	419 1 or 2 family
17-7025742-000	11/10/2017	00:05:57	15:20:44	15:37:47	3	0.85	961 Highway or
17-7026061-000	11/14/2017	00:08:50	12:04:26	12:28:39	2	0.80	419 1 or 2 family
17-7026118-000	11/15/2017	00:07:07	04:17:48	04:36:24	4	1.24	000 Property Use,
17-7026149-000	11/15/2017	00:09:10	13:40:31	13:58:12	2	0.58	419 1 or 2 family
17-7026268-000	11/16/2017	00:08:54	16:04:33	16:30:12	3	1.28	400 Residential,
17-7026274-000	11/16/2017	00:07:19	17:53:26	18:00:45	5	0.60	
17-7026356-000	11/17/2017	00:04:53	15:16:06	15:46:57	5	2.57	962 Residential
17-7026397-000	11/17/2017	00:11:39	20:54:40	21:14:26	6	1.97	
17-7026401-000	11/17/2017	00:05:12	21:55:45	22:36:05	6	4.03	962 Residential
17-7026408-000	11/18/2017	00:09:03	02:25:57	02:53:41	4	1.84	400 Residential,
17-7026431-000	11/18/2017	00:11:43	11:07:58	11:21:44	2	0.45	
17-7026491-000	11/18/2017	00:02:03	23:22:57	00:06:30	3	2.17	400 Residential,
17-7026603-000	11/20/2017	00:03:20	12:27:39	12:40:48	3	0.65	213 Elementary
17-7026646-000	11/20/2017	00:08:51	18:29:59	18:43:22	2	0.44	419 1 or 2 family
17-7026760-000	11/22/2017	00:38:22	05:26:21	06:04:43	1	0.63	419 1 or 2 family
17-7026797-000	11/22/2017	00:05:13	14:47:58	16:04:34	6	7.66	961 Highway or
17-7026840-000	11/23/2017	00:13:28	00:16:37	00:38:24	1	0.36	419 1 or 2 family
17-7026916-000	11/23/2017	00:04:56	19:41:45	19:58:01	6	1.62	
17-7026946-000	11/24/2017	00:06:50	08:01:15	08:51:18	8	6.67	960 Street, Other
17-7027209-000	11/27/2017	00:11:35	12:08:01	12:19:36	3	0.57	
17-7027228-000	11/27/2017	00:09:11	15:40:49	15:50:00	1	0.15	
17-7027294-000	11/28/2017	00:13:18	10:00:42	10:18:03	1	0.28	400 Residential,
17-7027357-000	11/28/2017	00:27:23	21:07:15	21:34:38	5	2.28	419 1 or 2 family
17-7027363-000	11/28/2017	00:07:24	22:00:57	23:59:48	13	25.75	926 Out building,
17-7027395-000	11/29/2017	00:05:20	11:40:40	11:59:56	1	0.32	400 Residential,
17-7027389-000	11/29/2017	00:05:22	10:29:38	14:20:00	1	3.83	419 1 or 2 family
17-7027436-000	11/29/2017	00:06:46	18:15:16	19:10:30	1	0.92	938 Graded and
17-7027465-000	11/30/2017	00:10:49	00:53:24	01:46:49	2	1.78	419 1 or 2 family
17-7027670-000	12/02/2017	00:03:12	11:44:36	12:33:43	3	2.45	400 Residential,
17-7027800-000	12/03/2017	00:04:14	19:47:17	20:07:59	4	1.38	419 1 or 2 family
17-7027811-000	12/04/2017	00:07:18	01:26:11	01:47:36	2	0.71	419 1 or 2 family

HASTY

Calculated Total Staff Hours by Type of Alarm

Alarm Date Between {01/01/2017} And {12/31/2017}

Incident	Date	Response	Alarm	Cleared	#Staff	Stf Hrs	Prop Use
<No Alarm Type>							
17-7027939-000	12/05/2017	00:10:36	13:03:11	13:29:23	3	1.31	965 Vehi cl e parki ng
17-7027956-000	12/05/2017	00:08:14	16:04:28	16:17:56	2	0.44	960 St reet , Ot her
17-7028022-000	12/06/2017	00:09:29	13:30:27	13:41:16	2	0.36	
17-7028120-000	12/07/2017	00:14:47	17:25:00	18:15:59	5	4.24	
17-7028166-000	12/08/2017	00:00:00	09:47:19	09:52:22	1	0.08	419 1 or 2 family
17-7028175-000	12/08/2017	00:05:15	12:07:45	12:37:22	2	0.98	400 Resi dent i al ,
17-7028177-000	12/08/2017	00:07:02	12:25:30	12:54:36	2	0.97	419 1 or 2 family
17-7028295-000	12/08/2017	00:11:10	17:49:36	18:36:10	2	1.55	419 1 or 2 family
17-7028359-000	12/08/2017	00:16:25	21:20:45	21:38:18	8	2.34	961 Hi ghway or
17-7028362-000	12/08/2017	00:07:20	21:47:43	22:10:00	5	1.85	400 Resi dent i al ,
17-7028376-000	12/09/2017	00:10:16	01:44:57	03:24:37	2	3.32	400 Resi dent i al ,
17-7028400-000	12/09/2017	00:07:58	10:18:58	10:43:44	5	2.06	419 1 or 2 family
17-7028421-000	12/09/2017	00:03:51	16:13:11	17:18:19	4	4.34	419 1 or 2 family
17-7028477-000	12/10/2017	00:00:00	10:45:11	10:46:18	1	0.01	960 St reet , Ot her
17-7028535-000	12/11/2017	00:07:15	01:56:24	02:49:23	3	2.64	419 1 or 2 family
17-7028537-000	12/11/2017	00:07:00	03:20:28	03:38:40	3	0.91	419 1 or 2 family
17-7028564-000	12/11/2017	00:03:48	10:48:12	10:54:32	2	0.21	
17-7028583-000	12/11/2017	00:04:12	14:23:08	14:33:36	2	0.34	400 Resi dent i al ,
17-7028695-000	12/12/2017	00:04:32	20:19:46	20:48:59	4	1.94	419 1 or 2 family
17-7028717-000	12/13/2017	00:07:05	06:47:02	07:14:08	3	1.35	419 1 or 2 family
17-7028794-000	12/14/2017	00:11:32	02:53:00	03:23:41	3	1.53	400 Resi dent i al ,
17-7028819-000	12/14/2017	00:09:59	11:35:48	13:50:15	6	13.44	962 Resi dent i al
17-7028874-000	12/14/2017	00:06:28	22:54:41	23:15:18	4	1.37	419 1 or 2 family
17-7028878-000	12/14/2017	00:05:33	23:30:51	00:08:14	3	1.86	419 1 or 2 family
17-7028896-000	12/15/2017	00:06:15	08:33:09	09:08:38	2	1.18	213 El erent ary
17-7028925-000	12/15/2017	00:04:20	16:19:30	16:43:36	2	0.80	419 1 or 2 family
17-7028928-000	12/15/2017	00:06:00	16:42:33	17:01:23	3	0.94	500 Mer cant i le,
17-7028933-000	12/15/2017	00:06:49	18:45:11	19:40:00	2	1.82	419 1 or 2 family
17-7028974-000	12/16/2017	00:05:16	11:20:48	11:42:36	4	1.45	
17-7029252-000	12/19/2017	00:08:32	17:24:14	23:04:35	3	17.01	
17-7029317-000	12/20/2017	00:06:07	11:18:36	11:59:29	4	2.72	000 Property Use,
17-7029455-000	12/21/2017	00:06:34	20:46:22	21:21:41	5	2.94	962 Resi dent i al
17-7029512-000	12/22/2017	00:07:03	14:16:02	15:40:15	7	9.82	961 Hi ghway or
17-7029551-000	12/22/2017	00:05:07	20:28:13	21:42:10	5	6.16	419 1 or 2 family
17-7029570-000	12/22/2017	00:07:55	23:49:16	00:17:44	3	1.42	419 1 or 2 family
17-7029637-000	12/23/2017	00:10:00	21:39:22	22:55:51	7	8.92	961 Hi ghway or
17-7029734-000	12/25/2017	00:08:45	09:48:02	10:03:54	7	1.85	962 Resi dent i al
17-7029753-000	12/25/2017	00:04:16	17:46:34	17:53:31	5	0.57	400 Resi dent i al ,
17-7029779-000	12/26/2017	00:15:46	07:28:00	07:45:30	3	0.87	960 St reet , Ot her
17-7029932-000	12/28/2017	00:08:57	08:54:15	09:18:18	2	0.80	419 1 or 2 family

HASTY

Calculated Total Staff Hours by Type of Alarm

Alarm Date Between {01/01/2017} And {12/31/2017}

Incident	Date	Response	Alarm	Cleared	#Staff	Stf Hrs	Prop Use	
<No Alarm Type>								
17-7030173-000	12/31/2017	00:08:44	16:18:05	16:26:49	2	0.29		
17-7030177-000	12/31/2017	00:05:03	16:48:29	17:01:43	2	0.44		
Subtotal Alarm Count		402	Subtotal Staff & Hours		1448	1220.34		
1 Still								
17-7012716-000	06/03/2017	00:18:33	21:44:18	22:02:51	1	0.30	900 Outside or	
17-7015484-000	07/07/2017	00:05:14	17:56:21	18:52:56	3	2.82	961 Highway or	
Subtotal Alarm Count		2	Subtotal Staff & Hours		4	3.13		
2 Regular								
17-7016622-000	07/21/2017	00:05:54	03:36:07	05:42:41	7	14.76	808 Out buil ding or	
17-7016983-000	07/26/2017	00:04:48	04:20:23	04:59:09	7	4.52	962 Resi dent i al	
Subtotal Alarm Count		2	Subtotal Staff & Hours		14	19.28		
8 Business Alarm								
17-7008113-000	04/11/2017	00:04:38	09:15:31	09:20:09	3	0.23	215 High	
17-7011097-000	05/16/2017	00:02:25	20:19:06	21:44:00	2	2.83		
Subtotal Alarm Count		2	Subtotal Staff & Hours		5	3.06		
Total Incident Count		408						

HASTY

Incident Type Report (Summary)

Alarm Date Between {01/01/2016} And {12/31/2016}

Incident Type	Count	Pct of Incidents	Total Est Loss	Pct of Losses
1 Fire				
100 Fire, Other	4	0.95%	\$450	0.17%
111 Building fire	8	1.90%	\$160,100	63.14%
112 Fires in structure other than in a building	1	0.23%	\$45,000	17.74%
114 Chimney or flue fire, confined to chimney	1	0.23%	\$0	0.00%
130 Mobile property (vehicle) fire, Other	2	0.47%	\$11,000	4.33%
131 Passenger vehicle fire	6	1.42%	\$33,500	13.21%
141 Forest, woods or wildland fire	1	0.23%	\$0	0.00%
142 Brush or brush-and-grass mixture fire	6	1.42%	\$1,500	0.59%
150 Outside rubbish fire, Other	2	0.47%	\$2,000	0.78%
151 Outside rubbish, trash or waste fire	4	0.95%	\$0	0.00%
	<u>35</u>	<u>8.31%</u>	<u>\$253,550</u>	<u>100.00%</u>
2 Overpressure Rupture, Explosion, Overheat(no fire)				
240 Explosion (no fire), Other	1	0.23%	\$0	0.00%
	<u>1</u>	<u>0.23%</u>	<u>\$0</u>	<u>0.00%</u>
3 Rescue & Emergency Medical Service Incident				
300 Rescue, EMS incident, other	2	0.47%	\$0	0.00%
311 Medical assist, assist EMS crew	129	30.64%	\$0	0.00%
320 Emergency medical service, other	13	3.08%	\$0	0.00%
321 EMS call, excluding vehicle accident with	70	16.62%	\$0	0.00%
322 Motor vehicle accident with injuries	6	1.42%	\$0	0.00%
324 Motor Vehicle Accident with no injuries	33	7.83%	\$0	0.00%
350 Extrication, rescue, Other	1	0.23%	\$0	0.00%
	<u>254</u>	<u>60.33%</u>	<u>\$0</u>	<u>0.00%</u>
4 Hazardous Condition (No Fire)				
400 Hazardous condition, Other	8	1.90%	\$0	0.00%
440 Electrical wiring/equipment problem Other	1	0.23%	\$0	0.00%
444 Power line down	3	0.71%	\$0	0.00%
	<u>12</u>	<u>2.85%</u>	<u>\$0</u>	<u>0.00%</u>
5 Service Call				
500 Service Call, other	14	3.32%	\$0	0.00%
510 Person in distress, Other	2	0.47%	\$0	0.00%
550 Public service assistance, Other	12	2.85%	\$0	0.00%
551 Assist police or other governmental agency	1	0.23%	\$0	0.00%

HASTY

Incident Type Report (Summary)

Alarm Date Between {01/01/2016} And {12/31/2016}

Incident Type	Count	Pct of Incidents	Total Est Loss	Pct of Losses
5 Service Call				
553 Public service	8	1.90%	\$0	0.00%
571 Cover assignment, standby, moveup	2	0.47%	\$0	0.00%
	<u>39</u>	<u>9.26%</u>	<u>\$0</u>	<u>0.00%</u>
6 Good Intent Call				
600 Good intent call, Other	10	2.37%	\$0	0.00%
611 Dispatched & cancelled en route	13	3.08%	\$0	0.00%
621 Wrong location	1	0.23%	\$0	0.00%
631 Authorized controlled burning	2	0.47%	\$0	0.00%
671 HazMat release investigation w/ no HazMat	1	0.23%	\$0	0.00%
	<u>27</u>	<u>6.41%</u>	<u>\$0</u>	<u>0.00%</u>
7 False Alarm & False Call				
700 False alarm or false call, Other	33	7.83%	\$0	0.00%
730 System malfunction, Other	2	0.47%	\$0	0.00%
733 Smoke detector activation due to	4	0.95%	\$0	0.00%
734 Heat detector activation due to malfunction	1	0.23%	\$0	0.00%
740 Unintentional transmission of alarm Other	2	0.47%	\$0	0.00%
743 Smoke detector activation, no fire -	7	1.66%	\$0	0.00%
744 Detector activation, no fire -	1	0.23%	\$0	0.00%
745 Alarm system activation, no fire -	1	0.23%	\$0	0.00%
746 Carbon monoxide detector activation, no CO	1	0.23%	\$0	0.00%
	<u>52</u>	<u>12.35%</u>	<u>\$0</u>	<u>0.00%</u>
9 Special Incident Type				
900 Special type of incident, Other	1	0.23%	\$0	0.00%
	<u>1</u>	<u>0.23%</u>	<u>\$0</u>	<u>0.00%</u>

Total Incident Count: 421

Total Est Loss:

\$253,550

HASTY

Calculated Total Staff Hours by Type of Alarm

Alarm Date Between {01/01/2016} And {12/31/2016}

Incident	Date	Response	Alarm	Cleared	#Staff	Stf Hrs	Prop Use
<No Alarm Type>							
16-6000080-000	01/02/2016	00:08:05	01:29:47	02:02:59	4	2.21	400 Residential,
16-6000174-000	01/03/2016	00:05:50	12:21:59	12:34:01	6	1.20	400 Residential,
16-0000438-000	01/06/2016	00:08:00	19:44:00	19:52:00	3	0.40	961 Highway or
16-6000651-000	01/09/2016	00:09:18	19:57:37	21:25:51	9	13.23	960 Street, Other
16-6000662-000	01/09/2016	00:13:02	21:57:47	22:22:58	2	0.83	419 1 or 2 family
16-6000683-000	01/10/2016	00:06:14	08:19:20	08:50:41	4	2.09	400 Residential,
16-6000953-000	01/13/2016	00:15:36	21:00:50	21:16:29	1	0.26	419 1 or 2 family
16-6000969-000	01/14/2016	00:09:35	07:46:38	08:06:15	2	0.65	965 Vehicle parking
16-6000971-000	01/14/2016	00:01:37	08:16:52	08:27:39	2	0.35	419 1 or 2 family
16-6000982-000	01/14/2016	00:12:26	11:54:02	12:17:53	1	0.39	419 1 or 2 family
16-6001156-000	01/16/2016	00:09:53	12:44:50	13:11:41	5	2.23	419 1 or 2 family
16-6001174-000	01/16/2016	00:05:55	18:34:14	19:09:36	4	2.35	419 1 or 2 family
16-6001233-000	01/17/2016	00:03:24	14:53:36	15:19:37	2	0.86	400 Residential,
16-6001280-000	01/18/2016	00:03:45	11:41:05	11:58:33	4	1.16	419 1 or 2 family
16-6001303-000	01/18/2016	00:03:17	18:08:07	18:13:22	2	0.17	
16-6001349-000	01/19/2016	00:11:47	14:25:36	14:53:39	3	1.40	400 Residential,
16-6001502-000	01/21/2016	00:10:43	14:12:49	15:00:16	1	0.79	400 Residential,
16-6001505-000	01/21/2016	00:05:48	14:26:35	14:51:47	6	2.52	400 Residential,
16-6001525-000	01/21/2016	00:06:39	19:57:50	20:25:29	5	2.30	400 Residential,
16-6001528-000	01/21/2016	00:06:58	21:35:23	22:06:19	6	3.09	400 Residential,
16-6001542-000	01/22/2016	00:17:13	06:29:50	06:57:29	5	2.30	400 Residential,
16-6001638-000	01/23/2016	00:12:53	11:47:57	12:44:28	7	6.59	419 1 or 2 family
16-6001730-000	01/24/2016	00:06:12	10:31:11	11:17:27	4	3.08	419 1 or 2 family
16-6001801-000	01/25/2016	00:05:59	07:51:01	08:24:22	3	1.66	419 1 or 2 family
16-6002053-000	01/28/2016	00:06:18	12:50:57	13:20:26	2	0.98	400 Residential,
16-6002181-000	01/30/2016	00:07:34	07:11:10	08:40:25	9	13.38	961 Highway or
16-6002193-000	01/30/2016	00:08:08	12:19:01	12:46:05	6	2.70	400 Residential,
16-6002206-000	01/30/2016	00:07:20	15:39:57	16:01:46	2	0.72	400 Residential,
16-6002330-000	02/01/2016	00:11:03	01:13:57	01:41:19	2	0.91	419 1 or 2 family
16-6002393-000	02/01/2016	00:06:22	21:12:36	21:42:08	11	5.41	960 Street, Other
16-6002420-000	02/02/2016	00:06:26	09:33:53	09:46:22	1	0.20	960 Street, Other
16-6002507-000	02/03/2016	00:11:02	12:27:01	14:23:03	4	7.73	419 1 or 2 family
16-6002633-000	02/04/2016	00:06:51	19:02:57	19:19:25	2	0.54	400 Residential,
16-6002655-000	02/05/2016	00:09:33	02:46:12	03:02:27	3	0.81	
16-6002755-000	02/06/2016	00:06:43	10:00:08	10:33:47	2	1.12	400 Residential,
16-6002783-000	02/06/2016	00:05:42	15:29:38	15:59:19	3	1.48	400 Residential,
16-6002798-000	02/06/2016	00:05:55	18:19:01	19:40:18	4	5.41	
16-6002800-000	02/06/2016	00:04:47	18:44:30	19:23:57	3	1.97	400 Residential,
16-6002870-000	02/07/2016	23:14:21	21:54:35	22:25:52	3	1.56	419 1 or 2 family
16-6002881-000	02/08/2016	00:19:31	01:56:27	04:54:59	5	14.87	

HASTY

Calculated Total Staff Hours by Type of Alarm

Alarm Date Between {01/01/2016} And {12/31/2016}

Incident	Date	Response	Alarm	Cleared	#Staff	Stf Hrs	Prop Use
<No Alarm Type>							
16-6002920-000	02/08/2016	00:06:05	11:36:29	12:00:37	2	0.80	400 Residential,
16-6002957-000	02/08/2016	00:04:47	21:08:27	21:35:57	4	1.83	400 Residential,
16-6002963-000	02/08/2016	00:01:38	23:40:07	23:50:34	1	0.17	400 Residential,
16-0003119-000	02/11/2016	00:04:40	13:35:23	13:44:21	3	0.44	419 1 or 2 family
16-6003171-000	02/12/2016	00:03:57	09:32:03	09:38:32	5	0.54	419 1 or 2 family
16-6003189-000	02/12/2016	00:01:32	12:32:28	13:09:57	6	3.74	419 1 or 2 family
16-0003324-000	02/14/2016	00:00:00	00:46:00	01:12:44	3	1.33	400 Residential,
16-0003493-000	02/15/2016	00:12:34	16:58:13	17:30:15	9	4.80	961 Highway or
16-0003480-000	02/15/2016	00:05:40	16:25:27	16:34:58	4	0.63	400 Residential,
16-0003469-000	02/15/2016	00:00:00	14:45:41	15:23:54	4	2.54	400 Residential,
16-6003555-000	02/16/2016	00:01:24	07:10:36	07:17:50	4	0.48	961 Highway or
16-6003569-000	02/16/2016	00:02:14	09:58:43	10:00:57	4	0.14	960 Street, Other
16-0003622-000	02/17/2016	00:01:00	07:37:00	07:59:00	2	0.73	419 1 or 2 family
16-0003731-000	02/18/2016	00:07:50	17:46:13	18:01:00	4	0.98	142 Clubhouse
16-0003739-000	02/18/2016	00:08:19	19:28:47	19:41:00	16	3.25	142 Clubhouse
16-0003761-000	02/19/2016	00:04:12	07:27:48	08:15:34	5	3.98	419 1 or 2 family
16-6003802-000	02/19/2016	00:00:56	16:38:10	18:09:47	7	10.68	960 Street, Other
16-0004404-000	02/26/2016	00:07:52	19:36:20	20:13:25	4	2.47	400 Residential,
16-0004582-000	02/29/2016	00:09:42	11:58:05	12:29:00	4	2.06	419 1 or 2 family
16-0004549-000	02/29/2016	00:09:00	00:10:00	00:33:00	5	1.91	419 1 or 2 family
16-0004685-000	03/01/2016	00:05:00	15:25:00	16:11:00	7	5.36	931 Open land or
16-0004651-000	03/01/2016	00:08:00	10:32:00	10:46:00	6	1.40	419 1 or 2 family
16-6004773-000	03/02/2016	00:05:05	19:00:36	19:08:59	7	0.97	400 Residential,
16-6004807-000	03/03/2016	00:04:25	09:45:32	10:03:10	3	0.88	419 1 or 2 family
16-6004819-000	03/03/2016	00:03:49	11:57:40	12:23:00	3	1.26	419 1 or 2 family
16-6004923-000	03/04/2016	00:03:19	20:12:46	21:04:43	5	4.32	400 Residential,
16-6004955-000	03/05/2016	00:05:13	09:57:14	11:33:17	1	1.60	419 1 or 2 family
16-6004963-000	03/05/2016	00:04:47	13:26:26	16:49:36	6	20.31	419 1 or 2 family
16-6004966-000	03/05/2016	00:02:24	16:46:54	16:49:18	2	0.08	419 1 or 2 family
16-6005084-000	03/07/2016	00:07:20	10:14:54	10:40:04	2	0.83	419 1 or 2 family
16-6005145-000	03/08/2016	00:06:58	01:07:54	01:29:25	2	0.71	419 1 or 2 family
16-6005200-000	03/08/2016	00:10:29	17:44:45	18:00:25	2	0.52	419 1 or 2 family
16-6005305-000	03/10/2016	00:06:57	05:57:07	06:30:49	3	1.68	419 1 or 2 family
16-6005379-000	03/10/2016	00:08:57	22:50:33	23:22:06	7	3.68	419 1 or 2 family
16-6005462-000	03/11/2016	00:00:25	20:46:35	20:53:00	6	0.64	400 Residential,
16-6005464-000	03/11/2016	00:00:17	21:52:29	22:13:20	5	1.73	400 Residential,
16-6005467-000	03/11/2016	00:04:43	23:07:01	23:25:02	2	0.60	400 Residential,
16-6005475-000	03/12/2016	00:04:13	06:36:27	13:21:57	15	101.37	808 Out building or
16-6005651-000	03/14/2016	00:06:22	11:00:53	11:17:56	5	1.42	938 Graded and
16-6005943-000	03/17/2016	00:04:50	18:03:10	18:38:15	1	0.58	419 1 or 2 family

HASTY

Calculated Total Staff Hours by Type of Alarm

Alarm Date Between {01/01/2016} And {12/31/2016}

Incident	Date	Response	Alarm	Cleared	#Staff	Stf Hrs	Prop Use
<No Alarm Type>							
16-6006000-000	03/18/2016	00:04:04	13:45:33	14:13:20	4	1.85	419 1 or 2 family
16-6006084-000	03/19/2016	00:06:07	15:50:16	15:57:23	2	0.23	
16-6006137-000	03/20/2016	00:00:57	14:20:03	14:22:47	1	0.04	400 Residential,
16-6006152-000	03/20/2016	00:02:33	16:55:40	17:03:27	2	0.25	400 Residential,
16-6006220-000	03/21/2016	00:02:11	15:15:12	17:16:30	5	10.10	000 Property Use,
16-6006364-000	03/23/2016	00:07:55	11:32:03	12:00:00	2	0.93	419 1 or 2 family
16-6006428-000	03/24/2016	00:05:27	09:33:12	10:05:31	1	0.53	400 Residential,
16-6006451-000	03/24/2016	00:06:59	14:24:41	14:54:22	8	3.95	400 Residential,
16-6006463-000	03/24/2016	00:09:10	16:38:19	17:13:03	5	2.89	400 Residential,
16-6006471-000	03/24/2016	00:05:55	17:39:05	17:58:59	3	0.99	400 Residential,
16-6006505-000	03/25/2016	00:09:20	06:30:41	06:44:38	5	1.16	400 Residential,
16-6006538-000	03/25/2016	00:08:04	17:43:22	17:52:43	5	0.77	419 1 or 2 family
16-6006613-000	03/26/2016	00:06:09	16:03:33	16:29:53	5	2.19	419 1 or 2 family
16-6006691-000	03/27/2016	00:06:05	19:40:06	20:20:17	3	2.00	419 1 or 2 family
16-6006714-000	03/28/2016	00:05:15	08:18:31	09:39:56	5	6.78	960 Street, Other
16-6006803-000	03/29/2016	00:11:10	11:31:19	12:03:52	2	1.08	400 Residential,
16-6006852-000	03/30/2016	00:03:30	08:10:17	08:41:01	4	2.04	419 1 or 2 family
16-6006929-000	03/31/2016	00:11:41	11:57:21	12:37:00	2	1.32	400 Residential,
16-6006939-000	03/31/2016	00:06:55	13:59:13	14:53:50	3	2.73	400 Residential,
16-6006962-000	03/31/2016	00:02:53	19:52:57	20:10:08	3	0.85	400 Residential,
16-6006975-000	04/01/2016	00:08:42	02:57:51	03:23:39	3	1.29	400 Residential,
16-6006976-000	04/01/2016	00:15:09	03:10:36	03:38:49	5	2.35	400 Residential,
16-6007081-000	04/02/2016	00:08:55	15:28:33	15:52:02	2	0.78	960 Street, Other
16-6007082-000	04/02/2016	00:10:42	15:33:18	17:06:48	5	7.79	961 Highway or
16-6007096-000	04/02/2016	00:07:13	18:21:03	18:31:48	4	0.71	400 Residential,
16-6007126-000	04/03/2016	00:04:04	08:08:53	08:35:43	5	2.23	419 1 or 2 family
16-0007126-000	04/03/2016	00:03:00	08:09:00	08:25:00	5	1.33	419 1 or 2 family
16-6007206-000	04/04/2016	00:08:34	11:35:49	16:39:17	6	30.34	960 Street, Other
16-6007328-000	04/05/2016	00:05:31	15:55:46	16:05:50	3	0.50	419 1 or 2 family
16-6007444-000	04/07/2016	00:10:00	00:28:39	00:47:49	6	1.91	960 Street, Other
16-6007670-000	04/09/2016	00:04:14	20:33:46	20:54:59	5	1.76	400 Residential,
16-6007736-000	04/10/2016	00:02:07	18:13:46	18:21:13	2	0.24	938 Graded and
16-6007739-000	04/10/2016	00:08:54	18:32:53	19:06:20	3	1.67	419 1 or 2 family
16-6007782-000	04/11/2016	00:05:22	10:39:56	11:20:22	2	1.34	400 Residential,
16-6007786-000	04/11/2016	00:08:42	11:45:50	12:04:48	2	0.63	400 Residential,
16-6007803-000	04/11/2016	00:07:18	15:59:46	16:30:39	6	3.08	961 Highway or
16-6007815-000	04/11/2016	00:11:06	18:54:24	19:08:44	3	0.71	962 Residential
16-6007822-000	04/11/2016	00:04:27	22:49:28	23:26:15	6	3.67	400 Residential,
16-6008004-000	04/14/2016	00:04:40	11:16:31	12:15:48	4	3.95	960 Street, Other
16-6008031-000	04/14/2016	00:13:25	19:56:50	20:10:15	3	0.67	

HASTY

Calculated Total Staff Hours by Type of Alarm

Alarm Date Between {01/01/2016} And {12/31/2016}

Incident	Date	Response	Alarm	Cleared	#Staff	Stf Hrs	Prop Use
<No Alarm Type>							
16-6008118-000	04/16/2016	00:01:36	05:55:51	06:17:47	3	1.09	419 1 or 2 family
16-6008266-000	04/18/2016	00:05:24	07:58:00	08:21:02	3	1.15	
16-6008389-000	04/19/2016	00:06:36	16:49:47	17:14:00	4	1.61	419 1 or 2 family
16-6008399-000	04/19/2016	00:03:05	17:51:45	18:17:56	3	1.30	419 1 or 2 family
16-6008584-000	04/21/2016	00:04:42	19:00:56	19:25:00	11	4.41	419 1 or 2 family
16-6008604-000	04/22/2016	00:05:23	02:06:43	02:12:06	1	0.08	419 1 or 2 family
16-6008652-000	04/22/2016	00:03:45	16:25:45	16:57:36	5	2.65	419 1 or 2 family
16-6008928-000	04/26/2016	00:07:55	16:01:00	16:30:30	6	2.95	419 1 or 2 family
16-6008937-000	04/26/2016	00:11:32	18:42:23	19:24:06	9	6.25	419 1 or 2 family
16-6008947-000	04/26/2016	00:08:06	19:45:27	19:55:19	9	1.48	419 1 or 2 family
16-6009014-000	04/27/2016	00:00:00	16:12:23	16:19:36	6	0.72	400 Residential,
16-6009026-000	04/27/2016	00:06:53	19:56:49	20:18:00	6	2.11	400 Residential,
16-6009107-000	04/28/2016	00:03:38	17:59:14	18:45:17	9	6.90	960 Street, Other
16-6009332-000	05/01/2016	00:08:43	08:56:13	09:22:53	3	1.33	000 Property Use,
16-6009361-000	05/01/2016	00:03:01	17:08:37	17:33:34	7	2.91	419 1 or 2 family
16-6009384-000	05/01/2016	00:07:00	23:36:16	23:59:13	3	1.14	419 1 or 2 family
16-6009411-000	05/02/2016	00:16:30	09:18:33	09:35:17	2	0.55	419 1 or 2 family
16-6009433-000	05/02/2016	00:08:08	12:46:01	13:03:13	6	1.72	960 Street, Other
16-6009492-000	05/03/2016	00:06:12	07:28:02	08:02:21	3	1.71	419 1 or 2 family
16-6009689-000	05/05/2016	00:07:49	13:43:48	14:05:53	5	1.84	419 1 or 2 family
16-6009833-000	05/07/2016	00:06:46	11:29:14	12:15:38	6	4.64	419 1 or 2 family
16-6009852-000	05/07/2016	00:06:17	15:36:20	16:04:21	4	1.86	419 1 or 2 family
16-6010011-000	05/09/2016	00:02:06	17:53:54	17:56:00	5	0.17	429 Multifamily
16-6010025-000	05/09/2016	00:03:49	19:32:56	20:05:00	5	2.67	419 1 or 2 family
16-6010079-000	05/10/2016	00:08:22	14:40:34	14:56:11	4	1.04	419 1 or 2 family
16-6010146-000	05/11/2016	00:04:33	15:55:47	16:23:00	4	1.81	419 1 or 2 family
16-6010285-000	05/13/2016	00:14:08	05:15:48	05:43:21	3	1.37	213 Elementary
16-6010350-000	05/13/2016	00:00:12	19:04:48	19:10:42	4	0.39	960 Street, Other
16-6010527-000	05/16/2016	00:07:42	12:16:25	12:47:00	4	2.03	215 High
16-6010638-000	05/17/2016	00:05:04	23:05:04	23:36:25	8	4.18	400 Residential,
16-6010657-000	05/18/2016	00:10:20	09:26:54	09:54:36	5	2.30	
16-6010693-000	05/18/2016	00:06:47	21:02:40	21:25:17	1	0.37	419 1 or 2 family
16-6010730-000	05/19/2016	00:07:17	13:33:00	13:54:43	2	0.72	213 Elementary
16-6010865-000	05/21/2016	00:01:05	09:37:52	10:01:35	1	0.39	419 1 or 2 family
16-6010909-000	05/21/2016	00:02:14	18:45:46	18:52:41	7	0.80	960 Street, Other
16-6010910-000	05/21/2016	00:04:41	18:51:42	19:01:51	7	1.18	419 1 or 2 family
16-6010934-000	05/22/2016	00:07:49	05:17:30	06:21:14	7	7.43	960 Street, Other
16-6010949-000	05/22/2016	00:19:07	09:17:21	09:41:40	4	1.62	400 Residential,
16-6011016-000	05/23/2016	00:09:50	12:01:35	12:46:33	4	2.99	419 1 or 2 family
16-6011033-000	05/23/2016	00:07:09	15:22:35	15:46:50	7	2.82	419 1 or 2 family

HASTY

Calculated Total Staff Hours by Type of Alarm

Alarm Date Between {01/01/2016} And {12/31/2016}

Incident	Date	Response	Alarm	Cleared	#Staff	Stf Hrs	Prop Use
<No Alarm Type>							
16-6011132-000	05/24/2016	00:08:38	21:04:14	21:23:16	6	1.90	400 Residential,
16-6011161-000	05/25/2016	00:07:30	09:41:03	10:08:54	6	2.78	200 Educational,
16-6011221-000	05/25/2016	16:87:14	20:54:05	23:16:46	5	11.89	
16-6011249-000	05/26/2016	00:10:39	10:32:17	10:50:01	2	0.59	142 Clubhouse
16-6011305-000	05/26/2016	00:06:42	23:16:26	01:03:00	10	17.76	962 Residential
16-6011323-000	05/27/2016	00:07:20	07:53:42	08:13:48	2	0.67	961 Highway or
16-6011416-000	05/28/2016	00:09:07	14:12:29	14:35:22	4	1.52	000 Property Use,
16-6011451-000	05/28/2016	00:09:39	21:58:25	22:17:06	3	0.93	419 1 or 2 family
16-6011438-000	05/28/2016	00:05:39	18:56:58	20:06:04	6	6.91	439 Boarding/rooming
16-6011491-000	05/29/2016	00:06:05	16:20:00	16:41:24	4	1.42	419 1 or 2 family
16-6011501-000	05/29/2016	00:00:31	19:50:52	19:58:31	3	0.38	938 Graded and
16-6011506-000	05/29/2016	00:06:30	22:03:26	23:10:00	9	9.98	000 Property Use,
16-6011566-000	05/31/2016	00:08:36	04:13:20	04:41:36	2	0.94	419 1 or 2 family
16-6011604-000	05/31/2016	00:00:00	12:57:02	13:35:42	5	3.22	
16-6011879-000	06/04/2016	00:09:06	02:35:54	02:50:16	3	0.71	961 Highway or
16-6011915-000	06/04/2016	00:05:27	14:15:21	15:26:42	6	7.13	961 Highway or
16-6011939-000	06/04/2016	00:07:54	19:22:17	19:51:34	5	2.44	400 Residential,
16-6012073-000	06/06/2016	00:08:17	07:22:01	07:40:04	2	0.60	960 Street, Other
16-6012141-000	06/07/2016	00:07:22	06:06:50	06:51:49	3	2.24	419 1 or 2 family
16-6012175-000	06/07/2016	00:06:34	12:44:08	13:08:21	4	1.61	419 1 or 2 family
16-6012189-000	06/07/2016	00:06:01	16:26:35	17:29:44	9	9.47	419 1 or 2 family
16-6012194-000	06/07/2016	00:02:39	17:23:39	17:26:18	3	0.13	
16-6012253-000	06/08/2016	00:06:33	12:40:09	13:03:54	4	1.58	700 Manufacturing,
16-6012260-000	06/08/2016	00:07:09	13:42:51	14:08:32	2	0.85	419 1 or 2 family
16-6012266-000	06/08/2016	00:06:29	15:02:28	15:24:23	4	1.46	419 1 or 2 family
16-6012362-000	06/09/2016	00:06:47	18:08:52	19:39:21	9	13.57	962 Residential
16-6012467-000	06/10/2016	00:05:10	16:41:50	16:52:19	3	0.52	938 Graded and
16-6012470-000	06/10/2016	00:10:36	16:52:14	17:07:31	6	1.52	960 Street, Other
16-6012482-000	06/10/2016	00:08:03	18:30:23	18:43:15	3	0.64	000 Property Use,
16-6012558-000	06/11/2016	00:12:14	21:15:22	21:35:58	5	1.71	400 Residential,
16-6012770-000	06/14/2016	00:14:50	12:41:56	13:06:41	3	1.23	419 1 or 2 family
16-6012782-000	06/14/2016	00:12:00	15:00:28	16:59:34	11	21.83	
16-6012823-000	06/15/2016	00:09:19	05:23:58	05:33:17	2	0.31	400 Residential,
16-6012872-000	06/15/2016	00:11:58	16:32:15	16:47:31	5	1.27	960 Street, Other
16-6013183-000	06/19/2016	00:10:14	20:04:46	20:23:55	4	1.27	960 Street, Other
16-6013220-000	06/20/2016	00:00:00	10:38:07	10:49:56	4	0.78	400 Residential,
16-6013329-000	06/21/2016	00:04:35	17:20:17	18:06:51	4	3.10	
16-6013343-000	06/21/2016	00:06:41	21:07:24	21:34:00	6	2.66	938 Graded and
16-6013365-000	06/22/2016	00:08:01	09:50:44	10:01:32	4	0.72	400 Residential,
16-6013387-000	06/22/2016	00:07:39	14:47:06	15:04:59	6	1.78	400 Residential,

HASTY

Calculated Total Staff Hours by Type of Alarm

Alarm Date Between {01/01/2016} And {12/31/2016}

Incident	Date	Response	Alarm	Cleared	#Staff	Stf Hrs	Prop Use
<No Alarm Type>							
16-6013400-000	06/22/2016	00:03:51	18:07:08	18:38:16	5	2.59	400 Residential,
16-6013411-000	06/22/2016	00:08:03	20:27:53	21:17:02	12	9.83	400 Residential,
16-6013435-000	06/23/2016	00:04:12	08:58:42	09:21:27	4	1.51	419 1 or 2 family
16-6013456-000	06/23/2016	00:07:50	13:54:21	14:04:02	5	0.80	962 Residential
16-6013604-000	06/25/2016	00:07:33	14:49:08	15:13:00	4	1.59	419 1 or 2 family
16-6013642-000	06/26/2016	00:04:25	00:48:35	01:07:37	4	1.26	419 1 or 2 family
16-6013681-000	06/26/2016	00:09:10	14:57:55	15:37:13	7	4.58	960 Street, Other
16-6013769-000	06/27/2016	00:07:33	19:21:02	19:40:19	6	1.92	
16-6013844-000	06/28/2016	00:08:10	18:05:36	18:23:15	7	2.05	419 1 or 2 family
16-6013957-000	06/30/2016	00:09:34	08:05:54	09:04:52	7	6.87	960 Street, Other
16-6014076-000	07/01/2016	00:05:43	18:50:56	19:40:46	6	4.98	400 Residential,
16-6014148-000	07/02/2016	00:07:38	19:05:20	19:25:48	5	1.70	419 1 or 2 family
16-6014262-000	07/04/2016	00:10:46	14:01:55	14:19:44	7	2.07	500 Mercantile,
16-6014370-000	07/05/2016	00:05:23	15:14:43	15:28:32	5	1.15	419 1 or 2 family
16-6014402-000	07/05/2016	00:05:35	18:58:39	19:12:57	6	1.43	419 1 or 2 family
16-6014539-000	07/07/2016	00:05:25	20:09:47	20:15:15	3	0.27	960 Street, Other
16-6014554-000	07/08/2016	00:11:16	07:21:27	08:13:25	4	3.46	419 1 or 2 family
16-6014633-000	07/08/2016	00:04:07	20:33:38	23:50:43	6	19.70	962 Residential
16-6014731-000	07/09/2016	00:07:19	15:09:55	15:42:07	2	1.07	419 1 or 2 family
16-6014817-000	07/10/2016	00:08:29	18:27:28	18:39:19	9	1.77	400 Residential,
16-6014845-000	07/11/2016	00:06:58	04:43:42	05:10:47	8	3.61	960 Street, Other
16-6014897-000	07/11/2016	00:05:31	17:02:55	18:30:21	8	11.65	960 Street, Other
16-6014969-000	07/12/2016	00:03:43	15:49:25	17:32:47	7	12.05	419 1 or 2 family
16-6014996-000	07/12/2016	00:07:01	23:11:42	23:57:43	5	3.83	419 1 or 2 family
16-6015027-000	07/13/2016	00:08:49	12:22:45	13:56:58	3	4.71	960 Street, Other
16-6015162-000	07/15/2016	00:08:55	07:11:10	07:41:54	2	1.02	419 1 or 2 family
16-6015297-000	07/16/2016	00:07:01	18:57:00	19:12:42	4	1.04	
16-6015431-000	07/19/2016	00:09:45	01:31:19	01:44:57	4	0.90	400 Residential,
16-6015487-000	07/19/2016	00:09:39	18:11:25	18:29:49	5	1.53	400 Residential,
16-6015511-000	07/19/2016	00:04:28	22:58:00	23:26:35	4	1.90	400 Residential,
16-6015548-000	07/20/2016	00:07:31	16:49:01	17:34:08	8	6.01	961 Highway or
16-6015574-000	07/20/2016	00:08:30	23:21:04	23:40:04	7	2.21	400 Residential,
16-6015621-000	07/21/2016	00:09:00	14:39:16	15:00:50	5	1.79	400 Residential,
16-6015686-000	07/22/2016	00:04:51	13:21:27	13:43:56	2	0.74	400 Residential,
16-6015705-000	07/22/2016	00:08:39	17:04:37	17:34:15	7	3.45	400 Residential,
16-6015790-000	07/23/2016	00:09:43	17:15:24	18:28:26	4	4.86	
16-6015852-000	07/24/2016	00:11:43	16:11:16	16:43:06	9	4.77	960 Street, Other
16-6016082-000	07/27/2016	00:03:35	09:09:26	09:50:48	3	2.06	419 1 or 2 family
16-6016135-000	07/28/2016	00:11:16	05:15:03	05:31:49	2	0.55	960 Street, Other
16-6016143-000	07/28/2016	00:08:46	08:18:41	08:29:08	3	0.52	400 Residential,

HASTY

Calculated Total Staff Hours by Type of Alarm

Alarm Date Between {01/01/2016} And {12/31/2016}

Incident	Date	Response	Alarm	Cleared	#Staff	Stf Hrs	Prop Use
<No Alarm Type>							
16-6016151-000	07/28/2016	00:03:44	10:25:38	10:30:01	7	0.51	400 Residential,
16-6016168-000	07/28/2016	00:03:54	16:28:13	16:59:29	3	1.56	400 Residential,
16-6016203-000	07/29/2016	00:09:56	00:44:43	01:06:16	3	1.07	400 Residential,
16-6016248-000	07/29/2016	00:09:04	13:22:31	13:46:22	5	1.98	419 1 or 2 family
16-6016278-000	07/29/2016	00:06:43	20:53:39	21:16:55	3	1.16	400 Residential,
16-6016322-000	07/30/2016	00:04:37	11:47:44	14:50:01	1	3.03	419 1 or 2 family
16-6016421-000	07/31/2016	00:04:08	16:43:05	17:18:11	3	1.75	419 1 or 2 family
16-6016489-000	08/01/2016	00:00:00	00:41:52	02:02:32	3	4.03	960 Street, Other
16-6016510-000	08/01/2016	00:05:50	05:07:30	06:01:18	3	2.69	
16-6016543-000	08/01/2016	00:09:44	10:48:54	11:15:00	4	1.74	960 Street, Other
16-6016549-000	08/01/2016	00:06:22	12:24:35	14:03:10	5	8.21	960 Street, Other
16-6016619-000	08/02/2016	00:03:51	10:07:13	10:45:04	3	1.89	419 1 or 2 family
16-6016641-000	08/02/2016	00:10:03	15:03:00	15:29:32	4	1.76	400 Residential,
16-6016673-000	08/02/2016	00:00:00	23:01:34	23:26:17	2	0.82	419 1 or 2 family
16-6016910-000	08/05/2016	00:08:37	20:34:44	21:06:28	2	1.05	419 1 or 2 family
16-6017051-000	08/07/2016	00:02:08	18:39:39	21:33:40	1	2.90	400 Residential,
16-6017150-000	08/08/2016	00:06:38	21:55:46	22:29:04	6	3.33	419 1 or 2 family
16-6017337-000	08/10/2016	00:01:26	19:55:34	19:57:00	1	0.02	960 Street, Other
16-6017452-000	08/12/2016	00:00:00	13:04:02	18:29:19	2	10.84	100 Assembly, Other
16-6017546-000	08/13/2016	01:50:33	17:39:48	19:30:21	1	1.84	
16-6017639-000	08/15/2016	00:10:46	04:31:09	05:27:14	2	1.86	400 Residential,
16-6017680-000	08/15/2016	00:08:15	15:30:28	15:44:49	3	0.71	419 1 or 2 family
16-6017683-000	08/15/2016	00:05:19	15:54:58	16:22:22	2	0.91	419 1 or 2 family
16-6017791-000	08/16/2016	00:06:06	23:51:03	00:21:51	3	1.54	400 Residential,
16-6017831-000	08/17/2016	00:04:07	14:31:04	15:34:11	4	4.20	962 Residential
16-6017936-000	08/18/2016	00:06:42	18:29:54	19:06:34	4	2.44	419 1 or 2 family
16-6018033-000	08/19/2016	00:10:40	22:31:43	22:59:10	5	2.28	419 1 or 2 family
16-6018029-000	08/19/2016	00:03:00	22:16:00	22:59:46	2	1.45	419 1 or 2 family
16-6018035-000	08/19/2016	00:02:38	23:55:22	00:00:17	6	0.49	000 Property Use,
16-6018420-000	08/25/2016	00:08:25	20:12:37	21:04:30	3	2.59	419 1 or 2 family
16-6018499-000	08/26/2016	00:01:30	20:48:30	20:54:49	1	0.10	
16-6018692-000	08/29/2016	00:06:50	10:46:27	11:10:46	6	2.43	419 1 or 2 family
16-6018741-000	08/30/2016	00:10:14	05:48:09	06:13:06	5	2.07	419 1 or 2 family
16-6018890-000	09/01/2016	00:03:45	09:49:05	09:55:09	3	0.30	700 Manufacturing,
16-6018892-000	09/01/2016	00:00:42	10:08:18	10:09:00	2	0.02	UUU Undetermined
16-6018949-000	09/01/2016	00:06:41	20:13:30	20:30:37	3	0.85	141 Athletic/health
16-6019046-000	09/03/2016	00:06:42	09:04:43	09:43:51	5	3.26	960 Street, Other
16-6019074-000	09/03/2016	00:05:35	15:42:05	16:04:28	4	1.49	419 1 or 2 family
16-6019086-000	09/03/2016	00:08:50	20:39:48	20:50:16	4	0.69	419 1 or 2 family
16-6019088-000	09/03/2016	00:11:30	20:48:37	21:24:02	3	1.77	400 Residential,

HASTY

Calculated Total Staff Hours by Type of Alarm

Alarm Date Between {01/01/2016} And {12/31/2016}

Incident	Date	Response	Alarm	Cleared	#Staff	Stf Hrs	Prop Use
<No Alarm Type>							
16-6019118-000	09/04/2016	00:06:27	11:27:33	11:34:02	2	0.21	419 1 or 2 family
16-6019217-000	09/05/2016	00:06:00	19:26:05	19:52:14	4	1.74	419 1 or 2 family
16-6019276-000	09/06/2016	00:06:46	14:26:18	15:55:41	2	2.97	419 1 or 2 family
16-6019288-000	09/06/2016	00:09:09	15:51:04	16:34:27	4	2.89	419 1 or 2 family
16-6019317-000	09/06/2016	00:17:19	19:57:52	20:36:25	6	3.85	419 1 or 2 family
16-6019381-000	09/07/2016	00:06:26	16:19:28	16:45:35	2	0.87	419 1 or 2 family
16-6019452-000	09/08/2016	00:00:00	13:37:40	13:41:38	2	0.13	419 1 or 2 family
16-6019523-000	09/09/2016	00:11:55	11:46:19	12:01:53	2	0.51	400 Residential,
16-6019549-000	09/09/2016	00:07:38	17:46:59	18:18:55	3	1.59	419 1 or 2 family
16-6019637-000	09/10/2016	00:04:07	20:25:49	20:36:09	2	0.34	960 Street, Other
16-6019696-000	09/11/2016	00:07:01	15:30:00	15:37:01	3	0.35	
16-6019746-000	09/12/2016	00:06:06	10:36:31	11:38:49	3	3.11	419 1 or 2 family
16-6019779-000	09/12/2016	00:07:53	20:26:25	23:29:26	17	51.85	919 Dump, sanitary
16-0019779-000	09/12/2016	00:06:00	20:26:00	23:39:00	17	54.68	919 Dump, sanitary
16-6019802-000	09/13/2016	23:58:24	11:17:36	11:28:18	3	0.53	919 Dump, sanitary
16-6019832-000	09/13/2016	00:07:25	16:43:14	17:04:20	5	1.75	160 Eating, drinking
16-6019882-000	09/14/2016	00:08:06	12:41:02	13:02:36	3	1.07	938 Graded and
16-6019947-000	09/15/2016	00:03:35	10:22:06	10:40:18	2	0.60	419 1 or 2 family
16-6019992-000	09/15/2016	00:03:06	20:56:32	21:34:38	3	1.90	419 1 or 2 family
16-6019996-000	09/15/2016	00:03:29	21:36:37	22:01:57	6	2.53	419 1 or 2 family
16-6020036-000	09/16/2016	00:04:09	11:55:51	12:07:15	2	0.38	919 Dump, sanitary
16-6020049-000	09/16/2016	00:08:36	13:57:05	14:23:48	2	0.89	419 1 or 2 family
16-6020257-000	09/19/2016	00:06:46	14:54:25	15:47:09	3	2.63	215 High
16-6020260-000	09/19/2016	00:04:17	15:18:04	15:46:13	3	1.40	419 1 or 2 family
16-6020268-000	09/19/2016	00:04:32	17:42:34	19:12:16	3	4.48	938 Graded and
16-6020275-000	09/19/2016	00:05:02	21:14:01	21:49:08	3	1.75	400 Residential,
16-0020268-000	09/19/2016	00:05:00	17:42:00	17:55:00	3	0.65	938 Graded and
16-6020289-000	09/20/2016	00:04:18	04:58:32	05:47:11	6	4.86	938 Graded and
16-6020411-000	09/21/2016	00:05:53	14:35:14	15:14:06	2	1.29	419 1 or 2 family
16-6020563-000	09/23/2016	00:07:33	20:21:43	20:36:11	5	1.20	960 Street, Other
16-6020614-000	09/24/2016	00:10:22	16:05:28	16:39:00	1	0.55	419 1 or 2 family
16-6020792-000	09/26/2016	00:05:03	16:44:44	17:14:36	4	1.99	960 Street, Other
16-6020866-000	09/27/2016	00:05:13	18:54:55	19:19:12	6	2.42	400 Residential,
16-6020937-000	09/28/2016	00:04:09	20:23:32	20:48:22	3	1.24	419 1 or 2 family
16-6020957-000	09/29/2016	00:08:24	05:57:36	06:20:02	3	1.12	960 Street, Other
16-6021005-000	09/29/2016	00:04:35	18:31:00	20:39:19	2	4.27	549 Specialty shop
16-0020957-000	09/29/2016	00:04:37	06:01:23	06:20:00	3	0.93	960 Street, Other
16-6021099-000	10/01/2016	00:06:13	07:57:26	08:17:52	5	1.70	419 1 or 2 family
16-6021185-000	10/02/2016	00:07:30	16:07:27	17:15:02	3	3.37	960 Street, Other
16-6021251-000	10/03/2016	00:06:57	14:24:19	14:52:39	6	2.83	215 High

HASTY

Calculated Total Staff Hours by Type of Alarm

Alarm Date Between {01/01/2016} And {12/31/2016}

Incident	Date	Response	Alarm	Cleared	#Staff	Stf Hrs	Prop Use
<No Alarm Type>							
16-6021451-000	10/06/2016	00:06:14	14:56:24	15:29:51	7	3.90	419 1 or 2 family
16-6021497-000	10/07/2016	00:05:41	10:38:24	10:58:38	2	0.67	419 1 or 2 family
16-6021523-000	10/07/2016	00:14:28	15:18:57	16:16:37	4	3.84	960 Street, Other
16-0021497-000	10/07/2016	00:05:41	10:38:24	11:06:00	2	0.92	419 1 or 2 family
16-0021523-000	10/07/2016	00:06:13	15:27:12	16:30:00	4	4.18	960 Street, Other
16-6021659-000	10/08/2016	00:02:27	21:09:15	22:48:23	7	11.56	419 1 or 2 family
16-6021714-000	10/09/2016	00:06:59	17:51:54	18:18:06	7	3.05	961 Highway or
16-0021714-000	10/09/2016	00:04:14	17:54:39	18:18:00	6	2.33	961 Highway or
16-6021818-000	10/11/2016	00:12:49	01:41:33	02:03:08	2	0.71	419 1 or 2 family
16-6021831-000	10/11/2016	00:09:25	07:11:38	07:28:21	2	0.55	419 1 or 2 family
16-6021937-000	10/12/2016	00:00:39	12:26:21	12:57:53	5	2.62	419 1 or 2 family
16-6022010-000	10/13/2016	00:00:00	11:57:27	12:24:37	3	1.35	419 1 or 2 family
16-6022123-000	10/14/2016	00:09:56	17:31:39	17:57:33	3	1.29	419 1 or 2 family
16-6022201-000	10/15/2016	00:06:50	18:27:03	18:39:21	3	0.61	960 Street, Other
16-6022330-000	10/17/2016	00:05:11	10:47:52	11:09:11	2	0.71	400 Residential,
16-6022355-000	10/17/2016	00:11:26	15:45:32	16:02:52	4	1.15	
16-6022493-000	10/19/2016	00:08:12	10:32:39	10:45:23	6	1.27	000 Property Use,
16-6022528-000	10/19/2016	00:07:58	16:57:25	17:10:21	3	0.64	419 1 or 2 family
16-6022643-000	10/21/2016	00:06:43	07:04:30	07:36:17	2	1.05	960 Street, Other
16-6022735-000	10/22/2016	00:06:21	07:59:11	08:36:49	3	1.88	419 1 or 2 family
16-6022989-000	10/24/2016	00:00:00	21:01:35	21:18:01	2	0.54	419 1 or 2 family
16-6023014-000	10/25/2016	00:04:39	08:01:43	08:06:22	2	0.15	
16-6023020-000	10/25/2016	00:09:04	10:55:15	11:20:26	3	1.25	419 1 or 2 family
16-6023116-000	10/26/2016	00:03:32	16:28:54	17:16:44	12	9.56	400 Residential,
16-6023172-000	10/27/2016	00:10:26	13:50:38	14:25:00	3	1.71	962 Residential
16-6023319-000	10/29/2016	00:13:17	06:46:24	07:01:30	3	0.75	960 Street, Other
16-6023354-000	10/29/2016	00:06:32	15:06:04	16:03:05	5	4.75	400 Residential,
16-6023464-000	10/30/2016	00:25:10	21:23:46	23:07:32	9	15.56	419 1 or 2 family
16-6023561-000	10/31/2016	00:07:45	23:38:29	00:05:12	6	2.67	419 1 or 2 family
16-6023642-000	11/02/2016	00:08:06	01:40:36	01:53:32	3	0.64	419 1 or 2 family
16-6023827-000	11/04/2016	00:06:16	08:09:16	08:35:43	4	1.76	419 1 or 2 family
16-6023829-000	11/04/2016	00:07:45	08:33:16	08:50:34	5	1.44	213 Elementary
16-6024085-000	11/07/2016	00:03:56	10:33:13	11:01:14	2	0.93	419 1 or 2 family
16-6024129-000	11/07/2016	00:06:15	19:52:12	19:58:27	3	0.31	
16-6024141-000	11/08/2016	00:06:36	01:30:23	02:11:17	3	2.04	419 1 or 2 family
16-6024196-000	11/08/2016	00:10:37	15:48:13	16:39:45	2	1.71	419 1 or 2 family
16-6024199-000	11/08/2016	00:08:11	16:37:20	17:25:05	3	2.38	419 1 or 2 family
16-6024421-000	11/11/2016	00:03:25	18:09:48	18:20:22	4	0.70	419 1 or 2 family
16-6024435-000	11/11/2016	00:00:03	20:33:58	23:00:02	5	12.17	150 Public or
16-6024436-000	11/11/2016	00:13:06	20:36:07	00:30:44	4	15.64	150 Public or

HASTY

Calculated Total Staff Hours by Type of Alarm

Alarm Date Between {01/01/2016} And {12/31/2016}

Incident	Date	Response	Alarm	Cleared	#Staff	Stf Hrs	Prop Use
<No Alarm Type>							
16-6024444-000	11/11/2016	00:08:22	23:45:16	02:43:15	13	38.56	419 1 or 2 family
16-6024505-000	11/12/2016	00:06:47	18:46:15	19:17:27	3	1.56	419 1 or 2 family
16-6024530-000	11/13/2016	00:08:51	01:33:35	02:03:56	2	1.01	419 1 or 2 family
16-6024553-000	11/13/2016	00:01:35	11:10:22	11:13:14	1	0.04	500 Mercantile,
16-6024572-000	11/13/2016	00:05:29	16:28:26	18:13:49	8	14.05	931 Open land or
16-6024589-000	11/13/2016	00:03:48	21:50:17	22:20:25	5	2.51	419 1 or 2 family
16-6024606-000	11/14/2016	00:00:00	06:16:40	06:45:32	3	1.44	419 1 or 2 family
16-6024653-000	11/14/2016	00:06:14	15:42:50	16:28:58	6	4.61	419 1 or 2 family
16-6024727-000	11/15/2016	00:05:09	15:36:46	16:19:06	5	3.52	419 1 or 2 family
16-6024812-000	11/16/2016	00:04:24	15:03:52	15:45:00	9	6.17	938 Graded and
16-6024911-000	11/17/2016	00:10:20	22:09:40	22:58:28	4	3.25	419 1 or 2 family
16-6024932-000	11/18/2016	00:04:37	07:32:42	08:04:09	2	1.04	419 1 or 2 family
16-6024935-000	11/18/2016	00:09:06	08:12:28	08:42:05	2	0.98	419 1 or 2 family
16-6024941-000	11/18/2016	00:05:41	10:03:40	10:20:12	3	0.82	400 Residential,
16-6024972-000	11/18/2016	00:05:08	16:18:54	16:35:36	4	1.11	400 Residential,
16-6024987-000	11/18/2016	00:10:04	18:16:01	00:10:32	11	64.99	419 1 or 2 family
16-6025043-000	11/19/2016	00:02:58	12:02:21	12:17:09	2	0.49	419 1 or 2 family
16-6025062-000	11/19/2016	00:05:37	15:18:23	15:42:32	2	0.80	419 1 or 2 family
16-6025092-000	11/19/2016	00:08:05	21:18:34	21:49:06	4	2.03	419 1 or 2 family
16-6025184-000	11/21/2016	00:10:40	08:56:26	09:15:24	2	0.63	419 1 or 2 family
16-6025243-000	11/21/2016	00:09:23	18:14:45	19:41:57	6	8.72	961 Highway or
16-6025276-000	11/22/2016	00:08:46	08:11:34	08:29:48	3	0.91	400 Residential,
16-6025297-000	11/22/2016	00:07:38	12:34:06	12:51:01	4	1.12	142 Clubhouse
16-6025341-000	11/22/2016	00:03:29	20:54:53	21:32:30	5	3.13	419 1 or 2 family
16-6025462-000	11/24/2016	00:05:15	10:24:22	10:54:30	3	1.50	419 1 or 2 family
16-6025469-000	11/24/2016	00:06:26	11:02:01	11:26:50	4	1.65	419 1 or 2 family
16-6025473-000	11/24/2016	00:00:00	11:59:53	12:21:38	2	0.72	100 Assembly, Other
16-6025500-000	11/24/2016	00:07:14	17:55:26	18:16:05	1	0.34	419 1 or 2 family
16-6025594-000	11/25/2016	00:01:46	20:13:55	21:17:20	4	4.22	938 Graded and
16-6025757-000	11/27/2016	00:00:00	22:05:42	22:29:03	2	0.77	419 1 or 2 family
16-6025869-000	11/29/2016	00:10:52	05:29:16	07:13:04	4	6.92	960 Street, Other
16-6025914-000	11/29/2016	00:03:51	14:25:25	14:52:01	3	1.33	400 Residential,
16-6026115-000	12/01/2016	00:04:57	23:58:56	00:27:47	2	0.96	419 1 or 2 family
16-6026127-000	12/02/2016	00:15:12	07:47:11	08:07:20	1	0.33	
16-6026171-000	12/02/2016	00:04:44	16:03:16	16:33:48	4	2.03	419 1 or 2 family
16-6026254-000	12/03/2016	00:01:35	14:59:54	15:01:29	1	0.02	419 1 or 2 family
16-6026324-000	12/04/2016	00:18:18	11:16:35	11:34:53	1	0.30	
16-6026487-000	12/06/2016	00:06:52	13:48:29	14:06:45	3	0.91	419 1 or 2 family
16-6026621-000	12/08/2016	00:06:23	08:24:44	08:34:12	1	0.15	419 1 or 2 family
16-6026644-000	12/08/2016	00:00:00	15:16:11	15:18:09	4	0.13	419 1 or 2 family

HASTY

Calculated Total Staff Hours by Type of Alarm

Alarm Date Between {01/01/2016} And {12/31/2016}

Incident	Date	Response	Alarm	Cleared	#Staff	Stf Hrs	Prop Use
<No Alarm Type>							
16-6026767-000	12/09/2016	00:05:57	19:12:01	19:50:38	2	1.28	419 1 or 2 family
16-6026771-000	12/09/2016	00:08:55	20:01:43	20:34:28	1	0.54	400 Residential,
16-6027015-000	12/13/2016	00:03:46	07:58:44	08:06:36	3	0.39	
16-6027037-000	12/13/2016	00:06:50	12:54:16	13:05:05	5	0.90	419 1 or 2 family
16-6027143-000	12/14/2016	00:03:49	23:47:07	23:55:53	3	0.43	000 Property Use,
16-6027161-000	12/15/2016	00:05:11	07:56:22	08:24:39	6	2.82	700 Manufacturing,
16-6027315-000	12/17/2016	00:04:31	11:51:51	11:59:40	4	0.52	419 1 or 2 family
16-6027339-000	12/17/2016	00:04:51	15:52:47	16:18:47	4	1.73	419 1 or 2 family
16-6027347-000	12/17/2016	00:04:26	19:03:36	19:25:29	6	2.18	419 1 or 2 family
16-6027380-000	12/18/2016	00:05:39	07:14:05	07:21:28	3	0.36	419 1 or 2 family
16-6027428-000	12/18/2016	00:08:18	19:54:15	20:15:00	3	1.03	419 1 or 2 family
16-6027755-000	12/22/2016	00:03:48	21:01:01	21:46:49	7	5.34	960 Street, Other
16-6027802-000	12/23/2016	00:05:02	12:36:54	13:00:56	2	0.80	419 1 or 2 family
16-6027972-000	12/25/2016	00:07:51	16:37:36	17:03:51	3	1.31	419 1 or 2 family
16-6027973-000	12/25/2016	00:06:08	17:21:14	18:00:54	8	5.28	938 Graded and
16-6028007-000	12/26/2016	00:07:51	04:55:21	05:21:46	4	1.76	419 1 or 2 family
16-6028063-000	12/26/2016	00:04:33	20:38:27	21:06:05	5	2.30	419 1 or 2 family
16-6028236-000	12/28/2016	00:06:22	15:48:03	17:57:01	6	12.89	931 Open land or
16-6028496-000	12/31/2016	00:05:39	17:39:21	18:31:00	3	2.58	419 1 or 2 family
Subtotal Alarm Count		419	Subtotal Staff & Hours		1764	1391.64	
2 Regular							
16-6020864-000	09/27/2016	00:08:15	18:21:55	18:32:55	3	0.55	960 Street, Other
Subtotal Alarm Count		1	Subtotal Staff & Hours		3	0.55	
8 Business Alarm							
16-6010209-000	05/12/2016	00:05:40	13:22:10	14:40:40	5	6.54	213 Elementary
Subtotal Alarm Count		1	Subtotal Staff & Hours		5	6.54	

Total Incident Count 421

Hasty Fire & Rescue, Inc.
BALANCE SHEET
As of June 30, 2017

ASSETS

CURRENT ASSETS

BK OF NC 6323 CHECKING	\$ 1,040.04
BK OF NC-MM SAVINGS 0700	182,736.83
PETTY CASH	<u>300.00</u>

Total Current Assets 184,076.87

PROPERTY AND EQUIPMENT

BUILDING	250,000.00
IMPROVEMENTS	239,890.63
EQUIPMENT	580,329.86
FURN & FIXTURE	1,500.00
TRUCKS	<u>971,606.00</u>

Net Property and Equipment 2,043,326.49

TOTAL ASSETS \$ 2,227,403.36

See Accountant's Compilation Report

Hasty Fire & Rescue, Inc.
BALANCE SHEET
As of June 30, 2017

LIABILITIES AND STOCKHOLDERS' EQUITY

CURRENT LIABILITIES

S/T-BNC LOAN 2017 PIERCE FIRE TRUCK	\$	<u>250,000.00</u>
-------------------------------------	----	-------------------

Total Current Liabilities		250,000.00
---------------------------	--	------------

LONG-TERM LIABILITIES

Total Liabilities		250,000.00
-------------------	--	------------

EQUITY

COMMON STOCK		140,055.98
--------------	--	------------

BALANCE ACCOUNT		1,698,651.69
-----------------	--	--------------

Current Excess (Deficiency)		<u>138,695.69</u>
-----------------------------	--	-------------------

Total Equity		<u>1,977,403.36</u>
--------------	--	---------------------

TOTAL LIABILITIES AND EQUITY		<u>\$ 2,227,403.36</u>
------------------------------	--	------------------------

See Accountant's Compilation Report

Hasty Fire & Rescue, Inc.
INCOME STATEMENT
For the 1 Month and 12 Months Ended June 30, 2017

	1 Month Ended June 30, 2017	%	12 Months Ended June 30, 2017	%
Sales				
COUNTY REVENUE	\$ 5,306.03	38.34	\$ 415,210.00	95.66
STATE SALES TAX REFUNDS	0.00	0.00	9,686.19	2.23
INTEREST INCOME	29.28	0.21	641.28	0.15
SALE OF ASSET	8,505.00	61.45	8,505.00	1.96
Total Sales	13,840.31	100.00	434,042.47	100.00
Gross Profit	13,840.31	100.00	434,042.47	100.00
Operating Expenses				
BANK CHARGES	0.00	0.00	64.00	0.01
SALARIES	12,953.03	93.59	162,321.63	37.40
AIR PACK-INTEREST	0.00	0.00	1,014.30	0.23
TRUCK GAS & OIL	339.99	2.46	4,060.27	0.94
EQUIPMENT	(24,984.22)	(180.52)	0.00	0.00
TURN-OUT GEAR	0.00	0.00	13,223.00	3.05
INSURANCE	8,160.00	58.96	26,132.00	6.02
UTILITIES	1,167.77	8.44	15,804.70	3.64
MISCELLANEOUS	0.00	0.00	403.43	0.09
UNIFORMS	117.48	0.85	1,805.36	0.42
TRUCK EXPENSE	(458.66)	(3.31)	0.00	0.00
BUILDING MAINTENANCE	842.25	6.09	10,190.59	2.35
EQUIPMENT MAINTENANCE	231.00	1.67	15,618.48	3.60
EMPLOYEE BENEFITS & INSURANCE	146.08	1.06	3,337.05	0.77
FIRE FIGHTER PHYSICALS	0.00	0.00	140.00	0.03
TRAINING/DUES/PERMITS	0.00	0.00	2,478.05	0.57
GIFTS & CONTRIBUTIONS	0.00	0.00	4,691.55	1.08
FIRE PREVENTION	0.00	0.00	375.75	0.09
SQUAD SUPPLIES	1,209.11	8.74	1,124.14	0.26
PENSION FUND	231.00	1.67	5,407.00	1.25
LEGAL & PROFESSIONAL	350.00	2.53	4,165.00	0.96
FICA EXPENSE	990.85	7.16	12,417.71	2.86
OFFICE SUPPLIES	0.00	0.00	4,697.99	1.08
CONTRACT SERVICES	45.00	0.33	5,154.50	1.19
STATE UNEMPLOYMENT TAX	46.63	0.34	720.28	0.17
SUPPLIES - DO NOT USE	(13.63)	(0.10)	0.00	0.00
Total Expenses	1,373.68	9.93	295,346.78	68.05

See Accountant's Compilation Report

Hasty Fire & Rescue, Inc.
INCOME STATEMENT
For the 1 Month and 12 Months Ended June 30, 2017

	1 Month Ended June 30, 2017	%	12 Months Ended June 30, 2017	%
Capital Expenses Excess (Deficiency)				
of Revenues over Expenses	<u>12,466.63</u>	<u>90.07</u>	<u>138,695.69</u>	<u>31.95</u>

See Accountant's Compilation Report

Hasty Fire & Rescue, Inc.

General Ledger

June 1, 2017 - June 30, 2017

Date	Reference	Journal	Description	Beginning Balance	Current Amount	Period End Balance
101	BK OF NC 6323 CHECKING			26,993.51		
06/06/17	2469		CB&T		(737.66)	
06/06/17	2470		DANNY SHACKELFORD		(45.00)	
06/06/17	2471		THOMASVILLE TIMES		(54.61)	
06/06/17	2472		VFIS OF NORTH CAROLINA		(8,160.00)	
06/22/17	2473		AT&T MOBILITY		(41.99)	
06/22/17	2474		ATLANTIC EMERGENCY SOLUTIONS		(121.00)	
06/22/17	2475		BOUND TREE MEDICAL LLC		(1,209.11)	
06/22/17	2476		City of High Point		(610.63)	
06/22/17	2477		DAVIDSON WATER INC		(47.85)	
06/22/17	2478		DUKE ENERGY		(8.61)	
06/22/17	2479		FRATERNAL FIREMAN'S BENEFIT FUND		(231.00)	
06/22/17	2480		GOOD HOUSEKEEPER MAINTENANCE		(224.81)	
06/22/17	2481		LOWE'S		(103.33)	
06/22/17	2482		MUNICIPAL EMERGENCY SERVICES INC		(117.48)	
06/22/17	2483		NORTH STATE COMMUNICATIONS		(150.25)	
06/22/17	2484		SAFE AIR SYSTEMS		(33.17)	
06/22/17	2485		TIME WARNER CABLE		(120.39)	
06/22/17	2486		ZACKS LADDER TESTING		(110.00)	
06/23/17	JE608		PAYROLL		(4,464.24)	
06/16/17	JE605		TRANSFER FROM 0700 SAVINGS TO 6323 CKING		5,000.00	
06/23/17	JE612		TRANSFER MONEY TO MM		(4,000.00)	
06/08/17	JE603		PAYROLL TAX IMPOUND		(2,129.20)	
06/09/17	JE601		PAYROLL		(5,599.59)	
06/09/17	JE602		Heritage Pension Service		(170.43)	
06/15/17	JE604		CLINARD OIL COMPANY		(159.48)	
06/22/17	JE610		PAYROLL TAX IMPOUND		(1,602.70)	
06/22/17	JE611		A M PAYNE & ASSOCIATES INC		(350.00)	
06/23/17	JE609		Heritage Pension Service		(170.43)	
06/30/17	JE613		CLINARD OIL COMPANY		(180.51)	
			Totals for 101		<u>(25,953.47)</u>	<u>1,040.04</u>
103	BK OF NC-MM SAVINGS 0700			178,401.52		
06/21/17	JE606		CASH DISBURSEMENTS		1,668.47	
06/16/17	JE605		TRANSFER FROM 0700 SAVINGS TO 6323 CKING		(5,000.00)	
06/23/17	JE612		TRANSFER MONEY TO MM		4,000.00	
06/26/17	JE614		DAVIDSON COUNTY CASH DISB		81.89	
06/26/17	JE615		DAVIDSON COUNTY CASH DISB		3,555.67	
06/30/17	JE616		INTEREST INCOME-0700		29.28	
			Totals for 103		<u>4,335.31</u>	<u>182,736.83</u>
107	PETTY CASH			300.00		
			Totals for 107		<u>0.00</u>	<u>300.00</u>
150	BUILDING			250,000.00		
			Totals for 150		<u>0.00</u>	<u>250,000.00</u>
153	IMPROVEMENTS			239,890.63		
			Totals for 153		<u>0.00</u>	<u>239,890.63</u>
155	EQUIPMENT			554,750.07		
06/30/17	JE618		ENTRY TO MOVE EQUIPMENT EXPENSE TO ASSET ACCT		25,579.79	
			Totals for 155		<u>25,579.79</u>	<u>580,329.86</u>
156	FURN & FIXTURE			1,500.00		
			Totals for 156		<u>0.00</u>	<u>1,500.00</u>

Hasty Fire & Rescue, Inc.

General Ledger

June 1, 2017 - June 30, 2017

Date	Reference	Journal	Description	Beginning Balance	Current Amount	Period End Balance
157	TRUCKS			963,101.00		
06/30/17	JE619		GAIN ON SALE OF 2004-E1 TANKER TRUCK		8,505.00	
			Totals for 157		<u>8,505.00</u>	<u>971,606.00</u>
211	FICA PAYABLE			0.00		
06/23/17	JE608		PAYROLL		(436.55)	
06/08/17	JE603		PAYROLL TAX IMPOUND		554.30	
06/09/17	JE601		PAYROLL		(554.30)	
06/22/17	JE610		PAYROLL TAX IMPOUND		436.55	
			Totals for 211		<u>0.00</u>	<u>0.00</u>
212	FEDERAL WITHHOLDING			0.00		
06/23/17	JE608		PAYROLL		(506.06)	
06/08/17	JE603		PAYROLL TAX IMPOUND		721.51	
06/09/17	JE601		PAYROLL		(721.51)	
06/22/17	JE610		PAYROLL TAX IMPOUND		506.06	
			Totals for 212		<u>0.00</u>	<u>0.00</u>
213	STATE WITHHOLDING			0.00		
06/23/17	JE608		PAYROLL		(203.00)	
06/08/17	JE603		PAYROLL TAX IMPOUND		273.00	
06/09/17	JE601		PAYROLL		(273.00)	
06/22/17	JE610		PAYROLL TAX IMPOUND		203.00	
			Totals for 213		<u>0.00</u>	<u>0.00</u>
214	401 (K) WITHHOLDING			0.00		
06/23/17	JE608		PAYROLL		(97.39)	
06/09/17	JE601		PAYROLL		(97.39)	
06/09/17	JE602		Heritage Pension Service		97.39	
06/23/17	JE609		Heritage Pension Service		97.39	
			Totals for 214		<u>0.00</u>	<u>0.00</u>
269	S/T-BNC LOAN 2017 PIERCE FIRE TRUCK			(250,000.00)		
			Totals for 269		<u>0.00</u>	<u>(250,000.00)</u>
352	COMMON STOCK			(140,055.98)		
			Totals for 352		<u>0.00</u>	<u>(140,055.98)</u>
371	BALANCE ACCOUNT			(1,698,651.69)		
			Totals for 371		<u>0.00</u>	<u>(1,698,651.69)</u>
401	COUNTY REVENUE			(409,903.97)		
06/21/17	JE606		CASH DISBURSEMENTS		(1,668.47)	
06/26/17	JE614		DAVIDSON COUNTY CASH DISB		(81.89)	
06/26/17	JE615		DAVIDSON COUNTY CASH DISB		(3,555.67)	
			Totals for 401		<u>(5,306.03)</u>	<u>(415,210.00)</u>
402	STATE SALES TAX REFUNDS			(9,686.19)		
			Totals for 402		<u>0.00</u>	<u>(9,686.19)</u>
403	INTEREST INCOME			(612.00)		
06/30/17	JE616		INTEREST INCOME-0700		(29.28)	
			Totals for 403		<u>(29.28)</u>	<u>(641.28)</u>
405	SALE OF ASSET			0.00		

Hasty Fire & Rescue, Inc.

General Ledger

June 1, 2017 - June 30, 2017

Date	Reference	Journal	Description	Beginning Balance	Current Amount	Period End Balance
06/30/17	JE619		GAIN ON SALE OF 2004-E1 TANKER TRUCK		(8,505.00)	
			Totals for 405		<u>(8,505.00)</u>	<u>(8,505.00)</u>
621	BANK CHARGES			64.00		
			Totals for 621		<u>0.00</u>	<u>64.00</u>
626	SALARIES			149,368.60		
06/23/17	JE608		PAYROLL		5,707.24	
06/09/17	JE601		PAYROLL		7,245.79	
			Totals for 626		<u>12,953.03</u>	<u>162,321.63</u>
630	AIR PACK-INTEREST			1,014.30		
			Totals for 630		<u>0.00</u>	<u>1,014.30</u>
635	TRUCK GAS & OIL			3,720.28		
06/15/17	JE604		CLINARD OIL COMPANY-5/2 REF 31145		69.75	
06/15/17	JE604		CLINARD OIL COMPANY-5/4 REF 21190		40.00	
06/15/17	JE604		CLINARD OIL COMPANY-5/5 REF 31793		49.73	
06/30/17	JE613		CLINARD OIL COMPANY - 5/16 INV 23757		48.54	
06/30/17	JE613		CLINARD OIL COMPANY - 5/25 INV 36223		35.30	
06/30/17	JE613		CLINARD OIL COMPANY - 5/30 INV 37219		45.17	
06/30/17	JE613		CLINARD OIL COMPANY - 5/30 INV 37217		51.50	
			Totals for 635		<u>339.99</u>	<u>4,060.27</u>
640	EQUIPMENT			24,984.22		
06/06/17	2469		CB&T-AKRON BRASS CO		595.57	
06/30/17	JE618		ENTRY TO MOVE EQUIPMENT EXPENSE TO ASSET ACCT		<u>(25,579.79)</u>	
			Totals for 640		<u>(24,984.22)</u>	<u>0.00</u>
642	TURN-OUT GEAR			13,223.00		
			Totals for 642		<u>0.00</u>	<u>13,223.00</u>
645	INSURANCE			17,972.00		
06/06/17	2472		VFIS OF NORTH CAROLINA-MEMSHIP RENEWAL 7/1/17		8,160.00	
			Totals for 645		<u>8,160.00</u>	<u>26,132.00</u>
650	UTILITIES			14,636.93		
06/06/17	2469		CB&T-WALMART-NO RECEIPT		133.44	
06/06/17	2471		THOMASVILLE TIMES-24 WEEKS W/TIP		54.61	
06/22/17	2473		AT&T MOBILITY		41.99	
06/22/17	2476		City of High Point		610.63	
06/22/17	2477		DAVIDSON WATER INC-SERVICE 4/25/17 - 5/25/17		47.85	
06/22/17	2478		DUKE ENERGY-SERVICE 5/3 - 6/2		8.61	
06/22/17	2483		NORTH STATE COMMUNICATIONS-INV 2100951		150.25	
06/22/17	2485		TIME WARNER CABLE-ACCT 3701-001		79.99	
06/22/17	2485		TIME WARNER CABLE-ACCT 7201-001		40.40	
			Totals for 650		<u>1,167.77</u>	<u>15,804.70</u>
655	MISCELLANEOUS			403.43		
			Totals for 655		<u>0.00</u>	<u>403.43</u>
660	UNIFORMS			1,687.88		
06/22/17	2482		MUNICIPAL EMERGENCY SERVICES INC-INV IN1135816		117.48	
			Totals for 660		<u>117.48</u>	<u>1,805.36</u>

Hasty Fire & Rescue, Inc.

General Ledger

June 1, 2017 - June 30, 2017

Date	Reference	Journal	Description	Beginning Balance	Current Amount	Period End Balance
663	TRUCK EXPENSE			458.66		
06/30/17	JE607		CORRECT SEPT 2016 ENTRY CK 2268-CAROLINA GENERATOR		(458.66)	
			Totals for 663		(458.66)	0.00
665	BUILDING MAINTENANCE			9,348.34		
06/22/17	2480		GOOD HOUSEKEEPER MAINTENANCE-INV 0184170-IN		224.81	
06/22/17	2481		LOWE'S-INV 915068		32.39	
06/22/17	2481		LOWE'S-INV 915986		70.94	
06/22/17	2484		SAFE AIR SYSTEMS-INV H004700		33.17	
06/30/17	JE607		CORRECT SEPT 2016 ENTRY CK 2268-CAROLINA GENERATOR		458.66	
06/30/17	JE617		TO CORRECT ACCT ENTRY FOR SUPPLIES		22.28	
			Totals for 665		842.25	10,190.59
670	EQUIPMENT MAINTENANCE			15,387.48		
06/22/17	2474		ATLANTIC EMERGENCY SOLUTIONS-INVOICE 2893GRN		121.00	
06/22/17	2486		ZACKS LADDER TESTING-INV 353011		110.00	
			Totals for 670		231.00	15,618.48
673	EMPLOYEE BENEFITS & INSURANCE			3,190.97		
06/09/17	JE602		Heritage Pension Service		73.04	
06/23/17	JE609		Heritage Pension Service		73.04	
			Totals for 673		146.08	3,337.05
675	FIRE FIGHTER PHYSICALS			140.00		
			Totals for 675		0.00	140.00
676	TRAINING/DUES/PERMITS			2,478.05		
			Totals for 676		0.00	2,478.05
680	GIFTS & CONTRIBUTIONS			4,691.55		
			Totals for 680		0.00	4,691.55
682	FIRE PREVENTION			375.75		
			Totals for 682		0.00	375.75
685	SQUAD SUPPLIES			(84.97)		
06/22/17	2475		BOUND TREE MEDICAL LLC-ORDER #32450901		1,209.11	
			Totals for 685		1,209.11	1,124.14
690	PENSION FUND			5,176.00		
06/22/17	2479		FRATERNAL FIREMAN'S BENEFIT FUND-INV 9631993 EVERHART CERT 636		231.00	
			Totals for 690		231.00	5,407.00
695	LEGAL & PROFESSIONAL			3,815.00		
06/22/17	JE611		A M PAYNE & ASSOCIATES INC		350.00	
			Totals for 695		350.00	4,165.00
708	FICA EXPENSE			11,426.86		
06/08/17	JE603		PAYROLL TAX IMPOUND		554.30	
06/22/17	JE610		PAYROLL TAX IMPOUND		436.55	
			Totals for 708		990.85	12,417.71

Hasty Fire & Rescue, Inc.

General Ledger

June 1, 2017 - June 30, 2017

Date	Reference	Journal	Description	Beginning Balance	Current Amount	Period End Balance
709	OFFICE SUPPLIES			4,697.99		
			Totals for 709		<u>0.00</u>	<u>4,697.99</u>
712	CONTRACT SERVICES			5,109.50		
06/06/17	2470		DANNY SHACKELFORD-INVOICE 6016		<u>45.00</u>	
			Totals for 712		<u>45.00</u>	<u>5,154.50</u>
761	STATE UNEMPLOYMENT TAX			673.65		
06/08/17	JE603		PAYROLL TAX IMPOUND		<u>26.09</u>	
06/22/17	JE610		PAYROLL TAX IMPOUND		<u>20.54</u>	
			Totals for 761		<u>46.63</u>	<u>720.28</u>
767	SUPPLIES - DO NOT USE			13.63		
06/06/17	2469		CB&T-SAM'S		<u>8.65</u>	
06/30/17	JE617		TO CORRECT ACCT ENTRY FOR SUPPLIES		<u>(22.28)</u>	
			Totals for 767		<u>(13.63)</u>	<u>0.00</u>
			Report Total			<u>0.00</u>

Net Profit/(Loss)

Current Period	<u>12,466.63</u>
Year-to-Date	<u>138,695.69</u>

Distribution count = 101

The 2017 Annual Meeting of the Hasty Fire District was held on Tuesday, November 14, 2017 at 7:00 P.M. Seven Board Members and 14 Members of the community were present. The meeting was called to order by President, Jeff Cecil. He introduced the Board Members, the Chief, Deputy Chief, and Assistant Chief and welcomed the members of the community who had come out tonight. The meeting was opened with prayer.

The Minutes of the 2016 Annual Meeting were read and approved.

Sandra Sink, Treasurer had our 2017 Financial Report as of June 30, 2017 the end of our fiscal year with total monies of \$184,219.68 which includes Checking and Money Market. (Attached)

The President called for Old Business:

Chief Zach Jordan talked about our purchase of a new truck which replaces our 2004 model which was sold to a department in Alabama.

The President then called for New Business:

Jeff Cecil, President opened the floor for nominations for New Board Members stating that Archie Saintsing and Jeff Otey would be going off the Board and Randy Cecil can be re-elected. Adam Miller nominated Dow Craver, Zach Jordan nominated Chris Mendenhall, Archie Saintsing nominated Randy Cecil, and Sam Guthrie nominated Kay Green. Archie Saintsing made a motion that the nominations be closed, seconded by Sam Otey, and the motion carried by unanimous vote. Votes were counted by

ballot and our new Board Members are Randy Cecil, Dow Craver, and Chris Mendenhall. Papers were signed by all eligible voters.

Jeff Cecil introduced Zach Jordan, Chief and stated that the Firefighters had done an outstanding job. Zach stated that we have had 392 calls this past year. We presently have 38 Firefighters with a average of five personnel per call, and 3 Full Time Day Men. We were able to supply our paid staff with more benefits this year. Our tax rate is .08 presently and we have discussed going to an increase for insurance purposes and more personnel. I would like to see Hasty go to two full time on 24-hour coverage. He then thanked the Board Members for all their support this past year.(Attach)

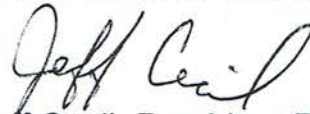
Jeff Cecil thanked the Chief, Officers, and Firemen for all they do for the community and thanked everyone who came out tonight.

With no further business the meeting was adjourned.

Respectfully submitted,



Janice Bristow, Recording Secretary



Jeff Cecil, President Board of Directors

Members Present :

Jeff Cecil Randy Cecil Sam Guthrie Archie Saintsing

Jeff Otey Bill Edwards Bryan Hayworth

To: Davidson County Board of County Commissioners

From: Tyro Rural Fire Department
 c/o Barry Shoaf
 2332 Tyro Road
 Lexington, North Carolina 27295

Re: Budget Request For Fiscal Year 2018-2019

The Board of Directors of Tyro Rural Fire Department estimates the cost of operations for fiscal year 2018-2019 to be as follows:

ITEM OF EXPENSE -----	LAST YEAR BUDGET -----	CURRENT YEAR BUDGET -----	REQUESTED BUDGET -----	ADOPTED BUDGET -----
Truck Maintenance	\$ 25,225	\$ 27,000	\$ 27,000	\$ 27,000
Truck Payment	\$ -	\$ -		\$ -
Truck Operations (Gas & Oil)	\$ 15,000	\$ 15,000	\$ 10,000	\$ 10,000
Insurance	\$ 33,000	\$ 37,500	\$ 37,500	\$ 37,500
Utilities-Electric	\$ 8,000	\$ 8,400	\$ 22,500	\$ 22,500
Miscellaneous	\$ 17,000	\$ 17,000	\$ 15,000	\$ 15,000
Supplies	\$ 14,000	\$ 14,000	\$ 10,000	\$ 10,000
Water	\$ 600	\$ 700	\$ -	\$ -
Training & Materials	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Telephone	\$ 2,000	\$ 2,000	\$ -	\$ -
Gas (Heating or Natural)	\$ 12,000	\$ 12,000	\$ -	\$ -
Equip., Equip. Maintenance	\$ 50,000	\$ 45,796	\$ 45,000	\$ 45,000
Bldg. Maintenance	\$ 35,000	\$ 39,400	\$ 40,000	\$ 40,000
Communication Replacement & Repairs	\$ 10,000	\$ 10,000	\$ 24,000	\$ 24,000
Pay Per Call	\$ 19,000	\$ 19,000	\$ 15,000	\$ 15,000
Paid Part-Time Position	\$ 74,000	\$ 74,000	\$ 79,000	\$ 79,000
TOTAL	\$ 324,825	\$ 331,796	\$ 335,000	\$ 335,000
Original or Amended Budget	\$ 324,825	\$ 331,796	\$ 335,000	\$ 335,000
YTD Revenues	\$ 337,976	\$ 298,734	\$ -	\$ -
Amount (Over) or Under Original Budget	\$ (13,151)	\$ 33,062	\$ 335,000	\$ 335,000
Current Year Tax Rate	\$ 0.08	\$ 0.08	\$ 0.08	\$ 0.08
Total Tax Valuation	\$ 408,573,552	\$ 408,614,410	\$ 408,818,717	\$ 408,818,717

We do hereby request that sufficient tax be levied in the Tyro Rural Fire Department to fund the above described needs. The requested tax rate for fiscal year 2018-2019 is not to exceed \$0.08.

Respectfully Submitted,

Brandon Weaver
 Board Chairman

Troy Chrisley
 Secretary to Board

Jeff Chrisley
 Treasurer to Board

To: Davidson County Board of County Commissioners

From: Wallburg Fire Department
P O Box 85
Wallburg, North Carolina 27373

Re: Budget Request For Fiscal Year 2018-2019

The Board of Directors of Wallburg Fire Department estimates the cost of operations for fiscal year 2018-2019 to be as follows:

ITEM OF EXPENSE	LAST YEAR BUDGET	CURRENT YEAR BUDGET	REQUESTED BUDGET	ADOPTED BUDGET
Truck Maintenance	\$ 30,000	\$ 25,000	\$ 25,000	\$ 25,000
Truck Fund	\$ 25,000	\$ -	\$ -	\$ -
Equipment	\$ 55,000	\$ 35,000	\$ 45,000	\$ 45,000
Insurance	\$ 55,000	\$ 58,500	\$ 60,000	\$ 60,000
Utilities	\$ 19,000	\$ 19,000	\$ 23,000	\$ 20,000
Miscellaneous	\$ 2,500	\$ 1,500	\$ 1,500	\$ 1,500
Supplies	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Building Maintenance	\$ 15,000	\$ 10,000	\$ 10,000	\$ 10,000
Equipment Maintenance	\$ 8,500	\$ 8,500	\$ 9,000	\$ 9,000
Training	\$ 1,500	\$ 1,000	\$ 1,000	\$ 1,000
Certified Audit and Payroll Preparation	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000
Building Payment	\$ 78,296	\$ 120,000	\$ 120,000	\$ 120,000
Medical Supplies	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Physicals	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Uniform Expenses	\$ 2,500	\$ 2,000	\$ 2,000	\$ 2,000
Office Expenses	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Truck Payment	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
Extra Manpower	\$ -	\$ -	\$ -	\$ -
Salaries / Benefits	\$ 430,000	\$ 452,000	\$ 460,000	\$ 460,000
TOTAL	\$ 760,296	\$ 770,500	\$ 794,500	\$ 791,500
Original or Amended Budget	\$ 760,296	\$ 770,500	\$ 794,500	\$ 791,500
YTD Revenues	\$ 791,071	\$ 741,558	\$ -	\$ -
Amount (Over) or Under Original Budget	\$ (30,775)	\$ 28,942	\$ 794,500	\$ 791,500
Current Year Tax Rate	\$ 0.10	\$ 0.10	\$ 0.10	\$ 0.10
Total Tax Valuation	\$ 764,116,353	\$ 764,192,765	\$ 764,574,861	\$ 764,574,861

We do hereby request that sufficient tax be levied in the Wallburg Fire Department to fund the above described needs. The requested tax rate for fiscal year 2018-2019 is not to exceed \$0.10.

Respectfully Submitted,

Daniel Harper
Board Chairman

Casie Pegg
Secretary to Board

Julie Logan
Treasurer to Board

To: Davidson County Board of County Commissioners

From: Welcome Fire Department
P.O. Box 251
Welcome, North Carolina 27374

Re: Budget Request For Fiscal Year 2018-2019

The Board of Directors of Welcome Fire Department estimates the cost of operations for fiscal year 2018-2019 to be as follows:

ITEM OF EXPENSE	LAST YEAR BUDGET	CURRENT YEAR BUDGET	REQUESTED BUDGET	ADOPTED BUDGET
Banquets/Officers/Directors	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Repairs & Maintenance	\$ 42,000	\$ 42,000	\$ 40,000	\$ 40,000
Interest on Debt	-	\$ -	\$ -	\$ -
Equipment	\$ 95,000	\$ 98,000	\$ 93,000	\$ 93,000
Debt Service - Building	\$ -	\$ -	\$ -	\$ -
Insurance	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Utilities & Fuel	\$ 27,500	\$ 27,500	\$ 25,000	\$ 25,000
Miscellaneous	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
Supplies	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Training	\$ 3,000	\$ 3,000	\$ 2,000	\$ 2,000
PT Salaries / FICA	\$ 255,000	\$ 255,000	\$ 283,000	\$ 283,000
Fraternal Benefits	\$ 13,000	\$ 13,000	\$ 12,000	\$ 12,000
Administrative Asst.	\$ -	\$ -	\$ -	\$ -
Truck Debt Service	\$ 16,141	\$ 16,141	\$ -	\$ -
Debt Service - Building	\$ 59,044	\$ 59,044	\$ 59,044	\$ 59,044
TOTAL	\$ 568,684	\$ 571,685	\$ 572,044	\$ 572,044
Original or Amended Budget	\$ 568,684	\$ 571,685	\$ 572,044	\$ 572,044
YTD Revenues	\$ 589,625	\$ 531,723	\$ -	\$ -
Amount (Over) or Under Original Budget	\$ (20,941)	\$ 39,962	\$ 572,044	\$ 572,044
Current Year Tax Rate	\$ 0.11	\$ 0.11	\$ 0.11	\$ 0.11
Total Tax Valuation	\$ 519,905,443	\$ 519,957,433	\$ 520,217,412	\$ 520,217,412

We do hereby request that sufficient tax be levied in the Welcome Fire Department to fund the above described needs. The requested tax rate for fiscal year 2018-2019 is not to exceed \$0.11.

Respectfully Submitted,

James Jones
Board Chairman

Teresa Grubb
Secretary to Board

Teresa Grubb
Treasurer to Board

To: Davidson County Board of County Commissioners

From: West Lexington Volunteer Fire Department
P.O. Box 1654
Lexington, North Carolina 27293

Re: Budget Request For Fiscal Year 2018-2019

The Board of Directors of West Lexington Volunteer Fire Department estimates the cost of operations for fiscal year 2018-2019 to be as follows:

ITEM OF EXPENSE -----	LAST YEAR BUDGET -----	CURRENT YEAR BUDGET -----	REQUESTED BUDGET -----	ADOPTED BUDGET -----
Payroll	\$ 101,585	\$ 114,524	\$ 114,524	\$ 114,524
Equipment	\$ 18,154	\$ 24,251	\$ 38,541	\$ 38,541
Insurance	\$ 34,800	\$ 38,950	\$ 39,640	\$ 39,640
Utilities	\$ 13,605	\$ 13,655	\$ 13,855	\$ 13,855
Supplies	\$ 9,460	\$ 6,510	\$ 6,510	\$ 6,510
Building Maintenance	\$ 6,250	\$ 6,250	\$ 24,250	\$ 24,250
Truck Payment	\$ 49,400	\$ 30,000	\$ -	\$ -
Contingency	\$ 2,020	\$ 3,134	\$ 3,140	\$ 3,140
Truck Maintenance	\$ 17,000	\$ 15,000	\$ 15,000	\$ 15,000
TOTAL	<u>\$ 252,274</u>	<u>\$ 252,274</u>	<u>\$ 255,460</u>	<u>\$ 255,460</u>
Original or Amended Budget	\$ 252,274	\$ 252,274	\$ 255,460	\$ 255,460
YTD Revenues	\$ 261,216	\$ 226,236	\$ -	\$ -
Amount (Over) or Under Original Budget	<u>\$ (8,942)</u>	<u>\$ 26,038</u>	<u>\$ 255,460</u>	<u>\$ 255,460</u>
Current Year Tax Rate	\$ 0.10	\$ 0.10	\$ 0.10	\$ 0.10
Total Tax Valuation	\$ 255,179,330	\$ 255,204,848	\$ 255,460,053	\$ 255,460,053

We do hereby request that sufficient tax be levied in the West Lexington Volunteer Fire Department to fund the above described needs. The requested tax rate for fiscal year 2018-2019 is not to exceed \$0.10.

Respectfully Submitted,

David Connie
Board Chairman

Ralph Michael
Secretary to Board

Lori Clement
Treasurer to Board

To: Davidson County Board of County Commissioners

From: South Davidson Volunteer Fire Department
P O Box 1097
Denton, North Carolina 27239

Re: Budget Request For Fiscal Year 2018-2019

The Board of Directors of South Davidson Volunteer Fire Department estimates the cost of operations for fiscal year 2018-2019 to be as follows:

ITEM OF EXPENSE	LAST YEAR BUDGET	CURRENT YEAR BUDGET	REQUESTED BUDGET	ADOPTED BUDGET
Accounting Fees	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
Miscellaneous	\$ 1,000	\$ 500	\$ 500	\$ 500
Gas & Oil	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
Equipment Maintenance	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500
Insurance	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500
Utilities	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500
Replacement Radios	\$ 3,500	\$ 5,000	\$ 5,000	\$ 5,000
Replacement Pagers	\$ 3,500	\$ 3,800	\$ 3,800	\$ 3,800
Turn Out Gear	\$ 3,000	\$ 8,000	\$ 8,000	\$ 8,000
Building Maintenance	\$ 5,500	\$ 5,500	\$ 6,000	\$ 6,000
Miscellaneous	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Pension Fund	\$ 2,000	\$ 2,500	\$ 2,500	\$ 2,500
Training	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
Truck Payment	\$ 37,000	\$ 37,000	\$ 37,000	\$ 37,000
Fire Hose	\$ -	\$ -	\$ -	\$ -
Air Packs	\$ 8,000	\$ 3,500	\$ 3,500	\$ 3,500
TOTAL	\$ 110,500	\$ 112,800	\$ 113,300	\$ 113,300
Original or Amended Budget	\$ 110,500	\$ 112,800	\$ 113,300	\$ 113,300
YTD Revenues	\$ 115,700	\$ 100,538	\$ -	\$ -
Amount (Over) or Under Original Budget	\$ (5,200)	\$ 12,262	\$ 113,300	\$ 113,300
Current Year Tax Rate	\$ 0.10	\$ 0.10	\$ 0.10	\$ 0.10
Total Tax Valuation	\$ 117,229,787	\$ 117,241,510	\$ 117,358,752	\$ 117,358,752

We do hereby request that sufficient tax be levied in the South Davidson Volunteer Fire Department to fund the above described needs. The requested tax rate for fiscal year 2018-2019 is not to exceed \$0.10.

Respectfully Submitted,

Edward K. Parnell
Board Chairman

Richard K. Smith
Secretary to Board

Amanda F. Cook
Treasurer to Board

To: Davidson County Board of County Commissioners

From: Horneytown Volunteer Fire Department
P.O. Box 5004
High Point, North Carolina 27262-5004

Re: Budget Request For Fiscal Year 2018-2019

The Board of Directors of Horneytown Volunteer Fire Department estimates the cost of operations for fiscal year 2018-2019 to be as follows:

ITEM OF EXPENSE -----	LAST YEAR BUDGET -----	CURRENT YEAR BUDGET -----	REQUESTED BUDGET -----	ADOPTED BUDGET -----
Telephone	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200
Repair & Maintenance	\$ 10,638	\$ 10,638	\$ 11,638	\$ 10,638
Gas & Oil	\$ 3,795	\$ 3,795	\$ 4,309	\$ 3,795
Equipment	\$ 11,900	\$ 11,900	\$ 11,900	\$ 11,900
Insurance	\$ 9,700	\$ 9,700	\$ 9,700	\$ 9,700
Utilities	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500
Supplies, Janitorial	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
Building Maintenance	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200
Equipment Depreciation Account	\$ 4,350	\$ 4,350	\$ 4,350	\$ 4,350
Truck Payment	\$ 9,400	\$ 14,000	\$ 14,000	\$ 13,111
Postage	\$ 210	\$ 210	\$ 210	\$ 210
Uniforms	\$ 4,086	\$ 4,086	\$ 4,086	\$ 4,086
Supplies, Office	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
Supplies, Maintenance	\$ 2,252	\$ 2,252	\$ 2,252	\$ 2,252
Supplies, Operating	\$ 3,500	\$ 3,500	\$ 4,500	\$ 3,500
Membership & Dues	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200
Training	\$ 4,600	\$ 4,600	\$ 4,600	\$ 4,600
Chief Contract	\$ 12,500	\$ 15,000	\$ 15,000	\$ 15,000
Part-Time Salaries	\$ 51,521	\$ 66,610	\$ 68,610	\$ 66,610
TOTAL	\$ 139,552	\$ 161,741	\$ 166,255	\$ 160,852
Original or Amended Budget	\$ 139,552	\$ 161,741	\$ 166,255	\$ 160,852
YTD Revenues	\$ 146,065	\$ 159,635	\$ -	\$ -
Amount (Over) or Under Original Budget	\$ (6,513)	\$ 2,106	\$ 166,255	\$ 160,852
Current Year Tax Rate	\$ 0.11	\$ 0.13	\$ 0.13	\$ 0.13
Total Tax Valuation	\$ 127,502,587	\$ 127,760,904	\$ 127,888,665	\$ 127,888,665

We do hereby request that sufficient tax be levied in the Horneytown Volunteer Fire Department to fund the above described needs. The requested tax rate for fiscal year 2018-2019 is not to exceed \$0.13.

Respectfully Submitted,

Darrell Woosley
Board Chairman

Max Moffitt
Secretary to Board

Max Moffitt
Treasurer to Board

To: Davidson County Board of County Commissioners

From: Griffith Volunteer Fire Department
 5190 Peters Creek Parkway
 Winston-Salem, North Carolina 27127-7278

Re: Budget Request For Fiscal Year 2018-2019

The Board of Directors of Griffith Volunteer Fire Department estimates the cost of operations for fiscal year 2018-2019 to be as follows:

ITEM OF EXPENSE -----	LAST YEAR BUDGET -----	CURRENT YEAR BUDGET -----	REQUESTED BUDGET -----	ADOPTED BUDGET -----
Telephone	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Repair & Maintenance	\$ 8,500	\$ 8,500	\$ 8,500	\$ 8,500
Gas & Oil	\$ 21,281	\$ 21,281	\$ 21,280	\$ 21,280
Equipment	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000
Insurance	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Utilities	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500
Supplies, Janitorial	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Building Maintenance	\$ 14,500	\$ 14,500	\$ 14,500	\$ 14,500
Equipment Depreciation Account	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500
Professional Fees	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000
Postage	\$ 500	\$ 500	\$ 500	\$ 500
Uniforms	\$ 18,120	\$ 18,120	\$ 18,120	\$ 18,120
Supplies, Office	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Supplies, Maintenance	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
Supplies, Operating	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Membership & Dues	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
Training	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500
Less Other Income	\$ 222,401	\$ 222,401	\$ 222,400	\$ 222,400
TOTAL				
Original or Amended Budget	\$ 222,401	\$ 222,401	\$ 222,400	\$ 222,400
YTD Revenues	\$ 238,818	\$ 224,849	\$ -	\$ -
Amount (Over) or Under Original Budget	\$ (16,417)	\$ (2,448)	\$ 222,400	\$ 222,400
Current Year Tax Rate	\$ 0.08	\$ 0.08	\$ 0.08	\$ 0.08
Total Tax Valuation	\$ 289,147,211	\$ 289,176,126	\$ 289,320,714	\$ 289,320,714

We do hereby request that sufficient tax be levied in the Griffith Volunteer Fire Department to fund the above described needs. The requested tax rate for fiscal year 2018-2019 is not to exceed \$0.08.

Respectfully Submitted,

Adam Berry
 Board Chairman

Brian Sternecker
 Secretary to Board

Ike Brann
 Treasurer to Board

To: Davidson County Board of County Commissioners

From: Clemmons Volunteer Fire Department
 Attn. Chief Jerry Brooks
 PO Box 36
 Clemmons, NC 27012

Re: Budget Request For Fiscal Year 2018-2019

The Board of Directors of Clemmons Volunteer Fire Department estimates the cost of operations for fiscal year 2018-2019 to be as follows:

ITEM OF EXPENSE -----	LAST YEAR BUDGET -----	CURRENT YEAR BUDGET -----	REQUESTED BUDGET -----	ADOPTED BUDGET -----
Telephone	\$ 484	\$ 530	\$ 515	\$ 515
Repair & Maintenance	\$ 2,820	\$ 2,722	\$ 3,415	\$ 3,415
Gas & Oil	\$ 860	\$ 666	\$ 845	\$ 845
Equipment	\$ 1,410	\$ 925	\$ 1,855	\$ 1,855
Insurance	\$ 9,130	\$ 8,529	\$ 7,855	\$ 7,855
Utilities	\$ 790	\$ 551	\$ 915	\$ 915
Supplies, Janitorial	\$ 180	\$ 185	\$ 335	\$ 335
Building Maintenance	\$ 390	\$ 370	\$ 375	\$ 375
Equipment Depreciation Account	\$ 1,490	\$ 1,406	\$ 1,245	\$ 1,245
Professional Fees	\$ 50	\$ 362	\$ 515	\$ 515
Postage	\$ 420	\$ 52	\$ 215	\$ 215
Uniforms	\$ 1,170	\$ 1,200	\$ 1,325	\$ 1,325
Supplies, Office	\$ 820	\$ 802	\$ 445	\$ 445
Supplies, Operating	\$ 2,650	\$ 3,014	\$ 2,485	\$ 2,485
Membership & Dues	\$ 620	\$ 590	\$ 835	\$ 835
Training	\$ 720	\$ 82	\$ 1,055	\$ 1,055
Loan Repayment	\$ 2,770	\$ 2,630	\$ 2,715	\$ 2,715
Salaries	\$ 39,610	\$ 42,700	\$ 39,845	\$ 39,845
TOTAL	\$ 66,384	\$ 67,316	\$ 66,790	\$ 66,790
Original or Amended Budget	\$ 66,384	\$ 67,316	\$ 66,790	\$ 66,790
YTD Revenues	\$ 68,932	\$ 65,447	\$ -	\$ -
Amount (Over) or Under Original Budget	\$ (2,548)	\$ 1,869	\$ 66,790	\$ 66,790
Current Year Tax Rate	\$ 0.06	\$ 0.06	\$ 0.06	\$ 0.06
Total Tax Valuation	\$ 111,198,101	\$ 111,209,221	\$ 111,320,430	\$ 111,320,430

We do hereby request that sufficient tax be levied in the Clemmons Volunteer Fire Department to fund the above described needs. The requested tax rate for fiscal year 2018-2019 is not to exceed \$0.06.

Respectfully Submitted,

Charles Stovall
 Board Chairman

Darlene Armstrong
 Secretary to Board

J. Dodd Linker
 Treasurer to Board

To: Davidson County Board of County Commissioners

From: Badin Lake Fire Department
 Attn. Chief Gene Hartman
 625 Blaine Rd.
 New London, NC 28127

Re: Budget Request For Fiscal Year 2018-2019

The Board of Directors of Badin Lake Volunteer Fire Department estimates the cost of operations for fiscal year 2018-2019 to be as follows:

ITEM OF EXPENSE -----	LAST YEAR BUDGET -----	CURRENT YEAR BUDGET -----	REQUESTED BUDGET -----	ADOPTED BUDGET -----
Telephone	\$ 340	\$ 350	\$ 350	\$ 350
Repair & Maintenance	\$ 520	\$ 1,508	\$ 1,508	\$ 1,508
Gas & Oil	\$ 600	\$ 600	\$ 600	\$ 600
Equipment	\$ 600	\$ 600	\$ 600	\$ 600
Insurance	\$ 3,144	\$ 3,144	\$ 3,144	\$ 3,144
Utilities	\$ 2,882	\$ 3,882	\$ 3,882	\$ 3,882
Supplies, Janitorial	\$ 100	\$ 200	\$ 200	\$ 200
Building Maintenance	\$ 960	\$ 1,960	\$ 1,960	\$ 1,960
Equipment Depreciation Account	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
Professional Fees	\$ 200	\$ 200	\$ 200	\$ 200
Uniforms	\$ 78	\$ 106	\$ 106	\$ 106
Supplies, Office	\$ 126	\$ 300	\$ 300	\$ 300
Membership & Dues	\$ 100	\$ 170	\$ 170	\$ 170
Training	\$ 450	\$ 450	\$ 450	\$ 450
Misc. Expenses	\$ 150	\$ 1,150	\$ 1,150	\$ 1,150
Loan Repayment	\$ 16,380	\$ 16,380	\$ 16,380	\$ 16,380
Paid Fire Fighter	\$ 5,000	\$ 6,000	\$ 6,000	\$ 6,000
TOTAL	\$ 34,630	\$ 40,000	\$ 40,000	\$ 40,000
Original or Amended Budget	\$ 34,630	\$ 40,000	\$ 40,000	\$ 40,000
YTD Revenues	\$ 41,377	\$ 39,903	\$ -	\$ -
Amount (Over) or Under Original Budget	\$ (6,747)	\$ 97	\$ 40,000	\$ 40,000
Current Year Tax Rate	\$ 0.055	\$ 0.055	\$ 0.055	\$ 0.055
Total Tax Valuation	\$ 76,693,044	\$ 76,717,027	\$ 76,793,744	\$ 76,793,744

We do hereby request that sufficient tax be levied in the Badin Lake Volunteer Fire Department to fund the above described needs. The requested tax rate for fiscal year 2018-2019 is not to exceed \$0.055.

Respectfully Submitted,

Vincent Stamey
 Board Chairman

Clyde Cupples
 Secretary to Board

Teresa Reynolds
 Treasurer to Board

SPECIAL REVENUE FUND - TRANSPORTATION

Zeb Hanner, County Manager

945 North Main Street Lexington, NC 27292 (336) 242-2250

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$390,188	\$341,041	\$341,041	\$316,907	\$362,566	\$21,525	6.3%
Operating	\$430,843	\$370,720	\$540,194	\$438,262	\$384,501	\$13,781	3.7%
Capital Outlay	\$0	\$180,040	\$180,040	\$172,253	\$304,000	\$123,960	68.9%
Total	\$821,031	\$891,801	\$1,061,275	\$927,422	\$1,051,067	\$159,266	17.9%
Revenues							
Appropriated Fund Balance	\$0	\$119,337	\$119,337	\$0	\$32,477	(\$86,860)	-72.8%
Charges for Service	\$149,760	\$12,000	\$39,521	\$43,857	\$63,155	\$51,155	426.3%
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$568,633	\$650,180	\$787,133	\$672,021	\$859,336	\$209,156	32.2%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	(\$36,112)	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$26,862	\$110,284	\$115,284	\$115,284	\$96,099	(\$14,185)	-12.9%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$709,143	\$891,801	\$1,061,275	\$831,162	\$1,051,067	\$159,266	17.9%
Net County Funds	\$111,888	\$0	\$0	\$96,260	\$0	\$0	0.0%
Authorized Positions	8.00	6.00	6.00	6.00	4.00	(2.00)	-33.3%

DEPARTMENTAL PURPOSE & GOALS

The Transportation Department provides effective transportation services to the citizens of Davidson County and ensures County human services agencies' and non-profits' transportation needs are met. These services include operating deviate-fixed bus routes and coordinating demand response passenger trips for elderly and disabled consumers. The department also works with Emergency Management to mobilize transportation assets during natural or manmade disasters affecting the community.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget increases funding to the Transportation Fund by \$159,266 or 17.9%. For next fiscal year employee pay raises are included at the same amount as were approved for FY 2018 which totaled \$500 + 1.5%. Further, the adopted eliminates two Transportation Coordinator positions.

- Lastly, the adopted budget includes funding to replace four outdated transportation vans (\$304K).

FY 2018 SIGNIFICANT ACCOMPLISHMENTS

- Replaced 2- 25' LTVs that had served beyond FTA service life standard.
- Successfully converted fleet to the Transloc hardwired GPS units for better tracking.
- Replaced failing on bus camera system and added 3 exterior cameras for better protection of County Employees, County Residents, and County Equipment.
- Promoted existing employee to Route Supervisor.
- Implemented new Third Party Contracts for Transportation Services.

KEY PERFORMANCE MEASURES

Measures	FY 2016 Actual	FY 2017 Actual	FY 2018 Projected	FY 2019 Projected
Less than Two (2) OSHA Recordable Accidents	n/a	0	0	0
Number of One Way Passenger Trips Per Quarter (Deviated Fixed) > 25,000	34,014	30,312	28,866	29,000
Number of Passenger Trips Per Quarter (Paratransit) > 17,000	20,622	20,219	n/a	n/a
Number of Passengers Per Day (Deviated Fixed) > 500	660	589	388	400
Number of Passengers Per Revenue Hour > 3.8	5.5	6.3	n/a	n/a
Number of Passengers Per Service Hour > 3.7	4.7	6.0	12.6	13.0
Passengers Per Revenue Hour (Coordinated) > 2	3.6	3.4	n/a	5

FUTURE ISSUES

- Continue to replace outdated equipment.
- Continually monitor the use of local funding to operate the Transportation Fund.

SPECIAL REVENUE FUND – SCHOOL CAPITAL OUTLAY

Casey Smith, Assistant County Manager

913 Greensboro Street Lexington, NC 27292 (336) 242-2213

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating	\$30,539,221	\$3,651,603	\$3,651,603	\$925,793	\$2,952,545	(\$699,058)	-19.1%
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$30,539,221	\$3,651,603	\$3,651,603	\$925,793	\$2,952,545	(\$699,058)	-19.1%
Revenues							
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$121,810	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$92	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$500,000	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$3,644,461	\$3,651,603	\$3,651,603	\$3,651,603	\$2,952,545	(\$699,058)	-19.1%
Taxes	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$4,266,362	\$3,651,603	\$3,651,603	\$3,651,603	\$2,952,545	(\$699,058)	-19.1%
Net County Funds	\$26,272,859	\$0	\$0	(\$2,725,810)	\$0	\$0	0.0%
Authorized Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

The School Capital Outlay Fund accounts for the construction of school buildings and facilities for Davidson County Schools, Lexington and Thomasville City Schools as well as Davidson County Community College.

FY 2019 ADOPTED BUDGET HIGHLIGHTS

- The FY 2019 Adopted Budget decreases funding for school capital outlay by (\$699,058) or -19.1%. The adopted budget reduces the necessary contribution of school capital to debt service for the QSCB bonds by (\$7,142). This reduction is based on the updated amortization schedule therefore, the adopted budget transfers that difference back to each school system's school capital outlay allocation.
- The adopted budget also maintains the additional \$500K included during FY 2016, FY 2017 and FY 2018 for all three school systems major capital outlay that was paid for using state lottery proceeds (Paid for via the Article 44 Sales Tax).
- Lastly, the adopted budget includes (\$294K) for Davidson County Community College to completed two Type I Capital Outlay projects: 1) Briggs Roof replacement (\$184K for a 20

year old roof) and Parking Lot Maintenance (Walkway from the Love Resource Center to Smith Health Science Center - \$110K). These projects will be covered via Article 44 Sales Tax. Within the table below shows the list of Type I Capital Outlay projects approved for each organization for FY 2018-19.

Organization	FY 2018 Adopted Budget	FY 2019 Requested Budget	FY 2019 Adopted Budget	<u>vs. Adopted</u>	
				\$ Change	% Change
Davidson County Community College	\$ 1,000,000	\$ -	\$ -	\$ (1,000,000)	-100.0%
Briggs Roof	\$ -	\$ 183,800	\$ 183,800	\$ 183,800	0.0%
Parking Lot Maintenance	\$ -	\$ 110,000	\$ 110,000	\$ 110,000	0.0%
Total	\$ 1,000,000	\$ 293,800	\$ 293,800	\$ (706,200)	-70.6%
Davidson County Schools	\$ 1,696,947	\$ -	\$ -	\$ (1,696,947)	-100.0%
Camera & Safety Equipment Upgrades & Repairs	\$ -	\$ 335,000	\$ 335,000	\$ 335,000	0.0%
Fire Alarm Replacements	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	0.0%
YVRCA Window Replacement	\$ -	\$ 300,000	\$ 300,000	\$ 300,000	0.0%
Exterior Door Replacements (District-Wide)	\$ -	\$ 140,000	\$ 140,000	\$ 140,000	0.0%
Light Conversion T12 Florescent to LED Lighting System	\$ -	\$ 400,000	\$ 400,000	\$ 400,000	0.0%
Asbestos Abatement	\$ -	\$ 25,661	\$ 25,661	\$ 25,661	0.0%
Total	\$ 1,696,947	\$ 1,700,661	\$ 1,700,661	\$ 3,714	0.2%
Lexington City Schools	\$ 499,011	\$ -	\$ -	\$ (499,011)	-100.0%
System-Wide Paving	\$ -	\$ 65,000	\$ 46,754	\$ 46,754	0.0%
System-Wide HVAC	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	0.0%
Roofing	\$ -	\$ 159,217	\$ 159,217	\$ 159,217	0.0%
Playground Renovations	\$ -	\$ 16,536	\$ 16,536	\$ 16,536	0.0%
Maintenance Shop	\$ -	\$ 78,218	\$ 78,218	\$ 78,218	0.0%
Total	\$ 499,011	\$ 518,971	\$ 500,725	\$ 1,714	0.3%
Thomasville City Schools	\$ 455,645	\$ -	\$ -	\$ (455,645)	-100.0%
THS Bathroom Replacements	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	0.0%
HVAC Projects	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	0.0%
Finch Auditorium	\$ -	\$ 40,000	\$ 40,000	\$ 40,000	0.0%
TCS Building & Grounds Projects	\$ -	\$ 75,000	\$ 75,000	\$ 75,000	0.0%
Safety & Security Projects	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	0.0%
Technology Projects	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	0.0%
TCS Paving Projects	\$ -	\$ 42,359	\$ 42,359	\$ 42,359	0.0%
Total	\$ 455,645	\$ 457,359	\$ 457,359	\$ 1,714	0.4%
Grand Total	\$ 3,651,603	\$ 2,970,791	\$ 2,952,545	\$ (699,058)	-19.1%

SPECIAL REVENUE FUND – SPECIAL SCHOOL DISTRICT

Casey Smith, Assistant County Manager

913 Greensboro Street Lexington, NC 27292 (336) 242-2213

BUDGET SUMMARY

Category	FY 2017 Actual	FY 2018 Adopted	FY 2018 Amended	FY 2018 YTD Actual	FY 2019 Adopted	vs. Adopted	
						\$ Change	% Change
Expenses							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Operating	\$1,507,504	\$1,539,298	\$1,539,298	\$1,486,222	\$1,507,165	(\$32,133)	-2.1%
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Total	\$1,507,504	\$1,539,298	\$1,539,298	\$1,486,222	\$1,507,165	(\$32,133)	-2.1%
Revenues							
Charges for Service	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Interest Earnings	\$137	\$0	\$0	\$0	\$0	\$0	0.0%
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Licenses & Permits	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Miscellaneous Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Other Financing	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Taxes	\$1,507,367	\$1,539,298	\$1,539,298	\$1,486,222	\$1,507,165	(\$32,133)	-2.1%
Total	\$1,507,504	\$1,539,298	\$1,539,298	\$1,486,222	\$1,507,165	(\$32,133)	-2.1%
Net County Funds	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Authorized Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.0%

DEPARTMENTAL PURPOSE & GOALS

The special school district fund is a special revenue fund to account for the proceeds generated from the special school tax levied by the county on behalf of the Lexington City School System. For FY 2019 the tax rate will remain \$0.12 per \$100 dollars of assessed property valuation, which is the same as it was for FY 2018.

GLOSSARY OF BUDGET-RELATED TERMS

ABC Tax - A tax on the net profits of county and city alcoholic beverage control (ABC) stores. The law provides that the net profits from the tax to a county's general fund.

Accrual Basis of Accounting - Method of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Ad Valorem Tax (also known as "Property Tax") - A tax on property itself, levied on the assessed value of the property.

Adopted Budget - The original budget approved by the Board of County Commissioners for a given fiscal year.

Agency Funds – Funds used to account for assets held as an agent for individuals, private organizations, other governments and/or other funds or accounts. Agency funds are purely custodial in nature

Allocate – To set apart portions of budgeted expenditures that are specifically designated or organizations for special activities or purposes.

Amended Budget - The original budget plus or minus any adjustments approved during the fiscal year by the Board of County Commissioners, i.e. June 30th or year end.

Appropriation - An authorization from a governing body to make expenditures for a specific purpose.

Approved Positions – Employee positions which are approved in the adopted budget. Positions are to be filled during the year.

Assessed Valuation - The total value of real estate and personal property as determined by tax assessors which is used as a basis for levying taxes.

Average Daily Membership (ADM) - The average number of students attending the public schools (grades K-12) on any given day based on enrollment figures through the first 10 days of the school year. This number is used by the State Department of Public Instruction for the allotment of "per pupil" funds to a school system. It is also used by county government as the basis for the allotment of operating (non-capital) funds from county sources to the public schools.

Balanced Budget – A budget (including project ordinances and financial plans for Internal Service Funds) where the sum of estimated net revenues and appropriated fund balances is equal to appropriations. G.S. 159-8(a) requires an exact balance – neither a deficit nor a surplus. G.S. 159-13(b) (16) states that each of the accounting funds, the sum of which make up the annual budget, must also be balanced.

GLOSSARY OF BUDGET-RELATED TERMS

Benchmarking - A practical process for measuring an organization's performance and processes, and using that analysis to improve services, operations and associated expenses.

Best in Class - Organizations that perform each function at the lowest cost, or with the highest degree of quality or efficiency.

Best Practice - The method used by an entity that excels at doing a particular activity. These are the measures against which the county benchmarks its current processes for performing the activity.

Block Grant - The consolidation by a funding agency (Federal or State government, for example) of two or more program-specific grants into one grant. This, in theory, provides the recipient of the grant with the maximum flexibility in the expenditure of the grant funds, while adhering to program requirements. In practice, it is sometimes used by funding agencies as a method of reducing the amount of grant awards.

Bond - A written promise to pay a specific sum of money plus interest within a specific period of time. Bonds are a major source of revenue for construction or major renovations.

Bond Rating – In rating municipalities for the issuance of general obligation debt, Standard & Poor's and Moody's consider factors that are relevant to a government's capacity and willingness to repay its debt. Bond ratings impact the interest rate and the cost of debt service in the operating budget.

Budget - A proposed plan for raising and spending money for specified programs, functions, activities, or objectives during a fiscal year.

Budget Calendar - The schedule around which the budget is developed. This schedule must include certain statutory dates, ultimately ending with the adoption of a budget ordinance by the Board of County Commissioners prior to July 1 (the date that the fiscal year begins).

Budget Message - The introduction of the budget that provides the Board of County Commissioners and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations of the County Manager.

Budget Officer - The appointed position within the organization designated to develop annual balanced spending plans for each fund within the County as well as monitor current year spending authorizations. For Davidson County that power has been designated by the Board of Commissioners to reside with the Assistant County Manager.

Budget Ordinance - The official enactment by the Board of Commissioners making appropriations and establishing a tax rate for the budget year. Appropriations shall be made by department, function, or project and will include the presentation of revenue estimates by major source. The ordinance must be adopted prior to July 1, with appropriate notification made to the Finance Officer and Clerk to the Board within five (5) days of approval by the Board of Commissioners.

GLOSSARY OF BUDGET-RELATED TERMS

Capital Improvement Plan (CIP) - A five-year plan of major construction or renovation projects. This plan includes the projected annual expenses and available revenues for each project. The plan is adjusted annually and approved by the Board of County Commissioners.

Capital Improvement Program - A long range plan which outlines proposed capital improvement projects and estimates the costs and funding sources associated with those projects.

Capital Outlay - Expenses associated with the acquisition, construction, improvement, replacement, or renovation of land, structures and improvements thereon. This includes equipment and physical property, other than land and buildings, having a useful life of more than three years and a cost in excess of \$5,000.

Capital Projects - A renovation and/or new construction project where the project takes a year or more to complete and the finished project has a life expectancy of five (5) or more.

Capital Project Fund - Transactions relating to the construction of any major capital improvements, including those financed by bond proceeds.

Cash Basis of Accounting - Method of accounting in which transactions are recognized at the time cash is received or spent.

Countywide Budget - The combination of the General Fund Budget (less any transfers to other funds) and the School Capital Outlay Fund Budget. This budget serves as the basis for the countywide tax rate.

Debt Service - Payments of interest and principal on an obligation resulting from the issuance of bonds.

Emergency Telephone System Fund - Transactions associated with the operation and debt retirement of the "911" Emergency Communications System. These transactions include those associated with both the "hardwire" (landlines) and "wireless" (cellular) communications components.

Fire District Funds - Transactions relating to the operation of the Fire Districts in the county. There are 26 individual Fire Districts in the county. Each is funded, in large part, from a special district tax levied on the property value for the individual district. The tax rate for each district is established annually by the Board of County Commissioners with the adoption of the Budget Ordinance.

Fiscal Year (FY) - The twelve-month period designated as the operating year for county government. For Davidson County, the fiscal year begins on July 1, and ends on the following June 30.

GLOSSARY OF BUDGET-RELATED TERMS

Fund - A separate fiscal and accounting entity, with its own set of accounts and having its own cash and other resources, liabilities, equities or fund balance, revenues and expenditures.

Fund Balance - Appropriated - Unrestricted money (cash & investments) left over at the end of a given fiscal year that is budgeted to help finance the subsequent year's expenditures.

Fund Balance - Undesignated - Unrestricted money (cash & investments) left over at the end of a given fiscal year that is not budgeted to help finance the subsequent year's expenditures. Any or all of this amount may be appropriated by action of the Board of County Commissioners at any time during the year, or may be left undesignated until the end of the fiscal year. The Local Government Commission recommends that the undesignated fund balance be at least 8% of the countywide budget. Davidson County internal fund balance policy requires that the undesignated fund balance be 18% of the countywide budget.

GAAP - An acronym meaning "Generally Accepted Accounting Principles", which refer to a set of standard accounting rules and procedures used by governmental agencies to account for the receipt and expenditure of funds.

General Fund - Transactions very general in nature and not required to be accounted for in another fund. This is the primary operating fund for the county.

General Obligation Bonds - Bonds issued by the government, usually requiring voter approval, that are backed by the government's full faith and credit.

Hold-Harmless Revenue – The landmark 2007 legislation granting a phase-in of county Medicaid relief required counties to cede the Article 44 1/2 percent sales tax to the state, changed the distribution method from a per capita to a point of delivery basis (non-food portion only), and guaranteed that cities would not incur any revenue losses from the relief swap. Payment to the cities is deducted automatically by the Department of Revenue from the county's monthly sales tax distribution payment. To ensure that all counties would benefit from the relief swap, the General Assembly enacted a county hold harmless provision, guaranteeing each county a net benefit of at least \$500,000 in perpetuity.

Internal Services Fund - Transactions of departments that serve other departments in the same government rather than the public. Operations in Davidson County government that are included in the Internal Services Fund are Garage and Insurance Fund.

Investment Earnings - The interest realized as a result of the investment of idle cash (includes fund balance, capital and operating proceeds, and bond proceeds. These earnings must be credited proportionately among the funds from which the invested money came.

GLOSSARY OF BUDGET-RELATED TERMS

Modified Accrual Basis of Budgeting – The assignment of most revenues, including the property tax, to the year when they are received in cash, or if they are received shortly after the start of one fiscal year but are measurable and available at the end of the prior fiscal year, to the prior year's budget; and the assignment of expenditures to the year in which the liabilities arising from those expenditures are expected to occur.

Motor Vehicles - For the purpose of establishing property values, motor vehicles are defined as any vehicle that is self-propelled and every vehicle designed to run upon the highways that is pulled by a self-propelled vehicle. Motor vehicles are designed for public roads and include trailers.

Outcome - Measures providing information on program results or effectiveness.

Output - Indicators that define the number of service units provided by a department or program (workload indicators).

Pay As You Go Funding (PAYG) - A funding mechanism for capital projects that relies on annual appropriations as opposed to long-term debt created through the issue of voter-approved bonds. This form of funding usually requires an appropriation from the General Fund (primarily property tax revenues or fund balance appropriations).

Performance Measures - Quantitative measures that assist in analyzing the effectiveness and efficiency of a program or department.

Personal Property - Property that is movable, so identified for purposes of taxation. Examples include automobiles, motorcycles, trailers, boats, and airplanes.

Property Tax (also known as "Ad Valorem Tax") - A tax on property itself, levied on the assessed value of the property.

Real Property - Land, buildings, and items permanently affixed to land or buildings.

Revaluation – A program undertaken by the County to appraise all real property in the taxing district according to its current full and fair value reflecting changes in market conditions.

Revenue - Receipts that increase the County's net worth or net financial resources.

Revenue Neutral Tax Rate - North Carolina General Statute 159-11(e) defines the revenue-neutral tax rate as the rate that when applied to the updated property values and after controlling for the average change in the tax base, will generate the same amount of revenue in the upcoming fiscal year had a property valuation not occurred.

GLOSSARY OF BUDGET-RELATED TERMS

School Capital Outlay Fund - Transactions associated with the financing of school capital assets for the Davidson County Public Schools, Lexington and Thomasville City Schools and Davidson County Community College.

Sewer Bond / Construction Fund - Transactions associated with the financing and construction of various sewer construction projects.

Special Revenue Fund - County accounts established to collect money that must be used for a specific project. Special revenue funds provide an extra level of accountability and transparency to taxpayers that their tax dollars will go toward an intended purpose. Operations in Davidson County government that are included in the Internal Services Fund are Fire Districts, Transportation and Emergency Telephone.

State Certified Property - For the purpose of establishing property values, the N.C. Department of Revenue appraises some real and personal property in each county and certifies the values of such property to the assessor. Examples of the types of property included in this category are airline companies, bus line companies, electric membership corporations and power companies, gas companies, pipeline companies, and motor freight carrier companies.

State Shared Revenue - The proceeds from State taxes that are shared with counties, with the distribution being determined by some formula, depending on the type of tax. Revenue in this category includes intangibles tax and real estate transfer fees.

Temporary Assistance for Needy Families (TANF) - This State block grant replaces the former entitlement program (AFDC).

Tangible Personal Property - Items of visible and movable property not permanently affixed to real property.

Tax Levy - The total amount to be raised by general property taxes for operating and debt service purposes specified in the annual budget ordinance.

Tax Rate - The factor that determines the amount of tax due on taxable property. Tax rates are customarily expressed in dollars per \$100 appraised valuation.

Expenditure / Revenue	Revenue
-----------------------	---------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
DavidsonWorks	DavidsonWorks	INTERGOVERNMENTAL	ADMIN	\$ 104,917	\$ 142,216	\$ 132,825	\$ 132,825	\$ (9,391)	-6.6%
			WIA INCUMBENT WORKER GRAN	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			WIA-ADULT	\$ 358,871	\$ 309,531	\$ 348,977	\$ 348,977	\$ 39,446	12.7%
			WIA-DISLOCATED WORKER	\$ 229,358	\$ 288,725	\$ 290,096	\$ 290,096	\$ 1,371	0.5%
			WIA-YOUTH	\$ 430,249	\$ 340,183	\$ 358,820	\$ 358,820	\$ 18,637	5.5%
			WIA-WORK BASED LEARNING	\$ 29,726	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTERGOVERNMENTAL Total		\$ 1,153,121	\$ 1,080,655	\$ 1,130,718	\$ 1,130,718	\$ 50,063	4.6%
		OTHER FINANCING	FUND BALANCE - APPROP	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TRANSFER TO/FROM GEN FUND	\$ 165,357	\$ 164,450	\$ 166,366	\$ 145,147	\$ (19,303)	-11.7%
		OTHER FINANCING Total		\$ 165,357	\$ 164,450	\$ 166,366	\$ 145,147	\$ (19,303)	-11.7%
	DavidsonWorks Total			\$ 1,318,478	\$ 1,245,105	\$ 1,297,084	\$ 1,275,865	\$ 30,760	2.5%
DavidsonWorks Total				\$ 1,318,478	\$ 1,245,105	\$ 1,297,084	\$ 1,275,865	\$ 30,760	2.5%
Enterprise Fund - Landfill C&D	Integrated Solid Waste	CHARGES FOR SERVICES	CARBON CREDITS	\$ 120,655	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			DISPOSAL TAX	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			RECYCLEABLES SALES	\$ -	\$ -	\$ -	\$ 62,000	\$ 62,000	#DIV/0!
			TRANSFER STATION	\$ -	\$ -	\$ -	\$ 15,134	\$ 15,134	#DIV/0!
			USER FEES - C&D - CASH	\$ 76,330	\$ 31,420	\$ 31,420	\$ 31,420	\$ -	0.0%
			USER FEES - C&D - CHARGES	\$ 101,484	\$ 34,570	\$ 34,570	\$ 34,570	\$ -	0.0%
			USER FEES - INERT DEBRIS	\$ 4,399	\$ 6,000	\$ 6,000	\$ 6,000	\$ -	0.0%
		CHARGES FOR SERVICES Total		\$ 302,868	\$ 71,990	\$ 71,990	\$ 149,124	\$ 77,134	107.1%
		INTEREST EARNINGS	INTEREST EARNINGS	\$ 145,190	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTEREST EARNINGS Total		\$ 145,190	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OTHER FINANCING	RETAINED EARNINGS - APPR	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OTHER FINANCING Total		\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	ELECTRONICS DISPOSAL TAX	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			SCRAP TIRE DISPOSAL TAX	\$ -	\$ -	\$ -	\$ 177,000	\$ 177,000	#DIV/0!
			SOLID WASTE DISPOSAL TAX	\$ -	\$ -	\$ -	\$ 58,356	\$ 58,356	#DIV/0!
			WHITE GOODS DISPOSAL TAX	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES Total		\$ -	\$ -	\$ -	\$ 235,356	\$ 235,356	#DIV/0!
	Integrated Solid Waste Total			\$ 448,057	\$ 71,990	\$ 71,990	\$ 384,480	\$ 312,490	434.1%
Enterprise Fund - Landfill C&D Total				\$ 448,057	\$ 71,990	\$ 71,990	\$ 384,480	\$ 312,490	434.1%
Enterprise Fund - Landfill MSW	Integrated Solid Waste	CHARGES FOR SERVICES	CARBON CREDITS	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			DISPOSAL TAX	\$ (261,646)	\$ (213,884)	\$ (261,146)	\$ (261,146)	\$ (47,262)	22.1%
			INTERDEPARTMENTAL CHARGES	\$ 308,873	\$ 253,924	\$ 293,000	\$ 293,000	\$ 39,076	15.4%
			USER FEES - C&D - CASH	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			USER FEES - C&D - CHARGES	\$ -	\$ 141,823	\$ -	\$ -	\$ (141,823)	-100.0%
			USER FEES - INERT DEBRIS	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			USER FEES - MSW - CASH	\$ 285,342	\$ 256,433	\$ 290,100	\$ 382,887	\$ 126,454	49.3%
			USER FEES - MSW - CHARGES	\$ 3,735,537	\$ 1,330,341	\$ 1,294,904	\$ 1,387,691	\$ 57,350	4.3%
		CHARGES FOR SERVICES Total		\$ 4,068,106	\$ 1,768,637	\$ 1,616,858	\$ 1,802,432	\$ 33,795	1.9%
		MISCELLANEOUS REVENUE	GAIN/LOSS OF SALE OF FA	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			INSURANCE - LOSS OF FA	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			OTHER	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		MISCELLANEOUS REVENUE Total		\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OTHER FINANCING	RETAINED EARNINGS - APPR	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OTHER FINANCING Total		\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
	Integrated Solid Waste Total			\$ 4,068,106	\$ 1,768,637	\$ 1,616,858	\$ 1,802,432	\$ 33,795	1.9%
Enterprise Fund - Landfill MSW Total				\$ 4,068,106	\$ 1,768,637	\$ 1,616,858	\$ 1,802,432	\$ 33,795	1.9%
Enterprise Fund - Recycling	Integrated Solid Waste	CHARGES FOR SERVICES	RECYCLEABLES SALES	\$ 62,119	\$ 42,700	\$ 62,000	\$ -	\$ (42,700)	-100.0%
			TRANSFER STATION	\$ 19,374	\$ 54,230	\$ 19,374	\$ -	\$ (54,230)	-100.0%
		CHARGES FOR SERVICES Total		\$ 81,492	\$ 96,930	\$ 81,374	\$ -	\$ (96,930)	-100.0%
		INTERGOVERNMENTAL	SANITATION CWRR GRANT	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTERGOVERNMENTAL Total		\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OTHER FINANCING	RETAINED EARNINGS - APPR	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OTHER FINANCING Total		\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	ELECTRONICS DISPOSAL TAX	\$ 11,843	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			SCRAP TIRE DISPOSAL TAX	\$ 221,171	\$ 177,000	\$ 177,000	\$ -	\$ (177,000)	-100.0%
			SOLID WASTE DISPOSAL TAX	\$ 87,171	\$ 42,800	\$ 58,356	\$ -	\$ (42,800)	-100.0%
			WHITE GOODS DISPOSAL TAX	\$ 29,913	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES Total		\$ 350,099	\$ 219,800	\$ 235,356	\$ -	\$ (219,800)	-100.0%
	Integrated Solid Waste Total			\$ 431,591	\$ 316,730	\$ 316,730	\$ -	\$ (316,730)	-100.0%

Expenditure / Revenue	Revenue
-----------------------	---------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
Enterprise Fund - Recycling Total				\$ 431,591	\$ 316,730	\$ 316,730	\$ -	\$ (316,730)	-100.0%
Enterprise Fund - Sewer									
	Sewer	APPROPRIATED FUND BALANCE	FUND BALANCE - APPROP	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		APPROPRIATED FUND BALANCE Total		\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CHARGES FOR SERVICES	SERVICE FEES	\$ 613,849	\$ 445,994	\$ 577,360	\$ 468,294	\$ 22,300	5.0%
		CHARGES FOR SERVICES Total		\$ 613,849	\$ 445,994	\$ 577,360	\$ 468,294	\$ 22,300	5.0%
		INTEREST EARNINGS	INTEREST EARNINGS	\$ 283	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTEREST EARNINGS Total		\$ 283	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		MISCELLANEOUS REVENUE	PRIVATE CONTRIBUTIONS	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		MISCELLANEOUS REVENUE Total		\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OTHER FINANCING	NOTE PROCEEDS	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TRANSFER FROM OTHER FUNDS	\$ 509,386	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TRANSFER TO/FROM GEN FUND	\$ 963,003	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TRANSFERS FROM CAP RESERV	\$ 137,555	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OTHER FINANCING Total		\$ 1,609,944	\$ -	\$ -	\$ -	\$ -	#DIV/0!
	Sewer Total			\$ 2,224,076	\$ 445,994	\$ 577,360	\$ 468,294	\$ 22,300	5.0%
Enterprise Fund - Sewer Total				\$ 2,224,076	\$ 445,994	\$ 577,360	\$ 468,294	\$ 22,300	5.0%
Enterprise Funds - Airport Fund									
	Airport Fund	CHARGES FOR SERVICES	FUEL SALES	\$ 16,117	\$ 13,000	\$ 13,000	\$ 13,000	\$ -	0.0%
			HANGAR RENTALS	\$ 315,445	\$ 200,500	\$ 200,500	\$ 200,500	\$ -	0.0%
			MISCELLANEOUS SALES	\$ 12,000	\$ 18,000	\$ 18,000	\$ 18,000	\$ -	0.0%
		CHARGES FOR SERVICES Total		\$ 343,562	\$ 231,500	\$ 231,500	\$ 231,500	\$ -	0.0%
		MISCELLANEOUS REVENUE	OTHER	\$ 18,657	\$ 18,000	\$ 18,000	\$ 18,000	\$ -	0.0%
		MISCELLANEOUS REVENUE Total		\$ 18,657	\$ 18,000	\$ 18,000	\$ 18,000	\$ -	0.0%
		OTHER FINANCING	RETAINED EARNINGS - APPR	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TRANSFER TO/FROM GEN FUND	\$ 119,317	\$ 119,317	\$ 119,317	\$ 119,317	\$ -	0.0%
			TRANSFERS FROM CAP RESERV	\$ 67,889	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OTHER FINANCING Total		\$ 187,206	\$ 119,317	\$ 119,317	\$ 119,317	\$ -	0.0%
	Airport Fund Total			\$ 549,425	\$ 368,817	\$ 368,817	\$ 368,817	\$ -	0.0%
Enterprise Funds - Airport Fund Total				\$ 549,425	\$ 368,817	\$ 368,817	\$ 368,817	\$ -	0.0%
General									
	Animal Shelter	CHARGES FOR SERVICES	PUBLIC SAFETY / ANIMAL SHELTER ADOPTIONS	\$ 91,047	\$ 85,000	\$ 85,000	\$ 85,000	\$ -	0.0%
			PUBLIC SAFETY / OTHER	\$ 15,457	\$ 13,000	\$ 13,000	\$ 13,000	\$ -	0.0%
		CHARGES FOR SERVICES Total		\$ 106,505	\$ 98,000	\$ 98,000	\$ 98,000	\$ -	0.0%
	Animal Shelter Total			\$ 106,505	\$ 98,000	\$ 98,000	\$ 98,000	\$ -	0.0%
	Board of Elections	CHARGES FOR SERVICES	BOARD OF ELECTION	\$ 45	\$ 47,700	\$ 500	\$ 500	\$ (47,200)	-99.0%
		CHARGES FOR SERVICES Total		\$ 45	\$ 47,700	\$ 500	\$ 500	\$ (47,200)	-99.0%
	Board of Elections Total			\$ 45	\$ 47,700	\$ 500	\$ 500	\$ (47,200)	-99.0%
	Contributions	INTERGOVERNMENTAL	FAMILY SERVICE CENTER	\$ 313,349	\$ 98,069	\$ 98,069	\$ 85,730	\$ (12,339)	-12.6%
			LIFE CENTER-HCCBG	\$ 122,864	\$ 96,726	\$ 96,726	\$ 96,726	\$ -	0.0%
		INTERGOVERNMENTAL Total		\$ 436,213	\$ 194,795	\$ 194,795	\$ 182,456	\$ (12,339)	-6.3%
		MISCELLANEOUS REVENUE	OTHER	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		MISCELLANEOUS REVENUE Total		\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1/2% SALES TX-ARTICLE 44	\$ -	\$ 248,000	\$ 260,000	\$ 248,000	\$ -	0.0%
		TAXES Total		\$ -	\$ 248,000	\$ 260,000	\$ 248,000	\$ -	0.0%
	Contributions Total			\$ 436,213	\$ 442,795	\$ 454,795	\$ 430,456	\$ (12,339)	-2.8%
	Cooperative Extension	INTERGOVERNMENTAL	STATE GRANTS	\$ 16,654	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTERGOVERNMENTAL Total		\$ 16,654	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		MISCELLANEOUS REVENUE	4-H CLUBS	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			OTHER	\$ 31,693	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		MISCELLANEOUS REVENUE Total		\$ 31,693	\$ -	\$ -	\$ -	\$ -	#DIV/0!
	Cooperative Extension Total			\$ 48,346	\$ -	\$ -	\$ -	\$ -	#DIV/0!
	County Manager	INTERGOVERNMENTAL	DSS	\$ -	\$ 136,054	\$ 136,054	\$ 136,054	\$ -	0.0%
			JCPC	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTERGOVERNMENTAL Total		\$ -	\$ 136,054	\$ 136,054	\$ 136,054	\$ -	0.0%
		MISCELLANEOUS REVENUE	OTHER	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		MISCELLANEOUS REVENUE Total		\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
	County Manager Total			\$ -	\$ 136,054	\$ 136,054	\$ 136,054	\$ -	0.0%
	Davidson County Community College	TAXES	1/2% SALES TX-ARTICLE 44	\$ -	\$ -	\$ 89,937	\$ 57,887	\$ 57,887	#DIV/0!
		TAXES Total		\$ -	\$ -	\$ 89,937	\$ 57,887	\$ 57,887	#DIV/0!
	Davidson County Community College Total			\$ -	\$ -	\$ 89,937	\$ 57,887	\$ 57,887	#DIV/0!
	Davidson County Schools	TAXES	1/2% SALES TX-ARTICLE 44	\$ -	\$ 377,000	\$ 350,720	\$ 350,720	\$ (26,280)	-7.0%
		TAXES Total		\$ -	\$ 377,000	\$ 350,720	\$ 350,720	\$ (26,280)	-7.0%
	Davidson County Schools Total			\$ -	\$ 377,000	\$ 350,720	\$ 350,720	\$ (26,280)	-7.0%

Expenditure / Revenue	Revenue
-----------------------	---------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
	Debt Service	INTERGOVERNMENTAL	PUBLIC SCH. BLDG CAP FUND	\$ 1,649,460	\$ 1,649,460	\$ 1,649,460	\$ 1,649,460	\$ -	0.0%
		INTERGOVERNMENTAL Total		\$ 1,649,460	\$ 1,649,460	\$ 1,649,460	\$ 1,649,460	\$ -	0.0%
		OTHER FINANCING	TRANSFER FROM OTHER FUNDS	\$ 1,500	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OTHER FINANCING Total		\$ 1,500	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1/2% SALES TX-ARTICLE 44	\$ 1,321,942	\$ 595,300	\$ 426,100	\$ 426,100	\$ (169,200)	-28.4%
			1/4% SALES TX-ARTICLE 46	\$ 3,086,667	\$ 2,875,000	\$ 3,025,000	\$ 3,025,000	\$ 150,000	5.2%
		TAXES Total		\$ 4,408,608	\$ 3,470,300	\$ 3,451,100	\$ 3,451,100	\$ (19,200)	-0.6%
	Debt Service Total			\$ 6,059,568	\$ 5,119,760	\$ 5,100,560	\$ 5,100,560	\$ (19,200)	-0.4%
	Emergency Services	CHARGES FOR SERVICES	AMBULANCE FEES	\$ 4,984,939	\$ 5,000,000	\$ 5,100,000	\$ 5,100,000	\$ 100,000	2.0%
			AMBULANCE GARNISHMENT	\$ -	\$ 15,600	\$ 16,600	\$ 16,600	\$ 1,000	6.4%
			PERMITS	\$ 11,191	\$ 8,500	\$ 8,500	\$ 8,500	\$ -	0.0%
			SARA FEES	\$ 26,900	\$ 21,000	\$ 21,000	\$ 21,000	\$ -	0.0%
		CHARGES FOR SERVICES Total		\$ 5,023,030	\$ 5,045,100	\$ 5,146,100	\$ 5,146,100	\$ 101,000	2.0%
		INTERGOVERNMENTAL	EMERGENCY MANAGEMENT	\$ 62,759	\$ 35,000	\$ 35,000	\$ 35,000	\$ -	0.0%
		INTERGOVERNMENTAL Total		\$ 62,759	\$ 35,000	\$ 35,000	\$ 35,000	\$ -	0.0%
	Emergency Services Total			\$ 5,085,788	\$ 5,080,100	\$ 5,181,100	\$ 5,181,100	\$ 101,000	2.0%
	Information Technology	CHARGES FOR SERVICES	MAPS & COPIES	\$ 857	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CHARGES FOR SERVICES Total		\$ 857	\$ -	\$ -	\$ -	\$ -	#DIV/0!
	Information Technology Total			\$ 857	\$ -	\$ -	\$ -	\$ -	#DIV/0!
	Inspections	LICENSES & PERMITS	BUILDING PERMITS	\$ 999,523	\$ 800,000	\$ 850,000	\$ 889,707	\$ 89,707	11.2%
		LICENSES & PERMITS Total		\$ 999,523	\$ 800,000	\$ 850,000	\$ 889,707	\$ 89,707	11.2%
	Inspections Total			\$ 999,523	\$ 800,000	\$ 850,000	\$ 889,707	\$ 89,707	11.2%
	Integrated Solid Waste	INTERGOVERNMENTAL	DAVIDSON COUNTY SCHOOLS	\$ 146,292	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			RECYCLING SALES	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			SANITATION CWRR GRANT	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTERGOVERNMENTAL Total		\$ 146,292	\$ -	\$ -	\$ -	\$ -	#DIV/0!
	Integrated Solid Waste Total			\$ 146,292	\$ -	\$ -	\$ -	\$ -	#DIV/0!
	Library	CHARGES FOR SERVICES	LIBRARY FEES	\$ 90,464	\$ 90,000	\$ 90,000	\$ 144,102	\$ 54,102	60.1%
			OTHER	\$ 23,355	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CHARGES FOR SERVICES Total		\$ 113,819	\$ 90,000	\$ 90,000	\$ 144,102	\$ 54,102	60.1%
		INTERGOVERNMENTAL	LIBRARY ENRICHMENT GRT	\$ 1,203	\$ -	\$ -	\$ 100,000	\$ 100,000	#DIV/0!
			LIBRARY-STATE AID ALLOC.	\$ 191,786	\$ 180,000	\$ 180,000	\$ 180,000	\$ -	0.0%
		INTERGOVERNMENTAL Total		\$ 192,989	\$ 180,000	\$ 180,000	\$ 280,000	\$ 100,000	55.6%
	Library Total			\$ 306,808	\$ 270,000	\$ 270,000	\$ 424,102	\$ 154,102	57.1%
	Non-Departmental	APPROPRIATED FUND BALANCE	FUND BALANCE - APPROP	\$ -	\$ 3,054,098	\$ 2,398,582	\$ 3,052,506	\$ (1,592)	-0.1%
		APPROPRIATED FUND BALANCE Total		\$ -	\$ 3,054,098	\$ 2,398,582	\$ 3,052,506	\$ (1,592)	-0.1%
		CHARGES FOR SERVICES	FACILITY FEES	\$ 169,398	\$ 160,000	\$ 160,000	\$ 160,000	\$ -	0.0%
			FAMILY DOLLAR	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			JAIL FEES	\$ 93,727	\$ 85,000	\$ 85,000	\$ 85,000	\$ -	0.0%
			MEDICAL EXAM FEES	\$ 27,720	\$ 10,000	\$ 10,000	\$ 10,000	\$ -	0.0%
			OFFICERS FEES	\$ 130,654	\$ 120,000	\$ 120,000	\$ 120,000	\$ -	0.0%
			OTHER	\$ 35,921	\$ 85,000	\$ 85,000	\$ 85,000	\$ -	0.0%
			SHERIFF- WALLBURG/MIDWAY	\$ 123,510	\$ 123,510	\$ 123,510	\$ 123,510	\$ -	0.0%
			U S POST OFFICE	\$ 32,167	\$ 39,000	\$ 39,000	\$ 32,000	\$ (7,000)	-17.9%
		CHARGES FOR SERVICES Total		\$ 613,096	\$ 622,510	\$ 622,510	\$ 615,510	\$ (7,000)	-1.1%
		INTEREST EARNINGS	INTEREST EARNINGS	\$ 370,186	\$ 275,000	\$ 325,000	\$ 345,000	\$ 70,000	25.5%
		INTEREST EARNINGS Total		\$ 370,186	\$ 275,000	\$ 325,000	\$ 345,000	\$ 70,000	25.5%
		INTERGOVERNMENTAL	FEDERAL PAYMENTS-OTHER	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			NAT. FOREST TIMBER REC	\$ 5,635	\$ 2,400	\$ 2,400	\$ 2,400	\$ -	0.0%
			OTHER	\$ 186,639	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTERGOVERNMENTAL Total		\$ 192,274	\$ 2,400	\$ 2,400	\$ 2,400	\$ -	0.0%
		MISCELLANEOUS REVENUE	INSURANCE-LOSS OF GEN FA	\$ 25,317	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			OTHER	\$ 290,330	\$ 94,250	\$ 94,250	\$ 94,250	\$ -	0.0%
			QSCB INTEREST SUBSIDY	\$ 615,982	\$ 616,644	\$ 616,644	\$ 616,644	\$ -	0.0%
			SALE OF GEN FIXED ASSETS	\$ 39,004	\$ 10,000	\$ 10,000	\$ 10,000	\$ -	0.0%
			VENDING	\$ 1,792	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%
		MISCELLANEOUS REVENUE Total		\$ 972,424	\$ 721,894	\$ 721,894	\$ 721,894	\$ -	0.0%
		OTHER FINANCING	NOTE PROCEEDS	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TRANSFER TO/FROM GEN FUND	\$ -	\$ 69,500	\$ 69,500	\$ 69,500	\$ -	0.0%
			TRANSFERS FROM CAP RESERV	\$ 805,428	\$ 525,720	\$ 525,720	\$ 583,319	\$ 57,599	11.0%
		OTHER FINANCING Total		\$ 805,428	\$ 595,220	\$ 595,220	\$ 652,819	\$ 57,599	9.7%

Expenditure / Revenue	Revenue
-----------------------	---------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
	Non-Departmental	TAXES	1% SALES TAX	\$ 9,156,630	\$ 7,107,784	\$ 7,200,000	\$ 7,445,465	\$ 337,681	4.8%
			1/2% SALES TAX (83) REST	\$ 2,497,681	\$ 2,200,000	\$ 2,300,000	\$ 2,300,000	\$ 100,000	4.5%
			1/2% SALES TAX (83) UNRES	\$ 5,827,921	\$ 5,300,000	\$ 5,500,000	\$ 5,500,000	\$ 200,000	3.8%
			1/2% SALES TAX (86) REST	\$ 3,176,388	\$ 2,855,855	\$ 3,000,000	\$ 3,000,000	\$ 144,145	5.0%
			1/2% SALES TAX (86) UNRES	\$ 2,117,592	\$ 1,955,876	\$ 2,000,000	\$ 2,000,000	\$ 44,124	2.3%
			1/2% SALES TX-ARTICLE 44	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			FRANCHISE FEES	\$ 852,769	\$ 880,000	\$ 850,000	\$ 850,000	\$ (30,000)	-3.4%
			GROSS RECEIPTS TAX	\$ 39,189	\$ 55,000	\$ 55,000	\$ 55,000	\$ -	0.0%
			PRIVILEGE LICENSES	\$ 4,205	\$ 4,500	\$ 4,500	\$ 4,500	\$ -	0.0%
			VEHICLE RENTAL TAX	\$ 106,777	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			ALCOHOLIC BEVERAGE TAXES	\$ 186,715	\$ -	\$ -	\$ 348,119	\$ 348,119	#DIV/0!
		TAXES Total		\$ 23,965,865	\$ 20,359,015	\$ 20,909,500	\$ 21,503,084	\$ 1,144,069	5.6%
	Non-Departmental Total			\$ 26,919,273	\$ 25,630,137	\$ 25,575,106	\$ 26,893,213	\$ 1,263,076	4.9%
	Operating Transfers	TAXES	1/2% SALES TX-ARTICLE 44	\$ 1,763,585	\$ 1,500,000	\$ 1,713,684	\$ 1,745,734	\$ 245,734	16.4%
		TAXES Total		\$ 1,763,585	\$ 1,500,000	\$ 1,713,684	\$ 1,745,734	\$ 245,734	16.4%
	Operating Transfers Total			\$ 1,763,585	\$ 1,500,000	\$ 1,713,684	\$ 1,745,734	\$ 245,734	16.4%
	Planning	CHARGES FOR SERVICES	COMPLIANCE PERMITS	\$ 32,735	\$ 19,650	\$ 23,000	\$ 23,000	\$ 3,350	17.0%
			OTHER	\$ 12,000	\$ 13,000	\$ 15,000	\$ 15,000	\$ 2,000	15.4%
			PLANNING	\$ 5,723	\$ 29,250	\$ 32,000	\$ 32,000	\$ 2,750	9.4%
		CHARGES FOR SERVICES Total		\$ 50,458	\$ 61,900	\$ 70,000	\$ 70,000	\$ 8,100	13.1%
	Planning Total			\$ 50,458	\$ 61,900	\$ 70,000	\$ 70,000	\$ 8,100	13.1%
	Public Health	CHARGES FOR SERVICES	CHILD HEALTH COLLECTIONS	\$ 438	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CONTRIBUTIONS	\$ 29,997	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			DENTAL	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			FAMILY PLANNING	\$ 28,543	\$ 20,000	\$ 22,000	\$ 22,000	\$ 2,000	10.0%
			FLU SHOTS	\$ 45,722	\$ 15,000	\$ 20,000	\$ 25,000	\$ 10,000	66.7%
			PNEUMONIA	\$ 3,274	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			PRENATAL COLLECTIONS	\$ 6,201	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			SENIOR SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			X-RAY/RAT POISON	\$ 84,350	\$ 90,000	\$ 92,000	\$ 92,000	\$ 2,000	2.2%
		CHARGES FOR SERVICES Total		\$ 198,524	\$ 125,000	\$ 134,000	\$ 139,000	\$ 14,000	11.2%
		INTERGOVERNMENTAL	AIDS - STATE	\$ 16,849	\$ 15,314	\$ 15,314	\$ 15,314	\$ -	0.0%
			BIOTERRORISM GRANT	\$ 22,599	\$ 42,887	\$ 42,887	\$ 42,887	\$ -	0.0%
			CHILD CARE COORDINATION	\$ 9,442	\$ 9,442	\$ 9,442	\$ 9,442	\$ -	0.0%
			CHILD HEALTH	\$ 121,693	\$ 122,841	\$ 15,744	\$ 15,744	\$ (107,097)	-87.2%
			CHILDBIRTH CLASS	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			COMMUNICABLE DISEASE	\$ 3,806	\$ 3,806	\$ 3,806	\$ 3,806	\$ -	0.0%
			COMP BREAST - CERV CANCER	\$ 51,000	\$ 17,595	\$ 52,275	\$ 52,275	\$ 34,680	197.1%
			DENTAL FEES	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			DEPOPROVERA CONTRA	\$ 5,165	\$ 5,000	\$ 5,200	\$ 5,200	\$ 200	4.0%
			ENVIRONMENTAL HEALTH	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			FAMILY PLANNING	\$ 162,344	\$ 126,040	\$ 121,494	\$ 121,494	\$ (4,546)	-3.6%
			FOOD & LODGING	\$ 25,810	\$ 16,800	\$ 16,800	\$ 16,800	\$ -	0.0%
			HEALTH PROMOTION	\$ 35,707	\$ 36,174	\$ 39,946	\$ 39,946	\$ 3,772	10.4%
			HEALTH-DC SCHOOLS	\$ 148,396	\$ 158,143	\$ 162,214	\$ 162,214	\$ 4,071	2.6%
			HEALTH-DCCC NURSE	\$ 9,084	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	0.0%
			HEALTH-LEX CITY SCHOOLS	\$ 33,435	\$ 40,649	\$ 43,813	\$ 43,813	\$ 3,164	7.8%
			HEALTH-TV ILLE SCHOOLS	\$ 33,671	\$ 38,130	\$ 35,331	\$ 35,331	\$ (2,799)	-7.3%
			IMMUNIZATION ACTION PLAN	\$ 41,386	\$ 41,386	\$ 41,386	\$ 41,386	\$ -	0.0%
			IMMUNIZATION UPDATE	\$ 11,111	\$ 11,000	\$ 15,000	\$ 15,000	\$ 4,000	36.4%
			MATERNAL HEALTH	\$ 109,931	\$ 116,643	\$ 97,193	\$ 97,193	\$ (19,450)	-16.7%
			MEDICAID MAXIMIZATION-CSC	\$ -	\$ -	\$ 1,118	\$ 1,118	\$ 1,118	#DIV/0!
			MEDICAID MAXIMIZATION-DEN	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			MEDICAID MAXIMIZATION-FP	\$ 57,807	\$ 71,000	\$ 42,296	\$ 42,296	\$ (28,704)	-40.4%
			MEDICAID MAXIMIZATION-GEN	\$ 27,365	\$ 24,000	\$ 42,296	\$ 42,296	\$ 18,296	76.2%
			MEDICAID MAXIMIZATION-MCH	\$ 149,980	\$ 97,400	\$ 42,295	\$ 42,295	\$ (55,105)	-56.6%
			MH - MCC SUBSEQUENT	\$ 691,658	\$ 699,418	\$ 727,660	\$ 727,660	\$ 28,242	4.0%
			NW COMMUNITY CARE GRANT	\$ 43,213	\$ 41,317	\$ 42,625	\$ 42,625	\$ 1,308	3.2%
			OTHER	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			PP/NEW HV: MAT ASMT	\$ 10,780	\$ 7,000	\$ 7,000	\$ 7,000	\$ -	0.0%
			PP/NEW HV: NB ASMT	\$ 16,500	\$ 12,000	\$ 12,000	\$ 12,000	\$ -	0.0%

Expenditure / Revenue	Revenue
-----------------------	---------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
	Public Health	INTERGOVERNMENTAL	PREGNANCY TEST	\$ 3,661	\$ 3,000	\$ 4,000	\$ 4,000	\$ 1,000	33.3%
			PRENATAL MEDICAID	\$ 20,733	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			SCHOOL NURSE GRANT	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ -	0.0%
			STATE AID TO COUNTIES	\$ 147,885	\$ 147,535	\$ 147,535	\$ 147,535	\$ -	0.0%
			SUMMER FOOD PROGRAM	\$ 197	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TB - MEDICAL SERVICE	\$ 787	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TITLE XIX-FAMILY PLANNING	\$ 42,005	\$ 40,000	\$ 50,000	\$ 50,000	\$ 10,000	25.0%
			TUBERCULOSIS - STATE	\$ 29,949	\$ 30,736	\$ 30,736	\$ 30,736	\$ -	0.0%
			WIC	\$ 705,092	\$ 697,237	\$ 701,444	\$ 713,400	\$ 16,163	2.3%
		INTERGOVERNMENTAL Total		\$ 3,189,039	\$ 3,077,493	\$ 2,973,850	\$ 2,985,806	\$ (91,687)	-3.0%
		LICENSES & PERMITS	E H - PERMITS	\$ 210,173	\$ 165,000	\$ 165,000	\$ 165,000	\$ -	0.0%
		LICENSES & PERMITS Total		\$ 210,173	\$ 165,000	\$ 165,000	\$ 165,000	\$ -	0.0%
	Public Health Total			\$ 3,597,736	\$ 3,367,493	\$ 3,272,850	\$ 3,289,806	\$ (77,687)	-2.3%
	Recreation	CHARGES FOR SERVICES	BAIT SHOP SALES	\$ 19,880	\$ 18,300	\$ 18,300	\$ 18,301	\$ 1	0.0%
			CITY OF LEXINGTON	\$ 26,865	\$ 26,857	\$ 36,216	\$ 30,002	\$ 3,145	11.7%
			CITY OF THOMASVILLE	\$ 26,768	\$ 26,857	\$ 36,216	\$ 30,002	\$ 3,145	11.7%
			CONCESSIONS	\$ 6,700	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			FISHING/BOATING PERMITS	\$ 30,976	\$ 27,000	\$ 27,000	\$ 27,000	\$ -	0.0%
			OTHER	\$ 26,875	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			RECREATION FEES	\$ 23,729	\$ 35,000	\$ 35,000	\$ 35,000	\$ -	0.0%
			SALES AND RENTALS	\$ 5,917	\$ 4,400	\$ 16,400	\$ 16,400	\$ 12,000	272.7%
		CHARGES FOR SERVICES Total		\$ 167,711	\$ 138,414	\$ 169,132	\$ 156,705	\$ 18,291	13.2%
	Recreation Total			\$ 167,711	\$ 138,414	\$ 169,132	\$ 156,705	\$ 18,291	13.2%
	Register of Deeds	CHARGES FOR SERVICES	CHILDREN TRUST FUND	\$ (5,060)	\$ (4,750)	\$ (4,750)	\$ (5,075)	\$ (325)	6.8%
			DEED OF TRUST FEE	\$ (22,180)	\$ (22,000)	\$ (22,000)	\$ (22,200)	\$ (200)	0.9%
			DOMESTIC VIOLENCE FUND	\$ (30,360)	\$ (28,500)	\$ (28,500)	\$ (30,500)	\$ (2,000)	7.0%
			PRESERVATION/ TECHNOLOGY	\$ 72,636	\$ 65,000	\$ 65,000	\$ 63,000	\$ (2,000)	-3.1%
			RECORDS MANAGEMENT FEE	\$ (27,725)	\$ (27,000)	\$ (27,000)	\$ (28,000)	\$ (1,000)	3.7%
			REGISTER OF DEEDS	\$ 828,129	\$ 730,000	\$ 730,000	\$ 747,102	\$ 17,102	2.3%
		CHARGES FOR SERVICES Total		\$ 815,441	\$ 712,750	\$ 712,750	\$ 724,327	\$ 11,577	1.6%
		LICENSES & PERMITS	DEED CONVEYANCE TAX	\$ (545,599)	\$ (475,000)	\$ (475,000)	\$ (546,000)	\$ (71,000)	14.9%
			DEED STAMP EXCISE TAX	\$ 1,112,028	\$ 850,000	\$ 850,000	\$ 900,000	\$ 50,000	5.9%
			FLOODPLAIN MAPPING FEES	\$ (60,995)	\$ (59,000)	\$ (60,000)	\$ (61,000)	\$ (2,000)	3.4%
		LICENSES & PERMITS Total		\$ 505,434	\$ 316,000	\$ 315,000	\$ 293,000	\$ (23,000)	-7.3%
	Register of Deeds Total			\$ 1,320,875	\$ 1,028,750	\$ 1,027,750	\$ 1,017,327	\$ (11,423)	-1.1%
	Senior Services	CHARGES FOR SERVICES	PRIVATE PAY-IN HOME SERVICES	\$ 5,676	\$ 2,550	\$ 2,550	\$ 2,550	\$ -	0.0%
			PRIVATE PAY-MOW	\$ 525	\$ 6,000	\$ 6,000	\$ 6,000	\$ -	0.0%
			PROG INC-CONG NUTRITION	\$ 17,058	\$ 20,750	\$ 20,750	\$ 20,750	\$ -	0.0%
			PROG INC-ENSURE	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			PROG INC-HOME DEL MEALS	\$ 32,339	\$ 35,000	\$ 35,000	\$ 35,000	\$ -	0.0%
			PROG INC-IN HOME SERVICES	\$ 2,515	\$ 2,500	\$ 2,500	\$ 2,500	\$ -	0.0%
			PROG INC-SENIOR GAMES	\$ 3,122	\$ 2,800	\$ 2,800	\$ 2,800	\$ -	0.0%
			PROG INC-SPECIAL ACTIV	\$ 5,784	\$ 4,000	\$ 6,000	\$ 6,000	\$ 2,000	50.0%
			PROG INC-SPECIAL EVENTS	\$ 1,285	\$ 4,000	\$ 5,000	\$ 5,000	\$ 1,000	25.0%
			PROG INC-TRANSP-GENERAL	\$ 10	\$ 100	\$ 100	\$ 100	\$ -	0.0%
			PROG INC-TRANSP-MEDICAL	\$ 302	\$ 100	\$ 100	\$ 100	\$ -	0.0%
			PROGRAM INCOME-GENERAL	\$ 11,880	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			PROGRAM INCOME-MEDICAID CAP	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			PROG FEES-SENIOR CENTER	\$ 1,521	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CHARGES FOR SERVICES Total		\$ 82,016	\$ 77,800	\$ 80,800	\$ 80,800	\$ 3,000	3.9%
		INTERGOVERNMENTAL	CAREGIVER FUNDS	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			DONATIONS-CITY OF LEX	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			DONATIONS-CONGREG NUTRIT	\$ 1,951	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	0.0%
			DONATIONS-CRISIS PROG	\$ 5,800	\$ 100	\$ 100	\$ 100	\$ -	0.0%
			DONATIONS-FITNESS ROOM	\$ 125	\$ 350	\$ 350	\$ 350	\$ -	0.0%
			DONATIONS-GENERAL	\$ 327	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	0.0%
			DONATIONS-HOME DEL MEALS	\$ 17,024	\$ 23,000	\$ 23,000	\$ 23,000	\$ -	0.0%
			DONATIONS-IN HOME SERVICE	\$ 916	\$ 1,200	\$ 1,200	\$ 1,200	\$ -	0.0%
			DONATIONS-LOVE LIGHT TREE	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			DONATIONS-SENIOR GAMES	\$ 401	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%
			DONATIONS-SPECIAL ACTIVIT	\$ 5	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
	Senior Services	INTERGOVERNMENTAL	DONATIONS-SPECIAL EVENTS	\$ 34	\$ 300	\$ 300	\$ 300	\$ -	0.0%
			DONATIONS-SPONSORSHIPS	\$ 4,500	\$ 10,050	\$ 10,050	\$ 10,050	\$ -	0.0%
			DONATIONS-SR CENTER	\$ 1,812	\$ 1,750	\$ 1,750	\$ 1,750	\$ -	0.0%
			DONATIONS-TRANSP-GENERAL	\$ 24	\$ 100	\$ 100	\$ 100	\$ -	0.0%
			DONATIONS-TRANSP-MEDICAL	\$ -	\$ 100	\$ 100	\$ 100	\$ -	0.0%
			ENSURE- USDA	\$ -	\$ 4,000	\$ 4,000	\$ 4,000	\$ -	0.0%
			HCCBG	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			HOME DELIVERED /CONG MEAL	\$ 403,126	\$ 335,878	\$ 417,299	\$ 417,299	\$ 81,421	24.2%
			IN HOME AIDE SERVICES	\$ 327,290	\$ 288,399	\$ 318,019	\$ 318,019	\$ 29,620	10.3%
			INFORMATION & CASE ASSIST	\$ 51,967	\$ 51,965	\$ 38,376	\$ 38,376	\$ (13,589)	-26.2%
			NCDOT GRANT-SECTION 5310	\$ 225,874	\$ 125,000	\$ 225,000	\$ 225,000	\$ 100,000	80.0%
			SENIOR CENTER OPERATIONS	\$ 84,571	\$ 84,571	\$ 84,571	\$ 84,571	\$ -	0.0%
			SENIOR GAMES	\$ -	\$ 300	\$ 300	\$ 300	\$ -	0.0%
			SHIIP	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			SNAP GRANT INITIATIVE	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			SR CENTER GEN PURPOSE	\$ 21,855	\$ 22,800	\$ 22,800	\$ 22,800	\$ -	0.0%
			SR CENTER HEALTH & PREV	\$ -	\$ 200	\$ -	\$ -	\$ (200)	-100.0%
			SR CENTER OUTREACH	\$ 6,064	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TRANSPORTATION- MED & GEN	\$ 33,304	\$ 62,621	\$ 36,284	\$ 36,284	\$ (26,337)	-42.1%
			DONATIONS-PET FOOD PROG	\$ 150	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			INTERGOVERNMENTAL Total	\$ 1,187,119	\$ 1,021,684	\$ 1,192,599	\$ 1,192,599	\$ 170,915	16.7%
	Senior Services Total			\$ 1,269,135	\$ 1,099,484	\$ 1,273,399	\$ 1,273,399	\$ 173,915	15.8%
	Sheriff	CHARGES FOR SERVICES	CANTEEN SALES	\$ 49,050	\$ 40,000	\$ -	\$ 35,000	\$ (5,000)	-12.5%
			INMATE MEDICAL COPAY	\$ 7,423	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			INVOLUNTARY COMM FEES	\$ 2,105	\$ 1,300	\$ 1,300	\$ 1,300	\$ -	0.0%
			OTHER	\$ -	\$ 15,000	\$ -	\$ -	\$ (15,000)	-100.0%
			SERVING PAPERS	\$ 174,300	\$ 195,000	\$ 175,000	\$ 175,000	\$ (20,000)	-10.3%
			CHARGES FOR SERVICES Total	\$ 232,879	\$ 251,300	\$ 176,300	\$ 211,300	\$ (40,000)	-15.9%
		INTERGOVERNMENTAL	CONTROLLED SUB. TAX	\$ 18,130	\$ 22,000	\$ 22,000	\$ 18,150	\$ (3,850)	-17.5%
			CRIMINAL JUSTICE GRANT	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			DAVIDSON COUNTY SCHOOL	\$ 449,654	\$ 460,183	\$ 470,015	\$ 462,152	\$ 1,969	0.4%
			DCCC	\$ 122,784	\$ 123,788	\$ 126,002	\$ 122,302	\$ (1,486)	-1.2%
			INMATE REIMBURSEMENT	\$ 65,497	\$ 40,000	\$ 40,000	\$ 40,000	\$ -	0.0%
			RESTITUTION-VICE	\$ 548	\$ 500	\$ 500	\$ 500	\$ -	0.0%
			SAFE ROAD ACT	\$ 9,308	\$ 8,000	\$ 8,000	\$ 8,000	\$ -	0.0%
			SHERIFF REIMBURSEMENT	\$ 32,022	\$ 40,000	\$ 40,000	\$ 33,000	\$ (7,000)	-17.5%
			SRO MIDDLE SCHOOL GRANT	\$ 333,685	\$ 365,275	\$ 373,636	\$ 449,610	\$ 84,335	23.1%
			VICE-US MARSHALL	\$ 8,725	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			INTERGOVERNMENTAL Total	\$ 1,040,353	\$ 1,059,746	\$ 1,080,153	\$ 1,133,714	\$ 73,968	7.0%
		LICENSES & PERMITS	HANDGUN PERMIT - STATE	\$ (142,015)	\$ (90,000)	\$ (142,000)	\$ (142,000)	\$ (52,000)	57.8%
			HANDGUN PERMITS	\$ 298,454	\$ 225,000	\$ 225,000	\$ 225,000	\$ -	0.0%
			LICENSES & PERMITS Total	\$ 156,439	\$ 135,000	\$ 83,000	\$ 83,000	\$ (52,000)	-38.5%
		MISCELLANEOUS REVENUE	SEIZED VEHICLE SALES	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TELEPHONE - JAIL	\$ 77,898	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	0.0%
			MISCELLANEOUS REVENUE Total	\$ 77,898	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	0.0%
	Sheriff Total			\$ 1,507,569	\$ 1,496,046	\$ 1,389,453	\$ 1,478,014	\$ (18,032)	-1.2%
	Social Services	CHARGES FOR SERVICES	HEALTH CHOICE FEES	\$ 44,450	\$ 43,000	\$ 43,000	\$ 43,000	\$ -	0.0%
			HEALTH INS-DISABLED WRKER	\$ 115	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			HOME STUDY - ADOPTION	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%
			OTHER	\$ 128,081	\$ 131,437	\$ 120,000	\$ 120,000	\$ (11,437)	-8.7%
			CHARGES FOR SERVICES Total	\$ 173,646	\$ 175,437	\$ 164,000	\$ 164,000	\$ (11,437)	-6.5%
		INTERGOVERNMENTAL	ADOPT/FOSTER NON IV-E	\$ -	\$ 100,800	\$ 100,800	\$ 100,800	\$ -	0.0%
			ADOPTION ASSISTANCE	\$ 19,099	\$ 9,500	\$ 11,000	\$ 11,000	\$ 1,500	15.8%
			ADULT CASE MANAGEMENT	\$ 20,257	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			ADULT DAY CARE	\$ 93,194	\$ 94,655	\$ 108,035	\$ 108,035	\$ 13,380	14.1%
			ADULT HOME SPEC	\$ -	\$ 23,175	\$ 23,175	\$ 23,175	\$ -	0.0%
			CHILD DAY CARE	\$ 5,191,379	\$ 5,787,557	\$ -	\$ -	\$ (5,787,557)	-100.0%
			CHILD DAY CARE ADMIN	\$ 251,564	\$ 241,148	\$ 232,774	\$ 232,774	\$ (8,374)	-3.5%
			CHILD PROTECTIVE SERV	\$ 592,410	\$ 542,608	\$ 542,608	\$ 542,608	\$ -	0.0%
			CHILD SUPPORT APPL. FEES	\$ 4,196	\$ 3,000	\$ 3,000	\$ 3,000	\$ -	0.0%
			COMMISSIONS	\$ 42,088	\$ -	\$ -	\$ -	\$ -	#DIV/0!

Expenditure / Revenue	Revenue
-----------------------	---------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
	Social Services	INTERGOVERNMENTAL	CRISIS	\$ 283,777	\$ 568,081	\$ 570,514	\$ 570,514	\$ 2,433	0.4%
			DSS-CHRISTMAS FUND	\$ 490	\$ 700	\$ 700	\$ 700	\$ -	0.0%
			DSS-CLOTHING FUND	\$ 1,300	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	0.0%
			DSS-LMH REIMBURSEMENT	\$ 11,825	\$ 15,400	\$ 15,400	\$ 15,400	\$ -	0.0%
			EMERG FOOD&SHELTER-UW	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			ENERGY ADMINISTRATION	\$ 104,782	\$ 93,298	\$ 93,697	\$ 93,697	\$ 399	0.4%
			FAMILY REUNIFICATION FUND	\$ -	\$ 35,790	\$ 48,396	\$ 48,396	\$ 12,606	35.2%
			FILING FEES	\$ -	\$ 200	\$ 200	\$ 200	\$ -	0.0%
			FOOD ASSISTANCE ADMIN	\$ 1,051,947	\$ 1,014,950	\$ 1,077,001	\$ 1,077,001	\$ 62,051	6.1%
			FOOD STAMP FRAUD ADMIN	\$ 76,260	\$ 91,580	\$ 48,836	\$ 48,836	\$ (42,744)	-46.7%
			FOOD STAMP RECOVERY	\$ 35,479	\$ 50,000	\$ 45,000	\$ 45,000	\$ (5,000)	-10.0%
			INCENTIVES	\$ 219,981	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	0.0%
			INDEPENDENT LIVING	\$ 33,046	\$ 26,281	\$ 22,247	\$ 22,247	\$ (4,034)	-15.3%
			IV-D ADMINISTRATION	\$ 862,740	\$ 830,000	\$ 835,000	\$ 835,000	\$ 5,000	0.6%
			IV-D COLLECTION RETURNS	\$ 21,203	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%
			IV-E FOSTER CARE	\$ 846,212	\$ 878,132	\$ 876,614	\$ 876,614	\$ (1,518)	-0.2%
			IV-E OPTIONAL	\$ 17,922	\$ 303,344	\$ 329,000	\$ 329,000	\$ 25,656	8.5%
			JCPC	\$ 15,387	\$ 15,500	\$ 15,500	\$ 15,500	\$ -	0.0%
			JOBS/WORKFIRST	\$ 1,077,987	\$ 960,098	\$ 960,098	\$ 960,098	\$ -	0.0%
			KEITH JOHNSON FUND	\$ 1,373	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	0.0%
			LIEAP	\$ 530,500	\$ 568,081	\$ 570,514	\$ 570,514	\$ 2,433	0.4%
			MEDICAID AT RISK-CASE MGT	\$ -	\$ 40,000	\$ 35,000	\$ 35,000	\$ (5,000)	-12.5%
			MEDICAID TRANS ADM & SERV	\$ 791,818	\$ 575,000	\$ 20,000	\$ 20,000	\$ (555,000)	-96.5%
			MEDICAL ASSIST. EXPANSION	\$ 38,469	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			MEDICAL ASSISTANCE ADMIN	\$ 2,133,657	\$ 2,209,615	\$ 2,187,785	\$ 2,187,785	\$ (21,830)	-1.0%
			PERM. PLANNING-REGULAR	\$ 32,040	\$ 43,444	\$ 42,798	\$ 42,798	\$ (646)	-1.5%
			SHARE THE WARMTH	\$ 8,648	\$ 10,688	\$ 8,997	\$ 8,997	\$ (1,691)	-15.8%
			SPECIAL ADOPTION FUND II	\$ 56,400	\$ -	\$ 83,000	\$ 83,000	\$ 83,000	#DIV/0!
			SPECIAL LINKS	\$ -	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	0.0%
			SSBG-IN HOME SERVICES	\$ 57,886	\$ 48,317	\$ 48,317	\$ 48,317	\$ -	0.0%
			SSBG-REGULAR	\$ 476,024	\$ 410,663	\$ 549,044	\$ 549,044	\$ 138,381	33.7%
			SSBG-STATE	\$ -	\$ 37,485	\$ -	\$ -	\$ (37,485)	-100.0%
			STATE FOSTER CARE	\$ 288,480	\$ 512,632	\$ 274,954	\$ 274,954	\$ (237,678)	-46.4%
			TANF CPS & FC/ADOPT	\$ 517,799	\$ 285,015	\$ 297,410	\$ 297,410	\$ 12,395	4.3%
			TANF TO SSBG	\$ -	\$ 61,207	\$ 102,012	\$ 102,012	\$ 40,805	66.7%
			WELFARE STATE IN HOME	\$ -	\$ 78,393	\$ 78,393	\$ 78,393	\$ -	0.0%
			NC HEALTH CHOICE	\$ 67,427	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TEA FOSTER CARE	\$ -	\$ -	\$ 7,000	\$ 7,000	\$ 7,000	#DIV/0!
			INTERGOVERNMENTAL Total	\$ 15,875,047	\$ 16,790,337	\$ 10,488,820	\$ 10,488,819	\$ (6,301,518)	-37.5%
	Social Services Total			\$ 16,048,693	\$ 16,965,774	\$ 10,652,820	\$ 10,652,819	\$ (6,312,955)	-37.2%
	Soil & Water	INTERGOVERNMENTAL	SOIL & WATER	\$ 26,242	\$ 25,500	\$ 25,500	\$ 25,500	\$ -	0.0%
			INTERGOVERNMENTAL Total	\$ 26,242	\$ 25,500	\$ 25,500	\$ 25,500	\$ -	0.0%
	Soil & Water Total			\$ 26,242	\$ 25,500	\$ 25,500	\$ 25,500	\$ -	0.0%
	Support Services	CHARGES FOR SERVICES	PARKING DECK FEES	\$ 35,081	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CHARGES FOR SERVICES Total	\$ 35,081	\$ -	\$ -	\$ -	\$ -	#DIV/0!
	Support Services Total			\$ 35,081	\$ -	\$ -	\$ -	\$ -	#DIV/0!
	Tax	CHARGES FOR SERVICES	FORECLOSURE REIMBURSEMENT	\$ 38,132	\$ 25,000	\$ 35,000	\$ 35,000	\$ 10,000	40.0%
			MAPS & COPIES	\$ 452	\$ 200	\$ 200	\$ 200	\$ -	0.0%
			TAX COLLECTOR	\$ 10,380	\$ 14,000	\$ 14,000	\$ 14,000	\$ -	0.0%
			CHARGES FOR SERVICES Total	\$ 48,964	\$ 39,200	\$ 49,200	\$ 49,200	\$ 10,000	25.5%
		INTERGOVERNMENTAL	TAX COMMISSIONS EARNED	\$ 186,156	\$ 180,000	\$ 180,000	\$ 180,000	\$ -	0.0%
			INTERGOVERNMENTAL Total	\$ 186,156	\$ 180,000	\$ 180,000	\$ 180,000	\$ -	0.0%
		TAXES	1ST PRIOR YR TAXES	\$ 881,526	\$ 800,000	\$ 775,000	\$ 775,000	\$ (25,000)	-3.1%
			2ND PRIOR YR TAXES	\$ 383,717	\$ 400,000	\$ 383,000	\$ 383,000	\$ (17,000)	-4.3%
			3RD PRIOR YR TAXES	\$ 302,626	\$ 300,000	\$ 300,000	\$ 300,000	\$ -	0.0%
			4TH PRIOR YR TAXES	\$ 216,189	\$ 225,000	\$ 215,000	\$ 215,000	\$ (10,000)	-4.4%
			5TH & PRIOR YR TAXES	\$ 500,377	\$ 350,000	\$ 350,000	\$ 350,000	\$ -	0.0%
			CURRENT YR AD VALOREM	\$ 72,799,545	\$ 71,771,927	\$ 72,489,646	\$ 72,489,646	\$ 717,719	1.0%
			DISCOUNTS	\$ (614,375)	\$ (615,000)	\$ (615,000)	\$ (627,000)	\$ (12,000)	2.0%
			DMV INTEREST	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REFUNDS	\$ (79,661)	\$ (75,000)	\$ (80,000)	\$ (80,000)	\$ (5,000)	6.7%

Expenditure / Revenue	Revenue
-----------------------	---------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
	Tax	TAXES	TAX PENALTY & INTEREST	\$ 740,864	\$ 550,000	\$ 600,000	\$ 650,000	\$ 100,000	18.2%
		TAXES Total		\$ 75,130,810	\$ 73,706,927	\$ 74,417,646	\$ 74,455,646	\$ 748,719	1.0%
	Tax Total			\$ 75,365,930	\$ 73,926,127	\$ 74,646,846	\$ 74,684,846	\$ 758,719	1.0%
	Veterans Services	INTERGOVERNMENTAL	VETERANS SERVICE	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	0.0%
		INTERGOVERNMENTAL Total		\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	0.0%
	Veterans Services Total			\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	0.0%
General Total				\$ 141,264,235	\$ 137,613,034	\$ 132,350,206	\$ 133,958,449	\$ (3,654,585)	-2.7%
Internal Service - Garage Fund	Public Services	APPROPRIATED FUND BALANCE	FUND BALANCE - APPROP	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		APPROPRIATED FUND BALANCE Total		\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CHARGES FOR SERVICES	DEPARTMENTAL CHARGES	\$ 1,704,888	\$ 1,698,014	\$ 1,702,697	\$ 1,696,820	\$ (1,194)	-0.1%
		CHARGES FOR SERVICES Total		\$ 1,704,888	\$ 1,698,014	\$ 1,702,697	\$ 1,696,820	\$ (1,194)	-0.1%
		INTERGOVERNMENTAL	GAS TAX REFUND	\$ 5,934	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTERGOVERNMENTAL Total		\$ 5,934	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		MISCELLANEOUS REVENUE	GAIN/LOSS OF SALE OF FA	\$ 0	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			INSURANCE - LOSS OF FA	\$ 10,594	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			OTHER	\$ 50,527	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		MISCELLANEOUS REVENUE Total		\$ 61,121	\$ -	\$ -	\$ -	\$ -	#DIV/0!
	Public Services Total			\$ 1,771,943	\$ 1,698,014	\$ 1,702,697	\$ 1,696,820	\$ (1,194)	-0.1%
Internal Service - Garage Fund Total				\$ 1,771,943	\$ 1,698,014	\$ 1,702,697	\$ 1,696,820	\$ (1,194)	-0.1%
Internal Service Funds - Insurance Fund	Insurance Fund	CHARGES FOR SERVICES	COBRA PAYMENTS	\$ 634,902	\$ 733,947	\$ 635,000	\$ 635,000	\$ (98,947)	-13.5%
			DEPARTMENTAL CHARGES	\$ 7,697,082	\$ 8,254,291	\$ 8,344,638	\$ 8,357,906	\$ 103,615	1.3%
			DEPENDENT LIFE	\$ 2,397	\$ 2,400	\$ 2,400	\$ 2,400	\$ -	0.0%
			EMPLOYEE WITHHOLDING	\$ 1,548,029	\$ 1,525,000	\$ 1,525,000	\$ 1,536,028	\$ 11,028	0.7%
			LIFE AD&D	\$ 25,438	\$ 16,400	\$ 25,000	\$ 25,000	\$ 8,600	52.4%
		CHARGES FOR SERVICES Total		\$ 9,907,849	\$ 10,532,038	\$ 10,532,038	\$ 10,556,334	\$ 24,296	0.2%
	Insurance Fund Total			\$ 9,907,849	\$ 10,532,038	\$ 10,532,038	\$ 10,556,334	\$ 24,296	0.2%
Internal Service Funds - Insurance Fund Total				\$ 9,907,849	\$ 10,532,038	\$ 10,532,038	\$ 10,556,334	\$ 24,296	0.2%
Internal Service Funds - Workers Compensation Fund	Workers Compensation Fund	CHARGES FOR SERVICES	DEPARTMENTAL CHARGES	\$ 819,547	\$ 788,340	\$ 799,514	\$ 793,894	\$ 5,554	0.7%
		CHARGES FOR SERVICES Total		\$ 819,547	\$ 788,340	\$ 799,514	\$ 793,894	\$ 5,554	0.7%
	Workers Compensation Fund Total			\$ 819,547	\$ 788,340	\$ 799,514	\$ 793,894	\$ 5,554	0.7%
Internal Service Funds - Workers Compensation Fund Total				\$ 819,547	\$ 788,340	\$ 799,514	\$ 793,894	\$ 5,554	0.7%
Mental Health Fund	Mental Health Fund	OTHER FINANCING	TRANSFER TO/FROM GEN FUND	\$ 809,344	\$ 824,344	\$ 824,344	\$ 824,344	\$ -	0.0%
		OTHER FINANCING Total		\$ 809,344	\$ 824,344	\$ 824,344	\$ 824,344	\$ -	0.0%
		TAXES	FIVE CENTS PER BOTTLE	\$ 22,948	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			ONE CENT PER BOTTLE	\$ 2,616	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES Total		\$ 25,564	\$ -	\$ -	\$ -	\$ -	#DIV/0!
	Mental Health Fund Total			\$ 834,908	\$ 824,344	\$ 824,344	\$ 824,344	\$ -	0.0%
Mental Health Fund Total				\$ 834,908	\$ 824,344	\$ 824,344	\$ 824,344	\$ -	0.0%
Special Revenue - Emergency Telephone	Emergency Communications	APPROPRIATED FUND BALANCE	OTHER FINANCING / FUND BALANCE - APPROPRIATED	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		APPROPRIATED FUND BALANCE Total		\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTEREST EARNINGS	INTEREST EARNINGS	\$ 2,652	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTEREST EARNINGS Total		\$ 2,652	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	911 CHARGES	\$ 480,218	\$ 552,778	\$ 582,173	\$ 582,173	\$ 29,395	5.3%
		TAXES Total		\$ 480,218	\$ 552,778	\$ 582,173	\$ 582,173	\$ 29,395	5.3%
	Emergency Communications Total			\$ 482,870	\$ 552,778	\$ 582,173	\$ 582,173	\$ 29,395	5.3%
Special Revenue - Emergency Telephone Total				\$ 482,870	\$ 552,778	\$ 582,173	\$ 582,173	\$ 29,395	5.3%
Special Revenue - Transportation	Public Services	APPROPRIATED FUND BALANCE	FUND BALANCE - APPROP	\$ -	\$ 119,337	\$ -	\$ 32,477	\$ (86,860)	-72.8%
		APPROPRIATED FUND BALANCE Total		\$ -	\$ 119,337	\$ -	\$ 32,477	\$ (86,860)	-72.8%
		CHARGES FOR SERVICES	CHARTER PROFITS	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CLS - UNITED WAY	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			DSS-MEDICAID	\$ 98,009	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			DSS-WORKFIRST	\$ 41,973	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			FARES	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			HEALTH-FAMILY PLANNING	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			MENTAL HEALTH DI	\$ (721)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			SENIOR SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			SPONSORSHIPS	\$ 10,500	\$ 12,000	\$ 15,000	\$ 15,000	\$ 3,000	25.0%
			TITLE XX	\$ -	\$ -	\$ 48,155	\$ 48,155	\$ 48,155	#DIV/0!
			WORKSHOP OF DAVIDSON	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CHARGES FOR SERVICES Total		\$ 149,760	\$ 12,000	\$ 63,155	\$ 63,155	\$ 51,155	426.3%
		INTERGOVERNMENTAL	CITY OF LEXINGTON	\$ 26,859	\$ 26,859	\$ 26,859	\$ 26,859	\$ -	0.0%

Expenditure / Revenue	Revenue
-----------------------	---------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
	Public Services	INTERGOVERNMENTAL	CITY OF THOMASVILLE	\$ 26,859	\$ 26,859	\$ 26,859	\$ 26,859	\$ -	0.0%
			CMAQ GRANT	\$ 42,803	\$ 160,000	\$ 181,367	\$ 181,367	\$ 21,367	13.4%
			DISABILITY EVALUATIONS	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			EDTAP	\$ 115,191	\$ 102,567	\$ 115,191	\$ 115,191	\$ 12,624	12.3%
			ROAP EMPLOYMENT	\$ 37,603	\$ 39,296	\$ 37,603	\$ 37,603	\$ (1,693)	-4.3%
			RURAL GENERAL PUBLIC SECTION 18	\$ 106,174	\$ 94,334	\$ 106,174	\$ 106,174	\$ 11,840	12.6%
			TRANSP - SECTION 9 - H P	\$ 144,979	\$ 145,065	\$ 195,283	\$ 195,283	\$ 50,218	34.6%
			TTAP - ELDERLY	\$ 68,165	\$ 55,200	\$ 90,000	\$ 90,000	\$ 34,800	63.0%
			TRANSP-5307-WS	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			INTERGOVERNMENTAL Total	\$ 568,633	\$ 650,180	\$ 859,336	\$ 859,336	\$ 209,156	32.2%
		MISCELLANEOUS REVENUE	SALE OF GEN FIXED ASSETS	\$ (36,112)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			MISCELLANEOUS REVENUE Total	\$ (36,112)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OTHER FINANCING	TRANSFER TO/FROM GEN FUND	\$ 26,862	\$ 110,284	\$ 115,284	\$ 96,099	\$ (14,185)	-12.9%
			OTHER FINANCING Total	\$ 26,862	\$ 110,284	\$ 115,284	\$ 96,099	\$ (14,185)	-12.9%
	Public Services Total			\$ 709,143	\$ 891,801	\$ 1,037,775	\$ 1,051,067	\$ 159,266	17.9%
Special Revenue - Transportation Total				\$ 709,143	\$ 891,801	\$ 1,037,775	\$ 1,051,067	\$ 159,266	17.9%
Special Revenue Fund - Airport Fund	Airport Fund - Capital Improvement Project Plan	INTERGOVERNMENTAL	STATE GRANT FUNDS	\$ 1,609,902	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			INTERGOVERNMENTAL Total	\$ 1,609,902	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OTHER FINANCING	TRANSFER TO/FROM GEN FUND	\$ 16,667	\$ 16,667	\$ 16,667	\$ 16,667	\$ -	0.0%
			OTHER FINANCING Total	\$ 16,667	\$ 16,667	\$ 16,667	\$ 16,667	\$ -	0.0%
	Airport Fund - Capital Improvement Project Plan Total			\$ 1,626,569	\$ 16,667	\$ 16,667	\$ 16,667	\$ -	0.0%
Special Revenue Fund - Airport Fund Total				\$ 1,626,569	\$ 16,667	\$ 16,667	\$ 16,667	\$ -	0.0%
Special Revenue Funds - Fire Districts	Arcadia - RC - Hampton	INTEREST EARNINGS	INTEREST EARNINGS	\$ 93	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			INTEREST EARNINGS Total	\$ 93	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1ST PRIOR YR TAXES	\$ 7,537	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2ND PRIOR YR TAXES	\$ 5,030	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CURRENT YR AD VALOREM	\$ 771,302	\$ 762,485	\$ 799,500	\$ 780,200	\$ 17,715	2.3%
			DISCOUNTS	\$ (7,235)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REFUNDS	\$ (288)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAX PENALTY & INTEREST	\$ 2,693	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAXES Total	\$ 779,038	\$ 762,485	\$ 799,500	\$ 780,200	\$ 17,715	2.3%
	Arcadia - RC - Hampton Total			\$ 779,131	\$ 762,485	\$ 799,500	\$ 780,200	\$ 17,715	2.3%
	Badin	INTEREST EARNINGS	INTEREST EARNINGS	\$ 2	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			INTEREST EARNINGS Total	\$ 2	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1ST PRIOR YR TAXES	\$ 177	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2ND PRIOR YR TAXES	\$ 163	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CURRENT YR AD VALOREM	\$ 41,342	\$ 40,000	\$ 40,000	\$ 40,000	\$ -	0.0%
			DISCOUNTS	\$ (403)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REFUNDS	\$ (4)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAX PENALTY & INTEREST	\$ 101	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAXES Total	\$ 41,375	\$ 40,000	\$ 40,000	\$ 40,000	\$ -	0.0%
	Badin Total			\$ 41,377	\$ 40,000	\$ 40,000	\$ 40,000	\$ -	0.0%
	Central	INTEREST EARNINGS	INTEREST EARNINGS	\$ 38	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			INTEREST EARNINGS Total	\$ 38	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1ST PRIOR YR TAXES	\$ 2,253	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2ND PRIOR YR TAXES	\$ 453	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CURRENT YR AD VALOREM	\$ 322,050	\$ 316,830	\$ 316,830	\$ 316,830	\$ -	0.0%
			DISCOUNTS	\$ (2,591)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REFUNDS	\$ (167)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAX PENALTY & INTEREST	\$ 1,184	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAXES Total	\$ 323,181	\$ 316,830	\$ 316,830	\$ 316,830	\$ -	0.0%
	Central Total			\$ 323,220	\$ 316,830	\$ 316,830	\$ 316,830	\$ -	0.0%
	Churchland	INTEREST EARNINGS	INTEREST EARNINGS	\$ 25	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			INTEREST EARNINGS Total	\$ 25	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1ST PRIOR YR TAXES	\$ 3,382	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2ND PRIOR YR TAXES	\$ 2,195	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CURRENT YR AD VALOREM	\$ 178,041	\$ 223,400	\$ 223,400	\$ 223,400	\$ -	0.0%
			DISCOUNTS	\$ (1,261)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REFUNDS	\$ (78)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAX PENALTY & INTEREST	\$ 1,470	\$ -	\$ -	\$ -	\$ -	#DIV/0!

Expenditure / Revenue	Revenue
-----------------------	---------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
	Churchland	TAXES Total		\$ 183,749	\$ 223,400	\$ 223,400	\$ 223,400	\$ -	0.0%
	Churchland Total			\$ 183,774	\$ 223,400	\$ 223,400	\$ 223,400	\$ -	0.0%
	Clemmons	INTEREST EARNINGS	INTEREST EARNINGS	\$ 6	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTEREST EARNINGS Total		\$ 6	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1ST PRIOR YR TAXES	\$ 342	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2ND PRIOR YR TAXES	\$ 83	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CURRENT YR AD VALOREM	\$ 69,135	\$ 67,316	\$ 67,316	\$ 66,790	\$ (526)	-0.8%
			DISCOUNTS	\$ (705)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REFUNDS	\$ (26)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAX PENALTY & INTEREST	\$ 97	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES Total		\$ 68,926	\$ 67,316	\$ 67,316	\$ 66,790	\$ (526)	-0.8%
	Clemmons Total			\$ 68,932	\$ 67,316	\$ 67,316	\$ 66,790	\$ (526)	-0.8%
	Fairgrove	INTEREST EARNINGS	INTEREST EARNINGS	\$ 48	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTEREST EARNINGS Total		\$ 48	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1ST PRIOR YR TAXES	\$ 4,112	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2ND PRIOR YR TAXES	\$ 1,564	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CURRENT YR AD VALOREM	\$ 336,568	\$ 415,871	\$ 416,000	\$ 416,000	\$ 129	0.0%
			DISCOUNTS	\$ (2,937)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REFUNDS	\$ (235)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAX PENALTY & INTEREST	\$ 1,388	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES Total		\$ 340,458	\$ 415,871	\$ 416,000	\$ 416,000	\$ 129	0.0%
	Fairgrove Total			\$ 340,506	\$ 415,871	\$ 416,000	\$ 416,000	\$ 129	0.0%
	Griffith	INTEREST EARNINGS	INTEREST EARNINGS	\$ 28	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTEREST EARNINGS Total		\$ 28	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1ST PRIOR YR TAXES	\$ 541	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2ND PRIOR YR TAXES	\$ 509	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CURRENT YR AD VALOREM	\$ 240,546	\$ 222,401	\$ 222,401	\$ 222,400	\$ (1)	0.0%
			DISCOUNTS	\$ (2,370)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REFUNDS	\$ (1,006)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAX PENALTY & INTEREST	\$ 571	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES Total		\$ 238,790	\$ 222,401	\$ 222,401	\$ 222,400	\$ (1)	0.0%
	Griffith Total			\$ 238,818	\$ 222,401	\$ 222,401	\$ 222,400	\$ (1)	0.0%
	Gumtree	INTEREST EARNINGS	INTEREST EARNINGS	\$ 21	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTEREST EARNINGS Total		\$ 21	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1ST PRIOR YR TAXES	\$ 1,340	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2ND PRIOR YR TAXES	\$ 178	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CURRENT YR AD VALOREM	\$ 135,326	\$ 133,673	\$ 134,503	\$ 134,503	\$ 830	0.6%
			DISCOUNTS	\$ (1,166)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REFUNDS	\$ (21)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAX PENALTY & INTEREST	\$ 637	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES Total		\$ 136,292	\$ 133,673	\$ 134,503	\$ 134,503	\$ 830	0.6%
	Gumtree Total			\$ 136,313	\$ 133,673	\$ 134,503	\$ 134,503	\$ 830	0.6%
	Hasty	INTEREST EARNINGS	INTEREST EARNINGS	\$ 43	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTEREST EARNINGS Total		\$ 43	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1ST PRIOR YR TAXES	\$ 4,074	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2ND PRIOR YR TAXES	\$ 1,008	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CURRENT YR AD VALOREM	\$ 420,425	\$ 414,650	\$ 525,158	\$ 506,515	\$ 91,865	22.2%
			DISCOUNTS	\$ (3,375)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REFUNDS	\$ (112)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAX PENALTY & INTEREST	\$ 1,692	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES Total		\$ 423,711	\$ 414,650	\$ 525,158	\$ 506,515	\$ 91,865	22.2%
	Hasty Total			\$ 423,754	\$ 414,650	\$ 525,158	\$ 506,515	\$ 91,865	22.2%
	Healing Springs	INTEREST EARNINGS	INTEREST EARNINGS	\$ 20	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTEREST EARNINGS Total		\$ 20	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1ST PRIOR YR TAXES	\$ 2,917	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2ND PRIOR YR TAXES	\$ 1,562	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CURRENT YR AD VALOREM	\$ 280,137	\$ 281,666	\$ 282,212	\$ 282,212	\$ 546	0.2%
			DISCOUNTS	\$ (2,431)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REFUNDS	\$ 64	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAX PENALTY & INTEREST	\$ 1,234	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES Total		\$ 283,484	\$ 281,666	\$ 282,212	\$ 282,212	\$ 546	0.2%

Expenditure / Revenue	Revenue
-----------------------	---------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
Healing Springs Total				\$ 283,503	\$ 281,666	\$ 282,212	\$ 282,212	\$ 546	0.2%
	Holly Grove	INTEREST EARNINGS	INTEREST EARNINGS	\$ 29	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTEREST EARNINGS Total		\$ 29	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1ST PRIOR YR TAXES	\$ 4,707	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2ND PRIOR YR TAXES	\$ 977	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CURRENT YR AD VALOREM	\$ 223,315	\$ 223,493	\$ 222,990	\$ 222,990	\$ (503)	-0.2%
			DISCOUNTS	\$ (1,707)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REFUNDS	\$ (152)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAX PENALTY & INTEREST	\$ 1,194	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES Total		\$ 228,335	\$ 223,493	\$ 222,990	\$ 222,990	\$ (503)	-0.2%
	Holly Grove Total			\$ 228,364	\$ 223,493	\$ 222,990	\$ 222,990	\$ (503)	-0.2%
	Horneytown	INTEREST EARNINGS	INTEREST EARNINGS	\$ 16	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTEREST EARNINGS Total		\$ 16	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1ST PRIOR YR TAXES	\$ 1,912	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2ND PRIOR YR TAXES	\$ 415	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CURRENT YR AD VALOREM	\$ 143,937	\$ 161,741	\$ 161,741	\$ 160,852	\$ (889)	-0.5%
			DISCOUNTS	\$ (786)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REFUNDS	\$ (88)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAX PENALTY & INTEREST	\$ 659	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES Total		\$ 146,049	\$ 161,741	\$ 161,741	\$ 160,852	\$ (889)	-0.5%
	Horneytown Total			\$ 146,065	\$ 161,741	\$ 161,741	\$ 160,852	\$ (889)	-0.5%
	Linwood	INTEREST EARNINGS	INTEREST EARNINGS	\$ 22	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTEREST EARNINGS Total		\$ 22	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1ST PRIOR YR TAXES	\$ 1,140	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2ND PRIOR YR TAXES	\$ 644	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CURRENT YR AD VALOREM	\$ 277,347	\$ 295,209	\$ 327,603	\$ 316,268	\$ 21,059	7.1%
			DISCOUNTS	\$ (2,594)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REFUNDS	\$ (59)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAX PENALTY & INTEREST	\$ 820	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES Total		\$ 277,298	\$ 295,209	\$ 327,603	\$ 316,268	\$ 21,059	7.1%
	Linwood Total			\$ 277,319	\$ 295,209	\$ 327,603	\$ 316,268	\$ 21,059	7.1%
	Midway	INTEREST EARNINGS	INTEREST EARNINGS	\$ 106	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTEREST EARNINGS Total		\$ 106	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1ST PRIOR YR TAXES	\$ 6,666	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2ND PRIOR YR TAXES	\$ 2,451	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CURRENT YR AD VALOREM	\$ 937,800	\$ 900,335	\$ 900,335	\$ 942,000	\$ 41,665	4.6%
			DISCOUNTS	\$ (7,892)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REFUNDS	\$ (424)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAX PENALTY & INTEREST	\$ 3,305	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES Total		\$ 941,907	\$ 900,335	\$ 900,335	\$ 942,000	\$ 41,665	4.6%
	Midway Total			\$ 942,012	\$ 900,335	\$ 900,335	\$ 942,000	\$ 41,665	4.6%
	North Lexington	INTEREST EARNINGS	INTEREST EARNINGS	\$ 26	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTEREST EARNINGS Total		\$ 26	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1ST PRIOR YR TAXES	\$ 4,135	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2ND PRIOR YR TAXES	\$ 1,979	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CURRENT YR AD VALOREM	\$ 217,810	\$ 210,280	\$ 215,000	\$ 215,000	\$ 4,720	2.2%
			DISCOUNTS	\$ (1,746)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REFUNDS	\$ (36)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAX PENALTY & INTEREST	\$ 1,329	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES Total		\$ 223,471	\$ 210,280	\$ 215,000	\$ 215,000	\$ 4,720	2.2%
	North Lexington Total			\$ 223,497	\$ 210,280	\$ 215,000	\$ 215,000	\$ 4,720	2.2%
	Pilot	INTEREST EARNINGS	INTEREST EARNINGS	\$ 34	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTEREST EARNINGS Total		\$ 34	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1ST PRIOR YR TAXES	\$ 2,678	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2ND PRIOR YR TAXES	\$ 1,196	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CURRENT YR AD VALOREM	\$ 286,632	\$ 285,600	\$ 288,100	\$ 288,100	\$ 2,500	0.9%
			DISCOUNTS	\$ (2,152)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REFUNDS	\$ (42)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAX PENALTY & INTEREST	\$ 1,449	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES Total		\$ 289,762	\$ 285,600	\$ 288,100	\$ 288,100	\$ 2,500	0.9%
	Pilot Total			\$ 289,796	\$ 285,600	\$ 288,100	\$ 288,100	\$ 2,500	0.9%
	Reeds	INTEREST EARNINGS	INTEREST EARNINGS	\$ 25	\$ -	\$ -	\$ -	\$ -	#DIV/0!

Expenditure / Revenue	Revenue
-----------------------	---------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
Reeds		INTEREST EARNINGS Total		\$ 25	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1ST PRIOR YR TAXES	\$ 3,087	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2ND PRIOR YR TAXES	\$ 994	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CURRENT YR AD VALOREM	\$ 190,445	\$ 188,348	\$ 253,750	\$ 193,800	\$ 5,452	2.9%
			DISCOUNTS	\$ (1,488)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REFUNDS	\$ (125)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAX PENALTY & INTEREST	\$ 952	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES Total		\$ 193,866	\$ 188,348	\$ 253,750	\$ 193,800	\$ 5,452	2.9%
Reeds Total				\$ 193,891	\$ 188,348	\$ 253,750	\$ 193,800	\$ 5,452	2.9%
Silver Valley		INTEREST EARNINGS	INTEREST EARNINGS	\$ 48	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTEREST EARNINGS Total		\$ 48	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1ST PRIOR YR TAXES	\$ 5,423	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2ND PRIOR YR TAXES	\$ 1,647	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CURRENT YR AD VALOREM	\$ 404,774	\$ 401,122	\$ 401,122	\$ 401,122	\$ -	0.0%
			DISCOUNTS	\$ (2,905)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REFUNDS	\$ (204)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAX PENALTY & INTEREST	\$ 2,090	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES Total		\$ 410,826	\$ 401,122	\$ 401,122	\$ 401,122	\$ -	0.0%
Silver Valley Total				\$ 410,874	\$ 401,122	\$ 401,122	\$ 401,122	\$ -	0.0%
South Davidson		INTEREST EARNINGS	INTEREST EARNINGS	\$ 11	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTEREST EARNINGS Total		\$ 11	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1ST PRIOR YR TAXES	\$ 2,471	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2ND PRIOR YR TAXES	\$ 1,071	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CURRENT YR AD VALOREM	\$ 112,180	\$ 112,800	\$ 113,300	\$ 113,300	\$ 500	0.4%
			DISCOUNTS	\$ (845)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REFUNDS	\$ (18)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAX PENALTY & INTEREST	\$ 830	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES Total		\$ 115,689	\$ 112,800	\$ 113,300	\$ 113,300	\$ 500	0.4%
South Davidson Total				\$ 115,700	\$ 112,800	\$ 113,300	\$ 113,300	\$ 500	0.4%
South Emmons		INTEREST EARNINGS	INTEREST EARNINGS	\$ 8	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTEREST EARNINGS Total		\$ 8	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1ST PRIOR YR TAXES	\$ 1,131	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2ND PRIOR YR TAXES	\$ 678	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CURRENT YR AD VALOREM	\$ 72,723	\$ 73,308	\$ 73,308	\$ 73,308	\$ -	0.0%
			DISCOUNTS	\$ (591)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REFUNDS	\$ (10)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAX PENALTY & INTEREST	\$ 363	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES Total		\$ 74,294	\$ 73,308	\$ 73,308	\$ 73,308	\$ -	0.0%
South Emmons Total				\$ 74,302	\$ 73,308	\$ 73,308	\$ 73,308	\$ -	0.0%
South Lexington		INTEREST EARNINGS	INTEREST EARNINGS	\$ 29	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTEREST EARNINGS Total		\$ 29	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1ST PRIOR YR TAXES	\$ 2,919	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2ND PRIOR YR TAXES	\$ 706	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CURRENT YR AD VALOREM	\$ 258,740	\$ 256,657	\$ 256,657	\$ 256,657	\$ -	0.0%
			DISCOUNTS	\$ (2,037)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REFUNDS	\$ (234)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAX PENALTY & INTEREST	\$ 1,136	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES Total		\$ 261,231	\$ 256,657	\$ 256,657	\$ 256,657	\$ -	0.0%
South Lexington Total				\$ 261,260	\$ 256,657	\$ 256,657	\$ 256,657	\$ -	0.0%
Southmont		INTEREST EARNINGS	INTEREST EARNINGS	\$ 54	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTEREST EARNINGS Total		\$ 54	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1ST PRIOR YR TAXES	\$ 8,312	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2ND PRIOR YR TAXES	\$ 3,028	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CURRENT YR AD VALOREM	\$ 680,970	\$ 684,935	\$ 690,335	\$ 689,335	\$ 4,400	0.6%
			DISCOUNTS	\$ (5,851)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REFUNDS	\$ (214)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAX PENALTY & INTEREST	\$ 3,003	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES Total		\$ 689,248	\$ 684,935	\$ 690,335	\$ 689,335	\$ 4,400	0.6%
Southmont Total				\$ 689,302	\$ 684,935	\$ 690,335	\$ 689,335	\$ 4,400	0.6%
Tyro		INTEREST EARNINGS	INTEREST EARNINGS	\$ 43	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTEREST EARNINGS Total		\$ 43	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1ST PRIOR YR TAXES	\$ 4,791	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2ND PRIOR YR TAXES	\$ 2,492	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CURRENT YR AD VALOREM	\$ 331,463	\$ 331,796	\$ 335,000	\$ 335,000	\$ 3,204	1.0%
			DISCOUNTS	\$ (2,597)	\$ -	\$ -	\$ -	\$ -	#DIV/0!

Expenditure / Revenue	Revenue
-----------------------	---------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
	Tyro	TAXES	REFUNDS	\$ (98)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAX PENALTY & INTEREST	\$ 1,882	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES Total		\$ 337,933	\$ 331,796	\$ 335,000	\$ 335,000	\$ 3,204	1.0%
	Tyro Total			\$ 337,976	\$ 331,796	\$ 335,000	\$ 335,000	\$ 3,204	1.0%
	Wallburg	INTEREST EARNINGS	INTEREST EARNINGS	\$ 86	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTEREST EARNINGS Total		\$ 86	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1ST PRIOR YR TAXES	\$ 5,496	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2ND PRIOR YR TAXES	\$ 1,733	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CURRENT YR AD VALOREM	\$ 788,414	\$ 770,500	\$ 794,500	\$ 791,500	\$ 21,000	2.7%
			DISCOUNTS	\$ (6,716)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REFUNDS	\$ (288)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAX PENALTY & INTEREST	\$ 2,346	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES Total		\$ 790,985	\$ 770,500	\$ 794,500	\$ 791,500	\$ 21,000	2.7%
	Wallburg Total			\$ 791,071	\$ 770,500	\$ 794,500	\$ 791,500	\$ 21,000	2.7%
	Welcome	INTEREST EARNINGS	INTEREST EARNINGS	\$ 58	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTEREST EARNINGS Total		\$ 58	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1ST PRIOR YR TAXES	\$ 7,218	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2ND PRIOR YR TAXES	\$ 2,997	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CURRENT YR AD VALOREM	\$ 582,598	\$ 571,685	\$ 572,044	\$ 572,044	\$ 359	0.1%
			DISCOUNTS	\$ (5,165)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REFUNDS	\$ (386)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAX PENALTY & INTEREST	\$ 2,304	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES Total		\$ 589,567	\$ 571,685	\$ 572,044	\$ 572,044	\$ 359	0.1%
	Welcome Total			\$ 589,625	\$ 571,685	\$ 572,044	\$ 572,044	\$ 359	0.1%
	West Lexington	INTEREST EARNINGS	INTEREST EARNINGS	\$ 36	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTEREST EARNINGS Total		\$ 36	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1ST PRIOR YR TAXES	\$ 4,400	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2ND PRIOR YR TAXES	\$ 1,744	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CURRENT YR AD VALOREM	\$ 255,507	\$ 252,274	\$ 255,460	\$ 255,460	\$ 3,186	1.3%
			DISCOUNTS	\$ (1,988)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REFUNDS	\$ (141)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAX PENALTY & INTEREST	\$ 1,659	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES Total		\$ 261,180	\$ 252,274	\$ 255,460	\$ 255,460	\$ 3,186	1.3%
	West Lexington Total			\$ 261,216	\$ 252,274	\$ 255,460	\$ 255,460	\$ 3,186	1.3%
	Special Revenue Funds - Fire Districts Total			\$ 8,651,602	\$ 8,598,375	\$ 8,888,565	\$ 8,815,586	\$ 217,211	2.5%
	Special Revenue Funds - School Capital Outlay Fund	Davidson County Schools	INTERGOVERNMENTAL	\$ 92	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			INTERGOVERNMENTAL Total	\$ 92	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			MISCELLANEOUS REVENUE	\$ 500,000	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			MISCELLANEOUS REVENUE Total	\$ 500,000	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OTHER FINANCING	2012-2013 TRANSFER	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2013-2014 TRANSFER	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2014-2015 TRANSFER	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2015-2016 TRANSFER	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2016-2017 TRANSFER	\$ 3,644,461	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			NOTE PROCEEDS	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			OTHER FINANCING / TRANSFER TO / FROM GENERAL FUND	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			1994-95 TRANSFER	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			1995-96 TRANSFER	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			1996-97 TRANSFER	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			1999-2000 TRANSFER	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2000-2001 TRANSFER	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2001-2002 TRANSFER	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2002-2003 TRANSFER	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2017-2018 TRANSFER	\$ -	\$ 3,651,603	\$ -	\$ -	\$ (3,651,603)	-100.0%
			2018-2019 TRANSFER	\$ -	\$ -	\$ 2,970,791	\$ 2,952,545	\$ 2,952,545	#DIV/0!
		OTHER FINANCING Total		\$ 3,644,461	\$ 3,651,603	\$ 2,970,791	\$ 2,952,545	\$ (699,058)	-19.1%
	Davidson County Schools Total			\$ 4,144,553	\$ 3,651,603	\$ 2,970,791	\$ 2,952,545	\$ (699,058)	-19.1%
	School Capital Outlay Fund	INTEREST EARNINGS	INTEREST EARNINGS	\$ 121,810	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTEREST EARNINGS Total		\$ 121,810	\$ -	\$ -	\$ -	\$ -	#DIV/0!
	School Capital Outlay Fund Total			\$ 121,810	\$ -	\$ -	\$ -	\$ -	#DIV/0!
	Special Revenue Funds - School Capital Outlay Fund Total			\$ 4,266,362	\$ 3,651,603	\$ 2,970,791	\$ 2,952,545	\$ (699,058)	-19.1%
	Special Revenue Funds - Special School District	Special School District	INTEREST EARNINGS	\$ 137	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			INTEREST EARNINGS Total	\$ 137	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES	1ST PRIOR YR TAXES	\$ 28,226	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			2ND PRIOR YR TAXES	\$ 11,029	\$ -	\$ -	\$ -	\$ -	#DIV/0!

Expenditure / Revenue	Revenue
-----------------------	---------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
Special Revenue Funds - Special School District	Special School District	TAXES	CURRENT YR AD VALOREM	\$ 1,474,538	\$ 1,539,298	\$ 1,539,298	\$ 1,507,165	\$ (32,133)	-2.1%
			DISCOUNTS	\$ (11,310)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REFUNDS	\$ (2,856)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TAX PENALTY & INTEREST	\$ 7,739	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		TAXES Total		\$ 1,507,367	\$ 1,539,298	\$ 1,539,298	\$ 1,507,165	\$ (32,133)	-2.1%
	Special School District Total			\$ 1,507,504	\$ 1,539,298	\$ 1,539,298	\$ 1,507,165	\$ (32,133)	-2.1%
Special Revenue Funds - Special School District Total				\$ 1,507,504	\$ 1,539,298	\$ 1,539,298	\$ 1,507,165	\$ (32,133)	-2.1%
Grand Total				\$ 180,882,264	\$ 170,923,565	\$ 165,492,907	\$ 167,054,932	\$ (3,868,633)	-2.3%

Expenditure / Revenue	Expenditure
-----------------------	-------------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
DavidsonWorks	DavidsonWorks	CAPITAL OUTLAY	EQUIPMENT	\$ 7,713	\$ 8,400	\$ 8,400	\$ 8,400	\$ -	0.0%
		CAPITAL OUTLAY Total		\$ 7,713	\$ 8,400	\$ 8,400	\$ 8,400	\$ -	0.0%
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 10,089	\$ 7,800	\$ 5,800	\$ 5,800	\$ (2,000)	-25.6%
		INTERNAL SERVICE CHARGES Total		\$ 10,089	\$ 7,800	\$ 5,800	\$ 5,800	\$ (2,000)	-25.6%
		OTHER EXPENDITURES	DUES & SUBSCRIPTIONS	\$ 1,759	\$ 3,165	\$ 3,000	\$ 3,000	\$ (165)	-5.2%
		OTHER EXPENDITURES Total		\$ 1,759	\$ 3,165	\$ 3,000	\$ 3,000	\$ (165)	-5.2%
		OTHER JTEC EXPENSES	PIC	\$ 2,324	\$ 2,500	\$ 2,500	\$ 2,500	\$ -	0.0%
		OTHER JTEC EXPENSES Total		\$ 2,324	\$ 2,500	\$ 2,500	\$ 2,500	\$ -	0.0%
		OTHER PURCHASED SERVICES	ADVERTISING	\$ 207	\$ 1,490	\$ 1,200	\$ 1,200	\$ (290)	-19.5%
			CONTRACTED SERVICES	\$ 351,025	\$ 173,268	\$ 247,866	\$ 349,695	\$ 176,427	101.8%
			PARTICIPANT SERVICES	\$ 1,494	\$ 3,750	\$ 2,750	\$ 2,500	\$ (1,250)	-33.3%
			POSTAGE	\$ 43	\$ 200	\$ 200	\$ 200	\$ -	0.0%
			PRINTING	\$ 124	\$ 500	\$ 500	\$ 500	\$ -	0.0%
			STAFF TRAINING	\$ 13,505	\$ 10,495	\$ 12,658	\$ 18,500	\$ 8,005	76.3%
			TELEPHONE	\$ 557	\$ 700	\$ 700	\$ 700	\$ -	0.0%
		OTHER PURCHASED SERVICES Total		\$ 366,953	\$ 190,403	\$ 265,874	\$ 373,295	\$ 182,892	96.1%
		PURCHASED PROPERTY SERVICE	MAINT & REPAIR EQUIPMENT	\$ -	\$ 200	\$ 200	\$ 200	\$ -	0.0%
			UTILITIES	\$ 6,152	\$ 1,056	\$ 1,056	\$ 8,000	\$ 6,944	657.6%
		PURCHASED PROPERTY SERVICE Total		\$ 6,152	\$ 1,256	\$ 1,256	\$ 8,200	\$ 6,944	552.9%
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 5,809	\$ 7,048	\$ 8,133	\$ 8,134	\$ 1,086	15.4%
			FICA	\$ 46,916	\$ 58,217	\$ 57,159	\$ 49,005	\$ (9,212)	-15.8%
			GROUP INSURANCE	\$ 142,027	\$ 144,851	\$ 135,798	\$ 135,799	\$ (9,052)	-6.2%
			PARTICIPANT WAGES	\$ 52,678	\$ 143,693	\$ 143,693	\$ 25,713	\$ (117,980)	-82.1%
			REGULAR	\$ 591,775	\$ 610,653	\$ 592,177	\$ 586,777	\$ (23,876)	-3.9%
			RETIREMENT	\$ 52,911	\$ 49,374	\$ 55,529	\$ 55,529	\$ 6,155	12.5%
			TELEPHONE ALLOWANCE	\$ 542	\$ 541	\$ 540	\$ 541	\$ -	0.0%
			WORKERS COMP	\$ 3,354	\$ 6,704	\$ 6,723	\$ 2,672	\$ (4,032)	-60.1%
		SALARIES & BENEFITS Total		\$ 896,012	\$ 1,021,081	\$ 999,753	\$ 864,170	\$ (156,911)	-15.4%
		SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 6,455	\$ 10,500	\$ 10,500	\$ 10,500	\$ -	0.0%
		SUPPLIES Total		\$ 6,455	\$ 10,500	\$ 10,500	\$ 10,500	\$ -	0.0%
	DavidsonWorks Total			\$ 1,297,458	\$ 1,245,105	\$ 1,297,083	\$ 1,275,865	\$ 30,760	2.5%
DavidsonWorks Total				\$ 1,297,458	\$ 1,245,105	\$ 1,297,083	\$ 1,275,865	\$ 30,760	2.5%
Enterprise Fund - Landfill C&D	Integrated Solid Waste	CAPITAL OUTLAY	EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			OTHER IMPROVEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CAPITAL OUTLAY Total		\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 1,087	\$ 750	\$ 2,250	\$ 2,250	\$ 1,500	200.0%
			VEHICLE MILEAGE	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTERNAL SERVICE CHARGES Total		\$ 1,087	\$ 750	\$ 2,250	\$ 2,250	\$ 1,500	200.0%
		OTHER EXPENDITURES	DUES & SUBSCRIPTIONS	\$ 4,873	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			INDIRECT COST	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			OPEB COSTS	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OTHER EXPENDITURES Total		\$ 4,873	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OTHER PROFESSIONAL SERVICES	ENGINEERING	\$ 2,265	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	0.0%
			PROFESSIONAL SERVICES	\$ -	\$ 350	\$ 350	\$ 350	\$ -	0.0%
		OTHER PROFESSIONAL SERVICES Total		\$ 2,265	\$ 1,850	\$ 1,850	\$ 1,850	\$ -	0.0%
		OTHER PURCHASED SERVICES	CONTRACTED SERVICES	\$ 56,096	\$ 64,240	\$ 360,930	\$ 360,930	\$ 296,690	461.8%
			CONTRACTED SVCS. EQUIP	\$ -	\$ -	\$ 300	\$ 300	\$ 300	#DIV/0!
			STAFF TRAINING	\$ 1,466	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TELEPHONE	\$ -	\$ -	\$ 100	\$ 100	\$ 100	#DIV/0!
			UNIFORMS	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OTHER PURCHASED SERVICES Total		\$ 57,562	\$ 64,240	\$ 361,330	\$ 361,330	\$ 297,090	462.5%
		PURCHASED PROPERTY SERVICE	MAINT & REPAIR BLDG/GRND	\$ 1,942	\$ 3,900	\$ 4,500	\$ 4,500	\$ 600	15.4%
			MAINT & REPAIR EQUIPMENT	\$ 1,410	\$ 1,250	\$ 3,350	\$ 3,350	\$ 2,100	168.0%
			UTILITIES	\$ -	\$ -	\$ 11,000	\$ 11,000	\$ 11,000	#DIV/0!
		PURCHASED PROPERTY SERVICE Total		\$ 3,352	\$ 5,150	\$ 18,850	\$ 18,850	\$ 13,700	266.0%
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 2,495	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			FICA	\$ 13,986	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			GROUP INSURANCE	\$ 42,883	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			OVERTIME	\$ 8,832	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			PART TIME	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REGULAR	\$ 186,035	\$ -	\$ -	\$ -	\$ -	#DIV/0!

Expenditure / Revenue	Expenditure
-----------------------	-------------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted		
Enterprise Fund - Landfill C&D	Integrated Solid Waste	SALARIES & BENEFITS	RETIREMENT	\$ 17,475	\$ -	\$ -	\$ -	\$ -	#DIV/0!		
			TELEPHONE ALLOWANCE	\$ 2,023	\$ -	\$ -	\$ -	\$ -	#DIV/0!		
			WORKERS COMP	\$ 14,000	\$ -	\$ -	\$ -	\$ -	#DIV/0!		
		SALARIES & BENEFITS Total				\$ 287,730	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 3,814	\$ -	\$ 200	\$ 200	\$ 200	\$ 200	#DIV/0!	
			GAS - DIESEL - OIL	\$ 4,849	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!	
			MEDICAL-HEP B	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!	
			SMALL TOOLS & EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!	
			SUPPLIES Total				\$ 8,663	\$ -	\$ 200	\$ 200	\$ 200
		Integrated Solid Waste Total				\$ 365,531	\$ 71,990	\$ 384,480	\$ 384,480	\$ 312,490	434.1%
		Enterprise Fund - Landfill C&D Total				\$ 365,531	\$ 71,990	\$ 384,480	\$ 384,480	\$ 312,490	434.1%
		Enterprise Fund - Landfill MSW	Integrated Solid Waste	ASSET RECLASSIFICATION	ASSET RECLASSIFICATION	\$ (637,153)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
ASSET RECLASSIFICATION Total					\$ (637,153)	\$ -	\$ -	\$ -	#DIV/0!		
CAPITAL OUTLAY	EQUIPMENT			\$ 185,845	\$ 120,775	\$ -	\$ -	\$ (120,775)	\$ -	-100.0%	
	NEW LANDFILL CONSTRUCT			\$ 455,752	\$ -	\$ 117,000	\$ 117,000	\$ 117,000	\$ 117,000	#DIV/0!	
CAPITAL OUTLAY Total				\$ 641,597	\$ 120,775	\$ 117,000	\$ 117,000	\$ (3,775)	-3.1%		
DEPRECIATION	DEPREC-BUILDINGS			\$ 1,695,718	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!	
	DEPREC-EQUIPMENT			\$ 446,130	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!	
DEPRECIATION Total				\$ 2,141,848	\$ -	\$ -	\$ -	\$ -	#DIV/0!		
INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE			\$ 7,693	\$ 7,650	\$ 7,650	\$ 7,650	\$ -	\$ -	0.0%	
	VEHICLE MILEAGE			\$ 8,796	\$ 16,250	\$ 16,250	\$ 16,250	\$ -	\$ -	0.0%	
INTERNAL SERVICE CHARGES Total				\$ 16,488	\$ 23,900	\$ 23,900	\$ 23,900	\$ -	0.0%		
OTHER EXPENDITURES	DUES & SUBSCRIPTIONS			\$ 17,081	\$ 22,780	\$ 21,435	\$ 21,435	\$ (1,345)	\$ -	-5.9%	
	INDIRECT COST			\$ 54,652	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!	
	OPEB COSTS			\$ 2,300	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!	
	POSTCLOSURE COSTS			\$ 1,272,767	\$ 58,300	\$ 67,000	\$ 67,000	\$ 8,700	\$ 14.9%		
OTHER EXPENDITURES Total				\$ 1,346,800	\$ 81,080	\$ 88,435	\$ 88,435	\$ 7,355	9.1%		
OTHER PROFESSIONAL SERVICES	ENGINEERING			\$ 40,192	\$ 45,600	\$ 34,000	\$ 34,000	\$ (11,600)	\$ -	-25.4%	
	PROFESSIONAL SERVICES			\$ 3,555	\$ 7,250	\$ 7,250	\$ 7,250	\$ -	\$ -	0.0%	
OTHER PROFESSIONAL SERVICES Total				\$ 43,747	\$ 52,850	\$ 41,250	\$ 41,250	\$ (11,600)	-21.9%		
OTHER PURCHASED SERVICES	ADVERTISING			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!	
	CONTRACTED SERVICES			\$ 209,047	\$ 142,140	\$ 125,150	\$ 125,150	\$ (16,990)	\$ -	-12.0%	
	CONTRACTED SVCS. EQUIP			\$ 11,007	\$ 15,100	\$ 15,100	\$ 15,100	\$ -	\$ -	0.0%	
	POSTAGE			\$ 292	\$ 250	\$ 250	\$ 250	\$ -	\$ -	0.0%	
	PRINTING			\$ 138	\$ 125	\$ 125	\$ 125	\$ -	\$ -	0.0%	
	STAFF TRAINING			\$ 1,022	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	\$ -	0.0%	
	TELEPHONE			\$ 9,543	\$ 10,000	\$ 10,000	\$ 10,000	\$ -	\$ -	0.0%	
	TRAVEL			\$ 5,243	\$ 3,000	\$ 5,000	\$ 5,000	\$ 2,000	\$ 66.7%		
	UNIFORMS			\$ 255	\$ 4,700	\$ 4,700	\$ 4,700	\$ -	\$ -	0.0%	
	OTHER PURCHASED SERVICES Total				\$ 236,549	\$ 176,815	\$ 161,825	\$ 161,825	\$ (14,990)	-8.5%	
PURCHASED PROPERTY SERVICE	MAINT & REPAIR BLDG/GRND			\$ 31,930	\$ 37,975	\$ 37,975	\$ 37,975	\$ -	\$ -	0.0%	
	MAINT & REPAIR EQUIPMENT			\$ 148,749	\$ 135,300	\$ 154,000	\$ 154,000	\$ 18,700	\$ 13.8%		
	UTILITIES			\$ 30,062	\$ 24,300	\$ 24,300	\$ 24,300	\$ -	\$ -	0.0%	
PURCHASED PROPERTY SERVICE Total				\$ 210,741	\$ 197,575	\$ 216,275	\$ 216,275	\$ 18,700	9.5%		
RENTAL	EQUIPMENT	\$ 6,117	\$ 825	\$ 825	\$ 825	\$ -	\$ -	0.0%			
RENTAL Total				\$ 6,117	\$ 825	\$ 825	\$ 825	\$ -	0.0%		
SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 6,580	\$ 11,839	\$ 13,797	\$ 13,797	\$ 1,958	\$ 16.5%				
	FICA	\$ 26,152	\$ 51,034	\$ 53,284	\$ 53,284	\$ 2,250	\$ 4.4%				
	GROUP INSURANCE	\$ 77,189	\$ 135,721	\$ 135,721	\$ 135,721	\$ -	\$ 0.0%				
	OVERTIME	\$ 14,167	\$ 12,482	\$ 12,482	\$ 12,482	\$ -	\$ 0.0%				
	PART TIME	\$ 41,834	\$ 44,666	\$ 45,420	\$ 45,420	\$ 754	\$ 1.7%				
	REGULAR	\$ 304,047	\$ 595,661	\$ 618,645	\$ 618,645	\$ 22,984	\$ 3.9%				
	RETIREMENT	\$ 43,796	\$ 56,418	\$ 59,655	\$ 59,655	\$ 3,237	\$ 5.7%				
	TELEPHONE ALLOWANCE	\$ 3,034	\$ 2,460	\$ 6,180	\$ 6,180	\$ 3,720	\$ 151.2%				
	WORKERS COMP	\$ 21,683	\$ 39,265	\$ 40,966	\$ 40,966	\$ 1,701	\$ 4.3%				
	SALARIES & BENEFITS Total				\$ 538,483	\$ 949,546	\$ 986,150	\$ 986,150	\$ 36,604	3.9%	
SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 11,721	\$ 8,500	\$ 10,000	\$ 10,000	\$ 1,500	\$ 17.6%				
	GAS - DIESEL - OIL	\$ 126,826	\$ 155,196	\$ 155,197	\$ 155,197	\$ 1	\$ 0.0%				
	MEDICAL-HEP B	\$ 253	\$ 275	\$ 275	\$ 275	\$ -	\$ 0.0%				
	SMALL TOOLS & EQUIPMENT	\$ 1,446	\$ 1,300	\$ 1,300	\$ 1,300	\$ -	\$ 0.0%				
SUPPLIES Total				\$ 140,247	\$ 165,271	\$ 166,772	\$ 166,772	\$ 1,501	0.9%		

Expenditure / Revenue	Expenditure
-----------------------	-------------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
Enterprise Fund - Landfill MSW		Integrated Solid Waste Total		\$ 4,685,464	\$ 1,768,637	\$ 1,802,432	\$ 1,802,432	\$ 33,795	1.9%
Enterprise Fund - Landfill MSW Total		Integrated Solid Waste Total		\$ 4,685,464	\$ 1,768,637	\$ 1,802,432	\$ 1,802,432	\$ 33,795	1.9%
Enterprise Fund - Recycling	Integrated Solid Waste	CAPITAL OUTLAY	EQUIPMENT	\$ 68,052	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CAPITAL OUTLAY Total		\$ 68,052	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 1,254	\$ 1,500	\$ 2,250	\$ -	\$ (1,500)	-100.0%
			VEHICLE MILEAGE	\$ 635	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTERNAL SERVICE CHARGES Total		\$ 1,889	\$ 1,500	\$ 2,250	\$ -	\$ (1,500)	-100.0%
		OTHER EXPENDITURES	DUES & SUBSCRIPTIONS	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OTHER EXPENDITURES Total		\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OTHER PROFESSIONAL SERVICES	MEDICAL SERVICES	\$ 105	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OTHER PROFESSIONAL SERVICES Total		\$ 105	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OTHER PURCHASED SERVICES	ADVERTISING	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CONTRACTED SERVICES	\$ 35,879	\$ 10,750	\$ 10,750	\$ -	\$ (10,750)	-100.0%
			CONTRACTED SVCS. EQUIP	\$ 628	\$ 300	\$ 300	\$ -	\$ (300)	-100.0%
			DISPOSAL EXPENSE	\$ 323,290	\$ 290,180	\$ 290,180	\$ -	\$ (290,180)	-100.0%
			POSTAGE	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			PRINTING	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			STAFF TRAINING	\$ 48	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TELEPHONE	\$ 135	\$ 100	\$ 100	\$ -	\$ (100)	-100.0%
			TRAVEL	\$ 325	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			UNIFORMS	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OTHER PURCHASED SERVICES Total		\$ 360,305	\$ 301,330	\$ 301,330	\$ -	\$ (301,330)	-100.0%
		PURCHASED PROPERTY SERVICE	MAINT & REPAIR BLDG/GRND	\$ 493	\$ 600	\$ 4,500	\$ -	\$ (600)	-100.0%
			MAINT & REPAIR EQUIPMENT	\$ 1,509	\$ 2,100	\$ 3,350	\$ -	\$ (2,100)	-100.0%
			UTILITIES	\$ 13,373	\$ 11,000	\$ 11,000	\$ -	\$ (11,000)	-100.0%
		PURCHASED PROPERTY SERVICE Total		\$ 15,376	\$ 13,700	\$ 18,850	\$ -	\$ (13,700)	-100.0%
		RENTAL	EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		RENTAL Total		\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			FICA	\$ 100	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			GROUP INSURANCE	\$ 329	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			OVERTIME	\$ 51	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			PART TIME	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REGULAR	\$ 393	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			RETIREMENT	\$ 126	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TELEPHONE ALLOWANCE	\$ 12	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			WORKERS COMP	\$ 5	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		SALARIES & BENEFITS Total		\$ 1,016	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 1,137	\$ 200	\$ 200	\$ -	\$ (200)	-100.0%
			GAS - DIESEL - OIL	\$ 300	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			SMALL TOOLS & EQUIPMENT	\$ 1,032	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		SUPPLIES Total		\$ 2,469	\$ 200	\$ 200	\$ -	\$ (200)	-100.0%
Enterprise Fund - Recycling Total		Integrated Solid Waste Total		\$ 449,212	\$ 316,730	\$ 322,630	\$ -	\$ (316,730)	-100.0%
Enterprise Fund - Sewer		Sewer	ASSET RECLASSIFICATION	\$ (40,595)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		ASSET RECLASSIFICATION Total		\$ (40,595)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CAPITAL OUTLAY	EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			OTHER IMPROVEMENTS	\$ 40,595	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CAPITAL OUTLAY Total		\$ 40,595	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		DEBT SERVICE	INTEREST-OTHER DEBT	\$ 345,482	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			PAYMENT TO ESCROW AGENT	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			PRINCIPAL-OTHER DEBT	\$ (104,765)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			ISSUANCE COSTS	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		DEBT SERVICE Total		\$ 240,717	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		DEPRECIATION	DEPREC- SEWER	\$ 336,816	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			DEPREC-EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		DEPRECIATION Total		\$ 336,816	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 669	\$ 480	\$ 480	\$ 480	\$ -	0.0%
			VEHICLE MILEAGE	\$ 4,881	\$ 3,350	\$ 3,350	\$ 3,350	\$ -	0.0%
		INTERNAL SERVICE CHARGES Total		\$ 5,550	\$ 3,830	\$ 3,830	\$ 3,830	\$ -	0.0%
		OTHER EXPENDITURES	DUES & SUBSCRIPTIONS	\$ 669	\$ 1,552	\$ 1,552	\$ 1,552	\$ -	0.0%

Expenditure / Revenue	Expenditure
-----------------------	-------------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
	Sewer	OTHER EXPENDITURES Total		\$ 669	\$ 1,552	\$ 1,552	\$ 1,552	\$ -	0.0%
		OTHER PURCHASED SERVICES	CONTRACTED SERVICES	\$ 24,938	\$ 33,348	\$ 33,348	\$ 33,348	\$ -	0.0%
			POSTAGE	\$ 397	\$ 600	\$ 600	\$ 600	\$ -	0.0%
			STAFF TRAINING	\$ 780	\$ 720	\$ 720	\$ 720	\$ -	0.0%
			TELEPHONE	\$ 301	\$ 180	\$ 180	\$ 180	\$ -	0.0%
			UNIFORMS	\$ 378	\$ 500	\$ 500	\$ 500	\$ -	0.0%
		OTHER PURCHASED SERVICES Total		\$ 26,795	\$ 35,348	\$ 35,348	\$ 35,348	\$ -	0.0%
		PURCHASED PROPERTY SERVICE	MAINT & REPAIR BLDG/GRND	\$ 12,928	\$ 22,420	\$ 22,420	\$ 22,420	\$ -	0.0%
			UTILITIES	\$ 424,648	\$ 308,977	\$ 438,583	\$ 329,518	\$ 20,541	6.6%
		PURCHASED PROPERTY SERVICE Total		\$ 437,576	\$ 331,397	\$ 461,003	\$ 351,938	\$ 20,541	6.2%
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 1,991	\$ 2,069	\$ 2,144	\$ 2,144	\$ 75	3.6%
			FICA	\$ 4,155	\$ 4,314	\$ 4,420	\$ 4,420	\$ 106	2.5%
			GROUP INSURANCE	\$ 9,256	\$ 2,263	\$ 2,263	\$ 2,263	\$ -	0.0%
			OVERTIME	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REGULAR	\$ 56,395	\$ 53,784	\$ 55,098	\$ 55,098	\$ 1,314	2.4%
			RETIREMENT	\$ 4,805	\$ 5,083	\$ 5,295	\$ 5,295	\$ 212	4.2%
			TELEPHONE ALLOWANCE	\$ 533	\$ 540	\$ 540	\$ 540	\$ -	0.0%
			WORKERS COMP	\$ 1,935	\$ 2,089	\$ 2,141	\$ 2,141	\$ 52	2.5%
		SALARIES & BENEFITS Total		\$ 79,069	\$ 70,142	\$ 71,902	\$ 71,901	\$ 1,759	2.5%
		SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 1,374	\$ 3,500	\$ 3,500	\$ 3,500	\$ -	0.0%
			GAS - DIESEL - OIL	\$ 386	\$ 225	\$ 225	\$ 225	\$ -	0.0%
		SUPPLIES Total		\$ 1,761	\$ 3,725	\$ 3,725	\$ 3,725	\$ -	0.0%
	Sewer Total			\$ 1,128,951	\$ 445,994	\$ 577,360	\$ 468,294	\$ 22,300	5.0%
Enterprise Fund - Sewer Total				\$ 1,128,951	\$ 445,994	\$ 577,360	\$ 468,294	\$ 22,300	5.0%
Enterprise Funds - Airport Fund	Airport Fund	ASSET RECLASSIFICATION	ASSET RECLASSIFICATION	\$ (361,361)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		ASSET RECLASSIFICATION Total		\$ (361,361)	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		DEBT SERVICE	PRINCIPAL-OTHER DEBT	\$ 46,987	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		DEBT SERVICE Total		\$ 46,987	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		DEPRECIATION	DEPRECIATION	\$ 753,381	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		DEPRECIATION Total		\$ 753,381	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INSURANCE	GENERAL LIABILITY	\$ 19,359	\$ 18,500	\$ 18,500	\$ 18,500	\$ -	0.0%
		INSURANCE Total		\$ 19,359	\$ 18,500	\$ 18,500	\$ 18,500	\$ -	0.0%
		OTHER PROFESSIONAL SERVICES	PROFESSIONAL SERVICES	\$ 42,936	\$ 62,000	\$ 62,000	\$ 62,000	\$ -	0.0%
		OTHER PROFESSIONAL SERVICES Total		\$ 42,936	\$ 62,000	\$ 62,000	\$ 62,000	\$ -	0.0%
		OTHER PURCHASED SERVICES	CONTRACTED SERVICES	\$ 184,051	\$ 202,700	\$ 202,700	\$ 202,700	\$ -	0.0%
		OTHER PURCHASED SERVICES Total		\$ 184,051	\$ 202,700	\$ 202,700	\$ 202,700	\$ -	0.0%
		PURCHASED PROPERTY SERVICE	MAINT & REPAIR BLDG/GRND	\$ 29,461	\$ 44,240	\$ 44,240	\$ 44,240	\$ -	0.0%
			UTILITIES	\$ 60,722	\$ 40,877	\$ 40,877	\$ 40,877	\$ -	0.0%
		PURCHASED PROPERTY SERVICE Total		\$ 90,183	\$ 85,117	\$ 85,117	\$ 85,117	\$ -	0.0%
		SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 2,512	\$ 500	\$ 500	\$ 500	\$ -	0.0%
		SUPPLIES Total		\$ 2,512	\$ 500	\$ 500	\$ 500	\$ -	0.0%
	Airport Fund Total			\$ 778,047	\$ 368,817	\$ 368,817	\$ 368,817	\$ -	0.0%
Enterprise Funds - Airport Fund Total				\$ 778,047	\$ 368,817	\$ 368,817	\$ 368,817	\$ -	0.0%
General	All Schools	SCHOLARSHIPS	SCHOLARSHIPS	\$ 27,500	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	0.0%
		SCHOLARSHIPS Total		\$ 27,500	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	0.0%
	All Schools Total			\$ 27,500	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	0.0%
	Animal Shelter	CAPITAL OUTLAY	EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CAPITAL OUTLAY Total		\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 1,254	\$ 722	\$ 722	\$ 722	\$ -	0.0%
			VEHICLE MILEAGE	\$ 1,849	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTERNAL SERVICE CHARGES Total		\$ 3,104	\$ 722	\$ 722	\$ 722	\$ -	0.0%
		OTHER LAW ENFORCEMENT EXPENDITURES	DOG POUND OPERATIONS	\$ 146,453	\$ 148,022	\$ 148,022	\$ 148,022	\$ -	0.0%
		OTHER LAW ENFORCEMENT EXPENDITURES Total		\$ 146,453	\$ 148,022	\$ 148,022	\$ 148,022	\$ -	0.0%
		OTHER PURCHASED SERVICES	CONTRACTED SERVICES	\$ 81,164	\$ 100,240	\$ 108,640	\$ 100,240	\$ -	0.0%
			TELEPHONE	\$ 2,863	\$ 2,159	\$ 2,159	\$ 2,863	\$ 704	32.6%
		OTHER PURCHASED SERVICES Total		\$ 84,028	\$ 102,399	\$ 110,799	\$ 103,103	\$ 704	0.7%
		PURCHASED PROPERTY SERVICE	MAINT & REPAIR EQUIPMENT	\$ -	\$ 3,000	\$ -	\$ -	\$ (3,000)	-100.0%
		PURCHASED PROPERTY SERVICE Total		\$ -	\$ 3,000	\$ -	\$ -	\$ (3,000)	-100.0%
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 530	\$ 566	\$ 1,339	\$ 1,339	\$ 773	136.6%
			FICA	\$ 13,423	\$ 14,753	\$ 15,616	\$ 15,616	\$ 863	5.8%
			GROUP INSURANCE	\$ 55,692	\$ 54,319	\$ 54,319	\$ 54,319	\$ -	0.0%

Expenditure / Revenue	Expenditure
-----------------------	-------------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
	Animal Shelter	SALARIES & BENEFITS	OVERTIME	\$ 2,290	\$ 2,500	\$ 2,500	\$ 2,500	\$ -	0.0%
			REGULAR	\$ 183,597	\$ 191,656	\$ 199,991	\$ 199,991	\$ 8,335	4.3%
			RETIREMENT	\$ 16,506	\$ 17,522	\$ 18,854	\$ 18,854	\$ 1,332	7.6%
			TELEPHONE ALLOWANCE	\$ 301	\$ 300	\$ 300	\$ 300	\$ -	0.0%
			WORKERS COMP	\$ 6,167	\$ 4,594	\$ 4,863	\$ 4,863	\$ 269	5.9%
		SALARIES & BENEFITS Total		\$ 278,507	\$ 286,210	\$ 297,782	\$ 297,782	\$ 11,572	4.0%
		SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 3,104	\$ 8,559	\$ 6,104	\$ 6,104	\$ (2,455)	-28.7%
		SUPPLIES Total		\$ 3,104	\$ 8,559	\$ 6,104	\$ 6,104	\$ (2,455)	-28.7%
	Animal Shelter Total			\$ 515,195	\$ 548,912	\$ 563,429	\$ 555,733	\$ 6,821	1.2%
	Board of Elections	CAPITAL OUTLAY	EQUIPMENT	\$ -	\$ 6,321	\$ 3,966	\$ 3,966	\$ (2,355)	-37.3%
		CAPITAL OUTLAY Total		\$ -	\$ 6,321	\$ 3,966	\$ 3,966	\$ (2,355)	-37.3%
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 3,143	\$ 1,968	\$ 1,968	\$ 1,968	\$ -	0.0%
		INTERNAL SERVICE CHARGES Total		\$ 3,143	\$ 1,968	\$ 1,968	\$ 1,968	\$ -	0.0%
		OTHER EXPENDITURES	DUES & SUBSCRIPTIONS	\$ 188	\$ 685	\$ 695	\$ 500	\$ (185)	-27.0%
		OTHER EXPENDITURES Total		\$ 188	\$ 685	\$ 695	\$ 500	\$ (185)	-27.0%
		OTHER PURCHASED SERVICES	ADVERTISING	\$ 2,963	\$ 2,200	\$ 1,850	\$ 1,850	\$ (350)	-15.9%
			CONTRACTED SERVICES	\$ 49,175	\$ 50,000	\$ 43,000	\$ 43,000	\$ (7,000)	-14.0%
			POSTAGE	\$ 27,253	\$ 19,000	\$ 17,530	\$ 17,530	\$ (1,470)	-7.7%
			PRINTING	\$ 16,023	\$ 25,000	\$ 21,000	\$ 20,000	\$ (5,000)	-20.0%
			TELEPHONE	\$ 499	\$ 2,000	\$ 1,275	\$ 1,275	\$ (725)	-36.3%
			TRAVEL	\$ 5,485	\$ 6,250	\$ 8,090	\$ 6,250	\$ -	0.0%
		OTHER PURCHASED SERVICES Total		\$ 101,398	\$ 104,450	\$ 92,745	\$ 89,905	\$ (14,545)	-13.9%
		PURCHASED PROPERTY SERVICE	MAINT & REPAIR EQUIPMENT	\$ 71,695	\$ 71,053	\$ 68,426	\$ 68,426	\$ (2,627)	-3.7%
		PURCHASED PROPERTY SERVICE Total		\$ 71,695	\$ 71,053	\$ 68,426	\$ 68,426	\$ (2,627)	-3.7%
		RENTAL	BUILDINGS	\$ 2,640	\$ 2,980	\$ 2,695	\$ 2,695	\$ (285)	-9.6%
		RENTAL Total		\$ 2,640	\$ 2,980	\$ 2,695	\$ 2,695	\$ (285)	-9.6%
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 4,006	\$ 4,222	\$ 4,457	\$ 4,457	\$ 235	5.6%
			FICA	\$ 18,807	\$ 23,411	\$ 20,739	\$ 21,389	\$ (2,022)	-8.6%
			GROUP INSURANCE	\$ 42,909	\$ 43,446	\$ 45,266	\$ 45,266	\$ 1,820	4.2%
			OVERTIME	\$ 34,801	\$ 7,590	\$ 7,590	\$ 7,590	\$ -	0.0%
			PART TIME	\$ 105,806	\$ 120,000	\$ 60,000	\$ 67,850	\$ (52,150)	-43.5%
			REGULAR	\$ 159,700	\$ 181,802	\$ 199,048	\$ 199,048	\$ 17,246	9.5%
			RETIREMENT	\$ 16,137	\$ 18,748	\$ 19,526	\$ 19,526	\$ 778	4.1%
			WORKERS COMP	\$ 1,109	\$ 739	\$ 549	\$ 549	\$ (190)	-25.7%
		SALARIES & BENEFITS Total		\$ 383,276	\$ 399,958	\$ 357,176	\$ 365,675	\$ (34,283)	-8.6%
		SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 14,767	\$ 25,000	\$ 20,500	\$ 20,000	\$ (5,000)	-20.0%
		SUPPLIES Total		\$ 14,767	\$ 25,000	\$ 20,500	\$ 20,000	\$ (5,000)	-20.0%
	Board of Elections Total			\$ 577,108	\$ 612,415	\$ 548,171	\$ 553,135	\$ (59,280)	-9.7%
	Contingency	CONTINGENCY	CONTINGENCY	\$ -	\$ 75,000	\$ 75,000	\$ 75,000	\$ -	0.0%
		CONTINGENCY Total		\$ -	\$ 75,000	\$ 75,000	\$ 75,000	\$ -	0.0%
	Contingency Total			\$ -	\$ 75,000	\$ 75,000	\$ 75,000	\$ -	0.0%
	Contributions	OPERATING	CAPSTONE CLIMBING	\$ 47,827	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CHAMBER OF COMM - LEX	\$ 12,000	\$ 9,750	\$ 9,750	\$ 9,750	\$ -	0.0%
			CHAMBER OF COMM - NORTH DAVIDSON	\$ -	\$ 8,300	\$ 8,000	\$ 8,000	\$ (300)	-3.6%
			CHAMBER OF COMM - T'VILLE	\$ 13,750	\$ 9,750	\$ 9,750	\$ 9,750	\$ -	0.0%
			CONTINGENCY	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CONTRIBUTIONS / CHAMBER OF COMMERCE - ND	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			ECONOMIC DEV COMMISSION	\$ 248,000	\$ 248,000	\$ 260,000	\$ 248,000	\$ -	0.0%
			FAMILY SERVICES - GRANT	\$ 313,349	\$ 98,069	\$ 98,069	\$ 85,730	\$ (12,339)	-12.6%
			FORESTER	\$ 76,874	\$ 102,856	\$ 104,554	\$ 104,554	\$ 1,698	1.7%
			JUV CRIME PREVENTION	\$ 2,201	\$ 2,500	\$ 2,500	\$ 2,500	\$ -	0.0%
			JUVENILE MEDIATION	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			LIFE CENTER - GRANT	\$ 122,364	\$ 96,726	\$ 96,726	\$ 96,726	\$ -	0.0%
			LIFE CENTER - TRANSPORTATION	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			MILLS HOME	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			NATIONAL GUARD LEXINGTON	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	0.0%
			NATIONAL GUARD T'VILLE	\$ -	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	0.0%
			PACE	\$ 15,000	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			PIEDMONT TRIAD PARTNER	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			PROJECT CHALLENGE	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			RESCUE SQUAD DAV CTY	\$ 27,500	\$ 27,500	\$ 50,000	\$ 50,000	\$ 22,500	81.8%

Expenditure / Revenue	Expenditure
-----------------------	-------------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
	Contributions	OPERATING	RESCUE SQUAD LIFE SUPPORT	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ -	0.0%
			RESCUE SQUAD T'VILLE	\$ 17,500	\$ 17,500	\$ 75,000	\$ 22,000	\$ 4,500	25.7%
			TOURISM	\$ 58,900	\$ 58,900	\$ 73,360	\$ 73,360	\$ 14,460	24.6%
			TRUANCY PROGRAM	\$ 42,200	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			UPTOWN LEXINGTON, INC.	\$ -	\$ -	\$ 15,000	\$ -	\$ -	#DIV/0!
			WORKSHOP OF DAVIDSON COUNTY	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			YDI-LIFT AFTERSCHOOL	\$ 41,853	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			PARENTING WISELY	\$ 28,011	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OPERATING Total		\$ 1,093,829	\$ 707,851	\$ 830,709	\$ 738,370	\$ 30,519	4.3%
	Contributions Total			\$ 1,093,829	\$ 707,851	\$ 830,709	\$ 738,370	\$ 30,519	4.3%
	Cooperative Extension	CAPITAL OUTLAY	EQUIPMENT	\$ 981	\$ -	\$ 2,450	\$ -	\$ -	#DIV/0!
		CAPITAL OUTLAY Total		\$ 981	\$ -	\$ 2,450	\$ -	\$ -	#DIV/0!
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 1,672	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%
		INTERNAL SERVICE CHARGES Total		\$ 1,672	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%
		OTHER EXPENDITURES	DUES & SUBSCRIPTIONS	\$ 853	\$ 1,433	\$ 1,557	\$ 855	\$ (578)	-40.3%
		OTHER EXPENDITURES Total		\$ 853	\$ 1,433	\$ 1,557	\$ 855	\$ (578)	-40.3%
		OTHER PROFESSIONAL SERVICES	PROFESSIONAL SERVICES	\$ 99	\$ 125	\$ 125	\$ 125	\$ -	0.0%
		OTHER PROFESSIONAL SERVICES Total		\$ 99	\$ 125	\$ 125	\$ 125	\$ -	0.0%
		OTHER PURCHASED SERVICES	CONTRACTED SERVICES	\$ 208,944	\$ 212,776	\$ 237,709	\$ 235,709	\$ 22,933	10.8%
			POSTAGE	\$ 38	\$ 120	\$ 120	\$ 105	\$ (15)	-12.5%
			PRINTING	\$ -	\$ 125	\$ 125	\$ -	\$ (125)	-100.0%
			STAFF TRAINING	\$ 220	\$ 1,500	\$ 1,500	\$ 220	\$ (1,280)	-85.3%
			TELEPHONE	\$ 1,131	\$ 1,104	\$ 1,104	\$ 1,104	\$ -	0.0%
			TRAVEL	\$ 3,163	\$ 5,250	\$ 5,250	\$ 3,165	\$ (2,085)	-39.7%
		OTHER PURCHASED SERVICES Total		\$ 213,495	\$ 220,875	\$ 245,808	\$ 240,303	\$ 19,428	8.8%
		PURCHASED PROPERTY SERVICE	MAINT & REPAIR EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		PURCHASED PROPERTY SERVICE Total		\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			FICA	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			GROUP INSURANCE	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REGULAR	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			RETIREMENT	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			WORKERS COMP	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		SALARIES & BENEFITS Total		\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		SPECIAL ACTIVITIES	SPECIAL ACTIVITIES	\$ 27,609	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		SPECIAL ACTIVITIES Total		\$ 27,609	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 28,325	\$ 11,250	\$ 11,250	\$ 10,500	\$ (750)	-6.7%
			FOOD	\$ 95	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		SUPPLIES Total		\$ 28,420	\$ 11,250	\$ 11,250	\$ 10,500	\$ (750)	-6.7%
	Cooperative Extension Total			\$ 273,130	\$ 234,683	\$ 262,190	\$ 252,783	\$ 18,100	7.7%
	County Manager	CAPITAL OUTLAY	EQUIPMENT	\$ 4,431	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			OTHER IMPROVEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CAPITAL OUTLAY Total		\$ 4,431	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INSURANCE	GENERAL LIABILITY	\$ 61,536	\$ 61,536	\$ 61,536	\$ 61,536	\$ -	0.0%
		INSURANCE Total		\$ 61,536	\$ 61,536	\$ 61,536	\$ 61,536	\$ -	0.0%
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 5,276	\$ 3,706	\$ 5,023	\$ 5,023	\$ 1,317	35.5%
		INTERNAL SERVICE CHARGES Total		\$ 5,276	\$ 3,706	\$ 5,023	\$ 5,023	\$ 1,317	35.5%
		OTHER EXPENDITURES	DUES & SUBSCRIPTIONS	\$ 83,530	\$ 79,950	\$ 88,196	\$ 88,196	\$ 8,246	10.3%
			MISCELLANEOUS EXPENSE	\$ 19,119	\$ 17,000	\$ 17,000	\$ 17,000	\$ -	0.0%
		OTHER EXPENDITURES Total		\$ 102,650	\$ 96,950	\$ 105,196	\$ 105,196	\$ 8,246	8.5%
		OTHER PROFESSIONAL SERVICES	PROFESSIONAL SERVICES	\$ 69,111	\$ 109,800	\$ 109,800	\$ 112,400	\$ 2,600	2.4%
		OTHER PROFESSIONAL SERVICES Total		\$ 69,111	\$ 109,800	\$ 109,800	\$ 112,400	\$ 2,600	2.4%
		OTHER PURCHASED SERVICES	ADVERTISING	\$ -	\$ 250	\$ 250	\$ 150	\$ (100)	-40.0%
			CONTRACTED SERVICES	\$ 15,951	\$ 42,490	\$ 47,490	\$ 46,921	\$ 4,431	10.4%
			POSTAGE	\$ 770	\$ 900	\$ 876	\$ 800	\$ (100)	-11.1%
			PRINTING	\$ -	\$ 800	\$ 750	\$ -	\$ (800)	-100.0%
			TELEPHONE	\$ 1,943	\$ 2,900	\$ 2,065	\$ 2,065	\$ (835)	-28.8%
			TRAVEL	\$ 43,929	\$ 56,342	\$ 61,295	\$ 53,665	\$ (2,677)	-4.8%
		OTHER PURCHASED SERVICES Total		\$ 62,593	\$ 103,682	\$ 112,726	\$ 103,601	\$ (81)	-0.1%
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 3,993	\$ 6,664	\$ 7,503	\$ 7,504	\$ 840	12.6%
			FICA	\$ 67,427	\$ 74,790	\$ 79,718	\$ 79,718	\$ 4,928	6.6%

Expenditure / Revenue	Expenditure
-----------------------	-------------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
	County Manager	SALARIES & BENEFITS	GROUP INSURANCE	\$ 163,955	\$ 159,361	\$ 168,415	\$ 168,415	\$ 9,054	5.7%
			MEETING ALLOWANCE	\$ 42,162	\$ 42,000	\$ 42,000	\$ 42,000	\$ -	0.0%
			OVERTIME	\$ 1,638	\$ 524	\$ 524	\$ 524	\$ -	0.0%
			PART TIME	\$ 14,050	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REGULAR	\$ 849,397	\$ 919,942	\$ 949,772	\$ 949,773	\$ 29,831	3.2%
			RETIREMENT	\$ 68,319	\$ 73,887	\$ 80,569	\$ 80,569	\$ 6,682	9.0%
			TELEPHONE ALLOWANCE	\$ 11,687	\$ 10,104	\$ 10,104	\$ 10,104	\$ -	0.0%
			TRAVEL ALLOWANCE	\$ 36,962	\$ 36,820	\$ 32,220	\$ 32,220	\$ (4,600)	-12.5%
			WORKERS COMP	\$ 3,613	\$ 1,538	\$ 1,628	\$ 1,971	\$ 433	28.2%
		SALARIES & BENEFITS Total		\$ 1,263,202	\$ 1,325,630	\$ 1,372,454	\$ 1,372,798	\$ 47,168	3.6%
		SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 34,290	\$ 42,300	\$ 39,800	\$ 38,800	\$ (3,500)	-8.3%
			SUP COURT JUDGE SUPPLIES	\$ 7,553	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	0.0%
		SUPPLIES Total		\$ 41,844	\$ 44,300	\$ 41,800	\$ 40,800	\$ (3,500)	-7.9%
	County Manager Total			\$ 1,610,642	\$ 1,745,604	\$ 1,808,535	\$ 1,801,354	\$ 55,750	3.2%
	Davidson County Community College	CAPITAL OUTLAY - CATEGORY II	SCHOOL C/O - CATEGORY II	\$ 407,000	\$ 402,000	\$ 407,000	\$ 406,000	\$ 4,000	1.0%
		CAPITAL OUTLAY - CATEGORY II Total		\$ 407,000	\$ 402,000	\$ 407,000	\$ 406,000	\$ 4,000	1.0%
		OPERATING	SCHOOL CURRENT EXPENSE	\$ 3,230,702	\$ 3,252,752	\$ 3,338,689	\$ 3,306,639	\$ 53,887	1.7%
		OPERATING Total		\$ 3,230,702	\$ 3,252,752	\$ 3,338,689	\$ 3,306,639	\$ 53,887	1.7%
	Davidson County Community College Total			\$ 3,637,702	\$ 3,654,752	\$ 3,745,689	\$ 3,712,639	\$ 57,887	1.6%
	Davidson County Schools	CAPITAL OUTLAY - CATEGORY II	SCHOOL C/O - CATEGORY II	\$ 1,270,000	\$ 1,283,250	\$ 2,490,548	\$ 1,296,083	\$ 12,833	1.0%
		CAPITAL OUTLAY - CATEGORY II Total		\$ 1,270,000	\$ 1,283,250	\$ 2,490,548	\$ 1,296,083	\$ 12,833	1.0%
		OPERATING	SCHOOL CURRENT EXPENSE	\$ 22,727,000	\$ 23,036,050	\$ 24,008,174	\$ 23,275,032	\$ 238,982	1.0%
		OPERATING Total		\$ 22,727,000	\$ 23,036,050	\$ 24,008,174	\$ 23,275,032	\$ 238,982	1.0%
	Davidson County Schools Total			\$ 23,997,000	\$ 24,319,300	\$ 26,498,722	\$ 24,571,115	\$ 251,815	1.0%
	Debt Service	DEBT SERVICE	BOND FEES	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			DEBT SERVICE FUND - QZAB BONDS	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			PAYMENT TO ESCROW AGENT	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		DEBT SERVICE Total		\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTEREST	INTEREST-BONDS	\$ 1,949,050	\$ 1,803,875	\$ 1,675,025	\$ 1,675,025	\$ (128,850)	-7.1%
			INTEREST-OTHER DEBT	\$ 2,932,707	\$ 3,228,581	\$ 3,675,809	\$ 3,675,809	\$ 447,228	13.9%
		INTEREST Total		\$ 4,881,757	\$ 5,032,456	\$ 5,350,834	\$ 5,350,834	\$ 318,378	6.3%
		PRINCIPAL	PRINCIPAL-BONDS	\$ 3,720,000	\$ 3,590,000	\$ 4,280,000	\$ 4,280,000	\$ 690,000	19.2%
			PRINCIPAL-OTHER DEBT	\$ 5,083,465	\$ 6,256,864	\$ 5,447,769	\$ 5,447,769	\$ (809,095)	-12.9%
		PRINCIPAL Total		\$ 8,803,465	\$ 9,846,864	\$ 9,727,769	\$ 9,727,769	\$ (119,095)	-1.2%
	Debt Service Total			\$ 13,685,222	\$ 14,879,320	\$ 15,078,603	\$ 15,078,603	\$ 199,283	1.3%
	Developmental Center	OPERATING	SCHOOL CURRENT EXPENSE	\$ 699,895	\$ 707,524	\$ 735,825	\$ 714,599	\$ 7,075	1.0%
		OPERATING Total		\$ 699,895	\$ 707,524	\$ 735,825	\$ 714,599	\$ 7,075	1.0%
	Developmental Center Total			\$ 699,895	\$ 707,524	\$ 735,825	\$ 714,599	\$ 7,075	1.0%
	Emergency Communications	CAPITAL OUTLAY	EQUIPMENT	\$ 68,247	\$ -	\$ 120,000	\$ 120,000	\$ 120,000	#DIV/0!
		CAPITAL OUTLAY Total		\$ 68,247	\$ -	\$ 120,000	\$ 120,000	\$ 120,000	#DIV/0!
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 2,341	\$ 1,347	\$ 2,341	\$ 2,341	\$ 994	73.8%
			VEHICLE MILEAGE	\$ 5,526	\$ 5,826	\$ 5,826	\$ 5,550	\$ (276)	-4.7%
		INTERNAL SERVICE CHARGES Total		\$ 7,867	\$ 7,173	\$ 8,167	\$ 7,891	\$ 718	10.0%
		OTHER EXPENDITURES	DUES & SUBSCRIPTIONS	\$ 1,108	\$ 1,193	\$ 1,193	\$ 1,110	\$ (83)	-7.0%
		OTHER EXPENDITURES Total		\$ 1,108	\$ 1,193	\$ 1,193	\$ 1,110	\$ (83)	-7.0%
		OTHER PROFESSIONAL SERVICES	PROFESSIONAL SERVICES	\$ 280	\$ 750	\$ 750	\$ 300	\$ (450)	-60.0%
		OTHER PROFESSIONAL SERVICES Total		\$ 280	\$ 750	\$ 750	\$ 300	\$ (450)	-60.0%
		OTHER PURCHASED SERVICES	CONTRACTED SERVICES	\$ 45,606	\$ 22,425	\$ 23,325	\$ 22,125	\$ (300)	-1.3%
			POSTAGE	\$ 824	\$ 275	\$ 275	\$ 275	\$ -	0.0%
			PRINTING	\$ 475	\$ 600	\$ 600	\$ 475	\$ (125)	-20.8%
			STAFF TRAINING	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TELEPHONE	\$ 32,568	\$ 23,200	\$ 29,200	\$ 29,200	\$ 6,000	25.9%
			TRAVEL	\$ 3,484	\$ 4,200	\$ 4,200	\$ 3,500	\$ (700)	-16.7%
			UNIFORMS	\$ 8,130	\$ 7,000	\$ 7,000	\$ 7,000	\$ -	0.0%
		OTHER PURCHASED SERVICES Total		\$ 91,086	\$ 57,700	\$ 64,600	\$ 62,575	\$ 4,875	8.4%
		PURCHASED PROPERTY SERVICE	MAINT & REPAIR EQUIPMENT	\$ 8,737	\$ 11,300	\$ 16,000	\$ 11,300	\$ -	0.0%
		PURCHASED PROPERTY SERVICE Total		\$ 8,737	\$ 11,300	\$ 16,000	\$ 11,300	\$ -	0.0%
		RENTAL	EQUIPMENT	\$ 816	\$ 900	\$ 900	\$ 825	\$ (75)	-8.3%
		RENTAL Total		\$ 816	\$ 900	\$ 900	\$ 825	\$ (75)	-8.3%
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 17,216	\$ 17,282	\$ 16,789	\$ 16,789	\$ (493)	-2.9%
			FICA	\$ 92,123	\$ 110,674	\$ 116,565	\$ 116,565	\$ 5,891	5.3%

Expenditure /
Revenue

Expenditure

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
	Emergency Communications	SALARIES & BENEFITS	GROUP INSURANCE	\$ 283,200	\$ 298,756	\$ 307,809	\$ 307,809	\$ 9,053	3.0%
			OVERTIME	\$ 222,261	\$ 192,434	\$ 192,434	\$ 192,434	\$ -	0.0%
			PART TIME	\$ 103,678	\$ 90,255	\$ 111,727	\$ 111,727	\$ 21,472	23.8%
			REGULAR	\$ 957,661	\$ 1,145,613	\$ 1,201,637	\$ 1,201,637	\$ 56,024	4.9%
			RETIREMENT	\$ 105,978	\$ 122,085	\$ 129,279	\$ 129,279	\$ 7,194	5.9%
			TELEPHONE ALLOWANCE	\$ 1,146	\$ 1,140	\$ 1,680	\$ 1,680	\$ 540	47.4%
			WORKERS COMP	\$ 4,613	\$ 2,933	\$ 3,555	\$ 3,555	\$ 622	21.2%
		SALARIES & BENEFITS Total		\$ 1,787,876	\$ 1,981,172	\$ 2,081,475	\$ 2,081,475	\$ 100,303	5.1%
		SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 25,121	\$ 30,500	\$ 27,500	\$ 25,250	\$ (5,250)	-17.2%
		SUPPLIES Total		\$ 25,121	\$ 30,500	\$ 27,500	\$ 25,250	\$ (5,250)	-17.2%
	Emergency Communications Total			\$ 1,991,138	\$ 2,090,688	\$ 2,320,585	\$ 2,310,726	\$ 220,038	10.5%
	Emergency Services	CAPITAL OUTLAY	EQUIPMENT	\$ 474,097	\$ 368,144	\$ 636,244	\$ 597,141	\$ 228,997	62.2%
			OTHER IMPROVEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CAPITAL OUTLAY Total		\$ 474,097	\$ 368,144	\$ 636,244	\$ 597,141	\$ 228,997	62.2%
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 10,461	\$ 8,400	\$ 11,021	\$ 11,021	\$ 2,621	31.2%
			VEHICLE MILEAGE	\$ 342,073	\$ 302,400	\$ 342,474	\$ 338,579	\$ 36,179	12.0%
		INTERNAL SERVICE CHARGES Total		\$ 352,533	\$ 310,800	\$ 353,495	\$ 349,600	\$ 38,800	12.5%
		OTHER EXPENDITURES	DUES & SUBSCRIPTIONS	\$ 4,567	\$ 4,230	\$ 4,996	\$ 4,280	\$ 50	1.2%
		OTHER EXPENDITURES Total		\$ 4,567	\$ 4,230	\$ 4,996	\$ 4,280	\$ 50	1.2%
		OTHER PROFESSIONAL SERVICES	PROFESSIONAL SERVICES	\$ 165,154	\$ 129,004	\$ 168,000	\$ 166,004	\$ 37,000	28.7%
		OTHER PROFESSIONAL SERVICES Total		\$ 165,154	\$ 129,004	\$ 168,000	\$ 166,004	\$ 37,000	28.7%
		OTHER PURCHASED SERVICES	CONTRACTED SERVICES	\$ 59,825	\$ 61,750	\$ 102,407	\$ 82,707	\$ 20,957	33.9%
			LAUNDRY	\$ 10,839	\$ 12,500	\$ 11,500	\$ 11,000	\$ (1,500)	-12.0%
			POSTAGE	\$ 1,969	\$ 1,775	\$ 2,624	\$ 2,150	\$ 375	21.1%
			PRINTING	\$ 1,665	\$ 3,500	\$ 3,150	\$ 1,950	\$ (1,550)	-44.3%
			STAFF TRAINING	\$ 9,800	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TELEPHONE	\$ 50,889	\$ 51,000	\$ 51,665	\$ 51,150	\$ 150	0.3%
			TRAVEL	\$ 6,503	\$ 11,275	\$ 13,565	\$ 9,000	\$ (2,275)	-20.2%
			UNIFORMS	\$ 47,713	\$ 57,200	\$ 59,275	\$ 57,450	\$ 250	0.4%
		OTHER PURCHASED SERVICES Total		\$ 189,203	\$ 199,000	\$ 244,186	\$ 215,407	\$ 16,407	8.2%
		PURCHASED PROPERTY SERVICE	MAINT & REPAIR EQUIPMENT	\$ 23,286	\$ 29,765	\$ 24,360	\$ 24,360	\$ (5,405)	-18.2%
		PURCHASED PROPERTY SERVICE Total		\$ 23,286	\$ 29,765	\$ 24,360	\$ 24,360	\$ (5,405)	-18.2%
		RENTAL	EQUIPMENT	\$ 22,622	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		RENTAL Total		\$ 22,622	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 32,058	\$ 37,462	\$ 36,477	\$ 36,477	\$ (985)	-2.6%
			FICA	\$ 306,988	\$ 369,630	\$ 390,164	\$ 371,731	\$ 2,101	0.6%
			GROUP INSURANCE	\$ 749,253	\$ 828,368	\$ 864,581	\$ 864,581	\$ 36,213	4.4%
			OVERTIME	\$ 504,749	\$ 704,144	\$ 696,807	\$ 506,975	\$ (197,169)	-28.0%
			PART TIME	\$ 627,439	\$ 631,160	\$ 686,880	\$ 636,160	\$ 5,000	0.8%
			REGULAR	\$ 3,083,789	\$ 3,457,929	\$ 3,640,635	\$ 3,640,635	\$ 182,706	5.3%
			RETIREMENT	\$ 330,264	\$ 386,019	\$ 408,948	\$ 408,947	\$ 22,928	5.9%
			TELEPHONE ALLOWANCE	\$ 4,413	\$ 3,240	\$ 3,240	\$ 3,240	\$ -	0.0%
			WORKERS COMP	\$ 217,848	\$ 277,537	\$ 282,014	\$ 282,014	\$ 4,477	1.6%
		SALARIES & BENEFITS Total		\$ 5,856,802	\$ 6,695,489	\$ 7,009,745	\$ 6,750,760	\$ 55,271	0.8%
		SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 52,882	\$ 45,550	\$ 52,000	\$ 57,203	\$ 11,653	25.6%
			FIRE PREVENTION MATERIALS	\$ 4,985	\$ 5,200	\$ 5,200	\$ 5,200	\$ -	0.0%
			MEDICAL SUPPLIES	\$ 271,938	\$ 280,000	\$ 306,243	\$ 290,000	\$ 10,000	3.6%
		SUPPLIES Total		\$ 329,805	\$ 330,750	\$ 363,443	\$ 352,403	\$ 21,653	6.5%
	Emergency Services Total			\$ 7,418,069	\$ 8,067,182	\$ 8,804,468	\$ 8,459,955	\$ 392,773	4.9%
	Finance	CAPITAL OUTLAY	EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CAPITAL OUTLAY Total		\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INSURANCE	OTHER	\$ 450	\$ 450	\$ 450	\$ 450	\$ -	0.0%
		INSURANCE Total		\$ 450	\$ 450	\$ 450	\$ 450	\$ -	0.0%
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 5,017	\$ 2,640	\$ 2,640	\$ 2,640	\$ -	0.0%
		INTERNAL SERVICE CHARGES Total		\$ 5,017	\$ 2,640	\$ 2,640	\$ 2,640	\$ -	0.0%
		OTHER EXPENDITURES	DUES & SUBSCRIPTIONS	\$ 988	\$ 1,040	\$ 990	\$ 990	\$ (50)	-4.8%
		OTHER EXPENDITURES Total		\$ 988	\$ 1,040	\$ 990	\$ 990	\$ (50)	-4.8%
		OTHER PURCHASED SERVICES	CONTRACTED SERVICES	\$ 14,523	\$ 14,000	\$ 15,350	\$ 14,550	\$ 550	3.9%
			POSTAGE	\$ 26,785	\$ 27,000	\$ 27,000	\$ 27,000	\$ -	0.0%
			PROFESSIONAL SERVICES	\$ 58,480	\$ 56,000	\$ 73,400	\$ 72,000	\$ 16,000	28.6%
			TELEPHONE	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!

Expenditure / Revenue	Expenditure
-----------------------	-------------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
	Finance	OTHER PURCHASED SERVICES	TRAVEL	\$ 589	\$ 2,000	\$ 1,500	\$ 1,000	\$ (1,000)	-50.0%
		OTHER PURCHASED SERVICES Total		\$ 100,378	\$ 99,000	\$ 117,250	\$ 114,550	\$ 15,550	15.7%
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 12,148	\$ 11,096	\$ 12,325	\$ 12,325	\$ 1,229	11.1%
			FICA	\$ 37,320	\$ 38,763	\$ 40,175	\$ 40,175	\$ 1,412	3.6%
			GROUP INSURANCE	\$ 85,817	\$ 90,532	\$ 90,532	\$ 90,532	\$ -	0.0%
			OVERTIME	\$ 9,216	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REGULAR	\$ 488,352	\$ 495,603	\$ 512,837	\$ 512,837	\$ 17,234	3.5%
			RETIREMENT	\$ 45,129	\$ 46,110	\$ 48,578	\$ 48,578	\$ 2,468	5.4%
			WORKERS COMP	\$ 1,903	\$ 811	\$ 840	\$ 840	\$ 29	3.6%
		SALARIES & BENEFITS Total		\$ 679,885	\$ 682,915	\$ 705,287	\$ 705,287	\$ 22,372	3.3%
		SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 15,422	\$ 17,600	\$ 17,600	\$ 16,500	\$ (1,100)	-6.3%
		SUPPLIES Total		\$ 15,422	\$ 17,600	\$ 17,600	\$ 16,500	\$ (1,100)	-6.3%
	Finance Total			\$ 802,139	\$ 803,645	\$ 844,217	\$ 840,417	\$ 36,772	4.6%
	Human Resources	CAPITAL OUTLAY	EQUIPMENT	\$ 4,923	\$ -	\$ 10,716	\$ 5,801	\$ 5,801	#DIV/0!
		CAPITAL OUTLAY Total		\$ 4,923	\$ -	\$ 10,716	\$ 5,801	\$ 5,801	#DIV/0!
		INSURANCE	GENERAL LIABILITY	\$ 9,045	\$ 4,000	\$ 9,050	\$ 9,050	\$ 5,050	126.3%
		INSURANCE Total		\$ 9,045	\$ 4,000	\$ 9,050	\$ 9,050	\$ 5,050	126.3%
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 6,271	\$ 3,700	\$ 3,700	\$ 3,700	\$ -	0.0%
			VEHICLE MILEAGE	\$ 2,714	\$ 2,000	\$ 2,000	\$ 2,715	\$ 715	35.8%
		INTERNAL SERVICE CHARGES Total		\$ 8,985	\$ 5,700	\$ 5,700	\$ 6,415	\$ 715	12.5%
		OTHER EXPENDITURES	DUES & SUBSCRIPTIONS	\$ 534	\$ 2,058	\$ 2,760	\$ 1,795	\$ (263)	-12.8%
			MISCELLANEOUS EXPENSE	\$ 39,667	\$ 32,300	\$ 47,300	\$ 40,800	\$ 8,500	26.3%
		OTHER EXPENDITURES Total		\$ 40,201	\$ 34,358	\$ 50,060	\$ 42,595	\$ 8,237	24.0%
		OTHER PURCHASED SERVICES	ADVERTISING	\$ -	\$ 500	\$ 500	\$ 500	\$ -	0.0%
			CONTRACTED SERVICES	\$ 40,928	\$ 10,060	\$ 51,930	\$ 51,720	\$ 41,660	414.1%
			POSTAGE	\$ 927	\$ 1,100	\$ 1,300	\$ 1,000	\$ (100)	-9.1%
			PRINTING	\$ 1,664	\$ 1,600	\$ 4,200	\$ 1,700	\$ 100	6.3%
			STAFF TRAINING	\$ 10,983	\$ 7,985	\$ 9,410	\$ 6,910	\$ (1,075)	-13.5%
			TELEPHONE	\$ 1,202	\$ 1,200	\$ 1,200	\$ 1,200	\$ -	0.0%
			TRAVEL	\$ 3,848	\$ 2,700	\$ 850	\$ 700	\$ (2,000)	-74.1%
		OTHER PURCHASED SERVICES Total		\$ 59,551	\$ 25,145	\$ 69,390	\$ 63,730	\$ 38,585	153.4%
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 4,859	\$ 4,943	\$ 4,939	\$ 4,939	\$ (4)	-0.1%
			FICA	\$ 27,445	\$ 31,721	\$ 35,889	\$ 35,889	\$ 4,168	13.1%
			GROUP INSURANCE	\$ 339,512	\$ 308,269	\$ 338,269	\$ 338,269	\$ 30,000	9.7%
			OVERTIME	\$ 381	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			PART TIME	\$ 634	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REGULAR	\$ 373,373	\$ 407,894	\$ 462,945	\$ 462,945	\$ 55,051	13.5%
			RETIREMENT	\$ 33,587	\$ 37,935	\$ 43,279	\$ 43,279	\$ 5,344	14.1%
			TELEPHONE ALLOWANCE	\$ 1,049	\$ 1,548	\$ 1,248	\$ 1,248	\$ (300)	-19.4%
			UNEMPLOYMENT INS	\$ 21,275	\$ 25,000	\$ 30,000	\$ 25,000	\$ -	0.0%
			WORKERS COMP	\$ 1,429	\$ 746	\$ 823	\$ 823	\$ 77	10.3%
		SALARIES & BENEFITS Total		\$ 803,546	\$ 818,056	\$ 917,392	\$ 912,392	\$ 94,336	11.5%
		SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 16,240	\$ 10,500	\$ 11,000	\$ 10,500	\$ -	0.0%
		SUPPLIES Total		\$ 16,240	\$ 10,500	\$ 11,000	\$ 10,500	\$ -	0.0%
	Human Resources Total			\$ 942,491	\$ 897,759	\$ 1,073,308	\$ 1,050,483	\$ 152,724	17.0%
	Information Technology	CAPITAL OUTLAY	EQUIPMENT	\$ 232,004	\$ 116,766	\$ 11,938	\$ 11,938	\$ (104,828)	-89.8%
		CAPITAL OUTLAY Total		\$ 232,004	\$ 116,766	\$ 11,938	\$ 11,938	\$ (104,828)	-89.8%
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 5,539	\$ 4,848	\$ 4,848	\$ 4,848	\$ -	0.0%
		INTERNAL SERVICE CHARGES Total		\$ 5,539	\$ 4,848	\$ 4,848	\$ 4,848	\$ -	0.0%
		OTHER PURCHASED SERVICES	CONTRACTED SERVICES	\$ 961,137	\$ 959,254	\$ 838,682	\$ 838,682	\$ (120,572)	-12.6%
			CONTRACTED SVCS. EQUIP	\$ 38,451	\$ 43,123	\$ 40,310	\$ 40,000	\$ (3,123)	-7.2%
			POSTAGE	\$ 124	\$ 85	\$ 85	\$ 80	\$ (5)	-5.9%
			TELEPHONE	\$ -	\$ 360	\$ 360	\$ -	\$ (360)	-100.0%
			TRAVEL	\$ 19,958	\$ 22,998	\$ 31,738	\$ 22,875	\$ (123)	-0.5%
		OTHER PURCHASED SERVICES Total		\$ 1,019,669	\$ 1,025,820	\$ 911,174	\$ 901,637	\$ (124,183)	-12.1%
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 9,445	\$ 10,088	\$ 10,708	\$ 10,708	\$ 620	6.1%
			FICA	\$ 34,511	\$ 37,772	\$ 38,728	\$ 38,545	\$ 773	2.0%
			GROUP INSURANCE	\$ 76,017	\$ 72,425	\$ 72,426	\$ 72,425	\$ -	0.0%
			OVERTIME	\$ 2,775	\$ 8,148	\$ 8,887	\$ 6,500	\$ (1,648)	-20.2%
			REGULAR	\$ 453,336	\$ 471,850	\$ 482,988	\$ 482,988	\$ 11,138	2.4%
			RETIREMENT	\$ 41,222	\$ 44,598	\$ 46,489	\$ 46,489	\$ 1,891	4.2%

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
	Information Technology	SALARIES & BENEFITS	TELEPHONE ALLOWANCE	\$ 3,674	\$ 3,660	\$ 3,660	\$ 3,660	\$ -	0.0%
			WORKERS COMP	\$ 1,768	\$ 798	\$ 819	\$ 820	\$ 22	2.8%
		SALARIES & BENEFITS Total		\$ 622,748	\$ 649,339	\$ 664,705	\$ 662,135	\$ 12,796	2.0%
		SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 17,352	\$ 25,150	\$ 22,357	\$ 21,500	\$ (3,650)	-14.5%
		SUPPLIES Total		\$ 17,352	\$ 25,150	\$ 22,357	\$ 21,500	\$ (3,650)	-14.5%
	Information Technology Total			\$ 1,897,312	\$ 1,821,923	\$ 1,615,022	\$ 1,602,058	\$ (219,865)	-12.1%
	Inspections	CAPITAL OUTLAY	EQUIPMENT	\$ 76,463	\$ -	\$ 126,964	\$ 34,964	\$ 34,964	#DIV/0!
		CAPITAL OUTLAY Total		\$ 76,463	\$ -	\$ 126,964	\$ 34,964	\$ 34,964	#DIV/0!
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 6,271	\$ 3,600	\$ 3,600	\$ 6,271	\$ 2,671	74.2%
			VEHICLE MILEAGE	\$ 42,572	\$ 40,000	\$ 51,200	\$ 42,572	\$ 2,572	6.4%
		INTERNAL SERVICE CHARGES Total		\$ 48,844	\$ 43,600	\$ 54,800	\$ 48,843	\$ 5,243	12.0%
		OTHER EXPENDITURES	DUES & SUBSCRIPTIONS	\$ 2,933	\$ 4,100	\$ 2,950	\$ 2,950	\$ (1,150)	-28.0%
		OTHER EXPENDITURES Total		\$ 2,933	\$ 4,100	\$ 2,950	\$ 2,950	\$ (1,150)	-28.0%
		OTHER PURCHASED SERVICES	CONTRACTED SERVICES	\$ 33,443	\$ 35,500	\$ 42,366	\$ 33,500	\$ (2,000)	-5.6%
			POSTAGE	\$ 17	\$ 30	\$ 100	\$ 20	\$ (10)	-33.3%
			PRINTING	\$ 1,850	\$ 750	\$ 1,500	\$ 1,850	\$ 1,100	146.7%
			TELEPHONE	\$ -	\$ 500	\$ 500	\$ -	\$ (500)	-100.0%
			TRAVEL	\$ 7,149	\$ 7,466	\$ 13,266	\$ 7,150	\$ (316)	-4.2%
		OTHER PURCHASED SERVICES Total		\$ 42,460	\$ 44,246	\$ 57,732	\$ 42,520	\$ (1,726)	-3.9%
		PURCHASED PROPERTY SERVICE	MAINT & REPAIR EQUIPMENT	\$ 391	\$ -	\$ 750	\$ -	\$ -	#DIV/0!
		PURCHASED PROPERTY SERVICE Total		\$ 391	\$ -	\$ 750	\$ -	\$ -	#DIV/0!
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 4,736	\$ 5,280	\$ 3,986	\$ 3,968	\$ (1,312)	-24.8%
			FICA	\$ 40,329	\$ 47,833	\$ 51,146	\$ 45,214	\$ (2,619)	-5.5%
			GROUP INSURANCE	\$ 105,096	\$ 117,692	\$ 126,745	\$ 117,692	\$ -	0.0%
			OVERTIME	\$ 21,820	\$ 500	\$ 5,987	\$ 500	\$ -	0.0%
			PART TIME	\$ 20,423	\$ -	\$ 3,120	\$ -	\$ -	#DIV/0!
			REGULAR	\$ 489,464	\$ 571,625	\$ 648,697	\$ 579,780	\$ 8,155	1.4%
			RETIREMENT	\$ 45,689	\$ 56,282	\$ 60,927	\$ 54,043	\$ (2,239)	-4.0%
			TELEPHONE ALLOWANCE	\$ 5,438	\$ 6,780	\$ 6,780	\$ 6,780	\$ -	0.0%
			WORKERS COMP	\$ 11,960	\$ 12,606	\$ 13,383	\$ 12,802	\$ 196	1.6%
		SALARIES & BENEFITS Total		\$ 744,955	\$ 818,598	\$ 920,771	\$ 820,779	\$ 2,181	0.3%
		SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 31,327	\$ 28,500	\$ 34,000	\$ 28,000	\$ (500)	-1.8%
		SUPPLIES Total		\$ 31,327	\$ 28,500	\$ 34,000	\$ 28,000	\$ (500)	-1.8%
	Inspections Total			\$ 947,372	\$ 939,044	\$ 1,197,967	\$ 978,056	\$ 39,012	4.2%
	Integrated Solid Waste	CAPITAL OUTLAY	EQUIPMENT	\$ 38,034	\$ 70,217	\$ 120,251	\$ 120,251	\$ 50,034	71.3%
			OTHER IMPROVEMENTS	\$ 62,793	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CAPITAL OUTLAY Total		\$ 100,827	\$ 70,217	\$ 120,251	\$ 120,251	\$ 50,034	71.3%
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 1,338	\$ 950	\$ 950	\$ 950	\$ -	0.0%
			VEHICLE MILEAGE	\$ 76,013	\$ 80,500	\$ 80,500	\$ 76,025	\$ (4,475)	-5.6%
		INTERNAL SERVICE CHARGES Total		\$ 77,351	\$ 81,450	\$ 81,450	\$ 76,975	\$ (4,475)	-5.5%
		OTHER PROFESSIONAL SERVICES	MAINT & REPAIR BLDG/GRND	\$ 14,050	\$ 11,400	\$ 11,400	\$ 11,400	\$ -	0.0%
			MAINT & REPAIR EQUIPMENT	\$ 22,497	\$ 13,250	\$ 13,250	\$ 13,250	\$ -	0.0%
			MEDICAL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			PROFESSIONAL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			UTILITIES	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OTHER PROFESSIONAL SERVICES Total		\$ 36,546	\$ 24,650	\$ 24,650	\$ 24,650	\$ -	0.0%
		OTHER PURCHASED SERVICES	ADVERTISING	\$ 13	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CONTRACTED SERVICES	\$ 68,396	\$ 32,243	\$ 45,000	\$ 45,000	\$ 12,757	39.6%
			CONTRACTED SVCS. EQUIP	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			LANDFILL CHARGES	\$ 308,873	\$ 260,000	\$ 296,600	\$ 270,000	\$ 10,000	3.8%
			POSTAGE	\$ 180	\$ 200	\$ 200	\$ 200	\$ -	0.0%
			PRINTING	\$ 249	\$ 25	\$ 25	\$ 25	\$ -	0.0%
			STAFF TRAINING	\$ 307	\$ 500	\$ 500	\$ 500	\$ -	0.0%
			TELEPHONE	\$ 8,273	\$ 8,400	\$ 8,400	\$ 8,400	\$ -	0.0%
			TRAVEL	\$ -	\$ 750	\$ 750	\$ 750	\$ -	0.0%
			UNIFORMS	\$ 1,900	\$ 4,300	\$ 4,300	\$ 1,900	\$ (2,400)	-55.8%
		OTHER PURCHASED SERVICES Total		\$ 388,192	\$ 306,418	\$ 355,775	\$ 326,775	\$ 20,357	6.6%
		RENTAL	BUILDINGS	\$ 9,108	\$ 9,180	\$ 9,110	\$ 9,110	\$ (70)	-0.8%
		RENTAL Total		\$ 9,108	\$ 9,180	\$ 9,110	\$ 9,110	\$ (70)	-0.8%
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 6,417	\$ 4,393	\$ 3,379	\$ 3,379	\$ (1,014)	-23.1%
			FICA	\$ 35,945	\$ 35,419	\$ 34,793	\$ 32,238	\$ (3,181)	-9.0%

Expenditure / Revenue	Expenditure
-----------------------	-------------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
	Integrated Solid Waste	SALARIES & BENEFITS	GROUP INSURANCE	\$ 133,096	\$ 117,692	\$ 117,692	\$ 117,692	\$ -	0.0%
			OVERTIME	\$ 29,979	\$ 2,741	\$ 7,507	\$ 7,507	\$ 4,766	173.9%
			PART TIME	\$ 41,228	\$ 106,288	\$ 108,398	\$ 75,000	\$ (31,288)	-29.4%
			REGULAR	\$ 416,213	\$ 348,188	\$ 334,441	\$ 334,441	\$ (13,747)	-3.9%
			RETIREMENT	\$ 40,076	\$ 34,465	\$ 34,159	\$ 34,159	\$ (306)	-0.9%
			TELEPHONE ALLOWANCE	\$ 1,881	\$ 1,380	\$ 1,080	\$ 1,080	\$ (300)	-21.7%
			WORKERS COMP	\$ 40,556	\$ 24,394	\$ 22,785	\$ 22,785	\$ (1,609)	-6.6%
		SALARIES & BENEFITS Total		\$ 745,390	\$ 674,960	\$ 664,233	\$ 628,281	\$ (46,679)	-6.9%
		SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 9,637	\$ 3,685	\$ 3,685	\$ 3,685	\$ -	0.0%
			GAS - DIESEL - OIL	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			MEDICAL-HEP B	\$ 280	\$ -	\$ 300	\$ 300	\$ 300	#DIV/0!
			SMALL TOOLS & EQUIPMENT	\$ 5,802	\$ 500	\$ 2,500	\$ 2,500	\$ 2,000	400.0%
		SUPPLIES Total		\$ 15,719	\$ 4,185	\$ 6,485	\$ 6,485	\$ 2,300	55.0%
	Integrated Solid Waste Total			\$ 1,373,133	\$ 1,171,060	\$ 1,261,954	\$ 1,192,527	\$ 21,467	1.8%
	Lexington City Schools	CAPITAL OUTLAY - CATEGORY II	SCHOOL C/O - CATEGORY II	\$ 254,000	\$ 256,500	\$ 266,760	\$ 259,065	\$ 2,565	1.0%
		CAPITAL OUTLAY - CATEGORY II Total		\$ 254,000	\$ 256,500	\$ 266,760	\$ 259,065	\$ 2,565	1.0%
		OPERATING	SCHOOL CURRENT EXPENSE	\$ 3,612,720	\$ 3,654,120	\$ 3,870,322	\$ 3,761,065	\$ 106,945	2.9%
		OPERATING Total		\$ 3,612,720	\$ 3,654,120	\$ 3,870,322	\$ 3,761,065	\$ 106,945	2.9%
	Lexington City Schools Total			\$ 3,866,720	\$ 3,910,620	\$ 4,137,082	\$ 4,020,130	\$ 109,510	2.8%
	Library	CAPITAL OUTLAY	EQUIPMENT	\$ 40,884	\$ 30,300	\$ 48,299	\$ 200,480	\$ 170,180	561.7%
			OTHER IMPROVEMENTS	\$ 9,940	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CAPITAL OUTLAY Total		\$ 50,824	\$ 30,300	\$ 48,299	\$ 200,480	\$ 170,180	561.7%
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 25,653	\$ 24,900	\$ 24,900	\$ 25,700	\$ 800	3.2%
			VEHICLE MILEAGE	\$ 1,635	\$ 1,800	\$ 1,800	\$ 1,800	\$ -	0.0%
		INTERNAL SERVICE CHARGES Total		\$ 27,288	\$ 26,700	\$ 26,700	\$ 27,500	\$ 800	3.0%
		OTHER EXPENDITURES	DUES & SUBSCRIPTIONS	\$ 1,809	\$ 1,550	\$ 2,355	\$ 1,800	\$ 250	16.1%
			MISCELLANEOUS EXPENSE	\$ -	\$ 500	\$ 500	\$ -	\$ (500)	-100.0%
		OTHER EXPENDITURES Total		\$ 1,809	\$ 2,050	\$ 2,855	\$ 1,800	\$ (250)	-12.2%
		OTHER PURCHASED SERVICES	CONTRACTED SERVICES	\$ 142,452	\$ 156,000	\$ 159,300	\$ 144,000	\$ (12,000)	-7.7%
			POSTAGE	\$ 4,176	\$ 3,875	\$ 3,875	\$ 3,875	\$ -	0.0%
			PRINTING	\$ 5,103	\$ 4,341	\$ 5,850	\$ 4,500	\$ 159	3.7%
			STAFF TRAINING	\$ 6,386	\$ 7,000	\$ 7,300	\$ 7,000	\$ -	0.0%
			TELEPHONE	\$ 72,008	\$ 62,400	\$ 68,400	\$ 72,200	\$ 9,800	15.7%
			TRAVEL	\$ 11,764	\$ 9,337	\$ 9,052	\$ 9,800	\$ 463	5.0%
		OTHER PURCHASED SERVICES Total		\$ 241,889	\$ 242,953	\$ 253,777	\$ 241,375	\$ (1,578)	-0.6%
		PURCHASED PROPERTY SERVICE	MAINT & REPAIR BLDG/GRND	\$ 204	\$ -	\$ 775	\$ -	\$ -	#DIV/0!
			MAINT & REPAIR EQUIPMENT	\$ 1,359	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%
		PURCHASED PROPERTY SERVICE Total		\$ 1,563	\$ 1,000	\$ 1,775	\$ 1,000	\$ -	0.0%
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 30,031	\$ 28,215	\$ 26,852	\$ 26,852	\$ (1,363)	-4.8%
			FICA	\$ 135,532	\$ 153,450	\$ 158,108	\$ 156,545	\$ 3,095	2.0%
			GROUP INSURANCE	\$ 421,970	\$ 444,011	\$ 443,607	\$ 443,606	\$ (405)	-0.1%
			OVERTIME	\$ 146	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			PART TIME	\$ 293,858	\$ 330,962	\$ 352,274	\$ 331,846	\$ 884	0.3%
			REGULAR	\$ 1,558,347	\$ 1,646,311	\$ 1,687,108	\$ 1,687,108	\$ 40,797	2.5%
			RETIREMENT	\$ 140,634	\$ 154,267	\$ 160,546	\$ 160,546	\$ 6,279	4.1%
			TELEPHONE ALLOWANCE	\$ 542	\$ 540	\$ 540	\$ 540	\$ -	0.0%
			WORKERS COMP	\$ 14,589	\$ 4,052	\$ 4,172	\$ 4,172	\$ 120	3.0%
		SALARIES & BENEFITS Total		\$ 2,595,650	\$ 2,761,808	\$ 2,833,207	\$ 2,811,215	\$ 49,407	1.8%
		SUPPLIES	BOOKS	\$ 215,156	\$ 215,000	\$ 215,000	\$ 215,000	\$ -	0.0%
			DEPARTMENTAL SUPPLIES	\$ 100,228	\$ 102,720	\$ 128,048	\$ 101,100	\$ (1,620)	-1.6%
			PERIODICALS	\$ 25,226	\$ 25,000	\$ 25,000	\$ 25,000	\$ -	0.0%
		SUPPLIES Total		\$ 340,610	\$ 342,720	\$ 368,048	\$ 341,100	\$ (1,620)	-0.5%
	Library Total			\$ 3,259,632	\$ 3,407,531	\$ 3,534,661	\$ 3,624,470	\$ 216,939	6.4%
	Operating Transfers	OTHER FINANCING USES	AIRPORT CAPITAL PROJECT	\$ 16,667	\$ 16,667	\$ 16,667	\$ 16,667	\$ -	0.0%
			AIRPORT FUND	\$ 119,317	\$ 119,317	\$ 119,317	\$ 119,317	\$ -	0.0%
			CAPITAL RESERVE FUND	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			COUNTY CAPITAL PROJECTS	\$ 117,777	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			ECONOMIC DEV. RESERVE	\$ -	\$ -	\$ 919,884	\$ 951,934	\$ 951,934	#DIV/0!
			JTEC FUND	\$ 165,357	\$ 164,450	\$ 165,357	\$ 145,147	\$ (19,303)	-11.7%
			MENTAL HEALTH FUND	\$ 809,344	\$ 824,344	\$ 824,344	\$ 824,344	\$ -	0.0%
			SCHOOL C/O-CATAGORY I	\$ 3,644,461	\$ 3,651,603	\$ 2,970,791	\$ 2,952,545	\$ (699,058)	-19.1%
			SEWER FUND	\$ 905,482	\$ -	\$ -	\$ -	\$ -	#DIV/0!

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
	Operating Transfers	OTHER FINANCING USES	TRANSPORTATION FUND	\$ 26,862	\$ 110,284	\$ 56,199	\$ 96,099	\$ (14,185)	-12.9%
		OTHER FINANCING USES Total		\$ 8,305,267	\$ 4,886,665	\$ 5,072,559	\$ 5,106,053	\$ 219,388	4.5%
	Operating Transfers Total			\$ 8,305,267	\$ 4,886,665	\$ 5,072,559	\$ 5,106,053	\$ 219,388	4.5%
	Planning	CAPITAL OUTLAY	EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CAPITAL OUTLAY Total		\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 3,980	\$ 1,968	\$ 2,000	\$ 4,000	\$ 2,032	103.3%
			VEHICLE MILEAGE	\$ 6,099	\$ 6,200	\$ 6,200	\$ 6,200	\$ -	0.0%
		INTERNAL SERVICE CHARGES Total		\$ 10,079	\$ 8,168	\$ 8,200	\$ 10,200	\$ 2,032	24.9%
		OTHER EXPENDITURES	DUES & SUBSCRIPTIONS	\$ 581	\$ 705	\$ 760	\$ 600	\$ (105)	-14.9%
		OTHER EXPENDITURES Total		\$ 581	\$ 705	\$ 760	\$ 600	\$ (105)	-14.9%
		OTHER PROFESSIONAL SERVICES	PROFESSIONAL SERVICES	\$ 4,260	\$ 4,680	\$ 4,680	\$ 4,680	\$ -	0.0%
		OTHER PROFESSIONAL SERVICES Total		\$ 4,260	\$ 4,680	\$ 4,680	\$ 4,680	\$ -	0.0%
		OTHER PURCHASED SERVICES	ADVERTISING	\$ 3,888	\$ 5,100	\$ 5,100	\$ 5,100	\$ -	0.0%
			CONTRACTED SERVICES	\$ 26,697	\$ 40,000	\$ 70,379	\$ 40,000	\$ -	0.0%
			POSTAGE	\$ 1,027	\$ 1,200	\$ 3,484	\$ 1,100	\$ (100)	-8.3%
			PRINTING	\$ 5,370	\$ 4,200	\$ 9,000	\$ 5,400	\$ 1,200	28.6%
			TELEPHONE	\$ 718	\$ 750	\$ 960	\$ 750	\$ -	0.0%
			TRAVEL	\$ 3,264	\$ 2,000	\$ 3,765	\$ 3,300	\$ 1,300	65.0%
		OTHER PURCHASED SERVICES Total		\$ 40,964	\$ 53,250	\$ 92,688	\$ 55,650	\$ 2,400	4.5%
		PURCHASED PROPERTY SERVICE	MAINT & REPAIR EQUIPMENT	\$ 190	\$ -	\$ 500	\$ 200	\$ 200	#DIV/0!
		PURCHASED PROPERTY SERVICE Total		\$ 190	\$ -	\$ 500	\$ 200	\$ 200	#DIV/0!
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 8,651	\$ 9,266	\$ 8,968	\$ 8,968	\$ (298)	-3.2%
			FICA	\$ 23,542	\$ 24,961	\$ 25,130	\$ 25,130	\$ 169	0.7%
			GROUP INSURANCE	\$ 56,253	\$ 54,319	\$ 54,319	\$ 54,319	\$ -	0.0%
			OVERTIME	\$ 909	\$ 1,446	\$ 1,446	\$ 1,446	\$ -	0.0%
			REGULAR	\$ 307,277	\$ 314,074	\$ 316,585	\$ 316,585	\$ 2,511	0.8%
			RETIREMENT	\$ 28,054	\$ 28,419	\$ 30,247	\$ 30,247	\$ 1,828	6.4%
			TELEPHONE ALLOWANCE	\$ 917	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	0.0%
			WORKERS COMP	\$ 6,825	\$ 4,237	\$ 4,325	\$ 4,325	\$ 88	2.1%
		SALARIES & BENEFITS Total		\$ 432,428	\$ 438,222	\$ 442,522	\$ 442,520	\$ 4,298	1.0%
		SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 3,195	\$ 2,250	\$ 2,500	\$ 2,500	\$ 250	11.1%
			SMALL TOOLS & EQUIPMENT	\$ -	\$ 750	\$ 500	\$ 500	\$ (250)	-33.3%
		SUPPLIES Total		\$ 3,195	\$ 3,000	\$ 3,000	\$ 3,000	\$ -	0.0%
	Planning Total			\$ 491,697	\$ 508,025	\$ 552,350	\$ 516,850	\$ 8,825	1.7%
	Public Health	CAPITAL OUTLAY	EQUIPMENT	\$ 49,279	\$ -	\$ 1,352	\$ -	\$ -	#DIV/0!
		CAPITAL OUTLAY Total		\$ 49,279	\$ -	\$ 1,352	\$ -	\$ -	#DIV/0!
		INSURANCE	OTHER	\$ 9,000	\$ 11,220	\$ 10,200	\$ 9,000	\$ (2,220)	-19.8%
		INSURANCE Total		\$ 9,000	\$ 11,220	\$ 10,200	\$ 9,000	\$ (2,220)	-19.8%
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 48,613	\$ 55,704	\$ 56,316	\$ 50,383	\$ (5,321)	-9.6%
			VEHICLE MILEAGE	\$ 18,588	\$ 14,837	\$ 27,000	\$ 22,500	\$ 7,663	51.6%
		INTERNAL SERVICE CHARGES Total		\$ 67,201	\$ 70,541	\$ 83,316	\$ 72,883	\$ 2,342	3.3%
		OTHER EXPENDITURES	CUSTOMER SERV INCENTIVES	\$ 1,036	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%
			DUES & SUBSCRIPTIONS	\$ 1,477	\$ 2,000	\$ 2,293	\$ 2,293	\$ 293	14.7%
			MISCELLANEOUS EXPENSE	\$ 1,945	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	0.0%
		OTHER EXPENDITURES Total		\$ 4,458	\$ 5,000	\$ 5,293	\$ 5,293	\$ 293	5.9%
		OTHER PROFESSIONAL SERVICES	PROFESSIONAL SERVICES	\$ 316,309	\$ 208,907	\$ 234,175	\$ 233,300	\$ 24,393	11.7%
		OTHER PROFESSIONAL SERVICES Total		\$ 316,309	\$ 208,907	\$ 234,175	\$ 233,300	\$ 24,393	11.7%
		OTHER PURCHASED SERVICES	ADVERTISING	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			CONTRACTED SERVICES	\$ 218,847	\$ 343,419	\$ 201,599	\$ 201,599	\$ (141,820)	-41.3%
			POSTAGE	\$ 9,223	\$ 9,491	\$ 8,811	\$ 8,230	\$ (1,261)	-13.3%
			PRINTING	\$ 7,869	\$ 7,230	\$ 7,230	\$ 7,000	\$ (230)	-3.2%
			SCHOOL HEALTH	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			STAFF TRAINING	\$ 12,838	\$ 23,093	\$ 26,700	\$ 23,200	\$ 107	0.5%
			TELEPHONE	\$ 4,933	\$ 4,913	\$ 9,383	\$ 7,000	\$ 2,087	42.5%
			TRANSPORTATION	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TRAVEL	\$ 99,787	\$ 114,908	\$ 117,388	\$ 107,389	\$ (7,519)	-6.5%
			DEPARTMENT SUPPLIES	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OTHER PURCHASED SERVICES Total		\$ 353,498	\$ 503,054	\$ 371,111	\$ 354,418	\$ (148,636)	-29.5%
		PURCHASED PROPERTY SERVICE	MAINT & REPAIR EQUIPMENT	\$ 1,867	\$ 4,500	\$ 4,500	\$ 4,500	\$ -	0.0%
		PURCHASED PROPERTY SERVICE Total		\$ 1,867	\$ 4,500	\$ 4,500	\$ 4,500	\$ -	0.0%
		RENTAL	BUILDINGS	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		RENTAL Total		\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 76,173	\$ 79,616	\$ 81,515	\$ 81,497	\$ 1,881	2.4%
			FICA	\$ 278,950	\$ 336,473	\$ 344,684	\$ 332,214	\$ (4,259)	-1.3%
			GROUP INSURANCE	\$ 850,005	\$ 878,976	\$ 887,416	\$ 878,362	\$ (614)	-0.1%

Expenditure / Revenue	Expenditure
-----------------------	-------------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
	Public Health	SALARIES & BENEFITS	OVERTIME	\$ 11,890	\$ 14,749	\$ 22,753	\$ 11,267	\$ (3,482)	-23.6%
			PART TIME	\$ 24,083	\$ 49,706	\$ 63,984	\$ 49,706	\$ -	0.0%
			REGULAR	\$ 3,761,381	\$ 4,232,310	\$ 4,319,270	\$ 4,187,365	\$ (44,945)	-1.1%
			RETIREMENT	\$ 340,825	\$ 389,272	\$ 409,870	\$ 397,073	\$ 7,801	2.0%
			TELEPHONE ALLOWANCE	\$ 16,016	\$ 18,959	\$ 18,000	\$ 18,000	\$ (959)	-5.1%
			WORKERS COMP	\$ 80,402	\$ 79,407	\$ 82,761	\$ 75,572	\$ (3,835)	-4.8%
		SALARIES & BENEFITS Total		\$ 5,439,725	\$ 6,079,468	\$ 6,230,253	\$ 6,031,056	\$ (48,412)	-0.8%
		SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 100,093	\$ 83,800	\$ 85,483	\$ 81,708	\$ (2,092)	-2.5%
			INT CHARGE-TELEPHONE	\$ 5,629	\$ 6,732	\$ 6,732	\$ 5,700	\$ (1,032)	-15.3%
			MEDICAL SUPPLIES	\$ 236,610	\$ 249,944	\$ 252,744	\$ 238,844	\$ (11,100)	-4.4%
		SUPPLIES Total		\$ 342,332	\$ 340,476	\$ 344,959	\$ 326,252	\$ (14,224)	-4.2%
	Public Health Total			\$ 6,583,669	\$ 7,223,166	\$ 7,285,159	\$ 7,036,702	\$ (186,464)	-2.6%
	Recreation	CAPITAL OUTLAY	EQUIPMENT	\$ 65,475	\$ 16,510	\$ 27,000	\$ 17,000	\$ 490	3.0%
			OTHER IMPROVEMENTS	\$ 11,856	\$ 20,000	\$ 25,600	\$ 20,600	\$ 600	3.0%
		CAPITAL OUTLAY Total		\$ 77,331	\$ 36,510	\$ 52,600	\$ 37,600	\$ 1,090	3.0%
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 3,177	\$ 2,300	\$ 3,177	\$ 3,177	\$ 877	38.1%
			VEHICLE MILEAGE	\$ 12,797	\$ 8,350	\$ 16,700	\$ 12,854	\$ 4,504	53.9%
		INTERNAL SERVICE CHARGES Total		\$ 15,974	\$ 10,650	\$ 19,877	\$ 16,031	\$ 5,381	50.5%
		OTHER EXPENDITURES	DUES & SUBSCRIPTIONS	\$ 1,377	\$ 700	\$ 1,010	\$ 1,010	\$ 310	44.3%
			MISCELLANEOUS EXPENSE	\$ -	\$ 400	\$ 675	\$ -	\$ (400)	-100.0%
		OTHER EXPENDITURES Total		\$ 1,377	\$ 1,100	\$ 1,685	\$ 1,010	\$ (90)	-8.2%
		OTHER PURCHASED SERVICES	ADVERTISING	\$ 54	\$ -	\$ 1,000	\$ -	\$ -	#DIV/0!
			CONTRACTED SERVICES	\$ 129,791	\$ 126,107	\$ 157,895	\$ 130,000	\$ 3,893	3.1%
			POSTAGE	\$ 1,435	\$ 1,200	\$ 1,200	\$ 1,200	\$ -	0.0%
			PRINTING	\$ 2,867	\$ 2,875	\$ 3,875	\$ 2,875	\$ -	0.0%
			TELEPHONE	\$ 2,522	\$ 3,375	\$ 4,375	\$ 3,375	\$ -	0.0%
			TRAVEL	\$ 5,267	\$ 5,300	\$ 6,505	\$ 5,300	\$ -	0.0%
		OTHER PURCHASED SERVICES Total		\$ 141,936	\$ 138,857	\$ 174,850	\$ 142,750	\$ 3,893	2.8%
		PURCHASED PROPERTY SERVICE	MAINT & REPAIR BLDG/GRND	\$ 43,371	\$ 40,000	\$ 60,000	\$ 51,500	\$ 11,500	28.8%
			MAINT & REPAIR EQUIPMENT	\$ 1,236	\$ 500	\$ 1,000	\$ 1,000	\$ 500	100.0%
			UTILITIES	\$ 51,926	\$ 47,300	\$ 53,120	\$ 52,018	\$ 4,718	10.0%
		PURCHASED PROPERTY SERVICE Total		\$ 96,533	\$ 87,800	\$ 114,120	\$ 104,518	\$ 16,718	19.0%
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 6,712	\$ 7,000	\$ 7,621	\$ 3,657	\$ (3,343)	-47.8%
			FICA	\$ 34,833	\$ 36,351	\$ 43,755	\$ 35,407	\$ (944)	-2.6%
			GROUP INSURANCE	\$ 75,025	\$ 72,425	\$ 100,800	\$ 81,479	\$ 9,054	12.5%
			OVERTIME	\$ 1,324	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			PART TIME	\$ 95,374	\$ 100,997	\$ 127,832	\$ 124,405	\$ 23,408	23.2%
			REGULAR	\$ 363,064	\$ 326,470	\$ 435,649	\$ 333,808	\$ 7,338	2.2%
			RETIREMENT	\$ 32,828	\$ 32,479	\$ 43,638	\$ 34,115	\$ 1,636	5.0%
			TELEPHONE ALLOWANCE	\$ 1,144	\$ 900	\$ 900	\$ 900	\$ -	0.0%
			WORKERS COMP	\$ 11,509	\$ 10,803	\$ 13,711	\$ 10,814	\$ 11	0.1%
		SALARIES & BENEFITS Total		\$ 621,814	\$ 587,425	\$ 773,906	\$ 624,585	\$ 37,160	6.3%
		SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 34,373	\$ 30,500	\$ 33,500	\$ 30,500	\$ -	0.0%
			GAS-OIL-DIESEL	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			SUMMER PLAYGRND OPER.	\$ 4,901	\$ 5,000	\$ 6,250	\$ 5,000	\$ -	0.0%
		SUPPLIES Total		\$ 39,275	\$ 35,500	\$ 39,750	\$ 35,500	\$ -	0.0%
	Recreation Total			\$ 994,241	\$ 897,842	\$ 1,176,788	\$ 961,994	\$ 64,152	7.1%
	Register of Deeds	CAPITAL OUTLAY	EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CAPITAL OUTLAY Total		\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 1,672	\$ 1,152	\$ 1,152	\$ 1,152	\$ -	0.0%
		INTERNAL SERVICE CHARGES Total		\$ 1,672	\$ 1,152	\$ 1,152	\$ 1,152	\$ -	0.0%
		OTHER EXPENDITURES	DUES & SUBSCRIPTIONS	\$ 537	\$ 500	\$ 500	\$ 500	\$ -	0.0%
		OTHER EXPENDITURES Total		\$ 537	\$ 500	\$ 500	\$ 500	\$ -	0.0%
		OTHER PURCHASED SERVICES	CONTRACTED SERVICES	\$ 4,367	\$ 4,650	\$ 4,650	\$ 4,650	\$ -	0.0%
			CONTRACTS-PRESERVATION	\$ 76,828	\$ 42,000	\$ 33,000	\$ 33,000	\$ (9,000)	-21.4%
			POSTAGE	\$ 1,626	\$ 1,200	\$ 1,500	\$ 1,500	\$ 300	25.0%
			PRINTING	\$ 515	\$ 1,000	\$ 1,000	\$ 750	\$ (250)	-25.0%
			TELEPHONE	\$ 571	\$ 575	\$ 575	\$ 575	\$ -	0.0%
			TRAVEL	\$ 1,592	\$ 1,545	\$ 1,545	\$ 1,545	\$ -	0.0%
		OTHER PURCHASED SERVICES Total		\$ 85,497	\$ 50,970	\$ 42,270	\$ 42,020	\$ (8,950)	-17.6%
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 8,767	\$ 9,442	\$ 9,537	\$ 9,537	\$ 95	1.0%
			FICA	\$ 19,638	\$ 22,422	\$ 22,986	\$ 22,986	\$ 564	2.5%
			GROUP INSURANCE	\$ 68,655	\$ 63,372	\$ 63,372	\$ 63,372	\$ -	0.0%
			REGULAR	\$ 253,889	\$ 282,577	\$ 289,854	\$ 289,854	\$ 7,277	2.6%
			RETIREMENT	\$ 34,857	\$ 34,500	\$ 27,794	\$ 27,794	\$ (6,706)	-19.4%

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
	Register of Deeds	SALARIES & BENEFITS	TRAVEL ALLOWANCE	\$ 1,084	\$ 1,080	\$ 1,080	\$ 1,080	\$ -	0.0%
			WORKERS COMP	\$ 993	\$ 467	\$ 479	\$ 479	\$ 12	2.6%
		SALARIES & BENEFITS Total		\$ 387,884	\$ 413,860	\$ 415,102	\$ 415,102	\$ 1,242	0.3%
		SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 12,044	\$ 10,000	\$ 10,000	\$ 10,000	\$ -	0.0%
			PRESERVATION FUND	\$ 12,051	\$ 23,000	\$ 30,000	\$ 30,000	\$ 7,000	30.4%
		SUPPLIES Total		\$ 24,095	\$ 33,000	\$ 40,000	\$ 40,000	\$ 7,000	21.2%
	Register of Deeds Total			\$ 499,686	\$ 499,482	\$ 499,024	\$ 498,774	\$ (708)	-0.1%
	Senior Services	CAPITAL OUTLAY	EQUIPMENT	\$ 49,480	\$ -	\$ 9,712	\$ 983	\$ 983	#DIV/0!
		CAPITAL OUTLAY Total		\$ 49,480	\$ -	\$ 9,712	\$ 983	\$ 983	#DIV/0!
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 15,512	\$ 8,800	\$ 8,800	\$ 8,800	\$ -	0.0%
			VEHICLE MILEAGE	\$ 2,129	\$ 2,400	\$ 4,500	\$ 2,400	\$ -	0.0%
		INTERNAL SERVICE CHARGES Total		\$ 17,642	\$ 11,200	\$ 13,300	\$ 11,200	\$ -	0.0%
		OTHER EXPENDITURES	DUES & SUBSCRIPTIONS	\$ 2,152	\$ 2,000	\$ 5,535	\$ 2,200	\$ 200	10.0%
		OTHER EXPENDITURES Total		\$ 2,152	\$ 2,000	\$ 5,535	\$ 2,200	\$ 200	10.0%
		OTHER PURCHASED SERVICES	CONTRACTED SERVICES	\$ 224,148	\$ 171,375	\$ 262,125	\$ 225,000	\$ 53,625	31.3%
			FOOD SERVICE CONTRACT	\$ 312,910	\$ 340,000	\$ 342,172	\$ 342,172	\$ 2,172	0.6%
			POSTAGE	\$ 5,669	\$ 5,500	\$ 5,500	\$ 5,500	\$ -	0.0%
			PRINTING	\$ 2,104	\$ 4,000	\$ 4,000	\$ 2,105	\$ (1,895)	-47.4%
			SNAP INITIATIVE PROGRAM	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TELEPHONE	\$ 3,267	\$ 3,510	\$ 3,160	\$ 3,160	\$ (350)	-10.0%
			TRANSPORTATION	\$ 314,808	\$ 312,621	\$ 286,284	\$ 286,284	\$ (26,337)	-8.4%
			TRAVEL	\$ 39,274	\$ 38,000	\$ 33,088	\$ 33,088	\$ (4,912)	-12.9%
		OTHER PURCHASED SERVICES Total		\$ 902,180	\$ 875,006	\$ 936,329	\$ 897,309	\$ 22,303	2.5%
		OTHER SENIOR SERVICES EXPENDITURES	CRISIS PROGRAM	\$ 3,055	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%
			SENIOR GAMES	\$ 7,659	\$ 6,050	\$ 6,050	\$ 6,050	\$ -	0.0%
			SPECIAL ACTIVITIES	\$ 21,121	\$ 25,000	\$ 24,000	\$ 22,000	\$ (3,000)	-12.0%
			SPECIAL EVENTS	\$ 12,041	\$ 12,600	\$ 12,050	\$ 12,050	\$ (550)	-4.4%
		OTHER SENIOR SERVICES EXPENDITURES Total		\$ 43,875	\$ 44,650	\$ 43,100	\$ 41,100	\$ (3,550)	-8.0%
		PURCHASED PROPERTY SERVICE	UTILITIES	\$ 2,372	\$ 2,700	\$ 2,700	\$ 2,375	\$ (325)	-12.0%
		PURCHASED PROPERTY SERVICE Total		\$ 2,372	\$ 2,700	\$ 2,700	\$ 2,375	\$ (325)	-12.0%
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 14,521	\$ 18,358	\$ 18,974	\$ 18,974	\$ 616	3.4%
			FICA	\$ 56,357	\$ 63,055	\$ 64,988	\$ 64,824	\$ 1,769	2.8%
			GROUP INSURANCE	\$ 196,349	\$ 199,170	\$ 199,170	\$ 199,170	\$ -	0.0%
			OVERTIME	\$ 818	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			PART TIME	\$ -	\$ 41,725	\$ 43,867	\$ 41,725	\$ -	0.0%
			REGULAR	\$ 769,409	\$ 764,532	\$ 786,140	\$ 786,140	\$ 21,608	2.8%
			RETIREMENT	\$ 69,484	\$ 74,022	\$ 77,430	\$ 77,430	\$ 3,408	4.6%
			TELEPHONE ALLOWANCE	\$ 542	\$ 540	\$ 540	\$ 540	\$ -	0.0%
			WORKERS COMP	\$ 11,213	\$ 12,877	\$ 13,266	\$ 13,266	\$ 389	3.0%
		SALARIES & BENEFITS Total		\$ 1,118,693	\$ 1,174,279	\$ 1,204,375	\$ 1,202,069	\$ 27,790	2.4%
		SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 12,976	\$ 16,500	\$ 16,500	\$ 13,000	\$ (3,500)	-21.2%
			FOOD PROGRAM SUPPLIES	\$ 3,990	\$ 4,000	\$ 4,000	\$ 4,000	\$ -	0.0%
			HOME MOBILITY AIDS	\$ 223	\$ 750	\$ 750	\$ 250	\$ (500)	-66.7%
			MEDICAL SUPPLIES	\$ 504	\$ 500	\$ 500	\$ 500	\$ -	0.0%
			NUTRITIONAL SUPPLEMENT	\$ 2,627	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		SUPPLIES Total		\$ 20,321	\$ 21,750	\$ 21,750	\$ 17,750	\$ (4,000)	-18.4%
	Senior Services Total			\$ 2,156,715	\$ 2,131,585	\$ 2,236,801	\$ 2,174,986	\$ 43,401	2.0%
	Sheriff	CAPITAL OUTLAY	EQUIPMENT	\$ 677,876	\$ 572,452	\$ 951,251	\$ 699,640	\$ 127,188	22.2%
			OTHER IMPROVEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CAPITAL OUTLAY Total		\$ 677,876	\$ 572,452	\$ 951,251	\$ 699,640	\$ 127,188	22.2%
		INSURANCE	GENERAL LIABILITY	\$ 70,120	\$ 180,000	\$ 180,000	\$ 70,125	\$ (109,875)	-61.0%
		INSURANCE Total		\$ 70,120	\$ 180,000	\$ 180,000	\$ 70,125	\$ (109,875)	-61.0%
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 39,301	\$ 33,704	\$ 34,704	\$ 39,405	\$ 5,701	16.9%
			VEHICLE MILEAGE	\$ 934,312	\$ 993,391	\$ 993,391	\$ 940,000	\$ (53,391)	-5.4%
		INTERNAL SERVICE CHARGES Total		\$ 973,613	\$ 1,027,095	\$ 1,028,095	\$ 979,405	\$ (47,690)	-4.6%
		OTHER EXPENDITURES	DUES & SUBSCRIPTIONS	\$ 3,450	\$ 2,100	\$ 13,842	\$ 3,500	\$ 1,400	66.7%
		OTHER EXPENDITURES Total		\$ 3,450	\$ 2,100	\$ 13,842	\$ 3,500	\$ 1,400	66.7%
		OTHER LAW ENFORCEMENT EXPENDITURES	CANINE PROGRAM	\$ 7,780	\$ 4,000	\$ 8,517	\$ 7,800	\$ 3,800	95.0%
			CID PROPERTY RECOVERY	\$ 5,000	\$ 5,000	\$ 10,000	\$ 5,000	\$ -	0.0%
			DOG POUND OPERATIONS	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			SPECIAL LAW ENFORCEMENT	\$ 20,000	\$ 10,000	\$ 20,000	\$ 10,000	\$ -	0.0%
		OTHER LAW ENFORCEMENT EXPENDITURES Total		\$ 32,780	\$ 19,000	\$ 38,517	\$ 22,800	\$ 3,800	20.0%
		OTHER PROFESSIONAL SERVICES	MEDICAL SERVICES	\$ 147,427	\$ 185,000	\$ 500,000	\$ 185,000	\$ -	0.0%
			PROFESSIONAL SERVICES	\$ 6,390	\$ 7,100	\$ 7,100	\$ 5,500	\$ (1,600)	-22.5%
		OTHER PROFESSIONAL SERVICES Total		\$ 153,818	\$ 192,100	\$ 507,100	\$ 190,500	\$ (1,600)	-0.8%

Expenditure / Revenue	Expenditure
-----------------------	-------------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
	Sheriff	OTHER PURCHASED SERVICES	CONTRACTED SERVICES	\$ 1,439,736	\$ 1,470,253	\$ 1,551,630	\$ 1,512,000	\$ 41,747	2.8%
			POSTAGE	\$ 10,818	\$ 10,000	\$ 10,000	\$ 10,000	\$ -	0.0%
			PRINTING	\$ 3,463	\$ 3,500	\$ 3,500	\$ 3,500	\$ -	0.0%
			TELEPHONE	\$ 69,450	\$ 72,500	\$ 72,500	\$ 70,000	\$ (2,500)	-3.4%
			TRAVEL	\$ 39,799	\$ 32,000	\$ 32,000	\$ 32,000	\$ -	0.0%
			UNIFORMS	\$ 93,390	\$ 121,000	\$ 161,200	\$ 115,600	\$ (5,400)	-4.5%
		OTHER PURCHASED SERVICES Total		\$ 1,656,655	\$ 1,709,253	\$ 1,830,830	\$ 1,743,100	\$ 33,847	2.0%
		PURCHASED PROPERTY SERVICE	MAINT & REPAIR EQUIPMENT	\$ 55,422	\$ 82,000	\$ 82,000	\$ 70,000	\$ (12,000)	-14.6%
		PURCHASED PROPERTY SERVICE Total		\$ 55,422	\$ 82,000	\$ 82,000	\$ 70,000	\$ (12,000)	-14.6%
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 104,226	\$ 118,151	\$ 116,091	\$ 116,110	\$ (2,041)	-1.7%
			CONTRIB-LEO SEPAR ALLOW	\$ 159,842	\$ 145,000	\$ 160,000	\$ 160,000	\$ 15,000	10.3%
			DOG ALLOWANCE	\$ 13,975	\$ 19,200	\$ 19,200	\$ 17,100	\$ (2,100)	-10.9%
			FICA	\$ 590,117	\$ 670,214	\$ 688,205	\$ 690,777	\$ 20,563	3.1%
			GROUP INSURANCE	\$ 1,683,261	\$ 1,765,373	\$ 1,774,427	\$ 1,783,479	\$ 18,106	1.0%
			OVERTIME	\$ 738,198	\$ 695,760	\$ 702,400	\$ 699,900	\$ 4,140	0.6%
			PART TIME	\$ 150,175	\$ 121,000	\$ 161,105	\$ 160,180	\$ 39,180	32.4%
			REGULAR	\$ 7,186,270	\$ 7,826,044	\$ 8,016,540	\$ 8,053,569	\$ 227,525	2.9%
			RETIREMENT	\$ 962,253	\$ 1,062,581	\$ 1,112,753	\$ 1,117,662	\$ 55,081	5.2%
			TELEPHONE ALLOWANCE	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			UNIFORM ALLOWANCE	\$ 49,659	\$ 54,264	\$ 54,264	\$ 54,264	\$ -	0.0%
			WORKERS COMP	\$ 244,185	\$ 202,653	\$ 208,265	\$ 208,266	\$ 5,613	2.8%
		SALARIES & BENEFITS Total		\$ 11,882,161	\$ 12,680,240	\$ 13,013,251	\$ 13,061,307	\$ 381,067	3.0%
		SUPPLIES	CRIME PREVENTION SUPPLIES	\$ 4,977	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	0.0%
			DARE SUPPLIES	\$ 4,996	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	0.0%
			DEPARTMENTAL SUPPLIES	\$ 213,812	\$ 234,163	\$ 263,163	\$ 251,482	\$ 17,319	7.4%
			GAS - DIESEL - OIL	\$ 8,174	\$ 6,500	\$ 7,000	\$ 7,000	\$ 500	7.7%
		SUPPLIES Total		\$ 231,959	\$ 250,663	\$ 280,163	\$ 268,482	\$ 17,819	7.1%
	Sheriff Total			\$ 15,737,855	\$ 16,714,903	\$ 17,925,049	\$ 17,108,859	\$ 393,956	2.4%
	Social Services	CAPITAL OUTLAY	EQUIPMENT	\$ 66,576	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CAPITAL OUTLAY Total		\$ 66,576	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 84,052	\$ 50,112	\$ 131,868	\$ 84,052	\$ 33,940	67.7%
			VEHICLE MILEAGE	\$ 71,552	\$ 61,000	\$ 96,800	\$ 72,000	\$ 11,000	18.0%
		INTERNAL SERVICE CHARGES Total		\$ 155,604	\$ 111,112	\$ 228,668	\$ 156,052	\$ 44,940	40.4%
		OTHER DSS EXPENDITURES	CAROLYN PHILLIPS FUND	\$ 484	\$ 700	\$ 700	\$ 700	\$ -	0.0%
			COUNTY FOSTER CARE & WARD	\$ 18,960	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	0.0%
			EMERGENCY FOOD ASSISTANCE	\$ 1,712	\$ 1,000	\$ 3,000	\$ 3,000	\$ 2,000	200.0%
			GRANT FUNDS FOR CHILDREN	\$ 1,030	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	0.0%
			KEITH JOHNSON FUND	\$ 1,989	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	0.0%
			LINKS	\$ 6,273	\$ 13,000	\$ 22,247	\$ 22,247	\$ 9,247	71.1%
			PA - LIEAP	\$ 530,465	\$ 568,081	\$ 570,514	\$ 570,514	\$ 2,433	0.4%
			PA SHARE THE WARMTH	\$ 8,636	\$ 10,688	\$ 8,997	\$ 8,997	\$ (1,691)	-15.8%
			PA SPECIAL LINKS	\$ 11,703	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	0.0%
			PA-ADOPTION ASSISTANCE	\$ 386,749	\$ 507,207	\$ 472,380	\$ 472,380	\$ (34,827)	-6.9%
			PA-AFDC FOSTER CARE	\$ 1,165,072	\$ 1,251,000	\$ 1,240,046	\$ 1,240,046	\$ (10,954)	-0.9%
			PA-AID TO THE BLIND	\$ 7,969	\$ 12,000	\$ 12,000	\$ 8,787	\$ (3,213)	-26.8%
			PA-BOARD HOME CARE	\$ 611,937	\$ 758,000	\$ 499,356	\$ 499,356	\$ (258,644)	-34.1%
			PA-CRISIS INTERVENTION	\$ 284,263	\$ 568,081	\$ 570,514	\$ 570,514	\$ 2,433	0.4%
			PA-DAY CARE PURCHASE	\$ 5,288,861	\$ 5,787,577	\$ 30,000	\$ 30,000	\$ (5,757,577)	-99.5%
			PA-EMERG FOOD & SHELTER	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			PA-ENHANCED ADOPTION FUND	\$ 2,700	\$ 12,000	\$ 20,000	\$ 20,000	\$ 8,000	66.7%
			PA-FOOD STAMPS	\$ 41,017	\$ 42,591	\$ 47,167	\$ 47,167	\$ 4,576	10.7%
			PA-GENERAL ASSISTANCE	\$ 11,784	\$ -	\$ 17,000	\$ 17,000	\$ 17,000	#DIV/0!
			PA-MEDICAID TRANSPORT	\$ 782,376	\$ 575,000	\$ 20,000	\$ 20,000	\$ (555,000)	-96.5%
			PA-SPECIAL ASST/ADULTS	\$ 934,072	\$ 950,000	\$ 940,000	\$ 940,000	\$ (10,000)	-1.1%
			PA-WORKFIRST CONTRACTS	\$ 180,000	\$ 180,000	\$ 185,400	\$ 185,400	\$ 5,400	3.0%
			PA-WORKFIRST EMERG. ASST	\$ 67,597	\$ 80,000	\$ 80,000	\$ 80,000	\$ -	0.0%
			PA-WORKFIRST PARTICIPANT	\$ 8,316	\$ 14,000	\$ 14,000	\$ 14,000	\$ -	0.0%
			PA-WORKFIRST TRANSPORT	\$ 41,973	\$ 120,000	\$ 120,000	\$ 95,000	\$ (25,000)	-20.8%
			SPECIAL ADOPTION FUND II	\$ 3,732	\$ 4,000	\$ 83,000	\$ 83,000	\$ 79,000	1975.0%
			PA-TEA FOSTER CARE	\$ -	\$ -	\$ 7,000	\$ 7,000	\$ 7,000	#DIV/0!
		OTHER DSS EXPENDITURES Total		\$ 10,399,667	\$ 11,527,925	\$ 5,036,321	\$ 5,008,108	\$ (6,519,817)	-56.6%
		OTHER EXPENDITURES	DUES & SUBSCRIPTIONS	\$ 3,467	\$ 3,600	\$ 4,200	\$ 3,500	\$ (100)	-2.8%
		OTHER EXPENDITURES Total		\$ 3,467	\$ 3,600	\$ 4,200	\$ 3,500	\$ (100)	-2.8%
		OTHER PROFESSIONAL SERVICES	INTERPRETING FEES	\$ 7,617	\$ 4,000	\$ 13,000	\$ 13,000	\$ 9,000	225.0%
			MEDICAL & PSYCH. SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!

Expenditure / Revenue	Expenditure
-----------------------	-------------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
	Social Services	OTHER PROFESSIONAL SERVICES	PROFESSIONAL SERVICES	\$ 123,652	\$ 115,000	\$ 123,859	\$ 123,859	\$ 8,859	7.7%
		OTHER PROFESSIONAL SERVICES Total		\$ 131,269	\$ 119,000	\$ 136,859	\$ 136,859	\$ 17,859	15.0%
		OTHER PURCHASED SERVICES	CONTRACTED SERVICE-EQUIP.	\$ 51,949	\$ 45,000	\$ 52,000	\$ 52,000	\$ 7,000	15.6%
			CONTRACTED SERVICES	\$ 130,929	\$ 209,200	\$ 305,820	\$ 227,200	\$ 18,000	8.6%
			CONTRACTS-ADLT DAY CARE	\$ 106,508	\$ 108,177	\$ 123,469	\$ 123,469	\$ 15,292	14.1%
			POSTAGE	\$ 76,491	\$ 77,500	\$ 77,500	\$ 77,500	\$ -	0.0%
			TELEPHONE	\$ 6,702	\$ 4,500	\$ 10,640	\$ 10,640	\$ 6,140	136.4%
			TRAVEL	\$ 144,667	\$ 133,000	\$ 142,000	\$ 140,581	\$ 7,581	5.7%
		OTHER PURCHASED SERVICES Total		\$ 517,246	\$ 577,377	\$ 711,429	\$ 631,390	\$ 54,013	9.4%
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 106,444	\$ 109,346	\$ 110,621	\$ 110,621	\$ 1,275	1.2%
			FICA	\$ 529,617	\$ 592,289	\$ 624,864	\$ 622,874	\$ 30,585	5.2%
			GROUP INSURANCE	\$ 1,695,718	\$ 1,775,043	\$ 1,802,203	\$ 1,802,203	\$ 27,160	1.5%
			OVERTIME	\$ 174,713	\$ 37,000	\$ 100,080	\$ 100,080	\$ 63,080	170.5%
			PART TIME	\$ 19,992	\$ 54,050	\$ 61,722	\$ 35,720	\$ (18,330)	-33.9%
			REGULAR	\$ 7,106,123	\$ 7,530,863	\$ 7,856,073	\$ 7,856,073	\$ 325,210	4.3%
			RETIREMENT	\$ 654,095	\$ 715,234	\$ 763,664	\$ 763,664	\$ 48,430	6.8%
			TELEPHONE ALLOWANCE	\$ 35,950	\$ 36,060	\$ 43,110	\$ 43,110	\$ 7,050	19.6%
			WORKERS COMP	\$ 45,530	\$ 43,287	\$ 43,371	\$ 43,371	\$ 84	0.2%
		SALARIES & BENEFITS Total		\$ 10,368,182	\$ 10,893,172	\$ 11,405,707	\$ 11,377,716	\$ 484,544	4.4%
		SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 80,877	\$ 80,000	\$ 106,700	\$ 88,000	\$ 8,000	10.0%
		SUPPLIES Total		\$ 80,877	\$ 80,000	\$ 106,700	\$ 88,000	\$ 8,000	10.0%
		Expenditure	TRIP FOSTER CARE	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		Expenditure Total		\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
	Social Services Total			\$ 21,722,888	\$ 23,312,186	\$ 17,629,884	\$ 17,401,625	\$ (5,910,561)	-25.4%
	Soil & Water	CAPITAL OUTLAY	EQUIPMENT	\$ 1,291	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CAPITAL OUTLAY Total		\$ 1,291	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 2,408	\$ 1,400	\$ 2,700	\$ 2,410	\$ 1,010	72.1%
			VEHICLE MILEAGE	\$ 1,802	\$ 2,600	\$ 2,600	\$ 1,805	\$ (795)	-30.6%
		INTERNAL SERVICE CHARGES Total		\$ 4,210	\$ 4,000	\$ 5,300	\$ 4,215	\$ 215	5.4%
		OTHER EXPENDITURES	DUES & SUBSCRIPTIONS	\$ 1,492	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	0.0%
		OTHER EXPENDITURES Total		\$ 1,492	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	0.0%
		OTHER PURCHASED SERVICES	CONTRACTED SERVICES	\$ 493	\$ 750	\$ 750	\$ 500	\$ (250)	-33.3%
			POSTAGE	\$ 108	\$ 200	\$ 200	\$ 110	\$ (90)	-45.0%
			PRINTING	\$ 96	\$ 300	\$ 300	\$ 150	\$ (150)	-50.0%
			TELEPHONE	\$ -	\$ 100	\$ 100	\$ 25	\$ (75)	-75.0%
			TRAVEL	\$ 1,681	\$ 3,418	\$ 3,738	\$ 2,500	\$ (918)	-26.9%
		OTHER PURCHASED SERVICES Total		\$ 2,377	\$ 4,768	\$ 5,088	\$ 3,285	\$ (1,483)	-31.1%
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 4,985	\$ 5,184	\$ 2,957	\$ 2,957	\$ (2,227)	-43.0%
			FICA	\$ 10,892	\$ 11,386	\$ 11,012	\$ 11,012	\$ (374)	-3.3%
			GROUP INSURANCE	\$ 28,245	\$ 27,160	\$ 27,160	\$ 27,160	\$ -	0.0%
			OVERTIME	\$ 72	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REGULAR	\$ 140,378	\$ 143,649	\$ 140,993	\$ 140,993	\$ (2,656)	-1.8%
			RETIREMENT	\$ 12,877	\$ 13,544	\$ 13,315	\$ 13,315	\$ (229)	-1.7%
			WORKERS COMP	\$ 3,887	\$ 3,250	\$ 3,088	\$ 3,088	\$ (162)	-5.0%
		SALARIES & BENEFITS Total		\$ 201,338	\$ 204,173	\$ 198,525	\$ 198,525	\$ (5,648)	-2.8%
		SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 403	\$ 950	\$ 1,000	\$ 425	\$ (525)	-55.3%
		SUPPLIES Total		\$ 403	\$ 950	\$ 1,000	\$ 425	\$ (525)	-55.3%
	Soil & Water Total			\$ 211,111	\$ 215,391	\$ 211,413	\$ 207,950	\$ (7,441)	-3.5%
	Stoner-Thomas Center	OPERATING	SCHOOL CURRENT EXPENSE	\$ 409,599	\$ 414,064	\$ 418,205	\$ 418,205	\$ 4,141	1.0%
		OPERATING Total		\$ 409,599	\$ 414,064	\$ 418,205	\$ 418,205	\$ 4,141	1.0%
	Stoner-Thomas Center Total			\$ 409,599	\$ 414,064	\$ 418,205	\$ 418,205	\$ 4,141	1.0%
	Support Services	CAPITAL OUTLAY	EQUIPMENT	\$ 107,555	\$ -	\$ 79,486	\$ 66,004	\$ 66,004	#DIV/0!
			OTHER IMPROVEMENTS	\$ 489,406	\$ 525,720	\$ 641,679	\$ 583,319	\$ 57,599	11.0%
			LAND	\$ 315,266	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CAPITAL OUTLAY Total		\$ 912,227	\$ 525,720	\$ 721,165	\$ 649,323	\$ 123,603	23.5%
		INSURANCE	GENERAL LIABILITY	\$ 219,547	\$ 256,700	\$ 236,914	\$ 225,000	\$ (31,700)	-12.3%
		INSURANCE Total		\$ 219,547	\$ 256,700	\$ 236,914	\$ 225,000	\$ (31,700)	-12.3%
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 6,589	\$ 3,900	\$ 6,608	\$ 6,608	\$ 2,708	69.4%
			VEHICLE MILEAGE	\$ 35,488	\$ 34,016	\$ 34,016	\$ 34,016	\$ -	0.0%
		INTERNAL SERVICE CHARGES Total		\$ 42,077	\$ 37,916	\$ 40,624	\$ 40,624	\$ 2,708	7.1%
		OTHER EXPENDITURES	DUES & SUBSCRIPTIONS	\$ 1,035	\$ 740	\$ 740	\$ 740	\$ -	0.0%
		OTHER EXPENDITURES Total		\$ 1,035	\$ 740	\$ 740	\$ 740	\$ -	0.0%
		OTHER PURCHASED SERVICES	ADVERTISING	\$ 500	\$ 500	\$ 500	\$ 500	\$ -	0.0%
			CONTRACTED SERVICES	\$ 504,304	\$ 534,956	\$ 508,309	\$ 507,684	\$ (27,272)	-5.1%
			POSTAGE	\$ (24,769)	\$ 8,626	\$ 8,146	\$ 8,146	\$ (480)	-5.6%

Expenditure / Revenue

Expenditure

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
	Support Services	OTHER PURCHASED SERVICES	PRINTING	\$ (8,417)	\$ 6,350	\$ 6,000	\$ 6,000	\$ (350)	-5.5%
			STAFF TRAINING	\$ 8,643	\$ 7,500	\$ 8,700	\$ 8,700	\$ 1,200	16.0%
			TELEPHONE	\$ 13,443	\$ 14,780	\$ 14,000	\$ 14,000	\$ (780)	-5.3%
			TRAVEL	\$ 8,334	\$ 6,810	\$ 6,810	\$ 6,810	\$ -	0.0%
			UNIFORMS	\$ 9,199	\$ 12,700	\$ 12,700	\$ 10,000	\$ (2,700)	-21.3%
		OTHER PURCHASED SERVICES Total		\$ 511,238	\$ 592,222	\$ 565,165	\$ 561,840	\$ (30,382)	-5.1%
		PURCHASED PROPERTY SERVICE	MAINT & REPAIR BLDG/GRND	\$ 251,767	\$ 245,670	\$ 270,000	\$ 270,000	\$ 24,330	9.9%
			MAINT & REPAIR EQUIPMENT	\$ 7,708	\$ 8,000	\$ 9,000	\$ 8,000	\$ -	0.0%
			PARK MAINTENANCE	\$ 14,179	\$ 15,000	\$ 15,000	\$ 14,250	\$ (750)	-5.0%
			UTILITIES	\$ 1,057,713	\$ 1,096,500	\$ 1,118,430	\$ 1,118,430	\$ 21,930	2.0%
		PURCHASED PROPERTY SERVICE Total		\$ 1,331,367	\$ 1,365,170	\$ 1,412,430	\$ 1,410,680	\$ 45,510	3.3%
		RENTAL	BUILDINGS	\$ -	\$ 60	\$ 60	\$ 60	\$ -	0.0%
			EQUIPMENT	\$ 15,228	\$ 18,000	\$ 15,500	\$ 15,500	\$ (2,500)	-13.9%
		RENTAL Total		\$ 15,228	\$ 18,060	\$ 15,560	\$ 15,560	\$ (2,500)	-13.8%
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 11,119	\$ 11,860	\$ 11,067	\$ 11,067	\$ (793)	-6.7%
			FICA	\$ 50,669	\$ 59,327	\$ 60,591	\$ 60,591	\$ 1,264	2.1%
			GROUP INSURANCE	\$ 163,053	\$ 172,011	\$ 172,011	\$ 172,011	\$ -	0.0%
			OVERTIME	\$ 10,628	\$ 10,752	\$ 10,752	\$ 10,752	\$ -	0.0%
			REGULAR	\$ 687,887	\$ 752,318	\$ 764,281	\$ 764,281	\$ 11,963	1.6%
			RETIREMENT	\$ 62,832	\$ 70,053	\$ 72,714	\$ 72,714	\$ 2,661	3.8%
			TELEPHONE ALLOWANCE	\$ 4,647	\$ 5,700	\$ 5,940	\$ 5,940	\$ 240	4.2%
			WORKERS COMP	\$ 19,294	\$ 21,516	\$ 20,774	\$ 20,774	\$ (742)	-3.4%
		SALARIES & BENEFITS Total		\$ 1,010,131	\$ 1,103,537	\$ 1,118,130	\$ 1,118,130	\$ 14,593	1.3%
		SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 70,014	\$ 75,300	\$ 69,300	\$ 89,804	\$ 14,504	19.3%
			SMALL TOOLS & EQUIPMENT	\$ 9,000	\$ 9,300	\$ 9,000	\$ 9,000	\$ (300)	-3.2%
		SUPPLIES Total		\$ 79,014	\$ 84,600	\$ 78,300	\$ 98,804	\$ 14,204	16.8%
	Support Services Total			\$ 4,121,863	\$ 3,984,665	\$ 4,189,027	\$ 4,120,701	\$ 136,036	3.4%
	Tax	CAPITAL OUTLAY	EQUIPMENT	\$ 31,297	\$ 18,300	\$ 62,213	\$ 28,923	\$ 10,623	58.0%
		CAPITAL OUTLAY Total		\$ 31,297	\$ 18,300	\$ 62,213	\$ 28,923	\$ 10,623	58.0%
		INSURANCE	OTHER	\$ 1,046	\$ 675	\$ 675	\$ 1,050	\$ 375	55.6%
		INSURANCE Total		\$ 1,046	\$ 675	\$ 675	\$ 1,050	\$ 375	55.6%
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 18,395	\$ 16,000	\$ 16,000	\$ 18,395	\$ 2,395	15.0%
			VEHICLE MILEAGE	\$ 31,671	\$ 30,000	\$ 30,000	\$ 32,000	\$ 2,000	6.7%
		INTERNAL SERVICE CHARGES Total		\$ 50,066	\$ 46,000	\$ 46,000	\$ 50,395	\$ 4,395	9.6%
		OTHER EXPENDITURES	DUES & SUBSCRIPTIONS	\$ 3,053	\$ 3,499	\$ 3,139	\$ 3,139	\$ (360)	-10.3%
		OTHER EXPENDITURES Total		\$ 3,053	\$ 3,499	\$ 3,139	\$ 3,139	\$ (360)	-10.3%
		OTHER PROFESSIONAL SERVICES	BOARD MEETING COSTS	\$ 1,510	\$ 4,000	\$ 4,000	\$ 1,700	\$ (2,300)	-57.5%
		OTHER PROFESSIONAL SERVICES Total		\$ 1,510	\$ 4,000	\$ 4,000	\$ 1,700	\$ (2,300)	-57.5%
		OTHER PURCHASED SERVICES	ADVERTISING	\$ 21,730	\$ 16,000	\$ 20,000	\$ 20,000	\$ 4,000	25.0%
			CONTRACTED SERVICES	\$ 473,426	\$ 500,000	\$ 552,951	\$ 525,000	\$ 25,000	5.0%
			POSTAGE	\$ 46,124	\$ 72,000	\$ 76,500	\$ 61,000	\$ (11,000)	-15.3%
			PRINTING	\$ 23,020	\$ 40,000	\$ 45,000	\$ 25,000	\$ (15,000)	-37.5%
			TELEPHONE	\$ 5,321	\$ 6,200	\$ 6,200	\$ 5,500	\$ (700)	-11.3%
			TRAVEL	\$ 20,624	\$ 19,995	\$ 19,995	\$ 19,995	\$ -	0.0%
		OTHER PURCHASED SERVICES Total		\$ 590,245	\$ 654,195	\$ 720,646	\$ 656,495	\$ 2,300	0.4%
		PURCHASED PROPERTY SERVICE	MAINT & REPAIR EQUIPMENT	\$ 150	\$ 255	\$ 600	\$ 600	\$ 345	135.3%
		PURCHASED PROPERTY SERVICE Total		\$ 150	\$ 255	\$ 600	\$ 600	\$ 345	135.3%
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 25,816	\$ 24,477	\$ 22,599	\$ 22,581	\$ (1,896)	-7.7%
			FICA	\$ 98,801	\$ 111,800	\$ 117,179	\$ 113,868	\$ 2,068	1.8%
			GROUP INSURANCE	\$ 300,363	\$ 311,430	\$ 320,483	\$ 311,430	\$ -	0.0%
			OVERTIME	\$ 35,666	\$ 40,980	\$ 40,980	\$ 36,000	\$ (4,980)	-12.2%
			PART TIME	\$ 15,074	\$ 5,000	\$ 17,370	\$ 15,075	\$ 10,075	201.5%
			REGULAR	\$ 1,275,839	\$ 1,377,651	\$ 1,445,217	\$ 1,409,236	\$ 31,585	2.3%
			RETIREMENT	\$ 118,404	\$ 131,323	\$ 140,399	\$ 136,233	\$ 4,910	3.7%
			TELEPHONE ALLOWANCE	\$ 5,385	\$ 5,340	\$ 5,580	\$ 5,580	\$ 240	4.5%
			WORKERS COMP	\$ 15,329	\$ 16,779	\$ 17,593	\$ 17,273	\$ 494	2.9%
		SALARIES & BENEFITS Total		\$ 1,890,677	\$ 2,024,780	\$ 2,127,400	\$ 2,067,276	\$ 42,496	2.1%
		SUPPLIES	COURT FEES	\$ 4,148	\$ 6,000	\$ 4,500	\$ 4,000	\$ (2,000)	-33.3%
			DEPARTMENTAL SUPPLIES	\$ 25,612	\$ 35,000	\$ 35,000	\$ 32,000	\$ (3,000)	-8.6%
			SHERIFF FEES	\$ 210	\$ 1,800	\$ 800	\$ 800	\$ (1,000)	-55.6%
		SUPPLIES Total		\$ 29,970	\$ 42,800	\$ 40,300	\$ 36,800	\$ (6,000)	-14.0%
	Tax Total			\$ 2,598,013	\$ 2,794,504	\$ 3,004,973	\$ 2,846,378	\$ 51,874	1.9%
	Teen Parenting	OPERATING	SCHOOL CURRENT EXPENSE	\$ 113,840	\$ 115,081	\$ 116,232	\$ 116,232	\$ 1,151	1.0%
		OPERATING Total		\$ 113,840	\$ 115,081	\$ 116,232	\$ 116,232	\$ 1,151	1.0%
	Teen Parenting Total			\$ 113,840	\$ 115,081	\$ 116,232	\$ 116,232	\$ 1,151	1.0%

Expenditure / Revenue

Expenditure

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
	Thomasville City Schools	CAPITAL OUTLAY - CATEGORY II	SCHOOL C/O - CATEGORY II	\$ 335,250	\$ 336,000	\$ 339,360	\$ 339,360	\$ 3,360	1.0%
		CAPITAL OUTLAY - CATEGORY II Total		\$ 335,250	\$ 336,000	\$ 339,360	\$ 339,360	\$ 3,360	1.0%
		OPERATING	SCHOOL CURRENT EXPENSE	\$ 2,808,325	\$ 2,801,325	\$ 2,787,371	\$ 2,787,360	\$ (13,965)	-0.5%
		OPERATING Total		\$ 2,808,325	\$ 2,801,325	\$ 2,787,371	\$ 2,787,360	\$ (13,965)	-0.5%
	Thomasville City Schools Total			\$ 3,143,575	\$ 3,137,325	\$ 3,126,731	\$ 3,126,720	\$ (10,605)	-0.3%
	Transportation	OTHER PURCHASED SERVICES	CONTRACTED SERVICES	\$ 105,709	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OTHER PURCHASED SERVICES Total		\$ 105,709	\$ -	\$ -	\$ -	\$ -	#DIV/0!
	Transportation Total			\$ 105,709	\$ -	\$ -	\$ -	\$ -	#DIV/0!
	Veterans Services	CAPITAL OUTLAY	EQUIPMENT	\$ -	\$ 1,010	\$ 15,640	\$ -	\$ (1,010)	-100.0%
		CAPITAL OUTLAY Total		\$ -	\$ 1,010	\$ 15,640	\$ -	\$ (1,010)	-100.0%
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 1,672	\$ 912	\$ 1,672	\$ 1,672	\$ 760	83.3%
		INTERNAL SERVICE CHARGES Total		\$ 1,672	\$ 912	\$ 1,672	\$ 1,672	\$ 760	83.3%
		OTHER EXPENDITURES	DUES & SUBSCRIPTIONS	\$ 45	\$ 75	\$ 145	\$ 50	\$ (25)	-33.3%
		OTHER EXPENDITURES Total		\$ 45	\$ 75	\$ 145	\$ 50	\$ (25)	-33.3%
		OTHER PURCHASED SERVICES	CONTRACTED SERVICES	\$ 853	\$ 900	\$ 900	\$ 900	\$ -	0.0%
			POSTAGE	\$ 499	\$ 285	\$ 600	\$ 550	\$ 265	93.0%
			PRINTING	\$ 28	\$ 60	\$ 100	\$ 45	\$ (15)	-25.0%
			TELEPHONE	\$ -	\$ 80	\$ -	\$ -	\$ (80)	-100.0%
			TRAVEL	\$ 3,941	\$ 4,077	\$ 5,482	\$ 4,100	\$ 23	0.6%
		OTHER PURCHASED SERVICES Total		\$ 5,321	\$ 5,402	\$ 7,082	\$ 5,595	\$ 193	3.6%
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 2,272	\$ 2,428	\$ 2,012	\$ 2,012	\$ (416)	-17.1%
			FICA	\$ 6,386	\$ 6,833	\$ 6,809	\$ 6,809	\$ (24)	-0.4%
			GROUP INSURANCE	\$ 17,163	\$ 18,106	\$ 18,106	\$ 18,106	\$ -	0.0%
			OVERTIME	\$ 19	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			REGULAR	\$ 85,118	\$ 86,888	\$ 86,989	\$ 86,989	\$ 101	0.1%
			RETIREMENT	\$ 7,739	\$ 8,128	\$ 8,233	\$ 8,233	\$ 105	1.3%
			WORKERS COMP	\$ 330	\$ 35	\$ 35	\$ 35	\$ -	0.0%
		SALARIES & BENEFITS Total		\$ 119,027	\$ 122,418	\$ 122,184	\$ 122,184	\$ (234)	-0.2%
		SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 1,455	\$ 3,520	\$ 1,600	\$ 4,766	\$ 1,246	35.4%
		SUPPLIES Total		\$ 1,455	\$ 3,520	\$ 1,600	\$ 4,766	\$ 1,246	35.4%
	Veterans Services Total			\$ 127,521	\$ 133,337	\$ 148,323	\$ 134,267	\$ 930	0.7%
General Total				\$ 135,938,478	\$ 137,613,034	\$ 138,578,655	\$ 133,958,449	\$ (3,654,585)	-2.7%
Internal Service - Garage Fund	Public Services	ASSET RECLASSIFICATION	ASSET RECLASSIFICATION	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		ASSET RECLASSIFICATION Total		\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CAPITAL OUTLAY	EQUIPMENT	\$ 140	\$ 2,700	\$ 2,036	\$ 2,036	\$ (664)	-24.6%
		CAPITAL OUTLAY Total		\$ 140	\$ 2,700	\$ 2,036	\$ 2,036	\$ (664)	-24.6%
		DEPRECIATION	DEPREC-BUILDINGS	\$ 8,114	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			DEPREC-EQUIPMENT	\$ 8,511	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			DEPRECIATION - VEHICLES	\$ 2,557	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		DEPRECIATION Total		\$ 19,182	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		INSURANCE	OTHER	\$ 131,510	\$ 243,100	\$ 243,100	\$ 192,284	\$ (50,816)	-20.9%
		INSURANCE Total		\$ 131,510	\$ 243,100	\$ 243,100	\$ 192,284	\$ (50,816)	-20.9%
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 523	\$ 450	\$ 450	\$ 450	\$ -	0.0%
			VEHICLE MILEAGE	\$ 9,004	\$ 6,890	\$ 6,890	\$ 6,890	\$ -	0.0%
		INTERNAL SERVICE CHARGES Total		\$ 9,526	\$ 7,340	\$ 7,340	\$ 7,340	\$ -	0.0%
		OTHER EXPENDITURES	DUES & SUBSCRIPTIONS	\$ 2,899	\$ 2,360	\$ 3,840	\$ 3,840	\$ 1,480	62.7%
		OTHER EXPENDITURES Total		\$ 2,899	\$ 2,360	\$ 3,840	\$ 3,840	\$ 1,480	62.7%
		OTHER PURCHASED SERVICES	CONTRACTED SERVICES	\$ 3,036	\$ 3,000	\$ 4,000	\$ 4,000	\$ 1,000	33.3%
			POSTAGE	\$ 94	\$ 75	\$ 75	\$ 75	\$ -	0.0%
			STAFF TRAINING	\$ 2,414	\$ 2,000	\$ 2,200	\$ 2,400	\$ 400	20.0%
			TELEPHONE	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			TRAVEL	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			UNIFORMS	\$ 1,225	\$ 1,000	\$ 4,000	\$ 1,225	\$ 225	22.5%
		OTHER PURCHASED SERVICES Total		\$ 6,769	\$ 6,075	\$ 10,275	\$ 7,700	\$ 1,625	26.7%
		PURCHASED PROPERTY SERVICE	MAINT & REPAIR EQUIPMENT	\$ 284,341	\$ 231,273	\$ 231,273	\$ 282,286	\$ 51,013	22.1%
		PURCHASED PROPERTY SERVICE Total		\$ 284,341	\$ 231,273	\$ 231,273	\$ 282,286	\$ 51,013	22.1%
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 1,440	\$ 1,950	\$ 1,674	\$ 1,674	\$ (276)	-14.2%
			FICA	\$ 15,284	\$ 16,646	\$ 16,096	\$ 16,096	\$ (550)	-3.3%
			GROUP INSURANCE	\$ 47,840	\$ 45,266	\$ 45,266	\$ 45,266	\$ -	0.0%
			OVERTIME	\$ 2,532	\$ 4,800	\$ 4,050	\$ 4,050	\$ (750)	-15.6%
			REGULAR	\$ 206,908	\$ 208,868	\$ 202,707	\$ 202,707	\$ (6,161)	-2.9%
			RETIREMENT	\$ 18,756	\$ 19,621	\$ 19,280	\$ 19,280	\$ (341)	-1.7%
			TELEPHONE ALLOWANCE	\$ 2,236	\$ 1,980	\$ 1,980	\$ 1,980	\$ -	0.0%
			WORKERS COMP	\$ 5,649	\$ 5,568	\$ 5,379	\$ 5,379	\$ (189)	-3.4%
		SALARIES & BENEFITS Total		\$ 300,645	\$ 304,699	\$ 296,432	\$ 296,432	\$ (8,267)	-2.7%

Expenditure / Revenue	Expenditure
-----------------------	-------------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted	
Internal Service - Garage Fund	Public Services	SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 209,136	\$ 200,565	\$ 205,000	\$ 205,000	\$ 4,435	2.2%	
			GAS - DIESEL - OIL	\$ 562,165	\$ 699,902	\$ 699,902	\$ 699,902	\$ -	0.0%	
		SUPPLIES Total			\$ 771,301	\$ 900,467	\$ 904,902	\$ 904,902	\$ 4,435	0.5%
Public Services Total				\$ 1,526,312	\$ 1,698,014	\$ 1,699,198	\$ 1,696,820	\$ (1,194)	-0.1%	
Internal Service - Garage Fund Total				\$ 1,526,312	\$ 1,698,014	\$ 1,699,198	\$ 1,696,820	\$ (1,194)	-0.1%	
Internal Service Funds - Insurance Fund	Insurance Fund	BENEFITS	CONTRACTED SERVICES	\$ 913,458	\$ 800,000	\$ 863,000	\$ 863,000	\$ 63,000	7.9%	
			DEPENDENT LIFE	\$ 17,256	\$ 19,000	\$ 19,000	\$ 19,000	\$ -	0.0%	
			GROUP INSURANCE	\$ 9,831,934	\$ 9,690,196	\$ 9,626,630	\$ 9,650,926	\$ (39,270)	-0.4%	
			MISCELLANEOUS EXPENSE	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!	
			WELLNESS PROGRAM	\$ 13,780	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	0.0%	
		BENEFITS Total			\$ 10,776,428	\$ 10,514,196	\$ 10,513,630	\$ 10,537,926	\$ 23,730	0.2%
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 158	\$ 108	\$ 116	\$ 116	\$ 8	7.4%	
			FICA	\$ 938	\$ 1,015	\$ 1,067	\$ 1,067	\$ 52	5.1%	
			GROUP INSURANCE	\$ 2,383	\$ 2,252	\$ 2,399	\$ 2,399	\$ 147	6.5%	
			REGULAR	\$ 13,150	\$ 13,075	\$ 13,389	\$ 13,389	\$ 314	2.4%	
RETIREMENT	\$ 1,173		\$ 1,207	\$ 1,280	\$ 1,280	\$ 73	6.0%			
TELEPHONE ALLOWANCE	\$ 135	\$ 132	\$ 135	\$ 135	\$ 3	2.3%				
WORKERS COMP	\$ 53	\$ 53	\$ 22	\$ 22	\$ (31)	-58.5%				
SALARIES & BENEFITS Total			\$ 17,990	\$ 17,842	\$ 18,408	\$ 18,408	\$ 566	3.2%		
Insurance Fund Total				\$ 10,794,418	\$ 10,532,038	\$ 10,532,038	\$ 10,556,334	\$ 24,296	0.2%	
Internal Service Funds - Insurance Fund Total				\$ 10,794,418	\$ 10,532,038	\$ 10,532,038	\$ 10,556,334	\$ 24,296	0.2%	
Internal Service Funds - Workers Compensation Fund	Workers Compensation Fund	BENEFITS	CONTRACTED SERVICES	\$ 20,041	\$ 22,000	\$ 21,000	\$ 21,000	\$ (1,000)	-4.5%	
			WELLNESS PROGRAM	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!	
			WORKERS COMP CLAIMS	\$ 728,300	\$ 766,340	\$ 778,514	\$ 772,894	\$ 6,554	0.9%	
		BENEFITS Total			\$ 748,341	\$ 788,340	\$ 799,514	\$ 793,894	\$ 5,554	0.7%
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!	
			FICA	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!	
			GROUP INSURANCE	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!	
			REGULAR	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!	
			RETIREMENT	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!	
			WORKERS COMP	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!	
SALARIES & BENEFITS Total			\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!		
Workers Compensation Fund Total				\$ 748,341	\$ 788,340	\$ 799,514	\$ 793,894	\$ 5,554	0.7%	
Internal Service Funds - Workers Compensation Fund Total				\$ 748,341	\$ 788,340	\$ 799,514	\$ 793,894	\$ 5,554	0.7%	
Mental Health Fund	Mental Health Fund	OTHER PURCHASED SERVICES	CONTRACTED SERVICES	\$ 809,244	\$ 824,344	\$ 824,344	\$ 824,344	\$ -	0.0%	
		OTHER PURCHASED SERVICES Total			\$ 809,244	\$ 824,344	\$ 824,344	\$ 824,344	\$ -	0.0%
Mental Health Fund Total				\$ 809,244	\$ 824,344	\$ 824,344	\$ 824,344	\$ -	0.0%	
Special Revenue - Emergency Telephone	Emergency Communications	CAPITAL OUTLAY	EQUIPMENT	\$ 179,194	\$ -	\$ -	\$ -	\$ -	#DIV/0!	
		CAPITAL OUTLAY Total			\$ 179,194	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OTHER PURCHASED SERVICES	CONTRACTED SERVICES	\$ 169,923	\$ 206,502	\$ 206,502	\$ 206,502	\$ -	0.0%	
			STAFF TRAINING	\$ 3,525	\$ 15,000	\$ 15,000	\$ 15,000	\$ -	0.0%	
			TELEPHONE	\$ 259,443	\$ 326,900	\$ 356,295	\$ 356,295	\$ 29,395	9.0%	
			TRAVEL	\$ 1,020	\$ 1,200	\$ 1,200	\$ 1,200	\$ -	0.0%	
		OTHER PURCHASED SERVICES Total			\$ 433,912	\$ 549,602	\$ 578,997	\$ 578,997	\$ 29,395	5.3%
		SUPPLIES	DEPARTMENTAL SUPPLIES	\$ -	\$ 3,176	\$ 3,176	\$ 3,176	\$ -	0.0%	
		SUPPLIES Total			\$ -	\$ 3,176	\$ 3,176	\$ 3,176	\$ -	0.0%
		Emergency Communications Total				\$ 613,105	\$ 552,778	\$ 582,173	\$ 582,173	\$ 29,395
Special Revenue - Emergency Telephone Total				\$ 613,105	\$ 552,778	\$ 582,173	\$ 582,173	\$ 29,395	5.3%	
Special Revenue - Transportation	Public Services	CAPITAL OUTLAY	EQUIPMENT	\$ -	\$ 180,040	\$ 304,000	\$ 304,000	\$ 123,960	68.9%	
		CAPITAL OUTLAY Total			\$ -	\$ 180,040	\$ 304,000	\$ 304,000	\$ 123,960	68.9%
		INTERNAL SERVICE CHARGES	INT CHARGE-TELEPHONE	\$ 1,134	\$ 1,536	\$ 1,536	\$ 1,536	\$ -	0.0%	
			VEHICLE MILEAGE	\$ 94,309	\$ 86,204	\$ 86,204	\$ 86,204	\$ -	0.0%	
		INTERNAL SERVICE CHARGES Total			\$ 95,442	\$ 87,740	\$ 87,740	\$ 87,740	\$ -	0.0%
		OTHER EXPENDITURES	DUES & SUBSCRIPTIONS	\$ 985	\$ 2,180	\$ 2,180	\$ 2,180	\$ -	0.0%	
		OTHER EXPENDITURES Total			\$ 985	\$ 2,180	\$ 2,180	\$ 2,180	\$ -	0.0%
		OTHER PURCHASED SERVICES	ADVERTISING	\$ -	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	0.0%	
			CONTRACTED SERVICES	\$ 36,315	\$ 72,500	\$ 51,687	\$ 51,687	\$ (20,813)	-28.7%	
			POSTAGE	\$ 92	\$ 200	\$ 200	\$ 200	\$ -	0.0%	
PRINTING	\$ 503		\$ 500	\$ 500	\$ 500	\$ -	0.0%			
STAFF TRAINING	\$ 1,584		\$ 2,150	\$ 3,150	\$ 3,150	\$ 1,000	46.5%			
TELEPHONE	\$ 3,782		\$ 4,350	\$ 4,244	\$ 4,244	\$ (106)	-2.4%			
TRANSPORTATION	\$ 284,751		\$ 186,300	\$ 225,000	\$ 220,000	\$ 33,700	18.1%			
TRAVEL	\$ 1,875		\$ 2,750	\$ 2,750	\$ 2,750	\$ -	0.0%			
UNIFORMS	\$ 135	\$ 1,200	\$ 1,200	\$ 1,200	\$ -	0.0%				

Expenditure / Revenue	Expenditure
-----------------------	-------------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
	Public Services	OTHER PURCHASED SERVICES Total		\$ 329,038	\$ 271,950	\$ 290,731	\$ 285,731	\$ 13,781	5.1%
		PURCHASED PROPERTY SERVICE	MAINT & REPAIR EQUIPMENT	\$ -	\$ 250	\$ 250	\$ 250	\$ -	0.0%
		PURCHASED PROPERTY SERVICE Total		\$ -	\$ 250	\$ 250	\$ 250	\$ -	0.0%
		SALARIES & BENEFITS	BONUS-CHMAS & LONGEVITY	\$ 2,372	\$ 2,559	\$ 2,800	\$ 2,800	\$ 241	9.4%
			FICA	\$ 20,587	\$ 18,747	\$ 20,806	\$ 20,806	\$ 2,059	11.0%
			GROUP INSURANCE	\$ 65,706	\$ 44,881	\$ 36,213	\$ 36,213	\$ (8,668)	-19.3%
			OVERTIME	\$ 11,606	\$ -	\$ 5,559	\$ 5,559	\$ 5,559	#DIV/0!
			PART TIME	\$ 32,211	\$ 67,098	\$ 113,723	\$ 113,723	\$ 46,625	69.5%
			REGULAR	\$ 226,008	\$ 177,890	\$ 148,506	\$ 148,504	\$ (29,386)	-16.5%
			RETIREMENT	\$ 21,253	\$ 19,860	\$ 23,324	\$ 23,324	\$ 3,464	17.4%
			TELEPHONE ALLOWANCE	\$ 684	\$ 1,380	\$ 1,380	\$ 1,380	\$ -	0.0%
			WORKERS COMP	\$ 9,763	\$ 8,626	\$ 10,257	\$ 10,257	\$ 1,631	18.9%
		SALARIES & BENEFITS Total		\$ 390,188	\$ 341,041	\$ 362,566	\$ 362,566	\$ 21,525	6.3%
		SUPPLIES	DEPARTMENTAL SUPPLIES	\$ 5,378	\$ 8,600	\$ 8,600	\$ 8,600	\$ -	0.0%
		SUPPLIES Total		\$ 5,378	\$ 8,600	\$ 8,600	\$ 8,600	\$ -	0.0%
	Public Services Total			\$ 821,031	\$ 891,801	\$ 1,056,067	\$ 1,051,067	\$ 159,266	17.9%
	Special Revenue - Transportation Total			\$ 821,031	\$ 891,801	\$ 1,056,067	\$ 1,051,067	\$ 159,266	17.9%
	Special Revenue Fund - Airport Fund	Airport Fund - Capital Improvement Project Plan	CAPITAL OUTLAY	\$ 369,563	\$ 16,667	\$ 16,667	\$ 16,667	\$ -	0.0%
			OTHER IMPROVEMENTS	\$ 369,563	\$ 16,667	\$ 16,667	\$ 16,667	\$ -	0.0%
		CAPITAL OUTLAY Total		\$ 369,563	\$ 16,667	\$ 16,667	\$ 16,667	\$ -	0.0%
		OTHER PURCHASED SERVICES	CONTRACTED SERVICES	\$ 184,051	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OTHER PURCHASED SERVICES Total		\$ 184,051	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		Airport Fund - Capital Improvement Project Plan Total		\$ 553,615	\$ 16,667	\$ 16,667	\$ 16,667	\$ -	0.0%
	Special Revenue Fund - Airport Fund Total			\$ 553,615	\$ 16,667	\$ 16,667	\$ 16,667	\$ -	0.0%
	Special Revenue Funds - Fire Districts	Arcadia - RC - Hampton	OTHER EXPENDITURES	\$ 764,257	\$ 760,198	\$ 797,102	\$ 777,859	\$ 17,661	2.3%
			TAX ALLOCATION PAYMENTS	\$ 3,969	\$ 2,287	\$ 2,398	\$ 2,341	\$ 54	2.4%
			VTS COLLECTION COST	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
		OTHER EXPENDITURES Total		\$ 768,226	\$ 762,485	\$ 799,500	\$ 780,200	\$ 17,715	2.3%
		Arcadia - RC - Hampton Total		\$ 768,226	\$ 762,485	\$ 799,500	\$ 780,200	\$ 17,715	2.3%
	Badin	OTHER EXPENDITURES	TAX ALLOCATION PAYMENTS	\$ 34,520	\$ 39,890	\$ 39,890	\$ 39,890	\$ -	0.0%
			VTS COLLECTION COST	\$ 125	\$ 110	\$ 110	\$ 110	\$ -	0.0%
		OTHER EXPENDITURES Total		\$ 34,645	\$ 40,000	\$ 40,000	\$ 40,000	\$ -	0.0%
		Badin Total		\$ 34,645	\$ 40,000	\$ 40,000	\$ 40,000	\$ -	0.0%
	Central	OTHER EXPENDITURES	TAX ALLOCATION PAYMENTS	\$ 315,880	\$ 315,880	\$ 315,880	\$ 315,880	\$ -	0.0%
			VTS COLLECTION COST	\$ 1,748	\$ 950	\$ 950	\$ 950	\$ -	0.0%
		OTHER EXPENDITURES Total		\$ 317,628	\$ 316,830	\$ 316,830	\$ 316,830	\$ -	0.0%
		Central Total		\$ 317,628	\$ 316,830	\$ 316,830	\$ 316,830	\$ -	0.0%
	Churchland	OTHER EXPENDITURES	TAX ALLOCATION PAYMENTS	\$ 179,859	\$ 222,730	\$ 222,730	\$ 222,730	\$ -	0.0%
			VTS COLLECTION COST	\$ 1,005	\$ 670	\$ 670	\$ 670	\$ -	0.0%
		OTHER EXPENDITURES Total		\$ 180,864	\$ 223,400	\$ 223,400	\$ 223,400	\$ -	0.0%
		Churchland Total		\$ 180,864	\$ 223,400	\$ 223,400	\$ 223,400	\$ -	0.0%
	Clemmons	OTHER EXPENDITURES	TAX ALLOCATION PAYMENTS	\$ 66,185	\$ 67,114	\$ 67,114	\$ 66,590	\$ (524)	-0.8%
			VTS COLLECTION COST	\$ 183	\$ 202	\$ 202	\$ 200	\$ (2)	-1.0%
		OTHER EXPENDITURES Total		\$ 66,368	\$ 67,316	\$ 67,316	\$ 66,790	\$ (526)	-0.8%
		Clemmons Total		\$ 66,368	\$ 67,316	\$ 67,316	\$ 66,790	\$ (526)	-0.8%
	Fairgrove	OTHER EXPENDITURES	TAX ALLOCATION PAYMENTS	\$ 326,914	\$ 414,623	\$ 414,752	\$ 414,752	\$ 129	0.0%
			VTS COLLECTION COST	\$ 2,019	\$ 1,248	\$ 1,248	\$ 1,248	\$ -	0.0%
		OTHER EXPENDITURES Total		\$ 328,933	\$ 415,871	\$ 416,000	\$ 416,000	\$ 129	0.0%
		Fairgrove Total		\$ 328,933	\$ 415,871	\$ 416,000	\$ 416,000	\$ 129	0.0%
	Griffith	OTHER EXPENDITURES	TAX ALLOCATION PAYMENTS	\$ 221,734	\$ 221,734	\$ 221,734	\$ 221,733	\$ (1)	0.0%
			VTS COLLECTION COST	\$ 1,181	\$ 667	\$ 667	\$ 667	\$ -	0.0%
		OTHER EXPENDITURES Total		\$ 222,915	\$ 222,401	\$ 222,401	\$ 222,400	\$ (1)	0.0%
		Griffith Total		\$ 222,915	\$ 222,401	\$ 222,401	\$ 222,400	\$ (1)	0.0%
	Gumtree	OTHER EXPENDITURES	TAX ALLOCATION PAYMENTS	\$ 133,272	\$ 133,272	\$ 134,099	\$ 134,099	\$ 827	0.6%
			VTS COLLECTION COST	\$ 859	\$ 401	\$ 404	\$ 404	\$ 3	0.7%
		OTHER EXPENDITURES Total		\$ 134,131	\$ 133,673	\$ 134,503	\$ 134,503	\$ 830	0.6%
		Gumtree Total		\$ 134,131	\$ 133,673	\$ 134,503	\$ 134,503	\$ 830	0.6%
	Hasty	OTHER EXPENDITURES	TAX ALLOCATION PAYMENTS	\$ 418,028	\$ 413,406	\$ 523,583	\$ 504,995	\$ 91,589	22.2%
			VTS COLLECTION COST	\$ 1,843	\$ 1,244	\$ 1,575	\$ 1,520	\$ 276	22.2%
		OTHER EXPENDITURES Total		\$ 419,871	\$ 414,650	\$ 525,158	\$ 506,515	\$ 91,865	22.2%
		Hasty Total		\$ 419,871	\$ 414,650	\$ 525,158	\$ 506,515	\$ 91,865	22.2%
	Healing Springs	OTHER EXPENDITURES	TAX ALLOCATION PAYMENTS	\$ 278,096	\$ 280,821	\$ 281,365	\$ 281,365	\$ 544	0.2%
			VTS COLLECTION COST	\$ 793	\$ 845	\$ 847	\$ 847	\$ 2	0.2%
		OTHER EXPENDITURES Total		\$ 278,889	\$ 281,666	\$ 282,212	\$ 282,212	\$ 546	0.2%
		Healing Springs Total		\$ 278,889	\$ 281,666	\$ 282,212	\$ 282,212	\$ 546	0.2%
	Holly Grove	OTHER EXPENDITURES	TAX ALLOCATION PAYMENTS	\$ 221,078	\$ 222,822	\$ 222,321	\$ 222,321	\$ (501)	-0.2%
			VTS COLLECTION COST	\$ 1,199	\$ 671	\$ 669	\$ 669	\$ (2)	-0.3%

Expenditure / Revenue	Expenditure
-----------------------	-------------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
	Holly Grove	OTHER EXPENDITURES Total		\$ 222,277	\$ 223,493	\$ 222,990	\$ 222,990	\$ (503)	-0.2%
	Holly Grove Total			\$ 222,277	\$ 223,493	\$ 222,990	\$ 222,990	\$ (503)	-0.2%
	Horneytown	OTHER EXPENDITURES	TAX ALLOCATION PAYMENTS	\$ 139,133	\$ 161,256	\$ 161,256	\$ 160,369	\$ (887)	-0.6%
			VTS COLLECTION COST	\$ 709	\$ 485	\$ 485	\$ 483	\$ (2)	-0.4%
		OTHER EXPENDITURES Total		\$ 139,842	\$ 161,741	\$ 161,741	\$ 160,852	\$ (889)	-0.5%
	Horneytown Total			\$ 139,842	\$ 161,741	\$ 161,741	\$ 160,852	\$ (889)	-0.5%
	Linwood	OTHER EXPENDITURES	TAX ALLOCATION PAYMENTS	\$ 287,957	\$ 294,323	\$ 326,620	\$ 315,319	\$ 20,996	7.1%
			VTS COLLECTION COST	\$ 895	\$ 886	\$ 983	\$ 949	\$ 63	7.1%
		OTHER EXPENDITURES Total		\$ 288,852	\$ 295,209	\$ 327,603	\$ 316,268	\$ 21,059	7.1%
	Linwood Total			\$ 288,852	\$ 295,209	\$ 327,603	\$ 316,268	\$ 21,059	7.1%
	Midway	OTHER EXPENDITURES	TAX ALLOCATION PAYMENTS	\$ 997,263	\$ 897,634	\$ 897,634	\$ 939,174	\$ 41,540	4.6%
			VTS COLLECTION COST	\$ 4,542	\$ 2,701	\$ 2,701	\$ 2,826	\$ 125	4.6%
		OTHER EXPENDITURES Total		\$ 1,001,805	\$ 900,335	\$ 900,335	\$ 942,000	\$ 41,665	4.6%
	Midway Total			\$ 1,001,805	\$ 900,335	\$ 900,335	\$ 942,000	\$ 41,665	4.6%
	North Lexington	OTHER EXPENDITURES	TAX ALLOCATION PAYMENTS	\$ 209,370	\$ 209,650	\$ 214,355	\$ 214,355	\$ 4,705	2.2%
			VTS COLLECTION COST	\$ 1,085	\$ 630	\$ 645	\$ 645	\$ 15	2.4%
		OTHER EXPENDITURES Total		\$ 210,455	\$ 210,280	\$ 215,000	\$ 215,000	\$ 4,720	2.2%
	North Lexington Total			\$ 210,455	\$ 210,280	\$ 215,000	\$ 215,000	\$ 4,720	2.2%
	Pilot	OTHER EXPENDITURES	TAX ALLOCATION PAYMENTS	\$ 284,743	\$ 284,743	\$ 287,236	\$ 287,236	\$ 2,493	0.9%
			VTS COLLECTION COST	\$ 1,436	\$ 857	\$ 864	\$ 864	\$ 7	0.8%
		OTHER EXPENDITURES Total		\$ 286,179	\$ 285,600	\$ 288,100	\$ 288,100	\$ 2,500	0.9%
	Pilot Total			\$ 286,179	\$ 285,600	\$ 288,100	\$ 288,100	\$ 2,500	0.9%
	Reeds	OTHER EXPENDITURES	TAX ALLOCATION PAYMENTS	\$ 198,817	\$ 187,767	\$ 252,989	\$ 193,219	\$ 5,452	2.9%
			VTS COLLECTION COST	\$ 1,025	\$ 581	\$ 761	\$ 581	\$ -	0.0%
		OTHER EXPENDITURES Total		\$ 199,842	\$ 188,348	\$ 253,750	\$ 193,800	\$ 5,452	2.9%
	Reeds Total			\$ 199,842	\$ 188,348	\$ 253,750	\$ 193,800	\$ 5,452	2.9%
	Silver Valley	OTHER EXPENDITURES	TAX ALLOCATION PAYMENTS	\$ 449,551	\$ 399,919	\$ 399,919	\$ 399,919	\$ -	0.0%
			VTS COLLECTION COST	\$ 1,986	\$ 1,203	\$ 1,203	\$ 1,203	\$ -	0.0%
		OTHER EXPENDITURES Total		\$ 451,537	\$ 401,122	\$ 401,122	\$ 401,122	\$ -	0.0%
	Silver Valley Total			\$ 451,537	\$ 401,122	\$ 401,122	\$ 401,122	\$ -	0.0%
	South Davidson	OTHER EXPENDITURES	TAX ALLOCATION PAYMENTS	\$ 110,168	\$ 112,462	\$ 112,960	\$ 112,960	\$ 498	0.4%
			VTS COLLECTION COST	\$ 450	\$ 338	\$ 340	\$ 340	\$ 2	0.6%
		OTHER EXPENDITURES Total		\$ 110,618	\$ 112,800	\$ 113,300	\$ 113,300	\$ 500	0.4%
	South Davidson Total			\$ 110,618	\$ 112,800	\$ 113,300	\$ 113,300	\$ 500	0.4%
	South Emmons	OTHER EXPENDITURES	TAX ALLOCATION PAYMENTS	\$ 71,669	\$ 73,088	\$ 73,088	\$ 73,088	\$ -	0.0%
			VTS COLLECTION COST	\$ 312	\$ 220	\$ 220	\$ 220	\$ -	0.0%
		OTHER EXPENDITURES Total		\$ 71,981	\$ 73,308	\$ 73,308	\$ 73,308	\$ -	0.0%
	South Emmons Total			\$ 71,981	\$ 73,308	\$ 73,308	\$ 73,308	\$ -	0.0%
	South Lexington	OTHER EXPENDITURES	TAX ALLOCATION PAYMENTS	\$ 255,887	\$ 255,887	\$ 255,887	\$ 255,887	\$ -	0.0%
			VTS COLLECTION COST	\$ 1,217	\$ 770	\$ 770	\$ 770	\$ -	0.0%
		OTHER EXPENDITURES Total		\$ 257,104	\$ 256,657	\$ 256,657	\$ 256,657	\$ -	0.0%
	South Lexington Total			\$ 257,104	\$ 256,657	\$ 256,657	\$ 256,657	\$ -	0.0%
	Southmont	OTHER EXPENDITURES	TAX ALLOCATION PAYMENTS	\$ 670,570	\$ 682,880	\$ 688,264	\$ 687,267	\$ 4,387	0.6%
			VTS COLLECTION COST	\$ 2,289	\$ 2,055	\$ 2,071	\$ 2,068	\$ 13	0.6%
		OTHER EXPENDITURES Total		\$ 672,859	\$ 684,935	\$ 690,335	\$ 689,335	\$ 4,400	0.6%
	Southmont Total			\$ 672,859	\$ 684,935	\$ 690,335	\$ 689,335	\$ 4,400	0.6%
	Tyro	OTHER EXPENDITURES	TAX ALLOCATION PAYMENTS	\$ 323,851	\$ 330,801	\$ 333,995	\$ 333,995	\$ 3,194	1.0%
			VTS COLLECTION COST	\$ 1,820	\$ 995	\$ 1,005	\$ 1,005	\$ 10	1.0%
		OTHER EXPENDITURES Total		\$ 325,671	\$ 331,796	\$ 335,000	\$ 335,000	\$ 3,204	1.0%
	Tyro Total			\$ 325,671	\$ 331,796	\$ 335,000	\$ 335,000	\$ 3,204	1.0%
	Wallburg	OTHER EXPENDITURES	TAX ALLOCATION PAYMENTS	\$ 772,091	\$ 768,188	\$ 792,116	\$ 789,126	\$ 20,938	2.7%
			VTS COLLECTION COST	\$ 3,664	\$ 2,312	\$ 2,384	\$ 2,374	\$ 62	2.7%
		OTHER EXPENDITURES Total		\$ 775,755	\$ 770,500	\$ 794,500	\$ 791,500	\$ 21,000	2.7%
	Wallburg Total			\$ 775,755	\$ 770,500	\$ 794,500	\$ 791,500	\$ 21,000	2.7%
	Welcome	OTHER EXPENDITURES	TAX ALLOCATION PAYMENTS	\$ 592,473	\$ 569,970	\$ 570,328	\$ 570,328	\$ 358	0.1%
			VTS COLLECTION COST	\$ 2,502	\$ 1,715	\$ 1,716	\$ 1,716	\$ 1	0.1%
		OTHER EXPENDITURES Total		\$ 594,975	\$ 571,685	\$ 572,044	\$ 572,044	\$ 359	0.1%
	Welcome Total			\$ 594,975	\$ 571,685	\$ 572,044	\$ 572,044	\$ 359	0.1%
	West Lexington	OTHER EXPENDITURES	TAX ALLOCATION PAYMENTS	\$ 251,518	\$ 251,517	\$ 254,694	\$ 254,694	\$ 3,177	1.3%
			VTS COLLECTION COST	\$ 1,504	\$ 757	\$ 766	\$ 766	\$ 9	1.2%
		OTHER EXPENDITURES Total		\$ 253,022	\$ 252,274	\$ 255,460	\$ 255,460	\$ 3,186	1.3%
	West Lexington Total			\$ 253,022	\$ 252,274	\$ 255,460	\$ 255,460	\$ 3,186	1.3%
	Special Revenue Funds - Fire Districts Total			\$ 8,615,244	\$ 8,598,375	\$ 8,888,565	\$ 8,815,586	\$ 217,211	2.5%
	Special Revenue Funds - School Capital Outlay Fund	Davidson County Community College	CAPITAL PROJECT RENOVATIONS	\$ -	\$ 1,000,000	\$ 293,800	\$ 293,800	\$ (706,200)	-70.6%
			BUILDING	\$ -	\$ -	\$ -	\$ -	\$ -	-
		CAPITAL PROJECT RENOVATIONS Total		\$ -	\$ 1,000,000	\$ 293,800	\$ 293,800	\$ (706,200)	-70.6%

Expenditure / Revenue	Expenditure
-----------------------	-------------

Fund	Department	Expenditure / Revenue Type	Account Description	FY 2017 Actual	FY 2018 Adopted	FY 2019 Request	FY 2019 Adopted	\$ Change vs. Adopted	% Change vs. Adopted
Special Revenue Funds - School Capital Outlay Fund	Davidson County Community College Total			\$ -	\$ 1,000,000	\$ 293,800	\$ 293,800	\$ (706,200)	-70.6%
	Davidson County Schools	CAPITAL PROJECT IMPROVEMENT	BUILDINGS	\$ 810,963	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			GROUND	\$ 200,952	\$ 392,312	\$ 392,312	\$ 392,312	\$ -	0.0%
		CAPITAL PROJECT IMPROVEMENT Total		\$ 1,011,915	\$ 392,312	\$ 392,312	\$ 392,312	\$ -	0.0%
		CAPITAL PROJECT NEW CONSTRUCTION	BUILDINGS	\$ 27,764,396	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CAPITAL PROJECT NEW CONSTRUCTION Total		\$ 27,764,396	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CAPITAL PROJECT OTHER EXPENDITURE	PROGRAM EXPENSE	\$ 11,854	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CAPITAL PROJECT OTHER EXPENDITURE Total		\$ 11,854	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CAPITAL PROJECT RENOVATIONS	BUILDING	\$ 1,196,114	\$ 1,304,635	\$ 1,308,349	\$ 1,308,349	\$ 3,714	0.3%
			GROUND	\$ 61,681	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CAPITAL PROJECT RENOVATIONS Total		\$ 1,257,795	\$ 1,304,635	\$ 1,308,349	\$ 1,308,349	\$ 3,714	0.3%
	Davidson County Schools Total			\$ 30,045,960	\$ 1,696,947	\$ 1,700,661	\$ 1,700,661	\$ 3,714	0.2%
	Lexington City Schools	CAPITAL PROJECT RENOVATIONS	BUILDING	\$ 488,774	\$ 499,011	\$ 518,971	\$ 500,725	\$ 1,714	0.3%
			GROUND	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CAPITAL PROJECT RENOVATIONS Total		\$ 488,774	\$ 499,011	\$ 518,971	\$ 500,725	\$ 1,714	0.3%
	Lexington City Schools Total			\$ 488,774	\$ 499,011	\$ 518,971	\$ 500,725	\$ 1,714	0.3%
	Thomasville City Schools	CAPITAL PROJECT IMPROVEMENT	BUILDINGS	\$ 13,502	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			GROUND	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CAPITAL PROJECT IMPROVEMENT Total		\$ 13,502	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CAPITAL PROJECT RENOVATIONS	BUILDING	\$ (20,420)	\$ 455,645	\$ 457,359	\$ 457,359	\$ 1,714	0.4%
			GROUND	\$ 11,405	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		CAPITAL PROJECT RENOVATIONS Total		\$ (9,015)	\$ 455,645	\$ 457,359	\$ 457,359	\$ 1,714	0.4%
	Thomasville City Schools Total			\$ 4,487	\$ 455,645	\$ 457,359	\$ 457,359	\$ 1,714	0.4%
Special Revenue Funds - School Capital Outlay Fund Total				\$ 30,539,221	\$ 3,651,603	\$ 2,970,791	\$ 2,952,545	\$ (699,058)	-19.1%
Special Revenue Funds - Special School District	Special School District	OTHER EXPENDITURES	TAX ALLOCATION PAYMENTS	\$ 1,487,958	\$ 1,539,298	\$ 1,539,298	\$ 1,507,165	\$ (32,133)	-2.1%
			TAX COMMISSIONS PAID	\$ 13,796	\$ -	\$ -	\$ -	\$ -	#DIV/0!
			VTS COLLECTION COST	\$ 5,750	\$ -	\$ -	\$ -	\$ -	#DIV/0!
		OTHER EXPENDITURES Total		\$ 1,507,504	\$ 1,539,298	\$ 1,539,298	\$ 1,507,165	\$ (32,133)	-2.1%
	Special School District Total			\$ 1,507,504	\$ 1,539,298	\$ 1,539,298	\$ 1,507,165	\$ (32,133)	-2.1%
Special Revenue Funds - Special School District Total				\$ 1,507,504	\$ 1,539,298	\$ 1,539,298	\$ 1,507,165	\$ (32,133)	-2.1%
Grand Total				\$ 201,171,176	\$ 170,923,565	\$ 172,240,112	\$ 167,054,932	\$ (3,868,633)	-2.3%

Davidson County Board of Commissioners

- Mr. Steve Shell, Chairman
- Mr. Todd Yates, Vice-Chairman
- Mr. Lance Barrett
- Mr. Zak Crotts
- Mr. Steve Jarvis
- Mr. Fred McClure
- Mr. Don Truell

The Board of Commissioners holds regular meetings on the 2nd and 4th Tuesdays of each month at 6:00pm. In addition, informational meetings are held on the 1st Thursday of each month at 8:00am. The meetings are held on the 4th floor of the Governmental Center, which is located at 913 Greensboro Street in Lexington and all meetings are open to the public.

Commissioner's Telephone Number: 336-242-2200

County Manager

Zeb M. Hanner 242-2200

Departments

Cooperative Extension	Troy Coggins	242-2081
Ambulance	Larry James	242-2270
Board of Elections	Ruth Huneycutt	242-2190
Assist. County Manager	Casey Smith	242-2213
Clerk of Court	Brian Shipwash	242-2264
Communications	Terry Bailey	242-2132
County Attorney	Chuck Frye	236-3084
Finance	Jane Kiker	242-2029
Fire Marshal	Danny Ward	242-2281
Health	Lillian Koontz	242-2349
Human Resources	Kathy Cashion	242-2919
Inspections	Tod Hancock	242-2807
DavidsonWorks	Pam Walton	242-2065
Landfill/Solid Waste	Zeb Hanner	242-2200
Library	Ruth Ann Copley	242-2064
IT	Joel Hartley	242-2032
Museum	Caitlin Williams	242-2064
Planning & Zoning	Guy Cornman	242-2224
Public Services	Zeb Hanner	242-2008
Support Services	Dwayne Childress	242-2030
Recreation	Thomas Marshburn	242-2285
Register of Deeds	David Rickard	242-2150
Risk Management	Slade Cole	242-2917
Senior Services	Thessia Everhart	242-2290
Sheriff	David S. Grice	242-2100
Social Services	Dale Moorefield	242-2562
Soil & Water	Andy Miller	242-2075
Tax Administration	Jerry Ward	242-2160
Transportation	Rex Buck	242-2008
Veterans Services	Rick Johnson	242-2037

The Layman's Budget

A Citizen's Guide to the Budget

Fiscal Year

Adopted 2018-2019

Beginning July 1, 2018



Statement of Philosophy and Guiding Principles of Davidson County Government

Davidson County delivers services devoted to excellence, maintaining standards of professionalism and integrity while enhancing the well-being of our community.

Our philosophy is based on:

- Encouraging teamwork through collaboration and partnerships*
- Offering responsive services to obtain positive results*
- Delivering excellent services through committed employees who are sensitive to the needs of our citizens*
- Creating and maintaining a safe, professional work environment that promotes leadership and empowers employees*
- Providing fiscal accountability and environmental stewardship by effectively using human and natural resources*



REVENUES

- Tax rate remains \$0.54 per \$100 of assessed property valuation. Total tax base equals \$13.87 billion, with a 96.75% overall blended collection rate, and the County expects to collect \$72,489,646 in property taxes for next fiscal year. This is an increase of \$717,719 or 1.0% over the FY 2017-18 Adopted Budget total of \$71,771,927.
- Sales Tax accounts for 20% of total County revenues totaling \$26 million dollars. This represents a \$1M dollar or 4.3% increase over the FY 2017-18 Adopted Budget of \$25 million dollars. The natural sales tax growth totals 4.3% or \$826,000. The budget includes \$3.03 million dollars in Article 46 Sales Tax revenues (0.25%), as these funds will be used for the debt service related to the new Oak Grove Area High School. Lastly, the budget includes an additional \$2.8 million dollars in Article 44 sales tax approved by the North Carolina General Assembly fall 2015. These funds must be spent on Local Schools, Community Colleges and / or Economic Development.
- Intergovernmental revenue is expected to decrease by (\$6.1M) or -24.9%. Majority of this decrease is due child daycare subsidy revenues within Social Services (\$5.8M) now being paid directly to providers via NCFast as opposed to the County first then the provider. Lastly, the local matches for certain transportation grants are expected to lower for the upcoming fiscal year (from 50% to 10%).
- The FY 2019 Adopted Budget increases total funding to the Sewer Fund by \$22,300 or 5.0%. This increase is expected to match the fee increase imposed on the County by its waste water treatment provider the City / County Commission (Winston-Salem / Forsyth County).
- The adopted budget for the landfill also includes changes in fees related to e-waste and per passenger vehicle minimum fees for the upcoming fiscal year. The changes are designed to ensure the landfill can cover the increased cost of collecting and disposing of such waste for the upcoming fiscal year and beyond.
- The adopted budget includes two fire district tax rate increases for the upcoming fiscal year: 1) Hasty — \$0.01 and 2) Linwood—\$0.02. These increases are needed to deal with increasing call volume, increases in staff workload as well as replacement of aging equipment.

EXPENDITURES

- Employee pay increases are included in the budget using the same formula approved for FY 2017-18 (Base pay + \$500 + 1.5% COLA.). In addition, the budget includes \$80K for the Sheriff's Office to "finalize" the last portion of staff pay increases which were begun in FY 2018, as the county adjusted starting pay for "front-line" patrol / detention officers. This measure will hopefully allow for better recruitment / retention among all law enforcement personnel. The budget keeps "flat" health insurance cost for employees as well as the county for the upcoming fiscal year. The county will use FY 2019 to focus on wellness "campaigns" utilized via the county's insurance provider — Blue Cross / Blue Shield.
- Per pupil funding is expected to increase from \$1,202.80 to \$1,215.60, which is a total increase of \$332,000 or 1.06% per pupil, with a 1.17% cumulative overall increase in education spending over the FY 2017-18 Adopted Budget. All three school systems received a 1.0% increase in Type II Capital Outlay, with the community college also receiving 1.0% above the FY 2017-18 Adopted Budget. The adopted budget includes \$294K in Type I Capital Outlay funding to the Community College for repair of the 20 year old Briggs Building roof and construction of a walkway from the Love Resource Center to Smith Health Science Center. Lastly, the adopted budget provides school capital outlay funding for the three school systems at the same level as for FY 2017-18 (\$2.66 million dollars) but does add \$7K in old OSCB debt "fall-off" each school district pays back annually to the County.
- Debt Service is expected to increase by (\$199K) for next fiscal year and include funding for the I-85 Corporate Center (expected to be covered by Article 44 Sales Tax in order to begin payback of low interest Federal loans) and \$1.2M to cover debt service related to any of the three architect options (Option A, D, or F) for the proposed courthouse / clerk of court renovation projects (\$887K - Courthouse and \$327K - Clerk of Court).
- Lastly, the adopted budget includes \$785K for (15) new high priority positions: 1) DSS (6), 2) Sheriff's Office (2), 3) EMS (4), 4) Emergency Communications (1), Public Health (1) and 5) P&R (1). All of these positions were included to address increased workload, growing regulatory guidelines and assist with major public safety issues / projects. County funding for these positions total approximately \$500K, as majority of the cost is covered via a reduction in operating funding, additional cost reimbursement opportunities and / or an elimination of existing funded positions.

Davidson County Adopted 2018-2019

General Fund Budget

General Government

County Commissioners	\$ 354,085
County Manager	\$ 678,923
County Attorney	\$ 580,827
Human Resources	\$ 1,050,483
Finance	\$ 840,417
Purchasing	\$ 416,432
Assessor & Collector	\$ 2,846,378
Board of Elections	\$ 544,635
Register of Deeds	\$ 498,774
State Agencies	\$ 187,519
Public Buildings	\$ 3,704,269
IT	\$ 1,367,802
Contingency	\$ 75,000
Total General Government	\$13,154,044

Public Safety

Sheriff	\$11,867,050
Sheriff Resource Officers	\$ 1,034,064
Jail	\$ 4,207,745
Emergency Communications	\$ 2,310,726
Inspections	\$ 978,056
Medical Examiner	\$ 152,000
Emergency Management	\$ 123,631
Fire Marshal	\$ 396,748
Ambulance	\$ 7,787,576
Animal Shelter	\$ 555,733
JCPC Operating Supplies	\$ 2,500
Contributions to National Guard	\$ 3,000
Contributions to Rescue Squads	\$ 97,000
Total Public Safety	\$29,515,829

Transportation

Financing Use-Transfer to Airport	\$ 119,317
Financing Use-Transfer to Transportation	\$ 96,099
Total Transportation	\$ 215,416

Environmental Protection

Sanitation	\$ 1,192,527
Soil & Water	\$ 207,950
Total Environmental Protection	\$ 1,400,477

Economic And Physical Development

Planning	\$ 516,850
GIS	\$ 234,256
Cooperative Extension	\$ 252,783
Contribution to Economic Development	\$ 248,000
Contribution to Forester	\$ 104,554
Contribution to Chambers of Commerce	\$ 27,500
Financing Use-Transfer JTEC	\$ 145,147
Financing Use-Transfer Airport Project	\$ 16,667
Financing Use-Transfer Economic Dev. Reserve	\$ 951,934
Total Economic and Physical Development	\$ 2,497,691

Human Services

Health	\$ 7,036,702
Social Services	\$ 12,393,517
Public Assistance	\$ 5,008,108
Senior Services	\$ 2,174,986
Veterans Services	\$ 134,267
Contribution to Life Center (HHCBG)	\$ 96,726
Family Services Grant	\$ 85,730
Financing Use-Transfer to Mental Health	\$ 824,344
Total Human Services	\$ 27,754,380

Culture and Recreation

Recreation	\$ 810,287
Library	\$ 3,472,883
Museum	\$ 151,587
Lake Thom-a-Lex	\$ 151,707
Tourism	\$ 73,360
Total Culture and Recreation	\$ 4,659,824

Debt Service

Principal	\$ 9,727,769
Interest	\$ 5,350,834
Total Debt Service	\$ 15,078,603

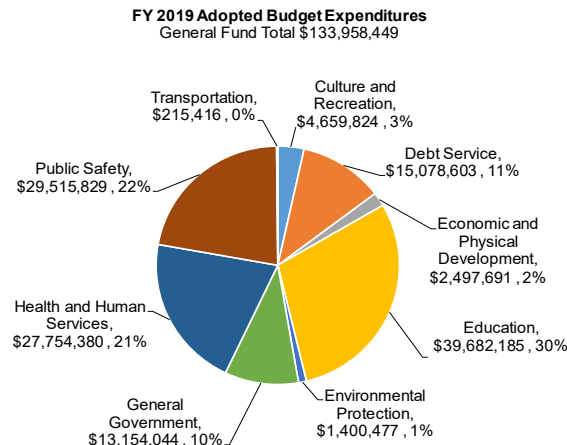
Education

School Current Expense	\$ 31,122,493
School Capital Outlay	\$ 4,847,053
Community College - Current Expense	\$ 3,306,639
Community College - Capital Outlay	\$ 406,000
Total Education	\$ 39,682,185

Total General Fund \$ 133,958,449

Other Funds Budget

Mental Health Fund \$ 824,344
Mental Health is funded by County dollars in the amount of \$824,344. The remainder comes from other sources.



DavidsonWorks \$ 1,275,865

DavidsonWorks is to help retrain workers and get them back in the workforce. DavidsonWorks receives \$145,147 in County Funds.

Special Revenue Funds Budget

Fire District Fund \$ 8,815,586

This fund includes revenue collected through fire district taxes for operational cost and capital needs for the County's 26 volunteer fire districts.

Transportation Fund \$ 1,051,067

This fund is for the Davidson County Transportation System. The fund will receive \$96,099 from the General Fund. The remainder comes from charges for services, sale of Fixed Assets, Federal / State funds as well as contributions from the Cities of Lexington and Thomasville.

Special School District Fund \$ 1,507,165

This fund includes revenue collected for the Lexington City Schools through a special school district tax.

Emergency Telephone Fund \$ 582,173

This fund holds revenues from the monthly surcharge fee on telephone service. The fees are used to pay for maintenance and upgrades to the County's emergency communication system.

Capital Improvement Project Plan \$ 16,667

This fund is used for specific capital projects, with the \$16,667 being for the airport.

School Capital Outlay Fund \$ 2,952,545

This fund pays for construction of new buildings, additions to older facilities and purchase of land and equipment.

Total Special Revenue Funds \$ 14,925,203

Internal Service Fund Budget

Garage \$ 1,696,820

This fund is used by the Garage for maintenance, gas and insurance of County owned vehicles. The cost is distributed to the various County Departments.

Insurance Fund \$ 10,556,334

This fund is used to charge the various departments health insurance cost. Davidson County is self insured. Health claims and administration cost are paid from this fund.

Workers Compensation \$ 793,894

Davidson County is self insured for workers compensation claims. All departments are charged based on the workers compensation rate for their job code. All claims and administration are paid from this account.

Total Internal Service Funds \$ 13,047,048

Enterprise Funds Budget

Landfill \$ 2,186,912

Revenues in this fund are raised through landfill tipping fees, tire disposal fees, and sale of recyclable materials are used for capital improvements and operations of the solid waste system of the County.

Airport \$ 368,817

This fund is used to operate the local airport. The County portion of this is \$119,317.

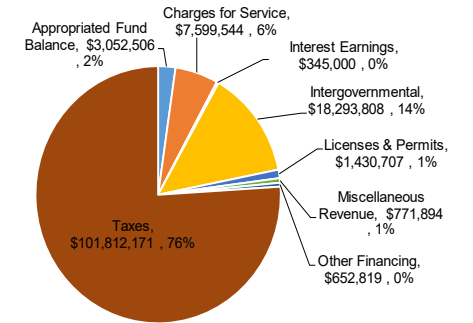
Sewer \$ 468,294

This fund is used to track the operating cost of the Davidson County sewer program.

Total Enterprise Funds \$ 3,024,023

Total of All Types of Funds \$ 167,054,932

FY 2019 Adopted Budget Revenues
Total \$133,958,449



Property Tax Rate

The FY 2018-2019 Adopted Budget tax rate of \$0.54 is equal to the current property tax rate of \$0.54 per \$100 dollars of valuation. The County Budget is 54% funded by property tax revenue. The proposed tax rate will yield total revenue of \$72,489,646 on a collection rate of 96.75%. One penny of property tax equals \$1,342,401. The current tax base is \$13.87 billion.

Davidson County Profile

Davidson County was formed in 1822 including an area of 549 square miles. It was named for General William Lee Davidson, who was killed in a battle with British forces during the Revolutionary War. With a mild climate free of extremes, citizens enjoy each of the distinct four seasons of the year. The average annual temperature is 59 degrees and the average rainfall is 44 inches. Lexington is the county seat of Davidson County and is located in the center of the North Carolina industrial piedmont. The County has six municipalities Lexington, Thomasville, Denton, Wallburg, Midway and High Point. The County population is approximately 165,193

Davidson County Parks



913 Greensboro Street
Lexington, NC 27292
P.O. Box 1067

Phone: 336-242-2000
Fax: 336-248-8440

Website: www.co.davidson.nc.us
The full contents of the Budget can be viewed at the website above

County Profile

Davidson County (NC)

June 2018

Demographics

Population & Growth

2016 Est Population
2010 Census Total Population
July 2016 NC Certified Population Estimate

Population

164,058
162,878
166,137

% Annual Growth

0.1%
1.1%

Urban/Rural Representation

2010 Census Total Population: Urban
2010 Census Total Population: Rural

85,699
77,179

Urban/Rural Percent

52.6%
47.4%

Estimated Population by Age

2016 Est Median Age
2016 Est Total Pop 0-19
2016 Est Total Pop 20-24
2016 Est Total Pop 25-34
2016 Est Total Pop 35-44
2016 Est Total Pop 45-54
2016 Est Total Pop 55-64
2016 Est Total Pop 65+

42
40,908
9,108
18,002
21,136
25,157
22,357
27,390

% Pop by Age

25.0%
5.6%
11.0%
12.9%
15.3%
13.6%
16.7%

Commuters, Workers Age 16 and Over, 2016 Est

Percent of Workers, By Travel Time

Avg Travel Time, Minutes 24.3
Workers Not Working at Home 67,807
Travel Time to Work: < 10 minutes 12.8%
Travel Time to Work: 10-14 minutes 13.7%
Travel Time to Work: 15-19 minutes 17.1%
Travel Time to Work: 20-24 minutes 15.6%
Travel Time to Work: 25-29 minutes 7.9%
Travel Time to Work: 30-34 minutes 15.0%
Travel Time to Work: 35-44 minutes 7.1%
Travel Time to Work: 45-59 minutes 6.1%
Travel Time to Work: 60+ minutes 4.6%

Workers, By Transportation

Worker Transp, Base 69,950
Work at Home 3.1%
Drove Car/Truck/Van Alone 85.4%
Carpooled Car/Truck/Van 9.3%
Public Transportation 0.3%
Walked 1.0%
Bicycle 0.1%
Taxi, Motorcycle, Other 0.8%

Place of Work

Worked in State/County of Residence
Worked in State/Outside County of Residence
Worked Outside State of Residence

Commuters

32,597
36,374
979

Residents

46.6%
52.0%
1.4%

Education

2016-17 Kindergarten-12th Enrollment
2017 Average SAT score (1600 new scale)
2017 Percent of Graduates taking SAT
2015-16 Higher Education Completions (final)
2015-16 Higher Education Total Enrollment (final)
2016 Est Education Attainment - At Least High School Graduate
2016 Est Education Attainment - At Least Bachelor's Degree

24,246
1,078
40.5%
2,886
10,474
93,922
20,748

Pop Age 25+

82.4%
18.2%

Housing

		% Ann Growth or % Total
2016 Est Total Housing Units	73,053	0.2%
2010 Census Total Housing	64,515	
2010 Census Total Households	72,655	
2010 Census Occupied Housing	56,375	87.4%
2010 Census Vacant Housing	8,140	12.6%
2016 Est Median Value of Owner Occupied Housing	\$132,000	
2016 Est Median Gross Rent	\$676	
2016 Est Owner Occupied Housing	45,690	71.3%
2016 Est Renter Occupied Housing	18,374	28.7%
2016 Est Owner Occupied Housing Vacancy	2.5%	
2016 Est Renter Occupied Housing Vacancy	5.6%	

Income

		% Ann Growth or % Pov
2016 Est Median Family Income	\$54,909	
2016 Median Household Income (SAIPE)	\$46,263	(0.3%)
2015 Est Median Worker Earnings	\$29,576	
2016 Per Capita Income (BEA)	\$35,566	
2016 Est Pop, Income Below Poverty Level (SAIPE)	25,150	15.4%

Employment / Unemployment

	Currently	2017 Annual
Apr 2018 Prelim., 2016 Employment	78,188	76,663
Apr 2018 Prelim., 2016 Unemployment	2,795	3,484
Apr 2018 Prelim., 2016 Unemployment Rate	3.5%	4.3%
2018Q1 YTD, 2017 Announced Job Creation	.	516
2018Q1 YTD, 2017 Total Announced Investments (\$mil)	.	\$309.0

Employment / Wages by Industry

	2017Q4 Employment	2017 Annual Employment	2017Q4 Avg Weekly Wage	2017 Avg Weekly Wage
Total All Industries	43,456	43,284	\$805	\$753
Total Government	6,574	6,353	\$799	\$749
Total Private Industry	36,882	36,931	\$806	\$753
Agriculture Forestry Fishing & Hunting	52	48	\$631	\$593
Mining
Utilities
Construction	1,932	1,926	\$868	\$779
Manufacturing	9,795	9,733	\$1,038	\$934
Wholesale Trade	2,288	2,282	\$918	\$864
Retail Trade	5,152	5,181	\$519	\$496
Transportation and Warehousing	1,848	1,775	\$839	\$813
Information	133	136	\$929	\$916
Finance and Insurance	628	631	\$1,018	\$963
Real Estate and Rental and Leasing	396	392	\$855	\$812
Professional and Technical Services	756	773	\$1,184	\$973
Mgt of Companies, Enterprises	1,310	1,337	\$1,818	\$1,937
Administrative and Waste Services	3,101	3,090	\$525	\$497
Educational Services	4,289	4,082	\$732	\$702
Health Care and Social Assistance	4,286	4,373	\$751	\$716
Arts, Entertainment and Recreation	773	829	\$1,151	\$944
Accommodation and Food Services	3,657	3,647	\$286	\$280
Other Services Ex. Public Admin	885	888	\$621	\$593
Public Administration	2,030	2,024	\$863	\$772
Unclassified	0	0	\$0	\$0

Commercial/Retail/Industrial

Local Business

2018Q1 Available Industrial Buildings	6
2017Q4 Establishments: Total Private Industry	2,735
2017Q4 Establishments: Manufacturing	239
2016 Est Self Employed	4,275

Local Retail Business

2017 Total Retail Sales (With Food/Drink) (\$mil)	\$1,478.5
2017 Total Retail Businesses (With Food/Drink)	972
2017 Avg Sales/Business Total (with Food/Drink)	\$1,521,117
2018Q1 Available Commercial Buildings (if reported)	.

Quality of Life

Taxes

FY2017-18 Property Tax Rate per \$100 Value	\$0.5400
FY2016-17 Annual Taxable Retail Sales (\$mil)	\$1,256.6
2018 Tier designation	2

Childcare

2018Q1 Licensed Child Care Facilities	83
2018Q1 Licensed Child Care Enrollment	3,589

Weather

Annual Rainfall, inches	45
Annual Snowfall, inches	4
Average Annual Temperature, F	59
Average Annual High Temperature, F	71
Average Annual Low Temperature, F	48

Healthcare Providers

2017 Number of Physicians	111
2017 Physicians per 10,000 population	6.6
2017 RNs per 10,000 population	46.6
2017 Dentists per 10,000 population	1.6
2016 Pharmacists per 10,000 population	4.7

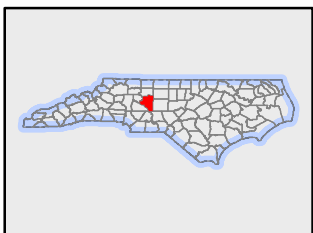
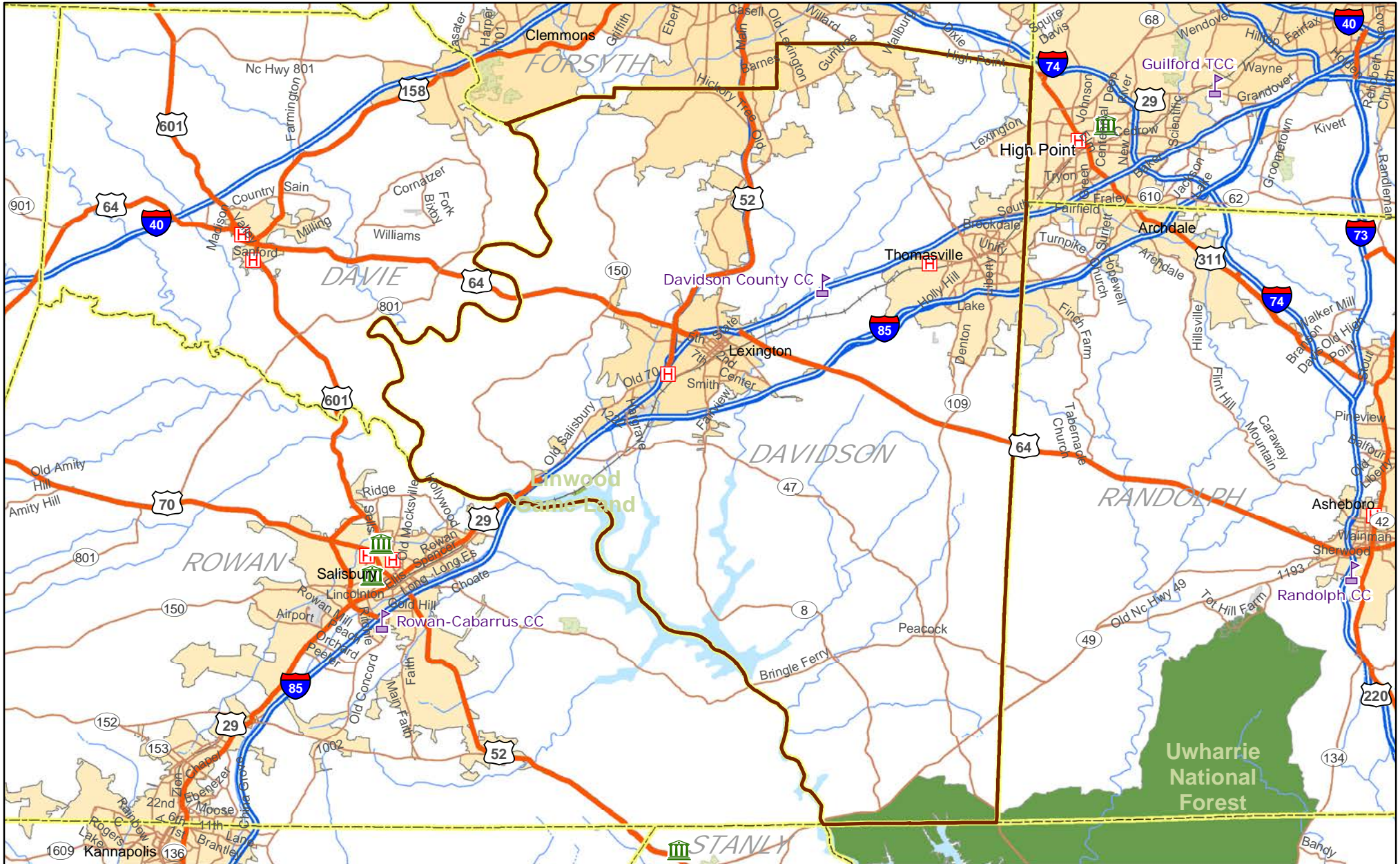
Sources:

Census (2010 & ACS 2012-16) for demographics, commuters, place of work, educational attainment, housing, and income data at <https://factfinder.census.gov>. ESRI for retail data at www.ESRI.com. Applied Geographic Solutions for weather data at www.AppliedGeographic.com. NC Dept. of Education for SAT data by NC county system at <http://www.ncpublicschools.org>. US Dept. of Education, National Center for Education Statistics for higher education data at <https://nces.ed.gov/ipeds/datacenter>. NC Commerce, Labor and Economic Analysis Division, for NC tiers, occupational data, employment and unemployment, and wages and establishments by industry at <http://accessnc.nccommerce.com/>. EDPNC for announced new jobs and investment and available buildings at <https://edpnc.com>. NC Dept. of Health & Human Services for childcare data at <http://www.ncdhhs.gov/>. UNC Sheps Center for healthcare professions at <https://NCHealthWorkforce.SIRS.UNC.edu>. Full datasets and topic dashboards are available at <http://AccessNC.NCCommerce.com>.

Notes:

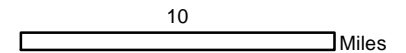
Data are the latest available at the date the profile was prepared. SAT scores use the new 1600 scoring system started in 2016 and represent county systems. Unemployment data is now the latest month which is preliminary and is subject to change. American Community Survey (ACS) data are estimates, noted "Est" and are from the 2012-16, 5-year survey; data is as of 2016 with dollars inflated to 2016. Additional data, reports, and dashboards are available at: <http://accessnc.nccommerce.com/index.html>.

Davidson County, North Carolina



Legend

Airports by Total Enplanements	Public University	Interstate
14,000,001 - 43,130,585	Private University	US Route
3,000,001 - 14,000,000	NC Community Colleges	NC Route
0 - 3,000,000	Hospital	Major Railroad Lines
		County Boundary



DAVIDSON COUNTY PRINCIPAL EMPLOYERS

<u>Employer</u>	<u>Employees</u>
Davidson County Board Of Education	1000+
Bradley Personnel Inc.	1000+
Atrium Windows and Doors	500-999
County of Davidson	500-999
Old Dominion Freight Line	500-999
Wal-Mart Associates Inc.	500-999
Wake Forest University Baptist Hospital/Lexington Memorial	500-999
Food Lion	500-999
Davidson County Community College	500-999
PPG Industries	_____
Total County Employment	80,454

Source: Principal employer data is from the NC Department of Commerce, labor market information. Total County employment is from the NC Department of Commerce civilian labor force estimates.

DAVIDSON COUNTY PRINCIPAL TAXPAYERS

Taxpayer	Assessed Valuation	Percentage of Total Assessed Valuation
Halyard North Carolina	\$ 104,894,175	0.76%
Duke Energy	100,178,000	0.73%
PPG Industries, Inc.	79,765,572	0.58%
Unilin Flooring NC LLC	74,904,615	0.54%
Energy United	68,963,498	0.50%
Alcoa Power Generating	55,369,071	0.40%
Norfolk Southern	44,575,633	0.32%
Windstream	42,008,695	0.31%
Old Dominion Freight Lines	41,881,732	0.30%
Walmart Stores East LP	<u>38,799,953</u>	0.28%
	<u>\$ 651,343,944</u>	

Source – Davidson County Tax Department